Manufacturing - Iron, Steel eke (A)
1992


JOHANNESBURG
The repercussions of the break-up of the Soviet Union and changes taking place in China will continue to be major influences on steel and alloys in 1992, says Hıghveld Steel charman Leshe Boyd
In his latest annual re- pria view Mr Boyd said internationally
sumption had been forecast to decline this year by around $3 \%$ from 1991

He added that in the short-term a significant oversupply situation ex1sted in both steel and alloys with aggressive pricing in weak US dolars
"However, providing
no further cutbacks in
production occur and the US economy lifts out of its recession, steel prices should improve towards the end of the year"

Boyd does not expect the SA economy to 1 m prove sufficiently for the Highveld group to achieve any increase in domestic sales during 1992 - Sapa
JOHANNESBURG -
South Africa, blessed
with $75 \%$ of the world's
chrome ore reserves, is (alo still far from tapping the mineral's true worth, a local industry expert sald
Paul Hatty, special project consultant to Barlow Rand sald SA is capable of boosting annual export earnings from the mineral to R7,9bn in the year 2000 , from R1,77bn in 1988.
The answer, at a cost of R7bn in new investment in 1988 terms, was to process the chromium into stamless steel products rather than export the chromium ore or ferrochrome
This could more than double the number of jobs provided in the socalled chrome chain - the four stages of development from mining through ferroalloy production and stainless steel production to production of manufactured products ranging from kitchenware and cutlery to car exhaust systems
Employment, he said, could jump to more than 54000 jobs from 25300 in 1988
"To do this, there must be a com-ing-together, not only of the government and organised industry, but also of organised labour," he told an international minerals conference "It must be a common vision based on common values and objectives"
Despite having ore that was relatively easy to mine and the world's lowest-cost ferroalloy producer industry, SA was not a significant world producer of stanless steel and products and products manufactured from it.
As part of the potential expansion envisaged, chromium ore production would rise by more than onethird over the period to $5,5 \mathrm{~m}$ tonnes a year, but future demand would be driven by local needs and exports would rise only marginally
Ferrochromium production capacity would rise $40 \%$ to $1,4 \mathrm{mln}$ tonnes annually, at which level SA producers would retain their current share of world output
Stamless steel output could rise ninefold from 1988 to 876000 tonnes
a year, of which most would be amed at world markets
However, this will have to be done in partnership with various international players, he said, noting that SA's share of exports from stainless steel output, at $60 \%$, was far more than the norm abroad of $20 \%$
"This creates a vulnerability to the international market, and hence the need for co-operation arrangements of some sort," he saxd
-Growth
He said the world stannless steel market is expected to grow from $10,3 \mathrm{~m}$ tonnes in 1988 to $14,8 \mathrm{mt}$ in the year 2000 Thus, of the increase in the world market, SA would supply $17 \%$.
He expected sıgnificant strides in the process development of direct stanless steel in the 1990s This would be most advantageous where raw materials were available together
"This would be a major potential advantage for SA since nickel, iron ore and coal are available together with chromium," he said
He envisaged a potentral $135 \%$ rise from 1988 in production of manufactured goods to 172150 t in the year 2000, for use in locally processed exports of products such as tubes and pipes, tank containers, castings and holloware
However, the thrust of the manufactured products industry would need to be two-pronged, almed at first world needs via traditional applications of spectal high-performance material, and third world needs such as pots, pans and cutlery

## JOHANNESBURG. South Africa, blessed

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## Rand close

YANNESBURG
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'ts recent ranges
an trading yeson trading yes-

# Still feeling the heat （ब⿵冂𠃍 FM20／3／92． 

Activifies：Operates integrated iron and steel works，produces vanadium and manganese al－ loys as well as ferrosilicon products Manufac－ tures drums，palls and crown closures Has a $50 \%$ investment in SA $s$ only stanless steel plant
Confrol：Amic 51，8\％
Chairman：$L$ Boyd，MD TE Jones
Cupital struciure：88，3m ords Market capital－ isation R1，02bn
Share market：Price 1 150c Yields $6,1 \%$ on dividend， $11,3 \%$ on earnings，$p$ e ratio， 8,8 ， cover， 1,9 12－month high， $1800 c$ ，low， 1100 c Trading volume last quarter， $1,0 \mathrm{~m}$ shares

| Year to Dec 31 | ＇88 | ＇89 | ＇90 | 91 |
| :---: | :---: | :---: | :---: | :---: |
| ST debt（Rm） | 25 | 6 | 46 | 163 |
| LT debt（Rm） |  | － |  | 57 |
| Debt equity ratio | 0,13 | － | － |  |
| Shareholders interest | 0，41 | 0,43 | 048 | 0，51 |
| Int \＆leasing cover | 12，9 | － | － | － |
| Return on cap（\％） | 237 | 34，8 | 101 | 3,5 |
| Turnover（Rbn） | 1，19 | 1，61 | 1，43 | 1，38 |
| Pre－Int profit（Rm） | 243 | 535 | 157 | 72 |
| Pre－int margin（\％） | 20.4 | 33，1 | 10，9 | 5.2 |
| Earnings（c） | 170，6 | 450 | 208，4 | 130 |
| Dividends（c） | 57 | 130 | 70 | 70 |
| Net worth（c） | 597 | 1091 | 1031 | 1205 |

Highveld＇s earnings fell even further from the 1989 peak in the year to December 1991 World steel consumption fell about $5 \%$ ，after a $1 \%$ fall in the previous year Local demand was down by $16 \%$ Vanadıum demand was even lower，which meant the Vantra division operated at just $24 \%$ of capacity
The vanadium market improved after the closure of the Usko facility and of Carbovan in Canada Another competitor，Umteco of the US，did not even operate during the year Highveld charman Les Boyd says＂a more balanced market＂is possible during this year
The silicomanganese market was also＂out of balance＂during the year as low－priced product was brought on to the market by China and the former USSR in a scramble for hard currency The Transalloys facilites operated at about two－thirds of capacity un－ til July，and then operated below half capa－ city
Though the medium carbon ferromangan－ ese prices were somewhat better，both prices


and volumes were lower，resulting in the closure of the medium carbon furnaces from June to October Rand Carbide＇s ferrosilicon production fell to $45 \%$ of capacity by the end of the year

It would have been extremely costly in such an environment to go ahead with the Columbus Joint Venture as a greenfield pro－ ject Fortunately，the acquisition of Middel－ burg Steel \＆Alloys（MS\＆A）has reduced the cost of the venture considerably，from upwards of R4bn to perhaps less than R2bn

Highveld＇s Boyd says that further benefits will flow from MS\＆A＇s expertise in the production and marketing of stainless steel

According to Highveld financial manager Luigı Matteucci，it can meet the current year＇s obligations from its own facilities In sharp contrast with Iscor，the balance sheet is ungeared，with net cash resources of R227m There were no major capital pro－ jects during the year and Hıghveld＇s share of the MS\＆A deal was settled by the allotment of 16 m new shares to Anglo American group companies

While there is now overcapacity－and aggressive pricing－in world steel markets， Boyd expects further cutbacks in production and the US economy to start recovering He nevertheless expects earnings to decline fur－ ther during the year

The Columbus joint venture is expected to make a contribution only after 1995，by which time the world economy should be well into an upswing－at least that is what directors are counting on

In the short term，a more promising con－ tributor will be the Rheem division＇s alumin－ ium can production facility Rheem has al－
ready signed an agreement，it is speculated， to supply Amalgamated Beverage Canners， which cans almost all SA＇s soft drınks Its new line will have an annual capacity of 500 m cans

Highveld has cut almost 1000 jobs from the workforce－of whom 350 were re－ trenched But it has continued to invest heav－ ily in training，it had 450 apprentices and sponsored 86 bursaries and scholarships

Working capital grew by R132m during the year Credit terms were extended to debtors，and debtors increased by almost half，to R304m Stocks increased by $39 \%$ ， though Matteucci says this is largely ac－ counted for by steel being rolled for orders Stocks included R107m of finished goods， many having found shipping difficulties over the Christmas period

At the end of 1990，domestic customers stocked up in anticipation of a $14,5 \%$ price increase from January 11991 At the begin－ ning of this year，price increases were held back to about $9 \%$ ，and customers were al－ ready well－stocked

A notable feature of the results is the decision to maintain the dividend at 70 c ， reducing the cover from three times to less than twice Amı＇s biggest financial commit－ ments over the next five years are likely to be in steel，and it mıght have made more sense to leave the funds in the business

The share is close to 12 －month lows，as investors are uncomfortable with the long lead tımes and uncertaınty before Hıghveld starts to provide adequate returns on equity again It sits on a pe of 8,8 and a dividend yield of $6,1 \%$ ，compared with a peof 6,2 and dividend yield of $5,8 \%$ in the steel and allied sector
But the price has discounted the poor short－term prospects Investors taking a posi－ tive view on prospects for the steel industry in the medium to long term will look favoura－ bly on the share，as strategic management is strong－even though the international steel and ferroalloys market is likely to be over－ traded for some time

Stephen Cranston

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## Siltech 'relying on BIDCy 814192 $489 A^{\circ}{ }^{\circ}$ rates deal to Survive'

FERROSILICON producer Silicon Technology, a subsidary of Chromecorp Technology (CCT), is relying on Eskom electricity rates tied to 1 ts commodity price to help it survive the trough in commodity prices more easily

A CCT spokesman sald yesterday that Siltech was in the middle of talks with Eskom about new tariffs

The spokesman sadd the volatility of the ferrosilicon market and the intensive use of electricity in the manufacture of the ferroalloy suited the business to the sort of tariffs Eskom was proposing

Ferrosilicon is used in the manufacture of carbon steel as a deoxidant
The spokesman sad SA ferrosillcon producers were among the quarter lowest cost producers worldwide, but optimal productivity even they were struggling to make a profit at current prices

It was "mind-boggling" that overseas producers, with higher working costs, were still in the ferrosilicon business
Siltech planned to bring its ferrosilicon plant into operation at the end of the year, having converted it from the calcum carbide operation it bought from Sentrachem in January
Ferrosilicon prices averaged $\$ 620$ a ton in March, their lowest level since mid-'87, down from a high of

## MATTHEW CURTIN

$\$ 770 /$ ton last year, due to the slump in the carbon steel market brought on by the world recession
Ferrosilicon prices swung from $\$ 670 /$ ton to $\$ 1125 /$ ton and back down to $\$ 655 /$ ton between early 1988 and the end of 1989 It takes about 4200 megawatt hours to produce a ton of ferrochrome compared with 9000 for ferrosilicon and 13000 for silicon or aluminum metal CCT MD John Vorster has sald exporting ferrosilicon amounted to exporting power.
Eskom has already offered electrıcity rates tied to the aluminum price to Alusaf should its multı-billion rand expansion profect go ahead this year

Reuter reports that Eskom customer incentive scheme manager John Thorby sald yesterday. "The contracts, which are in the processed of being finalised, are part of our new price incentive scheme to make ener-gy-intensive export industries more competitive"
The new tariffs would also apply to Highveld Steel and Vanaduum subsidary Rand Carbide and Samancor, SA's other ferrosilicon producers

A Highveld official said yesterday that Eskom tariffs were under review, but because of the poor state of the market it was difficult to predict the effect that new rates would have on Rand Carbide

The LOA adds that it "recognises the need to assist in socio-economic development. this does not mean that policyholders' and pension fund members' savings will be exposed to sub-economic investments, it simply means that everyone will have to be more imaginative about meeting sound investment goals while, at the same time, investing in such a manner that society's development needs are served"

The association adds that a major mitiative, to confirm the industry's willingness to nuvest in this type of project, will be announced soon

The LOA's dilemma - and its need for caution in talking about projects before the costs have been established - is obvious Opposed to prescription, it appears to have intiated voluntary prescription in another guise. It is propelled by the trustee principle, which compels a life assurer to maximise savings in a manner consistent with safety, yet it is now proffering funds for developments where market-related returns appear unlikely. Wharton-Hood is emphatic that any funds diverted to social projects will be government guaranteed and capable of producing market returns

If that is to be achieved, government's obligation would, presumably, also include subsidising the rate of interest paid to the life offices, in cases where investments cannot produce market-related yields That, an ANC official tacitly conifins, will remove part of the dilemma The subsidy burden would be spread among all taxpayers, "not just those who have contributed to the naton's savings "
The life industry already observes "prudential" investment guidelines, in place of the old prescribed assets If a new investment outlet is added to that - a virtual LOA Merchant Bank to research and tackle projects that ensure savers get financial returns but resources are allocated for social uphiftment - the industry will have succeeded in fending off direct intervention The ANC indicates that the LOA initiative is likely to find favour

Bryan Deans


Firming world prices, mainly antıcıpatıng US recovery, could still help Samancor to get stainless steel mulls to accept the $5,8 \%$ price rise for ferrochrome it wants for the second quarter of 1992 This is after a $6,1 \%$ hike in the first three months
Led by alummum, the bellwether at both ends of the economic cycle, the Economist

## FM $10 / 4 / 92$ <br> 

dollar mndex of metal prices has nudged up by $6 \%$ so far this year, after the $18 \%$ decine in 1991 And, after hesitating at the end of February, the broader based US Journal of Commerce's index of 18 industrial commodithes confirmed the trend to rebuilding waferthin inventories
On the London Metal Exchange, aluminuum has come up fastest $15,5 \%$ this year and $20 \%$ above the 1991 low to around $\$ 1300 / \mathrm{t}$ Copper has put on $12 \%$ to $£ 1285 / \mathrm{t}$ Zinc's gain has been $8 \%$ to $\$ 1270 / t$, neariy $30 \%$ off the bottom
The others have moved more slowly Their 1992 rises, with the change from the $12-$ month lows in brackets, are lead at $£ 310 / \mathrm{t}$ is up $7,5 \%$ ( $11 \%$ ), nickel at $\$ 7400 / \mathrm{t}$ is up $3,5 \%(4,5 \%)$ and tin at $\$ 5730$ is up $3 \%$ (6\%)

Few forecasters are looking for fireworks in the current 12 months, though the recovery in the Organsation for Economic Cooperation and Development (OECD) should accelerate in the second half Industrial output is expected to grow by $2,1 \%$ this year

And 1993 is forecast by Ord Minnett, part of the Westpac Austrahan bankıng group, to produce average prices a good deal higher than current levels up to $32 \%$ for nickel, about $30 \%$ for aluminium and tin and $28 \%$ for lead, but only $10 \%$ for copper and about $8 \%$ for lead

The question, however, is whether the Commonwealth of Independent States (CIS), especially Russia, will be a disruptive loose cannon on the decks of the metal markets Distress selling was a big factor last year, when an estımated 1 Mt of aluminium was shipped westward - not significant in terms of a market of $15,5 \mathrm{Mt}$ a year but enough to wreak havoc at the margin and almost equivalent to the tonnage cut from OECD capacity Before perestroika, in 1986, Russia exported only 150000 t

Nickel sales of 115000 t , from the Norilsk complex, were more important Russian exports also flattened lead and zinc and, to a lesser extent, copper, while the CIS ceased to be big buyers of tin

Russia has the potential to become a major exporter in the short term The economy of the CIS is a shambles and industrial output could fall $20 \%$ this year, which will siash domestic demand for metals It has long lost the old satellite markets in the Warsaw Pact, raising the exportable surplus

That, however, depends on metal production being maintained Russia's mines and smelters are also suffering from shortages and rising costs as subsidies - such as cheap energy - are removed en route to the market economy

Output at the Norilsk complex (platınum, nickel, copper and cobalt) could fall by $10 \%$

FM 1714192 (189A)
Activifies: Tin muning and smelting in Warmbaths district
Control: GFSA 48\% directly and indirectly
Chairman and MD: RL Robinson.
Cupital structure: $2,1 \mathrm{~m}$ ords Market captah
isation R3,1m
Shave murket: Price 150c 12-month high, 330c, low, 150c Trading volume last quarter, 7500 shares

| $\text { Dec } 31$ | '88 | '89 | '90 |  |
| :---: | :---: | :---: | :---: | :---: |
| Turnover (Rm) | 21,1 | 25,0 | 18,9 | 7,4 |
| Pre-tax profit (Rm) | 1,5 | 2.4 | $(3,6)$ | $(1,8)$ |
| Attrb profit (Rm) | 15 | 2.4 | $(3,6)$ | $(1,8)$ |
| Earnings (c) | 47 | 114 | (173) | (86) |
| Divdends (c) | 50 | 50 |  |  |
| Tin sales (t) | 260 |  |  |  |

last year (Compantes April 26 1991), Roosberg couldn't maintain the high grades of $0,8 \%$ tin recorded in the March 1991 quarter Average for the year was $0,66 \%$ ( 1990 . $0,54 \%$ ) and this March was back to $0,59 \%$.

Tin production last year was almost unchanged at 1044 t as the benefit of the higher ore grade in the first six months was offset by plant breakdowns and illegal strikes in the second half No wage mereases were granted because of the mine's critical condtion and labour dissatisfaction was rife

Average revenue rose from R15 380/t at the start of 1990 to R17 220 in August, dropping to R16 500 for December and averaging R15 800 for the 1991 March quarter.
Proority now is to make sure Rooiberg meets rehabilitation costs, though charman Richard Robinson dechnes to specify their extent, saying it is a moving target Limited underground mınung operations will contunue, primarily to generate cash flow to help pay for rehabilitation
It's now planned to stop mining at NAD section and cut $C$ mine back to 6000 t / month from remanning high-grade reserves, expected to last another 12 months $\mathbf{C}$ mune staff has already been cut from 750 to about 430 and will eventually be about 250.
Mining like this to pick the eyes out of an orebody is anathema to normal operations and another pointer, if any more were needed, to Rooiberg's dire situation Robinson says the high-grade mining operation also

allows Rooiberg to keep a nucleus of skilled staff for another year in case the tin price recovers to the point where the mine could be revitalised He is not optimistic on this.
"I do not believe the odds are in our favour in terms of the time avalable to us," he comments A tin price of at least R20000/t is required for break even and it would have to be considerably higher to make it worth re-starting operations if the mine is closed.

Prevailing feeling at Gold Fields of SA is that a recovery in the world economies will

not take place until at least the second half of the year and there will be a lag before benefits flow through to commodity prices because consumers have large stocks

Over the next year management will push for better metallurgical recoveries and higher productivity, but all hope of survival depends on the tin price
The share is at a 12 -month low. The only reason to buy is if you disagree with Robin son's assessment of the tin market. There are indications the tin price could rise this year - the question is whether it will go high enough to convince GFSA it's worth the risk of keeping Rooiberg going Brendan Ryan

## Alusaf signs up French ALUSAF'S multibillion-rand expan-

 sion programme came a step closer to final approval with yesterday's formal signing of an assistance agreement with French aluminum producer PechneyAlusaf plans to build a new alumnrum smelting plant at a cost of between R3bn and R4,5bn by 1995 capable of producing 460000 tons annually
Reuters yesterday reported $\mathrm{Pe}-$ chiney SA chairman Jean Gandois as saying that Alusaf's new plant was expected to use technology similar to that in use in Dunkirk, France Pe chiney would not be investing in the plant, he sald
Alusaf MD Rob Barbour sard a substantial amount was pard for the Pe -chiney-licenced technology and technical assistance transfer, but reluctant to disclose the cost The
agreement included a let-out clause If the project did not go ahead, he sald

Barbour sald the results of the feaslbility study so far reconfurmed the viability of the project and its main shareholders were quetly confident the project would go ahead.

Earher this month, Alusaf said a decision would be made in July or August on whether to go ahead
The feasibility study was now in its final stages and would be complete by the end of the month
Alusaf's main shareholders are Gencor, with a $31 \%$ stake, the Industrial Development Corporation ( $41 \%$ ) and the Swiss alummum group Alusussse (22\%) Eskom, which plans to provide electricity for the project for 25 years, has the option of taking up a $25 \%$ stake

# Middelburg fires up production on way to record profits 

## By Derek Tommey (89A)

Hard-pressed businessmen straining to find signs of an improvement in the economy can take heart.

South Africa's only stanless steel plant, Middelburg Steel and Alloys, is starting to operate at full production and expects to make record operating profits this year
The upturn in production at Middelburg, which manly supplies the export market, suggests that the world economy is at last expanding
But Mr Hans Smith, managing director of Samancor which took over Middelburg at the end of last year, remains cautious about whether the increased demand for stanless steel is here to stay.

Demand will have to continue at current levels for the next two quarters before the upward sales trend is confirmed, he says

## Order book

But for the moment the news is good Middelburg's order book, after the low demand at the end of last year, is now "pretty full".
He added that stanless steel mills in Europe and the United States are also running at or near to capacity and are confident of continued short-term demand The lifting of sanctions aganst South Africa had also helped Middelburg expand its


Hans Smith for the moment the news is good markets

As a result of the improved demand, Middelburg is expected to exceed its previous record operating profit of R45 million this year (Middelburg has previously reported a higher figure but this included the results of a revaluation of nickel stocks)
Mr Smith said there had been no sign of any price increases in stainless steel but if current demand continued unchanged for the next two quarters, some price increase was likely
Samancor shook the ferrometals market earlier this year when it announced it was shatting down its ferro-chrome furnances for three months to enable stocks to be run down and the ferro-chrome market stabilised

Mr Smith said it was planned
to phase in the re-opening of the ferro-chrome furnaces at the end of May, as forecast But if demand for ferro-chrome in May was not up to expectations, then the re-opening might be delayed

Because of the long European summer holdays, demand for ferro-chrome at the end of the second and beginning of the third quarters was not expected to show much increase

## Price hope

But there should be an improvement later in the third quarter when either then or more likely in the fourth quarter there was a possibility that the ferro-alloy price of 52 US cents a pound would be increased

Meanwhile, other encouraging news this week has been the statement by Mr Julian Ogilvie Thompson, charman of De Beers, that the group's new Venetia diamond mine near Messina was taking on another 200 workers This follows a decision to step up production

By the end of next year Venetha is expected to produce diamonds at the rate of 5,9 million carats a year This compares with the mitial plan to produce 3 million carats a year
Mir Ogilvie Thompson sad he expected damond sales to im prove in the second half of the year and "If the experts were right", to rise further next year

## ᄃ ENVIRONMENTAL RESOURCES <br> Capifal spending peaks

Activities: Reclaming metal from slag_produced in steelmaking
Control: Directors 10,8\%
Chairman: E Wolf, MD G C Wolf
Cupital structure: $13,5 \mathrm{~m}$ ords Market capital-
Isation R10,5m
Share market: Price 78 c Yield $0,6 \%$ on earnings, $p$ e ratio, 156,0 12-month high, 78 c , low, 40c Trading volume last quarter,
$1,04 \mathrm{~m}$ shares

Debt equity ratoo
Shareholders' interest
Return on capital (\%)
Turnover (Rm)
Pre-nt profit (Rm)
Pre-int margin (\%)
Earnings (c)

| $\mathbf{9 0}$ | 91 |
| ---: | ---: |
| 0.33 | ,- |
| 0,78 | 0,95 |
| 5.3 | 1,8 |
| 1.0 | 0.6 |
| 0,43 | 0,12 |
| 41.7 | 191 |
| 4,6 | 0,5 |
| 47 | 47 |

Net worth (c)
It's surprisingly common for companes to complete expensive expansion programmes at the peak of a business cycle In Enrol's case, the consequences were compounded by two additional factors the unexpected sever1ty of the downturn which, unusually, affected both orignal equipment and sales, and the non-event of the Consolidated Metallurgical Industries' contract at Rustenburg
Up to now, Enrol's two main operations at Vereeniging and Benoni sourced revenue from long-term contracts with Usko and Iscor The Benoni contract ended after Enrol reclaimed all the metal from the slag produced by Iscor's Dunswart plant, with a devastating effect on results
Though MD Geoffrey Wolf calls the business mature and cash-generating, he says new contracts are often won only at a high cost because of the plant and tught cost control required

Capital spending over the past two years absorbed R6,8m Wolf expects capex to tall down from this year
A 10 -year contract for reclammeng ferrochrome from CMI slag using technology from Metalmil (Pty) was due to start in the first quarter of 1991, but was postponed because the plant could be commissioned only in November Wolf blames the delay on


Fm 115792 he says, pushed up the cost from $\mathrm{R} 3,7 \mathrm{~m}$ to R5,7m
(189A)
Though the plant is now fulty operational, arrangements had to be made to finance the additional cost with cash from Metalmil Fortunately, Enrol was well placed here It does not own the slag heaps it works, so has no stock, which means it has almost no debtors, creditors or borrowings
The group is looking at eastern Europe as an important area for growth steel mills in the former Eastern Bloc produce a high proportion of waste The problem is that banking institutions are reluctant to finance development there

Enrol is not pursuing other applications for its nonferrous granulation plant because basic housekeeping problems within the company need to be sorted out first
Since year-end it has been announced that Enrol is to acquire all SA rights to Metalmul's technology for R1,25m, to be met by the issue of $2,08 \mathrm{~m}$ shares at 60 c The deal is expected to have little impact on earnings per share or NAV, but the cost of diluting the equity will obviously improve the shortterm profitability of the plant at CMiI

The share has been volatile but is at its 12 month high Earnings growth will need to accelerate soon to justrfy this Bassl Barber
Western stocks which are
estimated to rise to 2,8 million 1,86 million tons by 1994, he predicts In relation to de--
mand, however, stocks are mand, however, stocks are Inherent in the thesis of de-
clining stock levels, is a sharp clining stock levels, is a sharp
fall in Commonwealth of IndeMost of the CIS material
came from stocks, current CIS
 sorbing a greater share of out-
put in the latter half of the levels of 59 c a pound are lower than those of European refiners and are not far above North American and other hardly consider new invest-
哕
At Alcan of Can
33000 tons in 1394 estimated to rise to 2,8 million tons in 1988 will drop tó recession pendent States' exports
 1990 s ;
Present depressed price "Aluminuum companies can charman sard the bottom of the market had been reached, but prices would have to struggle to sustan current
levels in the second quarter of
促 The closure of one milion
tons of primary aluminium capacity had been announced, equivalant to 8,5 percent of the worldwide total But there should be further closures of
the high-cost and environmenthe high-cost and environmen-
tally-problematic smelters

## Surplus

Mr Bird estımates the surplus between supply and de-
mand soared to 857000 tons mand soared to 857000 tons
last year from 88000 tons in last year from mas a result of a surge in Soviet exports
But the surplus will dechne to only 109000 tons this year
and will be followed by defl-
cits of 677000 tons in 1993 and forward
ing degree of resilience, which
is in marked contrast to the is in marked contrast to the experience in the 1975 and
1981 recessions," he says
The resilience is the result of relatively low stocks and

## minium

 Consumption growth willcome in bursts, rather than a steady stream After the stagnation of the period 1990 to 1992, there will be a period of
rapid growth in the years 1993 rap 1994.
This will be followed by reThis will be followed by re-
newed stagnation in the mid1990s as the market responds to higher prices. Growth wril

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The main impetus for de-
mand will come from Europe and Japan, but consumption growth will be relatively
weak in the United States Prices have been weak because significant amounts of at a time of stagnant demand at a time of stagnant demand
The flood of Soviet material By Neil Behrmann $189 A$ for new investment have been

But author Anthony Bird contends that the market is far too pessimistic. He expects a recovery in demand and a
period of sustained buoyancy in aluminium prices that win the industry.

> Cash prices
He forecasts that cash aluminum prices will rise from cents a pound to an average of 69 c in 1993 and will jump to the 80 c to 90 c range in the
Aluminium consumption will grow at an average rate
Mr Bird does not believe the forecasts are unduly optimis-
 of the past two years has not
"There hâs been a surpris-
LONDON - Alusaf, South Africa's primary aluminium producer would do well to cor, a major shareholder.
But prospects are better in the long term because a sharp price is expected from 1993 onwards.
This will suit Alusaf, which
 1 percent shareholding
About 43 percent of the pro-
 into the feasibility of conInto the feasibility of con-
structing a new 466000 tons a year smelter
Any revival will thus be timely, following the depress-
ion in the market during the past year.
The Iatest Aluminium Annual Revew of Anthony Bird Associates says "Demand is stagnant, prices are dreadful,

$$
\begin{aligned}
& \text { At Alcan of Canada's annual } \\
& \text { meeting in Montreal the }
\end{aligned}
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## Columbus go-ahead  <br> THE multimillion-rand Columbus Stainless Steel joint venture is only weeks away

from being given the go-ahead and its prospects are looking good in spite of the prevalling gloom in the ferro-alloy and stanless steel markets, industry sources say An analyst satd yesterday a combination of tax and export incentives, and R1bn in likely concessionary funding from the IDC, would ensure "attractive long-term returns to current shareholders"
Columbus is a joint venture between Anglo and Gencor subsidaries, Highveld Steel and Vanadum and Samancor The project aums to produce 450000 tons of stanless steel a year at full production, and is being built around the existing Middelburg stanness steel plant which Highveld and Samancor bought from Barlow Rand for R500m last year
The analyst sard total capital spending on the project would be about R4,7bn until it was able to finance itself in 1997. Equity funding would account for $\mathrm{R} 2,6 \mathrm{~m}$ of that total, with another R1,3m coming from proposed tax and export incentives.
He added that Columbus was unlikely to be listed before 1994, but investors' best
entry to the project was via Highveld, or holding company Anglo American Industrial Corporation (Amic), rather than Sa mancor Columbus was worth about $70 \%$ of Highveld's current share price, compared with $18 \%$ of Samancor's

Based on estımated ferrochrome, nickel and stamless steel prices, he sard, Columbus would generate R400m in bottom-line earnings on turnover of R1,4bn when the project came on stream in 1997

Columbus MD Keth Luyt sard yesterday that although the next six to eight months would be difficult for the stainless stee industry, "one cannot discount the fact that worldwide growth in this market is between $3 \%$ and $4 \%$ (a year), a good indıcator for the future"
Reuter reports that Luyt sald Columbus was committed to the local market, but it was important for SA to develop strong international export ties Columbus would be in the "global picture" if it received a proposed $10 \%$ export discount incentive for fabricated products

# Rhovan wins backing for beneficiation plant <br> Vanadum's contract price in the current 

 principle from the Industrial Development Corporation (IDC) for the construction of a new multimilion-rand vanadıum beneficiation plant, an industry source said at the weekendRhovan CE Rob Stıll and IDC spokesman Malcolm MacDonald would not comment at the weekend on the progress of the project Rhovan had completed a feasibility study on a new plant which would treat material from its existing Ba-Magopa mine near Brits

The source satd Highveld had been lob bying the IDC in a bid to deter backing for the Rhovan project because of the damage the new capacity could do to already gloomy conditions in the industry

Rhovan is one of only three groups gearing up to bring millions of rands worth of new capacity on stream, undeterred by rock-bottom vanadium prices, worid oversupply and two fanled SA ventures last year


Vanaduum Technology (Vantech), which is running Rand Mines' former vanaduum facilties, will offically open its mine and revamped plant at the end of the week
It was reported at the weekend that plans by Precious Metals Australia (PMA) to buld a new mine in Windimurra, Western Australia, would receive ministerial approval in July
However, analysts said PMA was in direct competition with Rhovan for financial backing and the project might fall by the wayside because Rhovan was on the verge of going ahead with its project
Still's response at the weekend to news of possible minsterial approval for the PMA project was, "So what"
Vanadium pentoxide prices reman poor Free market spot prices have crumbled to between $\$ 2,05 / \mathrm{lb}$ and $\$ 2,15 / \mathrm{lb}$, their lowest levels for years, amounting to a significant discount to Highveld Steel and
quarter of $\$ 2,45 / \mathrm{lb} \geqslant 1+\frac{1}{2}$ ?

Vanadium is an important ingredient in the making of special steels, demand for which has been knocked by the world recession. Prices have been buffeted by mar-- ket concerin at oversupply

Current world vanadium production is runnung at 87 -mullion pounds a year, compared with consumption of 82 -million pounds. Highveld dominates SA and world vanadum production with its capacity of 60 -million pounds a year.

Industry sources say that with the promise of burgeoning SA vanadium supply following the lull after the fallure of Rand Mnes' Vansa Vanadium and the Rhovan/ Usko joint venture in 1990/1991, Highveld is concerned that the SA and world vanadium industry may be plunged into a period of fierce competition
+(mio) - 1
That has plagued the coal and ferro chrome sectors in the past, when already tight profit margins have been squeezed even more $1 \%^{+} \mathrm{t}$, $\because^{\prime}$
The outlook for Vantech and Rhovan may have been brightened by news that European ferrovanadium producers have stopped conyerting vanadium slag, a byproduct of the steel-making process when vanadium-bearing iron ore is used as it is at Highveld. ','"

In Aprll, German producer Gesellschaft Fur Elektrometallurgie (GfE) sand it would shut down its slag conversion plant in September because rapidily rising environmental costs in a depressed market had made the operation uneconomic

Another factor affecting GEE was Highveld's decision to increase its own treatment of slag at its Vantra division
The group has normally sent slag to be treated overseas, while producing vanadium pentoxide from vanadıum ore at its Vantra division.
The group spent R10m in modifying Vantra so $20 \%$ of its production would be from slag - a project set to be completed by mid-year The group also has plans to modify Vantra further to produce vanadium trioxide, a more cost effective way of producing ferrovanadium

One analyst said at the weekend that the Rhovan project was being pushed because the company already had a proven vanadrum mine and concentration plant which had successfully supplied material to Usko

Rhovan was confident that the quality of its ore body meant that with a new beneficiation plant it could be a low-cost producer and survive weak prices
However, he said management at both Vansa and Usko had sard the same

#  <br> Saved by manganese ore exports 

Activities: Mines manganese and iron ores and produces ferromanganese and ferrochrome Control: Associated Ore 45\%, Anglovaal 41\%

## Chairman: BE Hersov

Capital structure: $3,6 \mathrm{~m}$ ords Market capitalisation R1,2bn
Share market: Price R33 Yields 2,3\% on dividend, 8,8\% on earnings, pe ratio, 11,3, cover, 3,9 12-month high, R34, low, R32,75 Trading volume last quarter, 1000 shares

| Year to Dec 31 | '88 | '89 | '90 | '91 |
| :--- | ---: | ---: | ---: | ---: |
| Turnover (Rm) | 445 | 718 | 614 | 575 |
| Operating profit (Rm) | 99 | 288 | 205 | 208 |
| Other income (Rm) | 5,3 | 12,1 | 2,4 | 6,0 |
| Earnings (c) | 1452 | 4075 | 2695 | 2922 |
| Dividends (c) | 1275 | 2400 | 750 | 750 |

Earnings were saved by manganese ore exports as crumbling markets for ferromanganese and ferrochrome saw subsidiary Feralloys plummet deep into the red

Chairman Basil Hersov says sales volumes of ferromanganese "decreased significantly," while demand and prices for ferrochrome remained depressed Feralloys, as a result, lost R11,5m pre-tax ( 1990 R19,9m pre-tax profit)

The reason for the pitiful performance of chrome has been well-publicised and resulted from major SA producers - Assmang, Consolidated Metallurgical Industries (CMI), Samancor and ChromeCorp Technology (CCT) - cutting one anothers' throats to try mantain market share
An orgy of red ink resulted as the price fell below US49c/lb before sanity was finally restored and producers took concerted action to get the price back up to $52 \mathrm{c} / \mathrm{lb}$ in the last quarter of 1991 They are now digging in to make that price stick CCT and Samancor have temporarily shut their ferrochrome furnaces CMI has cut production by $40 \%$
Assmang's capacities are estimated at $200000 \mathrm{t} /$ year ferromanganese and about 100000 t ferrochrome Anglovaal executive director David Crowe says only one ferrochrome furnace is in operation, producing about 60000 t /year Assmang is in the minor league The market is dominated by Samancor, with capacity of 1 Mt , followed by CMI ( 330000 t ) and CCT (about



Assmang's Hersov surprising gain in earnings

## 180000 t )

That could work in Assmang's favour, given apparent extreme customer dissatisfaction with the concentration of SA supply since Samancor acquired Middelburg Steel \& Alloys last year CMI has made two attempts to take over CCT If it succeeded, Assmang would be SA's only independent ferrochrome producer
Samancor and CCT have declared their intention to get ferrochrome back to $55 \mathrm{c} / \mathrm{lb}$ as soon as possible, but Hersov expects no joy in the short term He forecasts no meaning. ful recovery in demand and prices for ferromanganese and ferrochrome this year
Crowe says that though $52 \mathrm{c} / \mathrm{lb}$ is the stated price, some SA producers are doing business below this level
That leaves Assmang dependent on manganese ore exports and these are also expected to drop Sales fell by 300000 t to 1 Mt in 1990, while ron ore sales fell 314000 t to 1,76 Mt Hersov says higher US dollar prices for manganese ore in late 1990 were mantained during 1991 and more than offset lower volumes

That, combined with a write-back of R11,6m from Feralloys' deferred tax provision, resulted in the largely unexpected $33 \%$ rise in earnings - aganst the earnings drop recorded by Samancor

If Feralloys makes similar losses this year, there will be no compensating write-back as there is only R4,7m left in the deferred tax account So Assmang's earnings must drop, though some analysts believe it could hold its

## dividend again

The share is tıghtly held and thunly traded, which probably largely accounts for its strength A dividend yield of $2,3 \%$ looks expensive Samancor yields $3,6 \%$ even though its price has been heavily underpinned by investors keen on the long-term growth through the Columbus project
$\xrightarrow{C}$ Brendan Ryan

## OMNIA FM $15 / 5192$ <br> Smiling through <br> Activities: Makes and markets fertiliser, explo-

 sives, chemicals, seeds and conducts farming operationsControl: Anglo-Alpha 26\%, directors 22\%
Chairman: Dr RK J Winkler, MD NJ Crosse
Crpital siructure: $\mathbf{3 8 , 8 m}$ ords Market capıtalisation R174,6m
Shure murkef: Price 460c Yields $7.8 \%$ on dividend, $18,2 \%$ on earnings, $\rho$ e ratio, 5,5, cover, 2,3 12 -month high, 460 c , low, 320c
Trading volume last quarter, 191000 shares Year to Dec $\quad 188$ ' 89 '90 '91

| ST debt (Rim) | 46,1 | 46,1 | 40,6 | 43,9 |
| :--- | ---: | ---: | ---: | ---: |
| LT debt (Rm) | 42,1 | 37,1 | 27,8 | 23,5 |
| Debt equity rato | 1,16 | 0,99 | 0,63 | 0,23 |
| Shareholders interest | 0,36 | 0,33 | 0,37 | 0,35 |
| Int \& leasing cover | 2,36 | 2,58 | 2,31 | 2,34 |
| Return on cap (\%) | 14,2 | 19,2 | 17,8 | 18,0 |
| Turnover (Rm) | 243 | 336 | 381 | 438 |
| Pre-nt profit (Rm) | 29,8 | 48,0 | 49,2 | 60,7 |
| Pre-nnt margin (\%) | 12,3 | 14,3 | 129 | 13,8 |
| Earnings (c) | 43,6 | 666 | 732 | 82,0 |
| Divdends (c) | 155 | 26 | 30 | 35 |
| Net worth (c) | 178 | 215 | 261 | 308 |

The drought may be the most horrific in memory and El Nino may be spreading dryness and disaster, but there is a faint smile on the face of corporate Omma The reason is not hard to find for the fourth successive year, it has raised its dividends
Management has failed shareholders in only one sense MD Neville Crosse last year told the $F M$ the objective was EPS growth of $6 \%$ in real terms, EPS rose only $12 \%$, a small decline in real terms
The truth is that agriculture - and, by extension, the fertulser industry - is not the most comfortable of SA business sectors Given this inherent disadvantage, Omnia's


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corut $\rightarrow \infty$

## Vans tackles glut <br> SITImies 1715792

By IAN ROBINSOH
CHROMECORP commisstoned its second ferroalloy project this week - and more are in the pipeline

Vanadium Technologies' (Vantech) plant near Steelbort in the Eastern Transvaal was officially opened by executive director Willie Strothotte of Mare Rich \& Co AG (Switzerland), Vantech's sales agents

Chromecorp bought Vans Vanadium last year from Rand Mines for R17-millon and has spent millions on modifications of the plant
The orebody allows an unusually high-grade kiln input of about $2,2 \%$ vanadium pentoxide compared with of $1,6 \%$ to $1,7 \%$ elsewhere
High recovery is the key to low production costs Chromecorp chairman John Vorster is confident that the modifications will allow a recovers rate of more than $80 \%$

## Senior

These modifications include the installation of dry magnetic separators, an increase in wet magnetic separation capacity and changes to the chemical plant

In spite of a world oversupply of vanadium, Mr Vorster believes that low production costs will enable Vantech to survive in a competitive environment
He aims for production costs of less than $\$ 2$ a pound of vanadium pentoxide This compares with Highveld Steel \& Vanadium and freemarket prices of $\$ 2,45$ and $\$ 2,05$ to $\$ 2,15$ a ib respectiveby

After leaving a senior posston at Samancor Mr Vorster commissioned Chromecorp's ferrochrome plant at Rustenburg in December 1988 The plant is operating at full annull capacity of 180000 tons Ferrochrome production capacity will be mereased in
jigs allow recovery of ferrochrome grains down to a size of one millimetre

The recovery plant will raise the overall chrome recovery rate from the complex from about $72 \%$ to about $76 \%$

Mr Vorster alms to commission Chromecorp's third ferroalloy project - a farosilicon plant near Newcastle in Natal - towards the end of the year

## Energy

Silicon Technology (Saltech) will be the third ferrosilicon producer in SA in addston to Samancor and Rand Carbide Production from the first phase of the project will be at an annual rate of 55000 tons It will rave total SA production capacity to about 150000 tons - $6 \%$ of world production of $2,5-$ million tons

Mr Vorster is planning potentral projects based on products which require high energy input One could be ferromanganese A drilling programme is under way to find manganese ore in the Northern Cape

June through the opening of a slag recovery plant with an annual capacity of 2000 tons The cost of ferrochrome recovery is about a third of normal production costs

The recovery plant is a new design which incorporate both high-intensity magmetic separators and jugs The


JOHN VORSTER
$\qquad$

Barlow Rand, the country's baggest industrial conglomerate, may have been subject to criticism for selling off Middelburg Steel and Alloys to the Columbus stainless steel consortium, but cash flowing from this deal transformed the group's financial position
Turnover rose nine percent in the six months to March, but profits before tax rose 20 percent Taxed profits rose 16 percent and earnings a share 11 percent The interim dividend has been raised from 51c to 54 c a share
Manly as a result of the sale of Middelburg, the group had some R1,8 billion in cash avallable for investment at the end of March This compares with only R16 million at the same time last year
As a result Barlow Rand is well positioned to take advantage of any upturn in the economy, says deputy chairman and managing director, Derek Cooper

## New investment

Although economic conditions remain difficult the group is not reducing its new investment and this year expenditure and capital commitments total R1,9 bilhon, which is about the same as last year
The cash arising from the sale of Middelburg helped reducing the amount of interest pand and elmminated a loss situation
However, the sale led to an morease in the tax rate
Turnover in the SIx months' period rose R16,9 billion, while operating profit before interest increased by 11 percent to R1,36 billion
Interest pand dropped from R338 million to R303 million, which helped push up operating profit by 19 percent to R1,06 bilhon
Income from investments

| Segmental Analysis <br> Contribution to Group Profit After Taxation | Six Months Ended 31 March 1992 <br> R Million | \% | Percentage Change On Year Ago |
| :---: | :---: | :---: | :---: |
| Mining and Mineral Beneficlation |  |  |  |
| Industry | 182 | 22 | 14 |
| Packaging and | 163 | 20 | 8 |
| Textrles | 133 | 16 | 14 |
| Pharmaceuticals |  |  |  |
| International | 276 | ${ }_{8} 8$ | 13 |
| Financual Services, <br> Property and Group <br> Administration |  |  |  |
|  |  |  |  |
|  | 832 | 100 | 17 |

Breakdown of contributions to earnings.
rose 22 percent to R184 milinon while tax rose 29 percent to R429 million
Profit after tax rose 16 percent to R815 million and profit attributable to Barlow Rand shareholders rose 15 percent to R400 million, equal to $207,3 \mathrm{c}$ a share
Mr Cooper sald the first half of the 1992 financial year had been difficult and challenging with South Africa conthuing to experience social instability and political and econcmic uncertanty

These factors, combined with the effects of a devastating drought and the fact that many of the country's international markets were still in recession, created an extremely adverse trading environment
He added that the group's food interests could be hard hit by the drought
Coal profits showed growth in relatively depressed and highly competitive world and domestic markets.
Electromics and electrical engineering performed well and the information technology companies experienced in creased demand
Trading conditions in most other industrial markets re. manned depressed with earnngs from building materials, steel and motor vehicles falling back
sharply However, capital equipment and consumer electric durables mantained profits and paint showed improvement through higher volumea
Better operating efficiencies enabled the packaging companies to show good growth
Mr Cooper sadd the group was looking for growth in earnings in the six months ending September, but not at the same rate as in the first half of the year.
The group was concentrating on product development, investing for the future and "sweating" assets
Mr Cooper sald the quality of the group's underlying investments remans strong

## study completed on R6-bn aluminium smelter

The economy is about to get an extremely powerful boost
In the next four to six weeks a decision is expected giving the go-ahead for the $R 6$ billion extensions to Alusaf, the R1chards Bay aluminium producer

The investment in what is primarily a new smelter should generate at least an additional R2 bilhon a year in foreign exchange

The feasibility study has been completed and the boards of the shareholding companies will meet in the next few weeks to consider the costs and implications of the projects
Alusaf managing director

Rob Barbour says he is quetly confident that approval for the project will be given
The extensions will take four years to complete During the construction period 6000 to 7000 people will be employed at the site
After completion the plant will require a workforce of about 1400
Some 70 percent of the plant and equipment will be made in South Africa This is the proportion which can be provided by conventional engineering procedures

## Equipment

The remaning 30 percent, which comprises specialist equipment or equipment too complicated to make in SA, will be imported

# expects go-ahead <br> STr 

The extensions will produce an additional 466000 tons of aluminum a year, all of which will be exported
The feasibility study has been based on a price of $\$ 1650$ a ton, which gives a figure for forelgn earnings of about $\$ 767$ million, equal to R2,17 billion at the current exchange rate

However, this would seem a conservative estimate because the price is only 24 percent above the present price of $\$ 1324$, and one would expect it to be somewhat higher when the recession ends and four years have passed
After foreıgn payments, the new smelter 15 expected to contribute about R1,4 billion a year to the balance of payments This should provide foreign exchange for the creation of 30000
to 40000 new jobs
Some 30 percent of the R6 billion is expected to be financed by export credits The balance will be financed by shareholders, though some short-term bridging finance will be rased

The shareholders are Genmin, which has a 42,1 percent stake, the Industrial Development Corporation ( 30,7 percent), Alusuisse of Switzerland (15 percent) and the Industrial $\mathrm{Fr}_{1}$ nance Corporation (10,5 percent)

Eskom, which has an option to subscribe for Alusaf shares, will be providing the electric power at a price linked to the world price of aluminium

This should ensure that the smelter remains competitive even in times of serious economic downturns
The project is also expected to qualify for tax concessions under Section 37e, which grants accelerated, depreciation allowances to plants beneficiating local resources for export.

Alusaf has three long-term contracts for the supply of alumina from which the alumin-, lum is made SA FERROCHROME producers said yes-
terday they were bringing furnace on stream because inging furnaces back ning low and demand was picking up for the key stannless steel alloy.
JCI's Consolidated Metallurgical Inăústries (CMI), SA's second largest producer, naces from the end of two out-of-action furnaces from the end of month, a spokesman Chromecorp $21 / 5192$
production earlier thiogy (CCT) stopped once inventorlies this year, but restarted ance inventories were depleted.
group had restarted some Smith said the However restarted some of its furnaces. direct-reduction furnace Samancor inherAted when it bought Mddelburg Steel \& Alloys last year, was still closed.
Smith sald the group's 1-million ton-ayear capacity would be operating at $60 \%$
by the end of July the end of July
capacity, would have, with a thurd of world capacity, would have closed each of ats furnaces for at least three months. This decision took about 60000 tons of ferrochrome off the market a month.
The slump in the staunless st

II
FO-
Poand SA producers' decision in 1991 to in crease prices despite the recession saw consumption of SA ferrochrome fall sharpearher this year.
CMI shut one of two furnaces at its Rustenburg plant and another of three at its Lydenburg plant in December. These would be restarted soon
The spokesman sadd "The reduced production level over the past months, which is less than $60 \%$ of capacity, as well as a modest improvement in the ferrochrome market has brought stock levels back to acceptable limuts"
However, all furnaces would be operat-o ed at "a reduced load" would be operatas.

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WEAK trading conditions pushed Usko further into the red and the company reported attributable losses f $\mathrm{R} 3,5 \mathrm{~m}$ ( R 34000 ) in the interim period to end-March. The restructured electrical conductor and stainless steel wrre producer's results for the year ending September 1991, and the results for the interim period to March 1991, were restated ondium interests disposal of its steel and vanadium In the six months to March 1992, to R110m (R134m) because of weak mow Operating products, results pal $\mathbf{R} 9,5 \mathrm{~m}$ (R13m).
ncome fell $32,4 \%$ to Investment income to interest on loans over the nancing costs relating to $\mathrm{R} 14,5 \mathrm{~m}$ ). A dividend was not period fell to R14m (nreference and ordmary divideclared. Cumulated $p$ m in arrear were waved at a dend payments of R4,3m in arrear on May 251992. general meeting of sharezo saxd fmancing costs of Chairman Flores Kotae last year were increased R9,5m a the interesent added costs of an extraordrby R4,9m to representium division's commissionng nary item on the vanadium divisior hold about $55 \%$ of
Metkor and Iscor, which together hony by July 31992
Usko, plan to recapitalise
by way of a R 50 m rights
by way of a R 50 m r
ducer Samancor climbed $3 \%$ on the JSE yesterday to R32, their highest level since the end of January and level since the end of January and
back towards record highs of R35
The stock has now jumped $41 \%$ in three months after plunging to R22,75 in February in the wake of a sudden turnaround in market confidence in the company's position (1897)
The London-based Metals Bulletro reported German stannless steel mills were agan buying from Samancor B(Day $26 / 5192$
It said this was "an mdication of the SA grant being accepted once again into the manstream after its unpopular price hike to $\$ 0,52$ per pound of charge chrome" However current ferrochrome prices were heavily discounted and, with continued bearish market sentiment, European buyers were hikely to be buying at the lower limits of minimummaximum sales contracts, it sand
Samancor and SA's other ferrochrome producers are restarting furnaces, as inventories run low and the
matthew curtin
stanless steel industry begins to pull out of the global slump
Samancor also has control - with Highveld Steel and Vanadrum - of the Columbus Stainless Steel joint venture whose go-ahead depends on their successful application for export tax concessions
Samancor's results have been plagued for more than a year by weak ferrochrome prices in particular, as demand for its products has been hit by the slump in the world carbon steel and stainless steel markets
Industry confidence in the group was then knocked by the decision of Samancor and other SA ferrochrome producers to increase ferrochrome prices by $6 \%$ last year That was in spite of the recession and only weeks after Samancor took control of inval producer Middelburg Steel \& Alloys Samancor paid the price by seeing world offtake of SA ferrochrome fall to minimum levels, prompting the closure of $90 \%$ of local ferrochrome capacity for much of this year


## From EDWARD WEST

JOHANNESBURG - The IDC and Iscor were investigating the possible construction of a R2,8bn steel mill, but a decision was not likely until 1993, IDC senior GM Malcolm Macdonald said yesterday
A feasibility study into beneficiating a portion of Iscor's 14,3 -million tons a year of iron ore exports into an end-product steel using new processes with the construction of a "minı mill" was under way
The IDC targeted June 1993 as a possible date for the completed study, but it would probably take longer, said Macdonald
Iscor MD Willem van Wyk said the new study was based on a project first mooted in 1972 involving the production of hot-rolled steel It showed renewed potential for the corex plant plus rolling and continuous-casting technology developments
Van Wyk sard while the new mill was still largely speculatory, a possible commissioning date was 1997
Macdonald said the new project would be different from that envisaged by Iscor two decades ago The new mill would follow international trends and produce a thinner export plate than was traditionally available from producers
He sard such a project made sense if one considered that Iscor's corex
plant technoldgy and the avalability of raw materials made it one of the cheapest steel producers in the world The corex plant, commissioned in 1989, was the first steel-makıng plant in the world capable of using lowgrade, power station coal instead of coking coal
Macdonald sard the new capital-intensive mill, based on successful examples bult in the US, would probably be located at Sishen or Saldanha Bay and would generate additional exports to the tune of about R 980 m He said one of the fastest ways to generate foreign exchange was the beneficiation of raw materials
While Iscor might have short-term capital constraints, its know-how was essential for the proposed project He also mooted the possibility of allowing other participants in the project
In response to falling steel markets around the world, Iscor's capital expenditure plans were limited its review for the year to June 1991 said no new major projects to increase basic steel-making capacity or to modernise plant would be undertaken in the next four years

Van Wyk said much would depend on the economic viability of the scheme, particularly in terms of keeping up with new technology and in terms of Iscor's eventual need to replace redundant plant


## Impact study for smelter is delayed Blojonohwaters

 ONO WATERS THE environitentalimon the effect of the proposed Alusaf smelter on the ecosystem of the Richards Bay area has been delayed untul 0 cto-But Alusaf technical director Piet de Waal sand that while construction could not proceed before the site selection process had been funalised, he did not forsee the project being delayed as a result of the impact assessment.
The assessment team felt certan areas required more research
One area was into the likely effect of fluoride on vegetation.
The new smelter wóld produce more than 466000 tons of aluminium, earning Ribn in foreigń currency and creating more than 30000 jobs

## SA. ferro-silicon exports face dumping pröbe <br> THE European Commission sard yester

day it would launch an anti-dumping probe of ferro-silicon exports from SA
The probe' follows complaints from the commission's laaison committee of ferroalloy industries which represents about $80 \%$ of producers.

There are two producers of ferro-silicon in SA - Samancor and Highveld Steel Neither publishes the volumes it exports Conther publishes the volumes it exports
Contacted yesterday, Samancor MD Hans Smith said he had seen the report of the probe.

## (189A) JONO WATEAS (\%)

He does not believe, however, that Samancor is dumping the alloy He says the volume of Samancor's exports to the EC is minor BIDAY [OI719?
Highveld Steel's Rand Carbide reduced ferro-silicon production to $70 \%$ of capacity in February and then to $45 \%$ in November last year due to oversupply of alloys from the East European and Chnese steelmaking plants

## SA accused

 of dumping ferro-siliconBRUSSELS - The European Community Commission is to start an antı-dumping probe of ferro-silicon exports from the People's Republic of China and South Africa

The probe follows complaints from the Liason Committee of Ferroalloy Industries in the European Community It repre sents around 80 percent of EC producers

Ferro-silicon, is a raw materıal used in steel production
Dumping by the two countries had caused European producers of the material to shut down as imports took 'a bigger slice of the market, the industry association said

Imports of South African ferro-silicon into the EC in 1991 rose to 17000 tons, about three percent of the EC market, from 4000 tons, or 0,7 percent, in 1988.

EC imports of Chinese ferrosllicon rose a comparable amount, to 21000 tons from 4000 tons, during the same period

The South African dumping
allegation is based on a comparison between domestic prices there and those of its exports to the EC China's export prices were compared with export prices in other countries that produce the raw material
The EC already has ferro-sillcon ant1-dumping duties in force aganst 1 mports from Norway, Sweden, Iceland, Venezuela, Brazıl, Russia, Georgia, Ukrane, Kazakhstan, and the republics of former Yugoslavia
Egyptian Ferro-Alloys Co recently avoided dumping duties by promising the EC Commission it would raise import prices - Sapa-AP

SA is emerging as a major player in a growing world industry as stainless steel tanks revolutionise the international transport of chemicals and hazardous materials

Port Elizabeth-based Welfit Oddy - which already "manufactures stainless steel tank containers for about a dozen international operating and leasing companies is now look1ng for new 'markets abroad for its expertise

## PE steel firm-looks at export

189 fays MD Bill Oddy "The box container revolumarkets
"Resting as it does on the international transport of chemicals, the industry has more potential for growth than perhaps any other sector of the international transport busıness,"
tionised the transport of dry freight - the stannless steel tank is doing the same for liquids, chemicals and hazardous and noxious materials" 301702 And to capitalise on the trend, Welfit Oddy has opened an office in the UK to monitor the international tank trade and to market the company's expertise in tanker manufacture

SA crude steel production posts decline

Frnance Staff 189 A
South Africa's crude steel production in the first half of this year dropped by 4,2 percent, or 200 tons, to 4,5 million tons from the same period last year

According to figures provided by the International Iron \& Steel Instutute in Brussels, monthly SA
production in June 1992 at 772000 tons was, however, slightly up on the 756000 tons produced in May
this year STAR 3117192
The drop in SA production is in line with lower output from other industrialised countries
While developing countries lifted steel output by 15,6 percent to

38,9 million tons, the rise was not enough to prevent a 1,9 percent drop in total global steel productron to 355,9 millon tons
SA remanned by far Africa's largest steel producer during the SIX months, followed by Egypt ( 1,2 millhon tons), Libya ( 367000 tons), Zimbabwe ( 300000 tons) and Nigeria ( 117000 tons)

Own Correspondent JOHANNESBURG - Iscor has taken a step further toward beneficia-
tion ${ }^{\text {t }}$ with the
commissioning of a
R150m electrolytic gal-
vanising line at its Vanderbylpark works

The line will manufac ture corrosion-resistant
body panels for the motor industry and components for the electrical and building indus tries and makers of steel furniture and home appliances
MD Willem van Wyk said at the official opening on Friday Iscor could now export electroplated zinc coated

R150m new
line from
Iscor ${ }^{c} 38 \mathrm{y}^{92}{ }^{9}$
sheet as well as menet local demand of some 45000 tons of imports valued at about R100m a year The line had a capacity of 120000 tons a year, he sand
Iscor's capital expenditure programme was primarily aımed at up grading and maintaining production facilities to world standards and to move more toward value added products, he sand

## Poor forecast for <br> Highveld Steal $189 A$

ag Verdo steel and 2 Vảnadum would reflect depressed world commodity markets in sharply lower earnmgs for the sux months to June 30 1992, but it was likely to mamtan à dividend of 30 c , analysts sard
""Things should start mproving both in volumes and prices over the next
'year if world economies' pick up,"
'Simpson McKie analyst Henme Vermeulen sand. Highveld, the world's top producer of traded vanadum, is due to report furst-half results from tomor-

- row onwards.
$\therefore, \ldots$ Vermealen forecast a $28 \%$ fall on attributable income to R34m in the six months from R47,2m in first-half 1991. 'He expected share earnings to drop $40 \%$ to 39 c from a previous $65,3 \mathrm{c}$, taking into account the dulution after the issue of new shares to help fund 1 ts $50 \%$
\& stake in the Columbus stamless steel
- project. Final approval of the project, partnered by Samancor, is expected - later this year, analysts said
in is ,tsome analysts declined to specify
" the etpected drop in Highveld's earn-
Fings, but sad the dividend would prob-
an ably be maintained in line with earlier
0 predictions by company charman Leshe Boyd.
Boyd saxid in February he expected lower earmings in 1992, but because of the company's strong cash position it
- hoped to mantan dividends. Hıǵhveld
$\cdots$ ended the financial year to December
解 is 311991 with R250m in the bank, he
i: 'sald.
$\sigma_{2}$ - At the time Boyd predicted signifi.
$\therefore$ "cant oversapply in the short term of
"s "both steel and alloys linked to steel production, whth aggressive pricing in
$T$ iweak US dollars
ir Dave Russell, of Irsh and Menell Rosenberg, said the vanadrum industry, where prices have fallen to histor-
${ }^{1}$. ic lows, was still under severe pressure because of oversupply and lack of de, mand. The spot price has dropped to a $\therefore$ current $\$ 2 / \mathrm{lb}$ from $\$ 3$ in the first quarter of 1991. - Reuter


# Good news and bad <br>  <br> With the company spending 



Les Boyd paints a gloomy picture of the company's markets
boost to the hard-pressed construction industry

Highveld managed to increase its turnover by 7,4 percent in the six months to June

But this was not enough to prevent attributable earnmgs dropping by 34 percent to R31 million, and earnings a share, as a result of the increased share capital, slumping 46 percent from $65,3 \mathrm{c}$ to $35,1 \mathrm{c}$

R50,7 million on capital works in the first half of this year and still committed to spending another $\mathrm{R} 120,5$ million, the reduc tion in the dividend is understandable
However, this will be a shock for the market, which has been confidently forecasting an unchanged 30 c

With the interim cut from 30 c to 20c, it now seems likely that the final dividend, which amounted to 40c last year, will also be significantly lower
Mr Boyd paints a gloomy picture of the company's markets brightened only by the news that the Columbus joint venture, which operates the stainless steel plant at Middelburg, made significant profits
He says the slump in the construction industry has led to a substantial dechne in steel sales

Unless some major industrial projects materialise, no 1 m provement is expected this year

Prices overseas have fallen to such low levels that ironmaking operations there are running at 80 percent of capaci-
ty, with a corresponding re duced demand for Highveld's vanadium
And increased competition from Russia and China led to Transalloys, which makes silscomanganese and medıum carbon ferromanganese, and to Rand Carbide, which produces ferrosilicon, operatıng at less than 50 percent of capacity

Mr Boyd says that the South African economy is expected to continue to decline and that local sales of the group's products will remain under pres sure in the second half of the year

He expects the group's export business to continue facing strong competition

Unless significant cutbacks take place in world production of steel and alloys and there is a substantial improvement in the US economy, no increases in prices can be foreseen
In the light of these poor market conditions and the uncertain effect of the socio-politzcal climate in South Africa, Mr Boyd expects that earnings in the second half of the year will at best equal those of the first six months

## Highveld suffers slide in in earnings



Graphic LEE EMERTON Source INET
Hıghveld's earnings would "at best equal those for the first six months"

Boyd said international steel markets were still under pressure, with forecast consumption in 1992 put at 716 -million tons worldwide, 70 -million tons lower than peak levels of 786 -million tons in 1989 He sald prices were low because the steel market
$\square$ To Page 2

## Highveld ${ }^{\text {B10 }} \mathrm{A} / 8 / 92$ was oversupplied and Highveld's iron-

 making plant was running at only $80 \%$ capacity. "The prolonged economic downturn in SA has had a serious impact on the construction industry and capital meestment in general, which. . has resulted in a substantral decine in the corporation's domestic steel sales."World vanaduum consumption had fallen in line with poor demand for steel. Prices had continued to fall, helped on their way down by the re-entry of some producers into the market, he sald. Vanaduum Technologies recommissioned Rand Mines's old vanadium operation earier this year, and Rhombus Vanadıum might revive ts vana- ${ }^{-1}$ dum production after the collapse of its joint venture with Usko last year. "

Boyd sard R20m modifications to its Vantra plant, enabling it to process $20 \%$ of Fighveld's output of vanadium slag waste material from the iron-making works - were complete. The changes would enable Highveld to stay compettive in the vanadium sector. Vantra had also started a project to produce vanadum tri-
oxide, amorecompetitive product than the vanadıum pentoxide currently produced
Ferro-alloy divsions Rand Carbide and Transalloys operated at less than $50 \%$ capacity, faced with weak global demand and cheap material supplied from Chna and former East bloc countries
However, Boyd sard it was "particularly pleasmg that the Columbus Joint Venture has made a slgnificant contribution to the results in the period".
Highveld and Samancor bought the former Middelburg Steel \& Alloys from Barlow Rand last year after Barlows decided to reduce its exposure to cycheal commodity businesses. Middelburg's stamless steel plant would form the basis of the Colum-- bus Stainless Steel project, which would turn SA into the world's fifth-largest stamless steel producer
.- Boyd sard Highveld's board: had approved the $\mathrm{R} 2,5 \mathrm{bn}$ project. It awated "successful negotiations with the authorities and the satisfactory finalisation of funding" Columbus was expected to qualify for export tax incentives

## CMI hoping for stan witio upturn <br> INGOT TONS (thousands)

 By Derek Tommey (1894)Consolidated Metallurgical Industries (CMI), the world's second-largest producer of ferrochrome - which is used in making stanless steel - is hoping for a pick-up in demand from the United States

In common with President Bush, whose chances of winning the November election would be improved, it would like to see the US economy expanding to create more jobs
That would result in Amerıcans buying more appliances, houses and rars - all heavy users of stamless steel - and give CMI a brighter future

Charman David Kovarsky says the company is expecting only slightly better times in the next year or so

But the forecast could alter a little if US demand for stainless steel contmues its recent 1 m provement

CMI did well in the difficult conditions of 1991-92, converting the previous year's operating loss of R6,4 million into an operating profit of R14,8 mullion - a turnaround of R21,2 million
But heavy interest payments took their toll and CMI ended the year with an attributable loss of $R 5,3$ mullion However, this was a significant improvement on last year's loss of R24,7 million
Mr Kovarsky expects CMI to

earn enough money in the present financial year to cover interest payments and make an attributable profit
Consumption of stanless steel continues to improve, reaching a record 10,7 million tons in 1991 despite the recession The experts are forecasting a five percent annual growth rate for the rest of the decade
But world ferrochrome production, estumated at 3,1 milion tons last year after providng for plant maintenance and breakdowns, was some 500000 tons more than demand
Consequently, when SA producers rased therr price from 49 US cents to 52 US cents a pound in the last quarter of 1991, they lost some market share But it appears that this share has
largely been reganed
Looking ahead, Mr Kovarsky expects some high-cost operators to stop producing ferrochrome The effect of this on the market could be outweighed by aggressive marketing by subsidsed producers in some countries and the possible commissioning of new capacty
But CMI is well placed to cope with the difficult market condtoons in the next few years
In the meantime, CMI is investigating ways to reduce further its production costs
Apart from negotiating with Eskom for cheaper electricty, it intends employing at its Lydenburg plant the SRC technology developed by the Japanese, which has resulted in major cost reductons at the Shunan plant

# 'survival 

CMI remains in

FERROCHROME producer Consolidated Metallurgical Industries (CMI) has reported an attributable loss of $\mathrm{R} 5,3 \mathrm{~m}$ in the year ended June 1992, equivalent to 12 c a share The company paid no ordinary dividends for the second year running, but declared a mandatory total preference dividend of $29,92 \mathrm{c}$ a share

Charman David Kovarsky sald yesterday that CMI's performance was "something of a turnaround".
In 1991, the company turned in a R24,7m attributable loss, equivalent to 58c a share, hit by weak ferrochrome prices and the costs associated with its R181m purchase of Purity Chrome

However, Kovarsky sadd the prospects for the ferrochrome industry were 'little more than gloomy He sald SA producers were unlikely to win an increase in ferrochrome prices above the current $\$ 0,52 \mathrm{c}$ level for the next two years

CMI, SA’'s second largest ferrochrome producer, would stay "in survival mode" It would mantan its cash reserves, and break even after covering its preference dividends in the current year, because of the likely weakening in the rand against the dollar and the improved efficiency of its operations, he sald
CMI made an operating profit of
R14,9m on turnover of R 306 m , com-


88
pared with a loss of $\mathbf{R 6 , 4 m}$ on turnover of R275m in 1991
It produced an after-tax profit of $\mathrm{R} 4,2 \mathrm{~m}$, against a R24,7 loss last year, but this was not enough to cover the R9,4m payment of preference dividends.
Kovarsky sald the company was helped by a weaker rand and higher nominal ferrochrome prices, raised by $6 \%$ to $\$ 0,52$ from $\$ 0,49 \mathrm{in}$ the December quarter 1991
However, the price increase had wreaked havoc with SA producers marketing arrangements as it coincided with destocking by customers, and a worsening economic outlook He said CMI's market share shrank as customers shied away from SA material, but the company had all but won back lost orders in recent months


Cost could be about kllbillion Most of the output would be used for further processing domestically, with $30 \%$ being exported 1 mr tially Improvement of SA's foretgn trade balance is estimated at R2,4-billion a year

The IDC is also investigating a host of smaller mineral beneficiation projects Some could movolve foreign licence agreements
Mr Macdonald says the IDC is spending R16-million on its investigation of these projects this year

Its am is to assist projects which can stimulate the economy in the long term, provide jobs and earn money for social spending

## CMi/highVeld steel (189A) <br> On the ropes $F M 14 / 8 / 92$.

Results from Consolidated Metallurgical Industries (CMI) and Highveld Steel \& Venadrum (Hiveld) show both taking a pounding as the leading economies stumble towards a recovery that never quite materialises

Ferrochrome producer CMI has returned to operating profitability, but chairman Davoid Kovarsky describes his group as being in "survival mode" Fortunes of the JCI-controlled group, SA's second-largest producer

of ferrochrome, appear to have stabilised but CMI could remain on or near the bottom for another three years

A surprise from Hiveld is the cut in the interim dividend In February, chairman Leslie Boyd was hopeful his group could mandan this year's payout, with the help of interest on cash balances - Hiveld had R 285 m cash at end-December

Instead, Boyd says Hiveld's rronmaking operations continue at about $80 \%$ of capacity because of low price levels, while the Rand Carbide and Transalloys divisions are below $50 \%$ capacity He forecasts world carbon steel consumption at 716 Mt for 1993, down from 735 Mt in 1991 and 775 Mt in 1990

Demand for stainless steel, by comparison, appears to be holding up fairly well Boyd says the Columbus plant (formerly Middenburg Steel \& Alloys) ran at full production and made a "significant" profit contribution


in the six months to June (see Amie story) CMI marketing director Alan Kuhnert estimates world stainless steel demand this year at about $10,86 \mathrm{Mt}$, unchanged from last year His long-term outlook is demand for stainless will grow annually by $5 \%$ on average, but he does not expect equilibrium in the ferrochrome market until mid-1995
That is when existing surplus supply should be removed through rising demand and falling production capacity Until then, ferrochrome prices must remain under pressure It suggests CMI shareholders could have to watt three years for an ordinary dividend But Kovarsky feels this view is too pessimistic, as he is hopeful ferrochrome prices will start to firm as the oversupply is whittled down
He hopes CMI will break even this year after reducing the attributable loss to R5,3m in the year to June ( 1991 R24,7m loss)
The ferrochrome price now is a nominal US $52 \mathrm{c} / \mathrm{lb}$, though the price received by CMI and the other ferrochrome producers is lower because they grant discounts of up to $7 \%$ to customers, depending on volumes Kovarsky won't disclose CMI's actual average price received

Consumers reacted violently when CMI, Samancor and CCT picked the price up at the end of last year, to 52 c from $47,5 \mathrm{c}$ and then cut production to make the new level stick as customers sought alternative supphis Kovarsky reckons the SA producers' market share has been largely regained However, CMI is still not working at full output and market conditions plainly are not going to allow the further price rise to $55 \mathrm{c} / \mathrm{lb}$ being sought by industry leader Samancor
CMI turned in an excellent operating performance, with production costs rising only $3,7 \%$ in the year to June Kovarsky says some high-cost overseas producers will have to close "We are one of the cheapest producers in the world and are struggling," he adds

The financial legacy of the acquisition of the Purity plant at Rustenburg weighs heavlily on the CMI results Operating profit of R14,8m (R6,4m loss) was swamped by R10,6m (R19,4m) interest payments and the $\mathrm{R} 9,4 \mathrm{~m}$ (nil) preference dividend
The pref issue brought debt down to R132,8m (R216m), reducing the debt equity ratio to $46 \%$, a level CMI will have to live with for a few years Kovarsky says the group intends operating within a $50 \%$ debt equity ratio Dividends on the pref shares have to be paid, even if CMI has to borrow the money, as it did in the 1992 year

Brendan Ryan

## Wave :

Industry observers say the steel mdustry's two-tier pricing system may be next in line for investigation by antidumping authorities.

SA steel exporters managed to avoid the recent wave of anti-dumping mvectigations by the US after ducussions between the American authorities and the Department of Trade and Industry to determine an acceptable level of $\mathrm{im}^{-}$ ports

Robin Bosomworth, chairman of the Independent Wire Converters Association, says steel users in SA pay up to $50 \%$ more than their foreign counterparts because of natural and artıficial protection.
Mr Bosomworth says" "Steel is a major manufacturing input. So long as the steel cartel, controlled by Iscor, is allowed to dictate prices, we will have administered inflation it is killing our secondary industries."

Although import tariffs on steel are only $5 \%$ to $10 \%$, the cartel has started to use anti-dumping laws to protect themselves Thus is in addition to the enormous natural protection they get from the weak rand and high frelght costs"

Iscor operates a two-tier pricing system More than half its production is sold at world prices, which are between
$\qquad$
$30 \%$ and $50 \%$ lower that users say they are subsidising exports

Iscor says two-tier pricm is com mon among world steel producers. It is
forced to export below the domestic pnce to recover fixed overheads.
But exported steel in European coun tries is generally $3 \%$ to $5 \%$ more expensive than the domestuc price compared with $30 \%$ to $50 \%$ in SA, says Mr Bosom worth. The domestic price for wire rod in Germany is $\$ 300$ a ton compared with the export figure, of $\$ 290$,
 Mr Bosommorth says the same prodsells 1 compared with the - a difference of $60 \%$ price of $\mathrm{n750}$, Component and Allied Manufacturers

analyst Kevin Kartun says Iscor's pro- her 1991 tan cold were adjusted in Octofitabilty has been hit says iscor's pro- ber 1991 on cold rolled and galvanised share of pas been hit by an increasing production sold abroad. *as For the first six months of the 1009 financial year, $68,7 \%$ of Iscor's produc- $?$ says Iscor.
tion was sold in SA. Earmings a share were 23c. For the first six months of 1992, exports accounted for" $51 \%$ of sales This was one of the main reasons for Iscor's drop in earnings a share to


World steel prices have slumped because of the recession, squeemng Iscor's earnings Highveld Steel \& Vanadium charman Leslie Boyd says SA steel use in 1992 is expected to be 716 -million tons compared with 786-million in 1989 ,

An Iscor spokesman says" "Iscor sells its steel products in SA at market-related prices that are in line with our production costs. We are producing at full capacity to reduce unit costs."
Mike McDonald, the Steel and Eingineering Industries Federation of SA (Seifsa) economist, says although tariffs on steel imports are relatively low, a system of reference prices makes it difficult to import at below the SA price
The reference figure is supposed to be the "correct" price of steel on the international market, says Mr Mc Donald. In practice, the reference price. is the SA price
If steel is imported at, say, R1 000 a ton where this is equal to or higher than the SA price, the importer pays a duty


## (hat

as 'The previous import tariff adjustment was 1985. Cold rolled sheet sells for R1 730 free-on-board in SA against an international price of R1 $350-$ a difference of $22 \%$
if Critics charge that mport tariff adjustments were nnnecessary because the collapsing rand and SA's geographcal remoteness provided natural proection. Iscor's application for creased protection on wire rod and long creased protection on wire rod and long
steel products was turned down by the Government last year
Anti-dumping laws provide further protection. An mporter can be unvestigated for "disruptive competition" - a defintion so broad it can include anyone importing cheaper than SA producers
"Mr McDonald says SA's anti-dumping laws rely on the arbitrary selection of foreign benchmark prices Anyone importing below the benchmark price can be accused of dumping
Mr Bosomworth says few steel users are prepared to stand up to the cartel because they enjoy high levels of protection themselves and are "bought off" with lower prices.

WITH Iscor's results for the June year-end expected in a few days, the share price has plunged to a new low of R1 - half the issue price and 35 percent of its peak of $\mathrm{R} 2,80$

Iscor has been hit by depressed sales volumes in local and international steel markets
The-steel glant had 220000 shareholders when it was privatised - more than any other company but many disillusioned investors have sold out and institutions have snapped 4918$)$ on
prices. down from last year's 11c and 1990's $17,6 \mathrm{c}$. This year's interim was cut from 4,5 to 3 c .

- Strikes at Toyota SA cost R855 million in lost sales. Earnings plunged by 74 percent to R11,8 milhon (R46 million) for the six months to June The company, which pard a 19 c interim lats resources ing nothing this year to cecovered to show a net prof-- Protea Assurancer an R8,7 million loss a year ago The improvement follows a decision to eliminate unprofitable business and last year's underwriting loss of R18 million, which has been turned round into a R992 000 profit Interim dividends have been resumed with a 25 c payout, which will give shareholders R1,9 million
- Cape retaler Mas Holdings is negotiating exports of clothing and crockery to Kenya and Zambia to offset falling sales in South Africa
 analyst Dave Russell said
"The production shutdowns by the industry earlier this year have helped to stabilse an oversuppled market."

Most analysts forecast a fall in earnings to 143 c -140c a share in 1991/2 from 216c, but noted that the earnings were diluted following Samancor's $50 \%$ stake in the Columbus stanless steel venture.

Hennie Vermeulen of Simpson McKie sald the earnings drop would be less pronounced in his forecast attributable income of R 262 m versus a previous R362m
He predicted an average fall of $25 \%$ in total volumes

Russell sard the manganese market, historically Samancor's largest contributor to total revenue, had been hard hit in the past year. He sald cuts in capacity were offset by a lower prices which were linked to a poor stanless steel market
Russell said the manganese ore market was still under pressure, partly the result of increased sales from eastern Europe
"New capacity in Australia and Burkina Faso in the coming year will


Uphe AUBY-GAY MARTIN SOurce SAMANCOR
add supply to an already oversuppled market, and further price weakness may occur," he sald.
Prices for manganese ore had fallen from $£ 4,00$ a ton during 1989-91 to a current $£ 3,35-£ 3,55$, he satd
Commenting on the state of the ferrochrome market, Vermeulen sad a production shutdown earler this year had wiped out excess stockpiles
"The shutdown would have helped Samancor's cash flow, but I expect working costs to have increased by about R75m," he sald
It was not clear whether all Samancor's furnaces were back up yet but even if they were they would not be running at full capacity
He noted recent statements by Consolidated Metallurgical Industries (CMI), SA's second biggest ferrochrome producer, that most of the country's ferrochrome furnaces were running at $75-80 \%$ of capacity, and would only go up to $90 \%$ when oversupply shrank further
Analysts sand they expect Samancor to have regained market share lost when the industry put up the price. - Reuter


## Samancor share

 earningsSAMANCOR has reported a $30^{\circ} \circ$ fall in earnings a share in the year ended June 1992, as profits were hit by weak demand and low prices for tis ore and ferro-alloy output
Earnings fell to 151 c from 216 c a share in 1991, exceeding market forecasts Sa mancor declared a total dividend of 90 c , $18 \%$ lower than last year's 110 c
The group has emerged with a strong balance sheet, enabling it to meet its commutments to the multibilion-rand Columbus Stanless Steel expansion project without having to rase extra finance through a rights issue or borrowings

MD Hans Smith satd yesterday Samancor was well placed to consider expanding its interests overseas, a tactic which was vital if the group was to mantann its growth of the past 10 years However, Samancor faced a tough year ahead and would be hard-pressed to match this year's earnings.

Group turnover rose more than $14 \%$ to


R2,06bn ( $\mathrm{R} 1,81 \mathrm{bn}$ ), but this included R449m ${ }^{*}$ stemming from the acquisition of Middelburg Steel \& Alloys (MS \& A), Rand Mines chrome assets and Genmin's stake in the Manganese Metal Company in September last year Excluding those assets, turnover $\square$ To Page 2

## Samancor


fell $11 \%$ to R1,62bn Samancor received lower prices for its manganese alloys, although sales vor prices nacreved for manganese ore and chrome achieved for mane only marginally lower, the contract price for manganese ore for the cont ended March 1993 was $12 \%$ lower, year ended the depressed state of the carbon steel market
Smith sadd net ferrochrome prices were higher year on year Although nominal prices had increased by $6 \%$ in the December quarter to $\$ 0,52$ a pound, discounts on those prices had also risen

Pre-tax profit fell $32 \%$ to R384m ( R 567 m ), with the group's pre-tax profit margin falling to $19 \%$ from $31 \%$ last year Samancor's tax bill was cut by nearly $50 \%$ to R114m (R211m) produced, and a
proitt fell $24 \%$ to R270m (R3s)m) near-
Income from associatm ( $\mathrm{R} 5,97 \mathrm{~m}$ ) Smith ly four tumes to $\mathrm{RLa}, \mathrm{ml}$ ess, formerly the said Colusion of MS \& A in which Samansteel division os stake, had turned in record profits since Samancor had acqured its stake in it After a slow start it was operating at full capacity

Samancor's other associate companies nciude Elektrode Maatskappy, Polyfos, the Marico Chrome Corporation and the Bophuthatswana Chrome Corporation
Bophuthatswan
Attributable profit fell $23 \%$ to R 277 m (R362m) Capital spending was marginally (Rygher at R117m (R107m) Fixed assets

## (189A) $\square$ From Page 1 <br> nearly doubled to $\mathrm{R} 1,183 \mathrm{bn}$ ( 598 m ) as a

 result of Samancor's acquisitions"Taking into account the tough market conditions in the year, management has done remarkably well in managing the group's assets," Smith sand He was particularly pleased with the strength of Samancor's balance sheet, especially after absorbing the costs of tis acquistions
The decision to close ferrochrome furnaces for three months cost the group R102m in unabsorbed fixed costs, but savings on variable costs improved net cash reserves from R102m at December 311991 to R 267 m ( R 446 m ) at year-end
Smith sald Samancor was aming to achieve higher ferrochrome prices of $\$ 0,55 / \mathrm{lb}$, "necessary for the good of suppi1ers and consumers alke" Higher prices would stablise supply and demand, and would stambatances and volatile prices forestall mbalances and ve late ' 80 s Chrome division GM Wilrich Schroeder chad $47 \%$ of world production was uneconomic at current prices "Market pressure will take its toll sooner or later, forcing higher prices or cutbacks in production Ferrochrome furnaces were operating at an average of $65 \%$ of capacity

Manganese division GM David Munro sard his plant was working at $70 \%$ to $75 \%$ capacity The condition of the marganese market depended on a recovery in the carbon steel market, itself dependent on an improvement in world late 1993


## Rand close

THE rand pared early losses in steady trade yesterday, helped by the release of very poor US durable goods figures for July which saw the dollar drift easier, dealers said
They sand the $3,4 \%$ drop in US durable goods was worse than market expectations
The commercial rand was last indicated at R2,7445/60 to the dollar versus Tuesday's R2,7400/15 The financial rand was weak at R3,76/78 from R3,72/74Reuter

From MATTHEW CURTIN
JOHANNESBURG Crippling interest payments hammered Iscor's results in the year ended June 1992 Earnings a share fell $45 \%$ as the group's debt burden compounded the impact of weak local and international demand for the steel company's products
Iscor reported earnings of $18,5 \mathrm{c}(33,4 \mathrm{c})$ a share, anddeclared a total dividend of 6 c (11c) a share, maintaining dividend cover at three times
An Iscor spokesman satd last night it would be "extremely difficult to match this year's per-

## Interest payments ${ }^{(189 a)}$ hammer Iscor profit

formance" in the current financial year
The group sold a record 6,04 million tons in the year, up $6,6 \%$ from 1991, thanks to a $22 \%$ increase in export volumes, contributing $53 \%$ of total tons sold
However, Iscor's profitability sagged Domestic sales fell more than $5 \%$, and the increase in exports coincided with an $8 \%$ fall in dollar export prices

Turnover rose nearly $17 \%$ to R8,6bn (R7,4bn), but net operating profit fell to R 748 m ( R 874 m )
The operating profit margin fell to $8,7 \%$ from $11,8 \%$ last year

The real blow to performance was the jump in interest payments to R403m (R257m), which slashed attributable earnings to R 346 m (R624m) The group's interest cover fell to 1,9 times (3,2), while its
debt-to-equity ratio increased slightly to $30,2 \%$ from $29,4 \%$
Iscor has paid the price for timing its R4bn expansion programme with the slowdown in the local and world economies Capex fell to R852m (R1,3bn) and will tanl off sharply, but the group still has to service its multimillion-rand debts, including more than R1bn in long-term borrowings
Analysts say the pressure is now on Iscor's financial management Finance charges rose R110m in the first half of the year, but only by R170m year on year

## FOX


expense of profit was the overriding influence on results The decision to suspend the group's ferrochrome facilities from February 20, taken in the face of falling world prices and weakening demand, increased Samancor's cash pile to R 267 m by year-end But it cut profit R102m
Not even a substantial improvement in turnover, which rose $14 \%$ to exceed R2bn for the first time, could offset the deterioration in reported profit
The turnover increase was attributable largely to Samancor's acquisition trail in a year when it participated in the purchase from Barlows of Middelburg Steel \& Alloys and bought Rand Mines' chrome assets Shareholders must simply take the medicine
There is more bad short-term news in the pipeline The contract price negotiated by Samancor for its manganese ores for the period to end-March next year is $12 \%$ lower than the average achieved in 1992 Ferrochrome prices are marginally better on Samancor's contracts, at $52 \mathrm{c} / \mathrm{lb}$, compared with 1992's 49c, though it's nothing to write home about
All this leads to the forecast for 1993 and shareholders shouldn't hold their breath in expectation of a recovery Group profits, say the directors, "will remain under pressure until an improvement in the ${ }_{2}$ major world economies leads to an upturn in commodity prices"

There is a solemn warning here if prevailing conditions do not improve, according to the board, "the group will be hard-pressed to maintain earnings "

But 1 t's not all gloom The company's cash reserves are now such that it should be able to meet its share of the projected expenditure of R3,1bn on the Columbus stanless steel project being undertaken in a joint venture with Anglo American Corp without resorting to borrowings or a rights issue At least that's something
MD Hans Smith is reported as saying that there are opportunities for Samancor to begin a cautious approach to an international expansion programme Well, SA companies have burnt therr fingers before in ventures abroad Samancor will no doubt have learnt the lessons In any event, projects outside of SA usually take time to bring to frution, so it will be some years before Smith's dreams turn into bottom-line reality
Samancor is trading on a pe of 16,1 In a severe world recession that shows no shortterm sign of lifting, that is probably a generous pricing level Potentral investors would be wise to wait for a turn in international economic events before venturing into turbulent waters


## Bargain hunters swoop on Iscor <br> MARC HASENFUSS <br> domestic and international 2918190

Business Staff
"RUST in Peace" might be the likely epitaph for the multitude of small shareholders that hold 180 -million shares, or 10 percent, in Iscor
"But not everyone is despondent The share shot back 4 c to 104 c on Thursday as bargain hunters snapped up the share on a long-term view
This week the steel glant reported a 45 percent drop in earnings to R346million for the year to June. The dividend was slashed by the same margin to 6 c a share

In spite of the wrath of the economic downturn, Iscor's recent performance is still way out of kilter with the optimism expressed by the group and the market at listing near the end of 1989
In the three weeks running up to the release of the year end results Iscor's share price dipped from 114 c to bottom at 99 c as almost nine-million shares changed hands
This is indicative of small shareholders bailng out of the share they mintally saw listed at 200 and peak at 280c The group's current net werth a share is a distant 361 c
Prospects of a recovery in the short to medium term look brittle as well
In his comments on the results, charman Mr Marius de Waal sand Iscor's results were closely tied to the
cycles
"Dollar prices of steel and iron ore are consequently expected to reman weak for some time yet. The domestic market also contmues to weaken."
Under such conditions it would be extremely difficult' for Iscor to match this year's performance, he conceded
There's also a casth h-flow problem Iscor's greater use of borrowings in the past year saw long-term loans rocket to R1,7-billion
This rippled into the income statement via a 73 percent increase in finance charges to R403-milhon and marred an almost acceptable 14 percent drop in profits at operating level.
Iscor's managing director indicated that finance charges could peak at R440-million before starting to drop off.
Iscor's recovery depends on the predicted recovery in the global market in 1993 which could bode well for steel prices Production capacity has been increased in anticlpation of the steel market recovery.
Better management of borrowings and working capital is also essential. Capital expenditure was cut last year to R852-million from almost R1,3-billion and the group is currently investıgating ways in which to ease the cumbersome debt burden.
A rights issue is obviously out of the question.


Rfbn smelter will go ahead, Alusaf has had 233000 tons of new aluminium production, not already tied up in long-term sales contracts, oversubscribed many times by potential customers
Alusaf plans to add 466000 tons of production a year to its 170000 -ton plant
It is the best sign so far that the project will go ahead, in tıme to meet increasing aluminum demand in the mid-'90s
Interviewed at the weekend, charman Fred Roux sald the orders were indicative of industry confidence in the Alusaf project and the strength of the alumnium market in the medrum term
However, Roux would not be drawn on detals of alumina supply or aluminum sales contracts, or how Alusaf's shareholders planned to finance the scheme It is understood the project will be presented for approval to the boards of Gencor Beherend and Gencor soon
Genmin has a $42 \%$ stake in Alusaf, but the alummum smelter is only one of several multimillion-rand projects which require finance within the Gencor group

Other commitments include its share of the R3,1bn Columbus Stannless Steel expansion project
Roux sard a report in the Financial Times last week that Alususse, one of Alusaf's shareholders, was losing confldence in the project was not serious
"Our understanding is that Alusuisse has taken a policy decision to reduce its exposure to primary aluminum production"
The news followed a reduction in Alusuisse's original $21 \%$ stake in Alusaf to $15,3 \%$ when it did not follow an anternal rights issue eariner this year
He sard the environmental impact study, a factor delaying the project's possible goahead by three months, would be completed in mid-October, with the public having four weeks to react to it The study would decide whether the smelter would be built on Alusaf's preferred site, or on a second one which would increase the project's capital cost by a small amount
Roux sand half the new smelter's produc$\square$ To Page 2

## Alusaf B10PY $3118 / 92$

tion of 466000 tons had been committed to two alumina suppliers, on long-term contracts of 15 years and 20 years The contracts were barter agreements, which amounted to Alusaf operating as a toll refiner for the alumina producers Alusaf would effectively receive $75 \%$ of the London Metal Exchange aluminium price in exchange for smelting the alumina
Alusaf had decided not to commit its entire production to these producers, because it wanted to foster downstream industry in SA
Nevertheless, the oversubscription for its spare production was a good indication of confidence in the aluminum business
"Even if demand does not hold up as strongly as it seems it will in 1995 to 1997, Alusaf will still be competitive because it will be a low-cost producer," Roux sald
He sard Alusaf's project was the only one of several new schemes on the drawing board which was "at the decision stage" It was "highly unlikely" other projects would go ahead at the moment. Competitors' projects depended on a high degree of debt-
financing, which would be hard to win from banks, given the sustained weakness in aluminum prices
He dismissed suggestions that existing producers, hit by weak prices - a reflection of slack demand and a flood of cheap Russian material - would benefit from the sort of deal Alusaf had signed with Eskom Electricty makes up about $27 \%$ of the input costs in aluminum production, and Alusaf has been able to consider the expansion scheme only because Eskom has agreed to supply power at rates tied to the LME aluminum price
Roux sald Eskom's spare capacity, of which Alusaf would use only $10 \%$, made SA unique Utilities abroad did not have the capacity on which to base similar deals
He sald the true costs of Russian aluminuum production, from smelters situated mostly in Siberia, and an increase in local demand in the former Soviet republic, would start curbing the recent flood of exports In the longer term, environmental considerations might result also in some Russian capacity closing down

 counts from a high of $10 \%$ to at least
$15 \%$ for most buyers, or announcing another round of extended production cutbacks "It's a no-win situation
again for the South Africans," one again for the South Africans," one they lose money" Complicating the situation is the
dramatic fall in the value of the US dollar against most other currencies Netbacks to SA producers, according
to one analyst, have fallen by $40 \%$ to one analyst, have fallen by $40 \%$
smce the begmning of the year
Still, Samancor's chrome division
GM Wilrich Schroeder said the company was relatively comfortable with current prices. Schroeder be-
leves higher prices, with a target of heves higher prices, with a target of
55 c within the next 18 months, are
Zed van der Walt, MD of ConsolsZed van der Walt, MD of Consol-
dated Metallurgical Industries

 practice of buying ferrochrome on ing at above $65 \%$ of their 330000 tons a year capacity


## CMI gets ferrochrome orders above spot prices <br> CONSOLIDATED Metallurgical Industries (CMI), the world's second largest <br> MATTHEW EURTIN

 ferrochrome producer, has won ferrochrome orders in the US at prices sigmificantly higher than those on the spot market, says chaurman David KovarskyKovarsky said yesterday that despite the prevalence of cheap high-carbon ferrochrome from Turkey, Indıa, Albanıa and the Commonwealth of Independent States (CIS), CMI was doing "good business in the US" albeit with "special discounts" for some customers

He was reacting to a report in New York journal Metals Week which said the widening gap between discounted SA producer prices and free market spot prices was such that SA producers would have to increase their discounts to do busmess in the US or shut down their furnaces agan The nominal price for SA ferrochrome set by Samancor, CMI and Chromecorp Technology is $\$ 0,52$ a pound, compared with reports of US spot price deals at less than $\$ 0,465$ a pound
Kovarsky said there was a great deal of material avalable in the US, estimated to be at least 90000 tons of warehouse stocks in May, equivalent to $25 \%$ of yearly US offtake
He noted that the US market duffered in
important ways from Europe and Japan, because of American steel mills' preference for high-carbon material - mostly supplied by the likes of Turkey and the CIS - and traders' willingness to do business on the spot market
CMI was doing far business in Japan, although falling stanless steel prices led customers to reduce ferrochrome purchases, with non-Japanese suppliers being affected first Kovarsky sard Tokyo's new multibillion-yen economic rescue package would boost stainless steel consumption in the longer term
He said he was confident that the ferrochrome market was going through the bottom of the cycle, and prices would rise sharply from 1996 onwards towards levels reached in the boom in the late ' 80 s
"The cycle will repeat itself because only brave backers are likely to put their money behind new projects The ferrochrome business is not attractive at the moment, but with real growth in stanless steel demand in the '90s there will be another ferrochrome shortage which will lift prices," Kovarsky sald More than $75 \%$ of ferrochrome supply is used in the manufacture of stannless steel

# Scrap metal industry feeling the 

By ARI JACOBSON
THE scrap metal industry - a reliable guide to the state of the economy - is suffering a similar fate to the rest of industry with incoming scrap volumes falling because of the recession
SA Metal dırector Clifford Barnett sard yesterday the noticeable decline in local manufacturing had filtered through and created a drop-off in volumes of scrap metal being generated
The family-run concern, established in 1919, has a modernised yard that processes the raw material brought in from various industrial sources and passes on the final product to steel mills and foundries

Although some 30 scrap dealers operate in the Western Cape, SA Metal is the only one that follows up the scrap metal process with beneficiation
"Its like providing clean feedstock for the steel mills," said Barnett

He dubs this cleansing process "above ground mining" with sophisticated machinery used to remove the waste and so purify the ferrous steel
This beneficiated steel product is
sold to, among others, Cape Iron and Steel (the Cape subsdiary of Iscor) and ADE, which provide end products such as reinforced steel and engines

From an environmental perspective Barnett mentions that the recycling process provides a productive outlet for steel scrap "that would interally lie around otherwise and compound the problems of pollution"

Another interesting addition to the production process at SA Metal is the smeltering of copper - which is then exported overseas
"'Thats' off to the Far East," says

\section*{Depressed steel markets dent Assore <br> ASSOCIATED Ore and Metal Corporation

(Assore) reported a $4 \%$ drop in earnings in the year ended June 1992 as the base metal producer was buffeted by depressed world steel markets 610 A y 1519192 Earnings fell to 953c from 991c a share in 1991, but Assore declared an unchanged total divided of 550c a share.
Charman Desmond Sacco sald in a statement yesterday that any change in statement yesterorunes would depend on the company's fortund a strengthening in world demand for steel
He sald the performance of the group's chrome mines was "partuculary affected by the downturn and any further deterioraton in the world market for stanless steel will require production to be curtaled in hine with demand"

\title{

MATTHEW CURTIN

# MATTHEW CURTIN <br> Assore is principally a chiome ore pro- 

 ducer, supplying ferrochrome producer Feralloys, an Assoclated Manganese (Assmang) subsidary 189 A$)$mang) subsidiary
Assore does not disclose- sales figures but turnover fell $6 \%$ in the year, after falling $43 \%$ in 1991 Dividend receipts rose falling $43 \%$, reflecting its share of $50 \%$ to R12m, refiecting Anglovaal's Assincreased which Assore has a $45 \%$ stake mang in which Assore hasfet by a sharp
That was more thaco to $\mathrm{R} 6,3 \mathrm{~m}$ from drop in other net income to Rinally to R15,3m from R15,9m Attribut-
 Assore shares were untraded at R220 Astar but bid lower at R210 yesterday, but bid lower at R210

## Institutions fin Blam 1 प1992 finance Alusaf ${ }^{(1894}$ <br> RICHARDS BAY - Financial institutions

including Sanlam, Liberty Life and Old Mutual, may finance Alusaf's R6,3bn expansion project, says MD Rob Barbour
At a news conference yesterday Barbour sard Alusaf was urgently following up the interest "A wide cross-section of institutions will visit Alusaf next week to be briefed on the project"

Each month the project was delayed increased capital cost by R60m
Alusaf would be primarily financed through equity rather than debt, Barbour saxd. There were no plans to Ist Alusaf at the moment, but it would be a requirement if institutions became involved
Barbour said he was "very confident" the smelter expansion project would go ahead, with a final decision taken before the end of November Findings of an environmental mpact assessment would be published 'on October 16
-Everything was in place for the project to start, including alumina supply and the Eskom electricty contract
Approval by the boards of companies wth a stake in Alusaf and qualification for Section 37E Income Incentive were awated Barbour sald he anticipated no problems with the project's approval
Alusaf is controlled by Alugen, in which Genmin and Swiss company Alususse

## MATTHEW CURTIN

have interests The IDC has a major stake Barbour would not comment further on financing arrangements although he said Alusaf understood Alusuisse and Eskom which had an option to take up a stake, were unlikely to follow their rights
Alusuisse was eliminating its interest in primary aluminum production, but would remain an important customer for Alusaf
Barbour dispelled recent suggestions that the ANC was nervous about large projects like Alusaf and sazd Alusaf understood it would not "torpede the project"
Alusaf had signed in principal alumina supply contracts with Alcoa and Shell subsidıary Billiton
He sald Alusaf would contract out englneering and construction work for the 401000 ton-a-year smelter
A joint venture had been set up between overseas smelter-building specialists Engineering Management Services (a Murray \& Roberts subsidiary) to manage the bullding of the project Competitive tenders were ready to go
The new smelter and the expansion to Alusaf's existing capacity would generate R1,5bn in forelgn exchange a year increase GDP by 1,2\% per year and create 20000 to 30000 new jobs

# World ferrochrome <br> glut will 'curb price increase' <br> " OVERSUPPLY of ferrochrome <br> ., is likely to curb price increases <br> MATTHEW CURTIN <br> rome - equivalent to $84 \%$ of avall- 

, even with a revival in world

- stamless steel markets, says Consoldated Metallurgical Industries' chairman Barry Davison

Davison, who succeeded David Kovarsky on his appointment as Times

- Media Limited MD on September 1,
${ }^{-}$s sad in his yearly review "The out-
- look for a recovery in world markets
is is uncertan and the ferrochrome
" market is heavily dependent on a
- more buoyant global economy"
$\because$
$\therefore \quad$ Struggled
He sald although some high cost ferrochrome producers would halt production in the current year, this would be counterbalanced by aggres
- ' sive marketing by other subsidised
- producers and the possible commis-
- sloning of extra furnace capacity CMI is SA's and the world's second
largest ferrochrome producer after Samancor, but both companies have struggled to win higher prices in the past year
Nominal SA producer prices rose $6 \%$ at the end of last year, but a glut of material has led CMI and Samancor to offer mereasing discounts on their material in an effort to win back lost market share
More than three-quarters of ferrochrome output is used in the stannless steel industry, but SA producers have faced stiff competition for their material from stanless steel scrap, cheap Indian, Turkish and Russian supplies, and slack demand because of slow economic growth in the US, Japan and Europe
Davison sard western world stanless steel production reached a new high of 10,82 -million tons in 1991, consuming 2,6 -million tons of ferroch-
able ferrochrome capacity

CMI and Samancor have been criticised by US customers for increasing prices before shuting down their furnaces in an already depressed market

## Buoyant

However, Davison said "I would like to thank our customers for their support during the year We realise that to some extent the financial hardships we are experiencing are mirrored by them"
CMI looked forward to sharing with them "the fruits of a more buoyant world economy"
He noted "strff resistance from the stanless steel industry to increased SA prices, resulting in a loss of market share by SA suppliers as cheaper ferrochrome was avalable on the spot market"

## CMI biding its time

By Derek Tommey
A more buoyant global economy is needed before there can be an improvement in the fortunes of the ferrochrome industry, says Barry Davison, charman of Consolidated Metallurgical Industries, the world's sec-ond-largest producer of ferrochrome

But even with a revival in world markets, the oversupply of ferrochrome is likely to inhibit ferrochrome price increases, he says.

He expects certan high-cost producers to stop production

But this is likely to be counterbalanced by aggressive marketing by certan subsidised produers aas well as by the commissioning of additional furnace capacity. ( 1897 )

But CMI, whose Rustenburg plant is now one of the lowestpost producers in the world, is wost producers io cope with difficult market conditions
CMI had a taxed profit of R4, 17 million in the year to endJune

This represents a turnaround of almost R29 million when set against last year's loss of R24,7 million

# World conditions B1PAY 241992 harm Samancor 

FIGURES in Samancor's 1992 annual report show the extent to which slowing economic growth worldwide and weak commodity prices have wrought havoc with the group's results.
The knock-on effects on the local economy have been severe, as Sa mancor's profit has been hammered, along with profits of rival ore and alloys businesses like Consolidated Metallurgical Industries and Highveld Steel and Vanadium, which also serve world steel markets
Although Samancor took on 5000 extra workers in buying Middelburg Steel \& Alloys' ferrochrome business and a share in its stanless steel division last year, 2600 people lost their jobs in the subsequent restructuring of Middelburg and through cutbacks at Samancor's chrome and manganese divisions
Samancor's decision to shut down its ferrochrome furnaces for three months earher this year, and the continued operation of other ferro-alloy plants below full capacity, has hit demand for locally produced coal and electricity, affecting Eskom's and SA collieries' revenues
Of the seven key products Samancor sells, only the dollar denominated prices of chrome and manganese ore have risen in nominal terms since Samancor's boom period in 1988/1989, when attributable earnings soared to R569m from R186m the previous year Samancor reported attributable earnings of R277m in the year ended June 1992, $24 \%$ lower than in 1991
In contrast, ferromanganese prices fell $9 \%$ to $\$ 543$ a ton in June 1992 from $\$ 599$ in 1989, silicon metal by $18 \%$ ( $\$ 1$ 207/t from $\$ 1480 / \mathrm{t}$ ), manganese metal by $24 \%$ ( $\$ 1333 / \mathrm{t}$ from $\$ 1747 / \mathrm{t}$ ), silicomanganese by $30 \%$ ( $\$ 536 /$ from

## MATTHEW CURTIN

$\$(7767 / t)$, and ferrochrome prices by 31\% ( $\$ 0,513 / \mathrm{lb}$ from $\$ 0,746 / \mathrm{lb}$ European producer prices)
The rand's loss in value aganst the dollar has offered only meagre relief as the exchange rate at year-end 1992 'was R2,81, only marginally lower than R2,78 at year-end 1989
The 3\% fall in Samancor's turnover to R2,06bn from R2,13bn in 1989 reflects the weak prices and slack demand for its output World consumption of carbon steel fell $1 \%$ in 1991 from the year before, with the trend continuing so far this year Growth in the stannless steel industry, the main consumer of ferrochrome, has turned out to be sluggish, up only $1 \%$ at 10,7 -milhon tons in 1991
Samancor chairman Brian Gllbertson sard the group would be hard pressed to repeat its performance of 1992 in the current fimancial year without a significant improvement in world market conditions
However, Gilberston said in his yearly review that Samancor was "well placed to weather the extended downturn" Analysts said yesterday the key to the commodities business was the ability of a producer to weather the long commodity-cycle troughs to make the super-profits which inevitably accompanied commodity booms Another one of those was still a long way off, they sadd
Gllbertson added that the Columbus Stainless Steel expansion project, in which the group had a $50 \%$ stake, was "still" likely to be given the goahead in calendar 1992
He said the project was approved in principle by Samancor's board in July, with the proviso that the final estimate of its capital cost did not exceed R3,1m in escalated terms

## ALUSAF FM 2579192 Time marching on

Everything is in place for Alusaf's R6,3bn expansion, except final approval of the proposed site in Richards Bay, but major shareholders Gencor and the IDC are hesitating about pushing the button
Alusaf MD Rob Barbour says both groups are committed to the expansion "I am confident that the project is going to happen," he says, but will not commit humself to a date The decision should have been taken in July It has been delayed apparently because of the costs involved Barbour says shareholders are still "getting to grips with the funding" A decision should be taken by November

Gencor, which effectively controls Alusaf, apparently wants to bring in more equity partners to share the cost - and the risk of the project, particularly as it seems Alusuisse will not follow its rights
Time, in this case, really is money Barbour points out that, for every month the start of the project is delayed, inflation adds another R60m to the total cost Estumated cost has already risen from the R5,5bn being talked about at the beginning of 1991 It will take four years to complete the expansion once the decision to go is taken
That's why a lot may hinge on this week's visit to the Alusaf plant by some SA financial institutions, who may be interested in taking equity stakes in Alusaf Two institutions are already directly involved - Saniam holds $1,5 \%$ directly in addition to its interests through Gencor, while Southern Life holds 0,7\%
Alusaf is controlled by Genmin through a combination of a $6,4 \%$ direct holding as well as its $69 \%$ stake in holding company Alugen which has $49,5 \%$ of Alusaf

Barbour says Alusuisse has not yet made a final decision, but he feels it will not follow its rights This is not because Alusuisse believes the project is a dud but rather because the Swiss group is cutting back internationally on its exposure to the primary smelting industry Alusuisse is keen to buy the refined metal from Alusaf
Another equity candidate is Eskom, which has negotiated a precedent-settung contract to supply power to Alusaf at a tariff linked to the LME aluminum price


Barbour says Eskom has an option to invest in the project "My feeling, however, is that they will not, because it is not their kind of business and they would have difficulty in justifying a decision to put money in"
Last week's presentation to journalists showed how far the proposed project has progressed, and how much it has benefited from the political changes in SA
The latest smelting technology is to be provided by French company Pechuney, which three years ago refused to do business with Alusaf, because of SA's pariah status The Pechiney technology has been thoroughly proven through installation in five smelters around the world
Contracts to supply nearly I Mt of alumına the new smelter will consume annually have been signed with Alcoa Australia and Shell subsidiary Billiton Alcoa and Billiton have contracted to supply the alumina at prices linked to the LME aluminum price, and to buy back $50 \%$ of the 466000 t of refined metal the new smelter will produce annually at full output

The Eskom and alumina supply contracts effectively link $60 \%$ of Alusaf's costs to movements in the aluminum price That protects Alusaf by making it one of the lowest cost producers in the world when prices fall, at the expense of giving away some profits when aluminum prices rise
Gencor intends using the remaining production to promote downstream beneficiation of aluminum in SA Barbour says Alusaf could have sold this metal on forward contracts long ago
He adds that Gencor is also interested in moving upstream in the aluminum industry by getting involved in mining bauxite, the raw ore contaning the metal That would mean moving into international mining

But times are tough in the aluminium business with the price sitting around US $\$ 1200 \mathrm{t}$ Another difficult year is expected, but Barbour is confident that the aluminsum market will return to its long-term annual growth trend of $2,5 \%$ and that Alusaf will not have problems slotting its extra 466000 t of production into the market It amounts to $3 \%$ of current annual Western world aluminrum consumption of 16 Mt Added to the present 170000 t /year output of the existing smelter, this would make Alusaf the worid's fifth largest producer

While there are no definite plans to list the company, increased involvement by a number of financial instututions would make an early listing more likely

# Low steel pressures price 

From EDWARD WEST JOHANNESBURG - Iscor will be hard pressed to match its 1991 performance as local and world economies are slack and steel and iron ore prices are expected to remain weak for some tıme, says chairman Marius de Waal in his 1992 annual review
MD Willem van Wyk said although a slight improvement in the international market was expected in the next 12 months, this should be seen in the context of the existing market oversupply position and falling dollar prices
Iscor's response to the recessionary environment was to operate production assets as cost-effectively as possible, reducing unit costs by producing at record levels and targeting the best export markets

High productivity levels as well as the completion of plants to produce value-added products would enable Iscor to take advantage of any meaningful domestic upswing or increased demand on internatıonal markets, De Waal sand
However, cost pressure from high inflation remained a matter of grave concern. The increased percentage of exports in the sales mix coupled with a rand-dollar exchange rate which did not fully discount the inflation differential between SA and its overseas trading partners exacerbated the situation, he said
In the year to June 1993 Iscor was hoping to again dispatch more than 6 -million tons of steel products and to export more iron ore than in the past financial year
Van Wyk said Iscor's total steel
product dispatches rose $7,5 \%$ to a record 6,035-million tons More than 7,6 -million tons of liquid steel was produced, which was higher than the previous record of 7,4 milinon tons recorded in 1980, before rationalisation of certain primary steel-producing units in 1983 The number of employees dropped by 1287 to 57000 in 1992
Local steel dispatches in 1992 fell $5 \%$ to 2,82 -million tons from 2,97-million in the 1991 financial year, the lowest level in 15 years, but the demand for tinplate remained buoyant
Capital expenditure in the year to end-June 1993 was expected to fall from R872m in the 1992 financial year to about $\mathbf{R 6 0 0 m}$, to finalise projects already committed and for replacement of existing plant amd equipment, said Van Wyk.

## Alusaf smelter may'be relocated

ALUSAF is prepared to spend R170m on upgrading its existing smelter at Richards Bay to limit environmental damage to the area
In addition, the company said yesterday it was prepared to relocate its new multibilion-rand smeiter project to another site in Richards Bay, despite a R14m increase in land costs

Alusaf MD Rob Barbour was responding to an environmental impact assessment report which indicated that none of the three proposed sites for the smelter was optimal
"We are now looking to Site D which is situated north of John Ross Highway and west of the road between Indian Ocean Fertilizer and Richards Bay central business district" He said the purchase price of Site D was estimated to be $R 32 \mathrm{~m}$, as opposed to R18m for the original Site E location

According to Alusaf, the first phase of upgrading half of the installed capacity at its existing smelter would cost nearly R170m If the entire facility was upgraded, the company would need to spend $\mathrm{R730} \mathrm{~m}$

The impact study was conducted jointly by the CSIR and the University of Cape Town's Environmental Evaluation Unit Factors such as air and noise pollution as well as potentıal damage to vegetation were taken into account.
"Should upgrading not take place, none of the three sites would be considered for the new smelter," he said

Once improved, the smelter would meet internationally accepted emission standards Barbour said Alusaf was committed to the environmenta

MEREDITH JENSEN would immediately upgrade half of the existing aluminium production plant if the new smelter project was given the go-ahead
Alusaf said it would host a formal meeting in Richards Bay on Novem ber 5 to discuss comments and queries regarding the environmental 1 m pact assessment

John Rammundo of the UCT environmental unt said all of the sites were suitable as far as human health was concerned
"Alr pollution was the most important factor in determining the preferred Site D because of the risk of vegetation damage"

Raimundo said the upgrading of Alusaf's existing smelter, as well as the reduction of emissions from other unnamed factories in the area, were mandatory to the overall environmental acceptablity of the project.

LINDA ENSOR reports from Cape Town that the University of Stellenbosch Business School is to introduce a course on environmental strategy with the objective of making it a compulsory topic in its degree and management courses

Acting school director Prof Dave Tromp said businesses had a great responsibility to conduct their business in such a way as not to damage the environment Many smaller businesses tended to ignore this imperave, he added
SA businessmen needed to be able to take business decisions which would meet the demands of a developing country, without this leading to the explotation of its natural re sources, Tromp sald

## EC' car slump dents <br> demand <br> EUROPEAN car makers are buying much smaller amounts of rhodium than they were expected to in the runup to the

 implemention of new clean air rules in the EC, says Impala Platınum (Implats) senior marketing manager John HollelyHollely says the slump in the EC car industry has dented rhodium demand and - prices The metal is a key ingredient in modern three-way car catalyts, and high rhodium prices have helped SA platinum producers weather falling platinum prices in the past two years

Rhodium prices have fallen $16 \%$ to $\$ 2270$ an ounce this week from recent highs of $\$ 2700 \mathrm{in}$ mid-July Firmer platinum prices have not brought any respite to producers because the metal has consistently fought shy of the $\$ 370$ mark Platınum was fixed in London yesterday afternoon at $\$ 367,40$, more than $\$ 3$ higher than Tuesday's afternoon fix of $\$ 364,25$, but $\$ 0,10$ down from the morning mark

The prospect of another year of disappointing platinum group metal prices has hit market sentıment on the JSE Only

shares in market leader Rustenburg Platınum (Rusplat) and developing mune Potgretsrust Platmums (P P Rust) have weathered erratic platinum group metal (pgm) prices so far in 1992
P P Rust closed at a new high of 725c yesterday, equivalent to a $25 \%$ increase since the start of the year Rusplat shares have risen $34 \%$ in the same period, although they closed 35c down at R78,00. Heavy trade in P P Rust shares followed last week's announcement that management had cut the Platreef open-cast mine capital cost by R79m to R475, and revised estimates of its working costs, $18 \%$ down at R100 against R122 a ton milled

Bearısh market sentiment has knocked the shine off Implats, Lebowa Platınum, and Messina shares. Analysts said market confidence in Implats, dogged by labour unrest in 1991, was knocked by fears that the ANC's mass action campaign might spark political unrest in Bophuthatswana which could spill over into the group's mines Implats shares rose 75 c to R 42 on the JSE yesterday, equivalent to a $46 \%$ or R36 discount to Rusplat stock

Hollely samd yesterday that the buld-up in demand for rhodium in the EC, whose new clean air legislation mandated heavier pgm loadings in catalytic convertors in all new cars from 1993, had turned out to be more sluggish than expected
He said British and French car manufacturers had appealed to their governments for dispensation from the new regulations because their stock of 1992 models, not fitted with the new catalysts, were so. large that they would have to sell many of the vehicles in 1993



# Signs that 

CONFIDENCE that Alusaf has project to aluminum concide with a mid-'90 predictions by R may be boosted by second largest US Reynolds Metals, the ducer, that there aluminium proaluminum shortages in the severe or so years
The Financial Times Reynolds executives reported that metals and raw me vice-president Helton sald the Western wals, Harry minum industry neern world's alunew smelters costing to build 13 apiece by the costing about $\$ 1 \mathrm{bn}$ match expere year 2002, if it was to However Helton growth in demand was being forced by low the industry prices to delay starting work on nem capacity. That might lead to on new tight supply situation lead to a very the '90s Two
ences have recently alumum conferPetersburg recently taken place in St ing reports about with conflictstrength of the alumine long-term
Some analysts sadd yest market
analysts sald yesterday the
H1042:

is right
blggest question
the Alusaf project mark hanging over pult the project, which would cataWestern company into being the er, was future supth biggest producaluminum future supply/demand for Flooum
Floods of cheap Russian materia prices in the pepepressed aluminium prices in the past two years, but Alusaf MD Rob Barbour sard recently straints would environmental reStraints would curb aluminum sup-
ply in the medium With expectium term
cant world economic of more signift increasing use of alumowth, and the tors like the of aluminum in sec466000 -ton-a-year industry, Alusaf's reach full capacity in tion would increase in apacity in tume for an Alusaf forecast that demand sumption would rise fro world contons in 1990 to abse from 15 -mulion in 2000 , and 25 -million 18 -milhon tons
However, Paul O'Neill by 2020 of the world's largest chairman producer Alcoa, said last week that
aluminum would not "exports from the CIS would not "evaporate" plies could no sign that increase, and there was absorb the metal lit industry would ducers were mat its aluminum proHelton sard makng
mate of future that Reynolds' estrwas conservative It was bative
yearly demed on an assumption that fabricators would the metal from year, but it took grow by $2 \%$ a casts that it took no account of forethe use of aluminum a big upsurge in it assume any substan cars, nor dud imports from the CIS It also tom the CIS
growth in the use ofnt of much faster aluminum compe of recycled (scrap) primary metal He sald Rey
new smelter projects was involved in Venezuela, but it was in Nogeria and thously on the Africas moving cauthe weak market conditioject, while ered the Latin Ameritions had lowthe group's list of pican scheme on

## Hanson bids

 for food firmLONDON - Anglo-US industrial conglomerate Hanson yesterday disclosed a $£ 780 \mathrm{~m}$ cash bid for UK food manufacturer reank Hovis McDougall

The hostileffer values each Ranks Hovis share at 220 p , representing a $26 \%$ premium over the 175p closing price on the London Stock Exchange on Friday
The offer also represents a $57 \%$ premum over the 140p-a-share price on September 4 when, Hanson clamed, Press speculation over a possible bid began
But the bid represents a comedown in the fortunes of Ranks Hovis In 1988, Hanson sard Ranks Hovis rejected an offer of 465p a share BLOM bliolg2 Ranks Hovis seemst to have lost its way forward since the time of the bid in 1988, when you turned down 465p. a share and such a bright picture was painted", chairman Lord Hanson wrote in an open letter to Ranks Hovis charrman Stanley Metcalfe
"We believe our funancial strength and management skills will provide a vital new dimension to your company at a time when there is likely to be considerable restructuring needed in the miling and baking industry "

In the year ended August 31, Rank Hovis's pretax profit rose $15 \%$ to $£ 150,2 \mathrm{~m}$ on a decline in sales to £1,53bn from $£ 1,77 \mathrm{bn}$ It hfted its full-year dividend to 13,36 p a share from 12,74p - AP-DJ

Sanlam unit trust portfolios static as income is used to butld licquidity active players in the buying and selling of shares during the quarter to end-September, instead using the inflow of cash to build up their liquidty levels, senior portfoho manager Stafford Thomas sand yesterday
Liquidity levels mereased to $16,9 \%$ ( $12,4 \%$ ) for the Sanlam Trust, $16,7 \%$ ( $11,7 \%$ for the Sanlam Index Trust, $31,3 \%(21,3 \%)$ for the Saniam Dividend Trust, $19,8 \%$ $(13,7 \%)$ for the Sanlam Industrial Trust and $14,8 \%(9,3 \%)$ for the Sanlam Mining Trust

The slump in the stock market meant that the yields of the five trusts in the year to end-September - Sanlam Trust ( $3,9 \%$ ) Index Trust ( $0,23 \%$ ), Sanlam Dividend Trust $(5,2 \%)$, Industrial Trust $(9,6 \%)$ and Mining Trust ( $-10,8 \%$ ) - did not match those of former years
Thomas noted that the Sanlam Industrial Trust had produced an annualised yield of $23,9 \%$ during the past three years - the second best in the industry - and the Sanlam Dividend Trust a yield of $17,6 \%$, which placed it fifth During the three-year period the all share index grew by about $15,5 \%$ whle the inflation rate averaged $14,8 \%$, Thomas sard
Sanlam Trust pard out 25c a unit for the

## Steel producers face gloomy prospects

TOKYO - Prospects for the world's steel makers were gloomy, International Iron and Steel Institute general secretary Lenhard Holschuh sald yesterday
"Given the morose world economic cht mate, steel demand will not rise in 1992 and is unlikely to show much improvemen in 1993," sald Holschuh, in Tokyo for the institute's 26th annual conference
Total world output of steel products would stand at about 623 -million tons this year, the same as in 1991, and would onlym rise to 632 -milhon tons in 1993, he sard
In the longer term, the institute estimated demand would grow only moderately
and not and 1990 ( 664 -mullion tons and 654 -million tons respectively) untul after the middle of the decade 8919
Steel demand in the US would rise $10 \%$ to 85 -million tons this year, but only $3 \%$ in 1993 because of the "tenuous nature of the economic recovery" there, Holschuh said In Japan, the steep $13 \%$ drop in output to 81 -milhon tons expected this year would be followed by a modest $3 \%$ growth next year In the EC, after falling 2 -milion tons in 1992 to 105 -million tons, steel consumption would probably only increase about 1 million tons in 1993 - Sapa-AFP

## Steel producers face gloomy prospects <br> OKIO - Prospects for the world's stee

makers were gloomy, International Iron makers were gloomy, International Iron and not return to the record highs of 1989
and Steel Institute general secretary 1990 (664-milion tons and 654 -milhon hard Holschuh ${ }^{2}$ tons respectively geral secretary Len tons and 654 -million "Glven the moro yesterday
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tons respectively) until after the middle of the decade $(8987)$

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## Doubts on Albanian chrome deal <br> MORE than two years of talks between Samancor and the Albanan government about the group's possible involvement in the former communist country's chrome industry are drawing to a close, tut analysts are sceptical that a deal will be signed BIDAY 6110192 <br> Samancor MD Hans Smith said yesterday that the group had submitfed y final proposal to the government for the exploration, mining and upgrading of Albania's high-grade chrome deposits. <br> Albanua is a small producer in world terms, with a yearly output of 30000 to 40000 tons of ferrochrome, compared with Samancor's capacity of more than 1 -mullion tons a year However, the country has high-grade chrome reserves, ànd highgrade ferrochrome sells at a premium to lower grade material on world markets. Smith sald that if an Albamian joint ven- <br> 189 A ) MATTHEW CURTIN ( <br> ture went ahead, it would give the group access to a wider product range, adding to its existing output of charge chrome and high-carbon ferrochrome However, no deal had been sıgned as yet. Samancor was interested in other overseas chrome reserves, the best of which were in Albania, Russia, Turkey and Zumbabwe. <br> Frankel, Max Pollak, Vinderine analyst Kevin Kartun sald "Turkey and Albana have always been on SA producers' shopping lists", but the attraction of Albama's high-grade chrome reserves was offset by the irregular geology of the deposits, and political instability in the Balkans. <br> Irish Menell Rosenberg analyst David Russell sard the poor quality of Albania's economic infrastructure would entail a huge capital commitment by a group like Samancor

Smane Investors, govt set to back

R6,5bn

FINANCIAL institutions and government are on the brink of giving unequivocal backing to Alusaf's R6,5bn smelter expansion - SA's largest new capital project in years.
Alusaf will be listed on the JSE in early
November through a private placing of shares and debentures to institutional investors including Liberty Life, Old Mutual and Sanlam
Alusaf charman Fred Roux sard last night institutions had been given one week to indicate their support for the project Roux sard that once Alusaf had therr response, it would give them another 24 hours to commit themselves to subscribing for new Alusaf shares Institutional reponse had been favourable so far
"We will know where we stand in a week o 10 days," Roux added
The financing of the expansion scheme, which will catapult Alusaf into one the world's major aluminum producers, is breaking the mould of traditional mining bouse finance in SA because of its huge house financt
Institutional investors are being asked to finance the project from 挂 :tayn, whereas'in, the past muning ifouses have tended to bring mines and other new ventures to full production before offering other investors a stake
The institutions will be investing in convertible debentures and shares, on a deferred subscription basis, giving them both a return on their investment before the project reaches full production in 1994, and project
pected to pay dividends in the late '90s Alusaf wrll have a market value of R3,7bn, with the c
valued at $R 600 \mathrm{~m}$ the past two weeks the Roux sald that in the past the hoop with company "had been through cape Town and all the major n" Alusaf had canvassed all Johannesburg Ansatutions in a series of but the smalest institutions in a ser roadshows $3 / 0 A^{2}$ It had also submitted its application for ncome tax concessions to government income tax concessions gas met the relevant Roux sald "Alusal has we see no obstacles at this stage to qualifying for the concessions"
Alusaf is hoping to qualify for concessoons dessgned to facilitate export-orientated beneficiation projects, and which allow for the accelerated write-off of capital costs in terms of the revised section 37E of the Income Tax Act
It is understood that instututions are being asked to provide $42 \%$ or $\mathrm{R} 1,3 \mathrm{bn}$ of the total R3,1bn equity finance which the prototal R3,1bn equian to raise

Alusaf wrll issue fully pard shares whth a deferred subscription, $10 \%$ of which investors will have to subscribe for in November Eight months later they will subscribe for a $20 \%$ tranche, six months later second $20 \%$, and then $25 \%$ and
$25 \%$ at full
The subscription price will be rolled up at an annualised rate of $6,5 \%$ That takes at an annualised rate oost of money, and spreading their financial commitments spreading therr financial Alusaf is ex-
over the intervening period Al

## Alusaf <br> b

allows institutions to minimise the effect of capital commitments on their cash flow

Alusaf is controlled by Alugen, in which Gencor, through mining arm Genmin, has a $69 \%$ stake, and the Industrial Developa $69 \%$ stake, and (IDC) which has a $30,7 \%$ ment Corporat
direct interest

Gencor plans to provide R1bn in equity finance, with the IDC contributing R 800 m
The remaining $\mathrm{R} 3,5 \mathrm{bn}$ capital cost will
be funded by R1,7bn in debt made up by

The major task Alusaf has faced has been convincing fund managers of the wis dom of a project with such a long leadtime, given their inclination towards in vestments with short-term performance

subsidiary, Ferralloys Assmang mines manganese and iron ores in the northern Cape and Ferralloys produces ferromanganese and chrome alloys at plants in Natal and the eastern Transvaal
Sacco says the group has been operating in uncertain markets for the past 18 months "Demand for ferrochrome is weak at preserit," he adds "All SA's ferrochrome producers are suffering right now, I don't know of anyone who's really making money in this area "However, Sacco says the markets for iron and manganese ores are holding up well
What will happen this year? Sacco is reluctant to commit himself to any forecast Any change in current conditions, he says, is "contingent upon the state of the world economy and more specifically a strengthening in world demand for steel It is unlikely that any major improvement will occur in these markets before mid-1993"
In other words, shareholders should not hold their collective breath while waiting for a demonstrable upswing, on the face of $1 t$, Assore won't produce a substantial improvement in its results before the 1994 financial year

This makes the current strength in the share price - it is on a 12 -month high - all the more intriguing Over calendar 1991, a paltry 8000 shares changed hands, so far this year 236000 have been traded - $17 \%$ of the issued stock For a tightly held counter, that volume of activity certanly madcates nervousness on the part of erstwhile shareholders

Sacco disagrees with this assessment The large volume of shares traded this year reflects, he says, a substantal bookover between two institutions "Institutions are buying every Assore share they can," Sacco adds "We are a company, with very little debt and a strong balance sheet and we're well positioned to take full advantage of the market when it turns"

Nevertheless, Assore is on a pe of 23,1 against a sector average of 16,7 Given the comparative poverty of its markets at present, that is a ratio which can hardly be justified and brave investors would be better advised to seek a direct investment through another vehicle profitability, which are more in keeping with those of 1987 and 1988, are reasonable" Some small comfort is that the dividend has been held at R5,50, at the expense of cover
Assoclated Ore \& Metal (Assore)'s business is largely tied up with its major investment in Associated Manganese Mines (Assmang) and in that company's wholly owned


Activities: Producer of ferrochrome
Control: JCl 35,4\%
Chuirman: BE Davison; CE AI Wood
Capital siructure: $42,5 \mathrm{~m}$ ords Market capital-
isation R360m
Share market: Price 850c 12-month high, 1050 c , low, 700c Trading volume last quar-

| ter, 177000 s <br> Year to June 30 | '89 | *90 | '9 | 2 |
| :---: | :---: | :---: | :---: | :---: |
| ) | 324 | 215 | 274 | 306 |
| Operating inc (Rm) | 171,1 | 68,9 | $(6,4)$ | 14,8 |
| Taxed profit (Rm) | 100,6 | 70.9 | $(24,7)$ | 4,2 |
| Earnings (c) | 237 | 167 | (58) | (12) |
| Dividends (c) | 115 | 115 |  | 17 |
| Net worth (c) | 363 | 415 | 357 |  |

Consolidated Metallurgical Industries (CMI) returned to operating profitability in the year to June, but ordinary shareholders could face another two years of dividend
,


Irought because of gloomy prospects for the ferrochrome business
Former charman David Kovarsky described the group as being "in survival mode" in mid-August, when the preliminary year-end figures were released That was just before the announcement of his appointment as MD of Times Media Ltd New chairman Barry Davison, who ran CMI before becoming MD of JCI's platinum division, is more euphemistic "CMI is well-placed to cope with the difficult market conditions which are hikely to prevall," he says
Davison has made one major management change, bringing in Sandy Wood - formerly of JCl's platinum division - as deputy charman and CE but leaving Zed van der Walt as MD Wood will run the company
Ferrochrome producers are generally suffering from the international recession CMI also has the additional problem of financial indigestion, after using debt to fund its purchase two years ago of Purity Minerals

Interest-bearng debt was reduced at yearend to R132,7m from the year-ago R216,2m, following the preference share issue But Davison repeats Kovarsky's warnings that CMI will have to live with a debt equity ratio of around $50 \%$
Operating profit in 1992 of R14,8m (1991 R6,4m loss) was swamped by R10,6m (R19,4m) in interest payments and R9,4m (nil) in preference dividends CMI had to borrow to meet the pref payments to JCI

Davison says even if world markets recov-
er, the oversupply of ferrochrome is likely to unhbit price increases. Marketing director Allan Kuhnert expects equilibrum in the ferrochrome market to be reached only by about mid-1995
That's why the current price is under so much pressure, making a mockery of Samancor's stated amm last year of getting the ferrochrome price back to US $\$ 0,55 / \mathrm{lb}$ Major producers Samancor, CMI and ChromeCorp Technology made a concerted bid to get the price up in the fourth quarter of 1991 , from $\$ 0,49 / \mathrm{lb}$ to $\$ 0,52 / \mathrm{lb}$, and all cut production to make the increase stick
Customer reaction was to swing away from the SA suppliers, mopping up everything available on the spot and stainless steel scrap markets rather than pay the higher prices The SA producers believed customers would eventually have to return and pay their asking prices Davison now indicates this proved to be only half correct
"SA suppliers have, over the last few months, regained most of their market share, but at the cost of increased discounts," he says
Discounts are something the ferrochrome producers won't discuss publicly During normal tımes, consumers can get discounts of around $3 \%$ on the quoted price, depending on the quantities they buy. Industry sources say discounts of up to $7 \%$ are now avalable

In these conditions, cost control becomes all-important CMI's production costs rose only $3,7 \%$ in the 1992 year and its plans are to maintain this level of performance. CMI's Lydenburg plant is going to try to duplicate the cost reduction achieved by the creators of the pre-reduction technology - Showa Denko - through recent advances at their Shunan plant in Japan CMI will employ some Showa Denko staff at Lydenburg

Given the gloomy and uncertain outlook for ferrochrome over the next two years, there seems little reason to buy CMI at current prices The share could head back towards its 12 -month low Brendan Ryan


## Ferrochrome sells

 below list price jono waters (i89A)FERROCHROME producers are remaining tıght-lipped on detalls of sales contracts, but certain amounts of ferrochrome have been discounted well below the list price in the past
Irish Menell Rosenberg analyst Dave Russell said it was likely producers would receive above $\$ 0,52 / \mathrm{lb}$
It was possible they would increase their discounts to large volume contractors, he said B/OAM
Consolidated Metallurgical Industries charman Barry Davison confurmed yesterday the company had signed a number of ferrochrome contracts for the final quarter. $9 / 10 / 92$.
However, he declned to disclose details of prices
Meanwhile, Samancor, the world's largest producer of the alloy, was stall busy with negotiations over the prices, chrome division GM Wirich Schroeder sald
He said he did not want to speculate about what prices the company would receive
Frankel, Max Pollak, Vinderine analyst Kevin Kartun sald he did not see producers pushing for a price increase above the current list price of $\$ 0,52 / \mathrm{lb}$ because of oversupply of the allog. The current spot price was \$0,44/lb
Ferrochrome is used with nickel to manufacture stanless steel
The stanless steel markets were also oversuppled and Kartun sard this was reflected in low nickel prices
Nickel traded at around $\$ 6639$ a ton on the London Metals Exchange yesterday It has fallen from around $\$ 8000$ at the beginnning of the year

Squeeze
Blom FALLING ferrochrom prices and the resulting squeeze on margins were renewing pressure on SA producers to shut down furnaces to conserve cash flow, market sources said yesterday
Samancor, Consoludated Metallurgical Industries (CMI) and Chromecorp Technology (CCT) - SA's three largest producers sald yesterday that albelow full capacity arating noimmediate pacity and had furnaces, they plans to close forced to reass would be tion if prices remaine situaSamancor mained low amancor MD Hans

## On 192

Smith sald yesterday tha the group, the world's largest ferrochrome suppl er, was not looking at clos ing any of its furnaces at present However, if market conditions deteriorated, Samancor would reconstder its position
Samancor, CMI and CCT posted an increase in off cial prices to $\$ 0,52 / \mathrm{lb}$ from $\$ 0,49 / \mathrm{lb}$ in the December quarter last year. Trying to make the price stick, Samancor closed its ferrochrome operations down in February for three months,
how and using up stocks. Other producers cut back production severely However, the SA companies lost market share and have been forced to abandon their producer price setting mechanısm and increase discounts on, insted prices to record levels in a fight for orders Smith sald Samancor was running at $65 \%$ capacity
Samancor has 16 furnaces, but Smith would not comment on how many were operational.
CMI CE Sandy Wood said the group's five furnaces were operating at between $65 \%$ to $70 \%$ capacıty.
Wood sand they would maintain the present volumes for the next quarter they were "quite comfortable" operating at the present capacity. If market conditions still did not mm prove, Wood doubted whether CMI would close all its
aces
A CCT spokesman sand the company was still operating two of its three furnaces He did not forsee CCT putting its thrrd furnace into operation for some time, but it was unlikely the company would duction.
Fergusson Brothers analyst Philp Marnlher satd producers' stocks were low and were unlikely to close down the plant.
$\square$ The Brazilan government has imposed a provksional $6 \%$ import tax on SA ferrrochrome, after a complaint filed by Brazil's sole ferrochrome producer Ferbasa, sald a report in the latest Metal Bulletm.

# Analysts disagree <br> which is looking at ways ormer contract 

## ANALYSTS are at odds

 over Alusaf's proposed listing next month.Alusaf needs to rase R3,1bilion in equity to fund a 466000 -ton-a-year aluminium smelter expansion at Richards Bay The total cost is R6,4-bilinon, SA's largest-ever private capital project.
Some analysts say the proect wall be supported by the public and institutions because of the lack of suitable options They say the project has almost become a national priority in an effort to revive economic growth But not everyone supports the project as planned

## Iscor

Kevin Kartun of stockbroker Frankel Max Pollak Vinderme says the project is an attempt to rescue the $170000-$ ton-a-year Alusaf smelter which is'nearly 30 years old and uneconomic
Dr Kartun says Alusaf could have 'gone to Eskom and asked for a more favourable electricity tariff for the exasting operation
"They should have tried to

## By CIARAN RYAN

turn the existing operation around before embarking upon the expansion " He says cash flow could have then been used to a greater extent in financing the expansion
Dr Kartun says "The project offers a $6,5 \%$ real rate of return, which I do not think is commensurate with the risk"

However, most analysts agree that the project is low risk On a projected real return of $6,5 \%$, assuming a metal price of $\$ 1650$ a ton compared with the current $\$ 1250$, the project is viable

A report by one analyst says Alusaf will have the lowest cash costs of any smelter in the world

The report says up or downstream integration will turn Alusaf into a diversified international business
Alusaf will lift the economy by $1,2 \%$ when operational and by a further amount through the multiplier effect, according to Alusaf management
The Cosatu-sponsored industrial strategy project,
which is looking at ways SA's manufactur- linked to the LME price of ing growth, supports strong the metal State intervention in the tate of tax breaks and cheap form of to encourage growth
"Alusaf has no option but to go ahead with the project," says one analyst "But equity participants will have to wait participants will have to wat ceiving a return The best route is through the convertble debentures with a $10 \%$ coupon"

## Genmin

Some analysts query the project's dependence on "artificial supports", a reference to a preferential electricity tariff from Eskom and accelerated tax write-offs in terms of Section 37E of the Income Tax Act There are fears that companies claiming 37 E , which is export specific, contravene the ant subsidy code of the General Agreement on Tariffs and Trade (Gatt)

Genmin minerals economist Francois Prins says a third of the world's aluminlum smelters have some

Other analysts say 37 E tax write-offs are no different to schemes avallable in other countries or SA's mining industry

A World Bank informal discussion paper, South Africa Macroeconomic issues for the transition, decries tax benefits for minerals beneficiation projects as "precisely the wrong, ap proach to South Africa's investment problem"

It says fewer jobs are provided through capital-mintensive as opposed to labour-1ntensive investments

A study by Mr Prins puts capital expenditure an em ployee at R2,98-million for Alusaf, compared with R340000 at the proposed Moab extension of Vaal Reefs

Alusaf will employ $19(40$ workers once buldủng is complete, compared with 5000 at Moab Industrial Development Corporation (IDC) studies suggest the existing Alusaf created an additional 4,9 jobs a direct employee,
compared with 2,5 in gold mines

## Spare

It is estimated that for every R1-milion earned in forex, 23 jobs are created by the multiplier effect On this basis, Alusaf will create 35000 jobs as opposed to Moab's 10000

On a base-case scenario, electricity accounts for $23 \%$ of total costs At current aluminum prices of R1 250/ton, Alusaf would pay roughly $30 \%$ less than the normal tarIff
Alusaf will use 800 megawatts of power, helping to reduce spare capacity of about 8000 mW , thereby reducing unit costs for all consumers, says Eskom
Dave Russell of Irısh, Menell \& Rosenberg Inc says the only real risk is political A plus factor is Alusaf's toll refining agreement with the suppliers of alumina which guarantees sales of half the smelter's output at $75 \%$ of the LME price

Many analysts say SA needs Alusaf to provide growth at a tume of deepening recession It is hoped that other large investment projects will go ahead once Alusaf is under way

After its initial hostility, the ANC now supports the Alusaf expansion because of the benefit; to forex earmings and wealth creation

## Optimistic

One report says conversion of the debentures into equity will také place in about elght years it advises prospective investors taking a long-term view to take up the ordinary. shares, priced at a $6,5 \%$ disshares, to the debentures
ount to the deben will be The at a $65 \%$ premum to priced at a 6 ares the differenordinary shares, hed value tial being the present value of the income stream until of the incom conversion date in 2001 Gencor will provide in 2001 Genc equity, the IDC R1-bilion in equ the balance R800-million and the balanced of $\mathrm{R} 1,3$-billion will be rased from a private placing with institutions

Some analysts belleve the aluminum trend price of $\$ 1650$ used in the base-case scenario is optumistic Be cause $60 \%$ of the mputs electricity and alumina are thed to the LME price, Alusif has the lowest cost Alusaf has the smelter in the profile of any smeakeven of world, with a breakeven of $\$ 1,064 /$ ton on an ungeared ba sis Even if prices reman de pressed, Alusaf is viable ${ }^{1 / 2}$
The report says if prices remain depressed for a long time, high-cost European smelters will be forced to close
In spite of oversupply of alumnium, no new smeiter capacity is expected to come on stream after 1994, causing a shortage in the latter part of the decade


EDWARD WEST and MATTHEW CURTIN
SA ferrochrome producers are struggling to mantain ferrochrome prices for the December quarter because of a worldwide glut and slow growth in demand for stanless steel. BIDAV 12/10192
A senior industry source said at the weekend prices had fallen by as much as $5 \%$ for SA exports to the US, Japan and Europe. In some contracts, the producer price was reduced to nearly $\$ 0,49$ a pound, whereas in others, discounts on listed price of $\$ 0,515$ to $\$ 0,52 / \mathrm{lb}$, unchanged for a year, were widened

He sald the SA producer price, in the past the benchmark for ferrochrome prices worldwide, was "losing its significance" Samancor and Consoldated Metallurgical Industries, the world's two largest ferrochrome producers, were in the middle of December quarter price talks
Recent quarterly negotiations have proved particularly difficult Some US sources have questioned the role of producer prices, given that spot prices are trading: at such large discounts to them US market sources have sard spot'market supples of ferrochrome had been available at less than $\$ 0,40 / \mathrm{lb}$ ex-warehouse in Pittsburgh, whle Europe has been flooded by cheap
 prices

German news agencý VWD reported at the weekend that Samancor had offered $\$ 0,49 / \mathrm{lb}$ for shipments from October to December, $5 \%$ down from $\$ 0,515 \mathrm{in}$ the previous quarter

$$
\square \text { To Page } 2
$$

## Ferrochrome ${ }^{\text {BlDOM }}$

Quoting a Japanese chrome trader Jab said the change came as a surprise to Japanese buyers and traders, who widely changed Samancor to leave the price unhanged at the previous level
Samancor MD Hans Smuth sald yesterweak, but he ferrochrome market was with many ne would not comment on prices
Irsh Menell Rotiations still under way Russell sand at the weerg analyst Dave discounts offered weekend the varying discounts offered off the benchmark Europe beng offered dith some discounts in He sade the offered down to $\$ 0,42 / \mathrm{lb}$ He said the extent of the variance of the discount on the benchmark price was an indication of conditions in the market $\square \mathrm{An}$ incorrect statement attributed to Russell in Business Day on Friday said it was likely that producers would recelve above $\$ 0,52 / \mathrm{lb}$ for ferrochrome The state ment should have read that producers were unilkely to recelve above $0,52 / \mathrm{lb}$

## Ferrochrome producers in

 price battle
## Own Correspondents

JOHANNESBURG - SA ferrochrome producers are struggling to maintain ferrochrome prices for the December quarter because of a worldwide glut and slow growth in demand for stainless steel
A senior industry source said at the weekend prices had fallen by as much as $5 \%$ for SA prports to the US, Japan and Europe In some contracts, the producer price was reduced to nearly $\$ 0,49$ a pound, whereas in others, discounts on listed price of $\$ 0,515$ to $\$ 0,52 / \mathrm{lb}$, unchanged for a year, were widened
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Recent quarterly negotiations have proved particularly difficult Some US sources have questioned the role of producer prices, given that spot prices are trading at such large discounts to them
US market sources have said spot market supplies of ferrochrome had been avanlable at less than $\$ 0,40 / \mathrm{lb}$ ex-warehouse in Pittsburgh, while Europe has been flooded by cheap material from the CIS at similarly low prices

Samancor MD Hans Smith said yesterday that the ferrochrome market was weak, but he would not comment on prices with many negotiations still under way

## Columbus set for export tax break <br> 

COLUMBUS Stainless Steel has handed in its multibilion-rand expansion proposal to government for approval for export tax concessions, market sources said yesterday

BlOAT
13110192.

They sard Columbus was expected to win the concessions, and the launch of the R3bn project was imminent
Highveld Steel and Samancor, which jointly control Columbus, had submitted their application for export incentives in terms of the revised Section 37E of the Income Tax Act That allows for accelerted write-offs of capital costs on exportorientated projects which add value to base minerals
The Highveld and Samancor boards approved the project in July, with the proviso that the project's capital cost did not exceed R3,ibn in escalated terms
Columbus CE Fred Boshoff was unavailable for comment yesterday
The analysts said that the new-look project, based on the revamped stainless steel plant formerly owned by Middelburg Steel \& Alloys, would not require outside capital inputs from borrowings or rights issues - from Highveld or Columbus - for the first two years of construction
Thereafter, the partners believed that the worldwide economic recovery would have boosted the companies' profits to preclaude a rights issue in year three
$\square$ To Page 2

## Columbus

By OH
One sard the major factors which were helping Highveld and Samancor contain the project's capital costs were the strength of their balance sheets, their likeby qualification for Section 37 E , existing export incentives, and as a bonus the mmproving profitability of the existing Colimbus operation
Highveld had cash on hand and on deppsit of R 450 m included in current assets of R1bn at December 311991 Highveld's net current assets were R430m compared with Samancor's R1,2bn at June 30 this year

In acquiring the Middelburg plant, the partners had won a headstart, by saving on the project's capital cost and being able to integrate existing facilities with the new venture.
Frankel, Max Pollak, Vinderine analyst


Kevin Kartun said Columbus would be guven the green light soon even though the prices of the commodities Highveld and Samancor produced were falling, straining the companies' profitability
Highveld was knocked by weak vanadium, ferro-alloy and steel prices, and Samancor was affected by poor ore and alloy prices, particularly ferrochrome
However, risks associated with the venlure were reduced as Columbus was an important cash generator and the project would be debt-free in its early stage
The existing Columbus plant was now operating at full capacity of 150000 tons a year and was made more cost efficient The expansion will take output to 600000 tons at full production, about three years after construction starts

1111 the ireneuc pace or expansion stows, potential investors would do well to consider the alternatives

Activities: Base metal ores and alloys, including ferrochrome and ferromanganese
Control: Gencor 41\%
Chairman: BP Gllbertson, MD H J Smith
Capital structure: 189 m ords Market capitalisation R5,2bn
Shase market: Price R27,30 Yields 3,3\% on dividend, $5,5 \%$ on earnings, $p$ e ratio, 18 , cover, 1,7 12-month high, R37,50; low, R27
Trading volume last quarter, 850000 shares

| Year to June 30 '89 '90 '91 '92 |
| :---: |

$\begin{array}{lllll}\text { Turnover (Rm) } & 2128 & 2006 & 1806 & 2063\end{array}$
$\begin{array}{lllll}\text { Pre-tax profit (Rm) } & \mathbf{8 3 9} & \mathbf{9 1 6} & 567 & 381\end{array}$

| Attributable pft (Rm) | 569 | 539 | 362 | 277 |
| :--- | :--- | :--- | :--- | :--- |
| Eamungs (c) | 379 | 322 | 216 | 151 |
| Din | 200 | 180 | 110 | 90 |

$\begin{array}{llll}\text { Dividends (c) } & 200 & 180 & 110\end{array}$
This time last year, (FM October 18 1991) Samancor stood at R30 and looked expensive given the short-term outlook It is now down to a 12 -month low of R27, which still looks expensive given the latest short-term outlook The group faces a tornd time as major economies battle to escape from recession and in the face of grim markets for both major earners - manganese and chrome

Charman Brian Gilbertson says "In the absence of a material improvement in market conditions, management will be hard
continul-D
FINANCIAL MALL • OCTOBER • 16•1992 • 109
FINACCILL MAL - OCTOEER • $16 \cdot 1992$ - 109

COMParies
pressed to maintain earnings" Substitute 1991 for 1992 and that's virtually what he sard a year ago
The group had hoped to do better, but conditions in the ferrochrome market turned out a lot tougher than MD Hans Smith had expected Rebelhous customers did not return to the fold as quickly as hoped in the wake of the combined action by SA producers to push the price for fourth-quarter 1991 delvery to US $52 \mathrm{c} / \mathrm{lb}$ from US $49 \mathrm{c} / \mathrm{lb}$

Smith had hoped to get prices up to US $55 \mathrm{c} / \mathrm{lb}$ but continuing recession put paid to that CMI chairman Barry Davison commented in his review that it has taken hefty discounts to get customers to accept the nominal producer price of US $52 \mathrm{c} / \mathrm{lb}$

Samancor closed its ferrochrome smelters for three months early this year to cut stocks and make the new prices stick That boosted cash holdings to R270m (1991 R102m) but the group had to take a charge of R102m against profits for unabsorbed fixed costs

Ferrochrome production is now running at $65 \%$ of capacity of about $1,1 \mathrm{Mt} /$ year Smith can see no improvement in market conditions for the next year and production could be cut back a bit more

Manganese alloy production is at about $70 \%$ of capacity, with high-carbon ferro-

manganese prices down $20 \%$ during the year and silico-manganese prices down $17 \%$
Newly acquired Columbus (ex-Middelburg Steel \& Alloys) is running well and produced 110000 t stainless steel Results include R13,5m attributable from Columbus, though Annexure A in the report shows the share of Columbus' earnings as a R1,2m loss after R15,3m extraordinary items
Smith explans this relates to adjustments on the purchase price taken below the line Columbus actually made a R 27 m operating profit in the accounting period, split equally with partner Highveld Steel \& Vanadium
Columbus's order book is full and it plans to produce 120000 t this year The Samancor and Highveld boards have approved in principle the expansion at Columbus, but a
final decision depends on the final tenders, which close this month
The boards stipulated the extra 395000 t capacity must not cost more than R3,1bn in escalated terms They want confirmation of this before they commit themselves


Gilbertson expects the go-ahead to be announced by end-December and says Samancor will be able to fund its share of the capex without recourse to shareholders
Samancor won the non-gold mining category of the Investment Analysts Society's 1992 Best Reporting \& Communications Award, but there's still room for improvement - for example, breaking down earnings from chrome and manganese Also, it could learn from sister companies Impala Platinum and Trans-Natal Coal, which give far more detaled and informative reviews of their markets

Brendan Ryan
Ferrochrome
prifys hit CM
189 A yono watens
CONSOLIDATED Metal-
lurgical Industries (CMeak would struggle in the coming finaneven yn as a result of the cial year as ferrochome price, CE low ferrochrome yesterday Earher predictions from Earman Barry Davison were that the company was well placed to cope welficult market conditions likely to preval
However, Wood said a How control programme cost conter way, but the market was weak and the makange rate not helping exchange rat ether the company elther in'ferHe samd voñd stanless rochrome and "good," but steel were stul gable, to producers, we increases acheve price result of ferlargely as a result of spot market.
spot marke. He dechied CMI was ofwhat discounters .,
$\qquad$

## Big Alusaf project may be delayed



Graphic RUBY-GAY MARTIN Source INET

COLLAPSING investor confidence on the JSE and a $10 \%$ fall in aluminum prices in the past month has cast last minute doubts on the timing of Alusafs R6,4 bn smelter expansion project

Market sources said yesterday depressed market conditions might force Alusaf to postpone plans to raise $\mathrm{Rl}, 3 \mathrm{bn}$ in a private share placing with institutions, but the project, pros likely to go ahead.

It is understood did key Cape Town institutons will decide whether to back the project, after reacting favourably to it at first, at board meetings this week.
Chairman Fred Roux would not com$\square$ To Page 2

## Alusaf $\begin{gathered}\text { B/0IM } \\ 20110192\end{gathered}$ <br>  <br> From Page 1 <br> ment last might on progress in attracting

 institutional backing Roux sard "We will not give the go-ahead until we have secured all the money we need."Simpson MicKie analyst Rodney Yaldwy said yesterday the new 466000 -ton-ayear smelter "is without doubt good news for SA, and will be a signal to the outside world of domestic confidence in the economy" However, the depressed local share - market and weak aluminum prices might deter the group from going ahead with the listing next month.
Yaldwyn said Alusaf might "gamble" with deferring the listing. That would ease pressure on institutions to back the project, with Gencor and the IDC able to fiance the initial stages of the scheme

Alusaf has planned to raise R3,1bn of the project's finance through equity. Parent Gencor would put up R1bn, the IDC R800m, and institutions the remainder
Aluminum prices, at historically low levels, have fallen to $\$ 1163$ a ton, down from $\$ 1345$ a month ago, and $17 \%$ below their high for the year of $\$ 1400$ Alusaf used a base aluminum price of $\$ 1650$ for its feasibility study, at which the project would generate a $6,5 \%$ real rate of return.

At the same time, the fall in the all share index has continued.

Davis Borkum Hare analyst Jacques Pickard said institutions were likely to appreciate the project was a sound long. term investment.

## FM 23110192 ALUSAF <br> Street fighting 189 A

Between them, Hollard and Diagonal streets are at sixes and sevens over Alusaf's proposed R3,1bn placing (of which R1,8bn has already been committed) and subsequent listing, scheduled for next month
A research document indicates sponsoring broker Martin \& Co expected the placing of ordinares or automatically convertible debenturt , to start on October 21 and close on Octob.. 23, with histing on or about November 4 Eut the going may have been harder than Gencor expected and, given the state of the market; the hsting may be delayed
The London Metal Exchange aluminum price of US $\$ 1180 / \mathrm{t}$ is nearly $\$ 500$ below the base case of Alusaf's feasibility studies The scheme entals the erection of an aluminum smel'sr with capacity of 466000 t /year The base case price of $\$ 1650$ gave an ungeared real rate of return of $6,5 \%$
It must be assumed that at the current price the project is barely viable However, it's only fair to report that, at this price, about $65 \%$ of Western output is being turned

## FM 2310192 (189A)

out at below effective cash production cost It is reported institutions are taking their tıme about responding to the offer, probably prompted by the substantial overhang of uncommitted metal on world markets and low metal prices, plus generally depressed international economic conditions
The unusual element of the project is that SA has no commercial bauxite deposits Alusaf's feedstock will be imported, mannly from Australia, which means that, for once, SA is doing what Western countries do with such conspicuous success - add considerable value to someone else's raw materials
Another aspect is the project's potental to earn forelgn currency Two-thrrds of costs and all sales will be dollar-denominated It is estimated that more than $85 \%$ of total production will be exported

Genmin executive director and Alusaf chairman Fred Roux expects final confirmation of institutional backing over the next week, and confirms that it has formally been decided to proceed with the project subject to securing funding It is clear from this that Gencor, which is committed to contributing R1bn, is approaching the matter with caution "However," says Roux, "it would be unwise to write the project off just because there has not been a flood of financing"

Metals have a clearly discernible economic cycle it makes sense to launch a four-year capital programme at the bottom of the cycle so that full production concides with the upturn But that has never been an easy concept to sell to hesitant portfolio managers Dovid Gleason

## ${ }^{2}$ Aluminiumprices <br> 'to fall in 1993 ( 18447 <br> LONDON - The price of aluminium is likely to

 suffer from a worsening economic climate in 1993 and is not set to recover until 1994, consultants Anthony Bird said in a report published here yesterdayPrices, which are at the lowest level this year, were not expected to reach a "reasonable" level in the terms of mining companies until 1995, the report said
Experts expect the average price to be $57,8 \mathrm{c}$ per pound in 1993 compared with $58,7 \mathrm{c}$ this year but count on an average price of 81c in 1995, the report sald
Supplies would continue to exceed demand until 1995 because stocks were high
But a slowing of exports from the Commonwealth of Independent States were expected to fall to 277000 tons in 1995 from 824000 tons this year Consumption should grow more quickly than production so that a balance would result
Between 1991 and 1995 consumption of alumınlum should rise from 14,808 million tons to 16,679 million and production should rise from 14,814 million tons to 15,797 million tons Production cuts by several founderies in response to weak prices should also help to reverse the trend
Production, costs had stabilised in recent months at 54c per pound but European foundries continued to suffer from fluctuating exchange rates - Sapa-AFP

## Highveld's yanadium pentoxide ${ }^{[84} \mathrm{prices}$ cut <br> S10AY 28110192 Jono vtaters <br> HIGHVELD Steel \& Vanadıum has cut its vanadum pentoxide prices for the sixth successive quarter, but MD Trevor Jones sand Highveld was one of the few companies that could survive at current prices Jones said yesterday that prices for the fourth quarter had fallen to $\$ 2,10 / \mathrm{lb}$ from $\$ 2,20 / \mathrm{lb}$ in the September quarter <br> Prices have been falling steadily since the second quarter of 1991 when the price was $\$ 3,10 / \mathrm{lb}$. <br> Spot prices are currently running at $\$ 1,80$ to $\$ 1,90$, and ferrovanadum prices, which lead pentoxide prices, have sunk below $\$ 11$ /ton <br> Jones said there was "nothing dramatic"

about the fall in the price as steel production was still languishing along with the prices of other commodities and metals
Hıghveld is the world's largest producer of vanadium pentoxide, which is used mainly in the manufacture of special carbon steels

Other producers, especially the Chinese, were selling their vanadum cheaply, he said "The fundamentals combine and exert downward pressure on the price.
"If steel demand picks up, vanadium will follow very quickly," he said

Jones expected a recovery in prices in
the meduum to long-term
Jones sard it surprised him that producers were still entering the market when it was oversupplied
The poor market conditions have cast doubts over whether Rhombus Vanadum, whose joint venture with Usko fell through in 1991, will go ahead with a multimillion-

rand beneficiation plant, which is understood to have won Industrial Development Corporation backing

The London-based Metal Bulletin reported this week that SA's second vanadium pentoxide producer, Vantech, had overcome ats problems with the quality of its pentoxide output

Sales were now being made in Europe and the Far East
The report quoted a source as saying that Vantech now had its eye on the US market, but the duties were a deterrent

Vantech was expected to reach an annual average production level of 2000 tons by the beginning of 1993 and 2500 tons by the end of next year
The report added Vantech appeared to have adopted a "softly softly approach" to sales in the light of poor market conditions
"We are not keen on selling agressively,"
the source said

## Alusaf could cash in on projected Sutp <br> anticlpated a big surge of demand

ALUMINIUM is expected to be in short supply by the mid-1990s but analysts are divided on whether it is the right tume to give the goahead to the Alusaf smelter
The Financial Times reported last week that increased production from the ageing Commonwealth of Independent States (CIS) smelters had depressed world prices, but producers predicted shortages from about 1996 onwards as no new smelters were being planned
Martın and Co analyst Rıchard Stuart said there were no new smelters being committed at the moment as $60 \%$ of the world's smelters were operating below cash-cost
He said alummum prices were cyclical and "the timing was dead right" to intiate the Alusaf project
Alusaf would be one the most com petitive smelters as it had the most competitive power and alumina formula in the world, he added
But, another local analyst argues, the fundamentals might have changed in four years' time as Alusaf reaches full production
Alumax president Bond Evans was quoted in the Financial Times as saying the tuming of their Lauralco smelter in Quebec four years ago was unfortunate because they did not

forecast the collapse of commumsm which led to the increase in production in the CIS
The analyst sard there was also a great deal of capacity from the past that could be brought on line agann which would threaten Alusaf Nearly 625000 tons of production had been halted temporarily as a response to
the CIS flood
The Financial Times report said Japan's Sumitomo Corporation, one of the world's biggest metals trading groups, estimated that an aluminum shortage might bite as early as 1995 The corporation suggested demand for the metal would outpace supply by 1,23 -milhon tons
Nearly 1-million tons of new capacity was coming on stream this year, but there were no new plans to increase capactty after 1993
The report added that the industry
from carmakers, smiliar to the boost in the 1980is when beer and soft drink cans moved to aluminum
US producer Reynolds Metals executive vice-president Harry Helton calculated that the industry needed to buld 13 new smelters by 2002 if it was to meet growth in demand
The biggest problem seemed to be that producers overseas could not go to shareholders to rasse the capital untll there were signs of an upswing in the price - by which time it could be too late
Stuart said there was likely to be a fairly extended period of depressed prices which would be required to knock out some of the older, more inefficient smelters
He sald in Europe the power contracts for certam aluminum producers would come up for renegotiation in 1995/1996 and the terms would not be as favourable as they were now
Stuart added that the period of low prices was also required to knock some of the CIS smelters out of production, as some were terribly inefficient and badly located across the former Soviet Union
Some of the permanent closures last year as a result of the increase in CIS supply further depressing world prices were in Austria, Brazil, Germany, Hungary, India, Italy and Mexico

## R6,4bn Alusaf project likely to get approval <br> GENCOR was expected to announce tomorrow the go-ahead for the R6,4bn Alusaf <br> JONO WATERS

project, the largest single private capital investment in the country, analysts sald yesterday
However, analysts sadd it seemed likely Alusaf would be listed only when market conditions were appropriate, the alumin1um price cycle was more favourable and the project closer to paying dividends
The full R3bn in equity needed to buld Alusaf's planned new smelter had apparently been raised
Sources close to the minng house said there was an $80 \%$ chance the project would be given the go-ahead Major institutions were finalising written commitments
The institutions, which included Old Mutual and Sanlam, would be investing in shares on a deferred subscription basis, spreading their financial commitments over the next two years The smelter would reach full production by late 1996 Institutions were expected to provide R1,2bn or $40 \%$ of total equity. Alusaf was recommended as a long-term investment as it was expected to pay dividends only in the late 1990s.
Alusaf is controlled by Alugen, in which Gencor, through its mining arm Genmin,
has a $69 \%$ stake The Industrial Development Corporation (IDC) has a 30,7\% direct interest
Gencor planned to provide R1bn and the IDC R800m of the equity. The balance would be funded through debt.
Alusaf has entered a long-term power contract with Eskom, linking the deal to the London Metal Exchange (LME) aluminium price.
Alusaf expects to receive accelerated tax write-offs in terms of Section 37E of the Income Tax Act, which provides for rebates on beneficiation projects
Aluminum is expected to be in shor supply by the mid-1990s, when the Alusaf project is expected to reach full production. The metal was trading at $\$ 1141 /$ ton on the LME yesterday, down from over $\$ 1300 / \mathrm{t}$ a month ago
The metal's high for the year of $\$ 1400 / \mathrm{t}$ was still substantally below the base aluminum price of $\$ 1650 / \mathrm{t}$ used for the feasibility study in which the project would generate a $6,5 \%$ real rate of return,
Australia's Alcoa and Shell Oll's Billiton have agreed to buy half the aluminum produced at Alusaf, and Gencor the rest

## Smelter project nets tax incentives month - Namakwa Sands - has

 been granted tax incentives in terms of Section 37E of the Income Tax Act.Detals of the R1bn heavy minerals project are expectedto be released by Anglo chairman Juhan Oglvie Thompson at a news conference organised by Anglo's new miming business division on Monday
The project was delayed untul finalisation of the application for tax incentives

Oglvie Thompson triggered off the first blast at Angio's R1,7bn Moab gold project in the north-eastern Free State last month.

The west coast project, at Brand se Baas outside Vredendal, about 80km north of the Olifants River, involves the construction of a R1bn smelter which will process heavy minerals for export. The project will be owned $80 \%$ by Anglo and $20 \%$ by De Beers.

The project will involve the removal of 16 -million tons of sand annually, at peak production, from the mining area to concentration plants where the heavy minerals will be separated and then transported to a separation plant Two heavy mineral concentrates, ilmenite and a muxture of ru-
tule, leucozene and zircon, will be produced for export
The area is rich in titanuum minerals luke imente, rutile and leacoxene, which when processed are used as a base for the manufacture of paint and other products Zurcon used in ceramics manufacture - and small quantittes of monazite are also present.
The project is the second heavy minerals operation in the country. Richards Bay Munerals on Natal's north coast, which is principally owned by RTZ (50\%) and Genmin $(25 \%)$, has been operating since the mid-1970s The Namakwa Sands site boasts a higher component of zurcon than the Ruchards Bay site
The mine will have álifespan of 35 years, which could be increased by using ore reserves from elsewhere in the west coast region.

About 900 new jobs will be created; operating expenses were estimated last year to amount to about R80m annually.

- An Anglo spokesman sard no detals of the project would be made avalable before the news conference on Monday


# alusaf FM 13/1192 Prying open the purses 

Where are the investors for Alusaf's proposed smelter at Richards Bay? The project, which has passed its environmental test with flying colours, has been touted by parent Gencor as a good investment and a patrotic venture that will boost the economy
An announcement concerning the listing of the company was mitally expected in June but was postponed until the end of October so that the public could study the R1,2m environmental study carried out by the CSIR and the Environmental Evaluation Unit of the University of Cape Town

Then the listing was postponed again because investors were showing no interest "When the world is pessimistic, it's very difficult for anyone to be optimistic," says Alusaf charrman Fred Roux "Have you seen the De Beers share price lately""
The R6,5bn venture is expected to be funded with R3,5bn in debt and R3bn in equity Gencor is putting up R1bn and the Industrial Development Corp about R800m Alusaf's main problem is the R1,2bn in equity it still needs And it may need even more money of the rand continues to fall aganst the dollar The project's costs are based on R2,987/\$1 and this week the dollar was headed towards R3,10 and higher
This week, analysts sard that Alusaf had found another R 700 m from local instituthons, but Roux declmed to comment
Until now, the institutions had been holding back This week, spokesmen for Old Mutual, Liberty and Sanlam, who are principal shareholders in Gencor, still were not commenting on whether they would be backing the venture
The banks are a little more forthcoming Standard Bank project finance divisiona! GM Rob Wassenaar says Standard is looking at the project "from a loan point of view"

Nedbank divisional director Mike Leming says Nedbank would be happy to play a part in a project that SA needs "But we need to be satisfied that all the environmental issues are cleared up"
The smelter will use technology from the French company Pechiney, the world's largest aluminium producer, but Pechiney itself is not investing in the Alusaf venture "They are in the business of providing technology and running their own smelters," Roux says

Another potential Alusaf backer, Alusuisse, a Swiss-based, diversified aluminuum producer, has reduced its $22 \%$ option to $15,4 \%$ following an earlier rights offer in January "We believe they (Alusuisse) have taken a policy decision not to invest any further in primary aluminum production and that suggests they will not follow their

## rıghts," Roux says

Eskom has an option to take a $25 \%$ stake in the venture but it seems unlikely that it will take it up A decision was expected at last week's meeting of the Electricity Councıl, but Eskom has declined to comment

Analysts also have mixed views on the issue Dave Russell, of Irish, Menell \& Rosenberg, says the timing of the expansion is right from a capital expenditure point of view and that "the only real risk is political"

The major deterrent for investors is the

murkiness of alumınıum market projections for the mid-Nineties, says Kevin Kartun, of Frankel Max Pollak Vinderine "The assumptions are based on $\$ 1650 / \mathrm{t}$, which is quite an optımistic price, but at the current price, $\$ 1143 / \mathrm{t}$, the venture offers a real return of about $2 \%$ That's very small assuming $100 \%$ equity funding "
Right now, the world aluminum market is in the doldrums Prices are at levels last seen in 1987, having declined from a high of \$1950/t in 1989

The plummeting price has been caused by overproduction, decline in demand due to the recession and excessive exports to the West from smelters in the former Soviet Union, Rice Rinaldı analyst Philip Murphy says in a report
Future aluminum market trends will depend on a world recovery from the recession, inventory drawdowns, events in the CIS and consumption growth prospects, says Murphy

Though the project has been based on an aluminum price of $\$ 1650 / \mathrm{t}$, even at the current price of $\$ 1143 / \mathrm{t}$ the project will still be above its operatıng costs and "definitely above our cash cost," Roux says

At the current price, $65 \%$ of the world's producers, accounting for 10 Mt of aluminlum, are operating below their cash cost Even at $\$ 1650 / \mathrm{t}, 20 \%$ of the world's producers ( 3 Mt ) will be operatıng below cash cost

With both Alusaf smelters producing a combined output of 636000 t /year, all Roux wants is a fragment of the world market "Only a tiny bit has to fall out and there will be room for us"
He adds "Demand is set to increase - for the past 20 years, the aluminum market has been growing between 300000 t and 400000 t/year"
Roux says $41 \%$ of the new smelter's dollar revenue will be spent on power and alumina, which will make up only $65 \%$ of Alusaf's costs With $59 \%$ of revenue covering the remaining $35 \%$ of costs, the smelter would survive even lower aluminium prices, he says "Those are great numbers"
The project will create directly some 5000 jobs during construction and about 1400 jobs once it is in full production, with a further 500 contracted out The $466000 \mathrm{t} /$ year smelter will generate an estimated R1,5bn net a year in foreign earnings Alusaf has the safety net of a long-term contract with an Australian buyer that will take up half the new smelter's production
The key to the project's viability is the power contract negotiated with governmentowned Eskom that links the cost of electrcity to the aluminium price on the London Metals Exchange

Eskom, sitting with six of its 15 coal-fired stations in mothballs, is desperate to use some of its surplus capacity and electricityintensive operations like aluminium smelters are ideal customers Smelting uses up to 15 kWh for each ton of aluminum produced, power comprises between a quarter and a third of production costs "Alumınum smelters are preferred customers - once you switch it on, it's on forever," Roux says
In an earlier feasibility study commissioned by Alusaf and Eskom in January last year, John Raımondo, of the UCT Environmental Evaluation Unit, says only energy supply can provide a strategic advantage to the new smelter

Another sweetener for Alusaf is the expected approval of Section 37(E) tax breaks for the venture The Act allows for accelerated depreciation of machınery, plant and buildings used in the beneficiation of minerals Originally, Alusaf, which will use imported inputs, did not qualify because the Act covered only local minerals But the Act was amended in March to include imported raw materials and intermediate products

Roux dismisses speculation that the combination of the Eskom deal, IDC funding and the 37(E) incentives could result in foreign producers calling for trade penalties on Alusaf's production For one thing, he says, "the 37(E) incentives are just a levelling of the playing fields"

# Crisis looms for steel giant Iscor <br> <br> Business Staff <br> <br> Business Staff <br> risks in Sbuth Africa 

PRETORIA. - Steel giant Iscor faces a crisis period in the next 18 months, says Iscor general manager: finance and business services Mr Louis van Niekerk

Although Mr Van Niekerk did not want to present a picture of future doom, he warned the crisis situation would most probably last until early in 1994
This was based on the latest estimates of the Wall Street Journal Europe, which predicted the international steel markets would only recover in 1994, he said.

He sald the crisis was a result of one of Iscor's most important aims to improve its debt situation.

Iscor therefore had to generate more cash than it spent, he said.
But if Iscor succeeded in improving its debt stituation and generating more cash than it spent - and the markets turned in the company's favour again - it could "make a potfull of money",

Mr Van Niekerk sard
He was being quoted in the latest edition of Iscor's newsletter, The Iscorian, and his comments were made at an in-house briefing for employees

Although he admitted the international market did not look at all good, Mr Van Neekerk said Iscor was placed in No 1 position in the "Fortune $500^{\prime \prime}$ classfication of steel compames by the influential American f1nancial magazıne.

Iscor's plant and technology was also of the best in the world and had made it a company with several investments in added value processes, he said.

He called on Iscor employees to tighten their belts and actively contribute to an improvement in the company's profit and cash position.

He said no investment was expected from international investors because of their own trade dilemma and the prevaling political and economic

But he sad it was not an exclusive management function to overcome this and restore confidence.

Mr Van Niekerk said from a viewpoint of Iscor's financial performance over the past five years, it was clear the local domestic market had slumped by 18 percent during the past two years

On the other hand, Iscor's exports had increased by 63 percent in these two years and more than half of total production is exported, he said
"Steel use has decreased worldwide to such an extent that demand is currently lower than the world's production capabilities
"Trade simply does not take place according to fixed price lists and international prices have dropped by 25 percent in dollar terms in the past two years
"Most companies are attempting to maintan full production, to provide their local market as best as possible and to export the oversupply at very low profit margins."

Mr Van Niekerk said for sımılar reasons, Iscor was maintaming optimal production levels to spread production costs over as much tonnage as possible

Although the local steel market had shrunk and exports were taking place at low profit margins, Iscor's mining division was performing well.
"With the exception of a share of coking coal, the company is self sufficient in raw materials and, in addition, is in a position to export large volumes
"Iscor's shares on the Johannesburg Stock Exchange have dropped to about 75 c compared with a net asset value of about 361 c a share," he said.

As possible solutions, Mr Van Niekerk suggested more perseverance, a reduction of stocks and that cost savings must enjoy priority in decisionmaking


tructuring takes on a more impor-
ant aspect. One argument against investing in
reenfields projects in SA is that

 white elephant if exposed to market ager with any sense would put money into a venture whose vability orting state intervention总
 ing process is well-proven and quan-




 market as one of the world's lowest

That will be highly important in a market characterised by chromic


 reckoned to be operating below cash flow break-even

| pite the current world oversupply of luminum, appears to be low nsk. | Furthermore, Alcoa and Billiton have agreed to buy about half of |
| :---: | :---: |
| hat is by design, taking advantage | Alusaf's eventual 678000 t production |
| the fact that Eskom's in | of aluminum metal at LME-related |
| significant | prices. Essentially, Alusaf has be- |
|  | come something of a toll smelter. |
| national consumption and the | These types of arrangements |
| that the present aluminum | apply to about $30 \%$ of the world's |
| rsupply has made alumina pro- | prımary alumınum capacity at pre- |
| eager to sign long-term sales | sent and, so, are not unusual But |
| tr | what they add up to is a significantly |
| Aluminum smelters are favoured | lower risk than, say, that of a stain- |
| tomers of electricity utilities. | less steel plant whose mput costs |
| ce they switch ther smelters on, | bear no fixed relation to the final |
| ey rarely switch them off. Their | product's variable selling price |
| ectricity usage is heavy and eady Eskom has agreed to sell | produt's varable sellng price |
| ectricity at a price linked directly |  |
| the price of aluminum quoted on |  |
| London Metal Exchange (LME) | 1 |
| ng scale, Alusaf will pay | viability was the extension of Section |
| 20 mills a kw/hour when the LME | 37E tax concessions They allow tax |
| aluminium price is $\$ 1800 / \mathrm{t}$. (A mill | credits on capital spending to be |
| is one thousandth of a US dollar) | clamed immedıately 37E tax cred- |
| wenty mills was the average price | its are negotrable and can be sold to |
| electricity to the world's alumin- | others with tax bases. Essentially, |
| m smelters in 1991, so Alusaf's | the tax credit becomes part of the |
| ce is not out of line. More to the | project's mitial cash flow and, cru- |
| int, Alusaf has been brought into | cially, does not depend on the project |
| with what is normal elsewhere | generatung profits. |
| in the world's alummum industry. | Indirectly, 37E credits allow |
| Alcoa and Bulhton have respec- | greater flexibility in the debtequity |
| ned 20-year and 15-year | structuring of the project In SA, |
| y contracts | where nominal interest rates are sig- |
| ked directly to the | nificantly higher than in countries |
| aluminium settlement price. | with lower inflation, corporate debt |

HE green light for Gencor's -simu sofeau e кeाte of yonu conception about today's SA - the misconception that financial institutions would never invest in greenfields indus-
trial projects. The fact that half a
 contribute about R1,8bn in equity funds (a quarter of capital cost) should help dispel any muscon-

In part, the misconceptions derive from the way in which the country's minng and industrial groups set about new projects Normaily much
of the risk of establishing, say, a new old mine is taken by the mining house It can afford to finance the long exploration and evaluation process from its own resources. Gener-
ally, it is only after a project has





 Columbus stainless steel joint ven-
ture between Samancor and High-
 American) is given the green light.

ㄴ Dowever the misconceptions were
formed about institutional willingness to finance greenfields projects,
they have coloured forelan investors they have coloured forelgo investors'
attitudes. Why, they ask with more attitudes. Why, they ask with more
than an eye cocked towards dally reports of volence here, should we
invest in SA of the South Africans envest in SA if the south Africans assurers, pension funds and so on
have stringent fiducaary responsibihave stringent fiduciary responsibil-
itues They cannot invest in high-risk
 So they have tended to direct invest-
ment funds towards equities in


Alusaf, despite its comparatively


 letters of commitment from institutional investors this week.
Charman Brian Gllbertson sard yesterday Gencor had recelved R 500 m from eight institutional investors, with Old Mutual and Sanlam contributing $80 \%$ of the amount

Alusaf has rassed R3bn in equity and the balance of $\mathrm{R} 3,5 \mathrm{bn}$ will be made up of debt and export credit loans Gencor put up R1,13bn, the Industrial Development Corporation R975m, Eskom R300m and Genbel R10um

Gllbertson said Gencor's contribution was less than half of the group's available cash and reserves.

Alusaf - the largest single private investment in the country - would create 1400 permanent jobs and about 4800 temporary jobs during construction of the 466000 ton-a-year smelter An additional 30000 jobs would be created in the SA economy through the multipher effect
The project was expected to generate R1,5bn in foreign exchange in 1993 terms and increase GDP by $1,2 \%$ The smelter would start production in November 1995 and reach full production one year later

Gilbertson said the plant would be the largest aluminum smelter in the Western world and its size would bring about enormous economies of scale
"Alusaf charrman Fred Roux said that at the current aluminium price of $\$ 1160 / \mathrm{t}$ $65 \%$ of the world's smelters were operating below cost.

The feasibulity study for the project had been based on a price of $\$ 1650 / \mathrm{t}$, and at this price $20 \%$ of world capacity would be running at a loss

Roux said Alusaf had "arguably the lowest cash break-even in the world" and the project would generate a real rate of return of $8 \%$ or a nomunal return of $24 \%$, depending on the inflation rate
Asked why Alusaf would not list immediately as had been expected, Roux said the mstitutions were comfortable with not going to the market right now. "Listing would carry the threat that low equity and aluminum prices would see the share trade at a discount" He said they would rather wait for more certainty in the market and then it could trade at a premium.

Alusaf has a long-term power contract with Eskom which links the cost of power to the alumimum price on the London Metal Exchange (LME) It also has the price of its main input, alumina, from Alcoa Australia and Shell Oli's Billiton, tued to the LME price Current alumina costs would be $\$ 30 / \mathrm{t}$ landed at Richards Bay.

Roux said the Eskom contract was a formula and not a subsidy, and at an aluminium price of $\$ 1300 / \mathrm{t}$ most producers would be paying $\$ 320 / \mathrm{t}$ for power whle Alusaf, under the Eskom formula, would be paying $\$ 202 /$ t

Of the R6,5bn, R160m would go towards the upgrading of Alusaf's present capacity Total production for the new and old smelters would amount to $678000 t$ a year.
$\square$ To Page 2

## Alusaf <br> BIDAY <br> $913 / 11192$

Site $D$ had been chosen for the smeiter as the environmental umpact assessment had found site E not to be as environmentally desirable Roux sadd the move to site $D$ had cost "tens of milhons of rand".
Alusaf MD Rob Barbour sand questions had been rased as to whether SA had the ability to handle a project this size, but he was convinced it had.
Roux sard Canadan group SNC/Lavallne, which had been involved in the building of eight of the 10 smelters constructed in the world recently, would be one of the managing contractors for the project
He sard the project had "mássive intrinsic benefits" as it was going afiead when no other smelter in the world was expanding. it had alumina supphers queung up and the Pechiney AP30 technology was the most cost-efficient in the world:


Gllbertson sard he was impressed with the institutions for providing funding, espe- ; cally when commodity markets were weak and equity markets were tumbling:
Our Durban correspondent reports KwaZulu businessmen breathed a sıgh of relief yesterday on learning the smelter would be bult.
"This decision is going to save the bacon of many businesses which have been hanging on artuficially during the recession in antucipation of the project going ahead," sadd the region's Chamber of Commerce and Industry spokesman Mike Patterson
Patterson sald he believed one third of businesses in the area would have closed down if the project had been abandoned He said it had been estimated that 25000 jobs would be created in the area
$1-$ See Pages 3 and 10

## Hope agoainst ans wasteland determined to see it succeed. <br> South Africaineeds Alusa <br> from shdung into economic ruin Like Sasol or Mossgas before it, Alusaf has become a strategie imperative. Perbaps even a symbol of patriotism <br> Alusaf will become a milestone in the country's return to economic growth. SA Chamber of Commerce deputy director- <br> THE R7,2-billion Alusaf aluminium smelter is finally under way. But is it a symbol of economic hope or an expensive way to provide jobs? By CIARAN RYAN.

 general Ron Haywood says Alusaf dispels the myth that South Africans are not prepared to mvest in their own country"It will be a tremendous confidence booster One should also not underestimate the strong multipher effect that it will have on the economy."

## Critics

The project has not escaped controversy The International Monetary Fund has criticised the R700-million of taxpayer's money which will be used as tax credits.
The World Bank says capital-mtensive projects such as Alusaf are exactly What SA does not need with its growing unemployment problem. With each Alusaf job costing a reported R3-million compared with the Small Business De velopment Corporation's R5000, the IMFhas a point
A point of controversy has been Eskom's agreement to supply electricity from surpius capacity at prices linked to the price of aluminum on the London Metal Exchange.
Another subject under discussion is the fact that SA does not have exploitable reserves of bauxite, the base metal used to make aluminium It has to be imported from Australıa

Megawatts of electricity are used on
the bauxite before it is turned into aluminum
Eskom will provide R300-million in loans, which in time will be converted into equity. Eskom will then have $8,2 \%$ of the shares
Should a power utility become a shareholder m an essentially private sector busmess?
But for every critic who says that it would be cheaper to import aluminum and beneficiate it in labour-mintensive mindustries, there is a businessman who has been dropping on his knees daily to pray that Alusaf goes ahead
The 466000 -ton smelter expansion will be the largest in the Western world generating R1,5-billion a year in foreign currency and providing 1400 permanent jobs and 30000 elsewhere in the economy
Gencor puts the project cost at $\$ 5000$ a ton of new production, suggesting a total project cost of R6,9-billion at cur rent exchange rates Gencor says the project will cost R7,2-billion after interest payments
Alusaf charrman Fred Roux says equnty funding of R500-million has been raised from exght institutions, Eskom providing a convertible loan of R 300 million
Equity funding of R3-billion has been raised from institutions, the Industrial Development Corporation (R975-mul-
hon), Genbei (R100-million) and Gencor (R1,13-billion) The balance of R3,5-bil hon is loan funding, representing a gearing ratio of $54 \%$
Alusaf is being made possible by tax concessions in terms of Section 37 E of the Income Tax Act and a preferential electricity tariff from Eskom
The use of 37 E incentives for capital intensive projects such as Alusaf has been roundly condemned by the IMF and World Bank as being an inefficient vehicle for creating wealth and jobs.
Section 37E could also run foul of the
General Agreement on Tariffs and General Agreement on Tariffs and Trade (Gatt). Should Alusaf ever export
to the United States, an unlikely event in the medium term, the aluminium might attract countervailng duties.

## Catalyst

But for all the nagging doubts and heated debate, Alusaf is ready to go while most alternatives are yet to reach the drawing board
It should arrest the deepening economic decline by stimulating industry and fixed investment
Alusaf will lift gross domestic prod uct by $1,2 \%$ After three years of a shrinking economy, it will boost confidence.
Alusaf may be the catalyst for a new growth phase in SA

## Eskom looks at foreign smeiter deals

## 189A. PETER DELMAR (2)

EsHenh had held talks with two toreign aluminum compantes which were considering setting up smelters, possibly in SA, corporate business development consultant Guy Joubert sald at the weekend
Last week's announcement that the R7,2bn Alusaf expansion would go ahead had boosted efforts by Eskom to encourage investment in electricty, he sand
Eskom had a corporate business development unit which amed at persuading investors "that they can make money by putting up an electricity intensive plant"
The announcement that the Alusaf expansion would go ahead had "given a lot of credibility" to Eskom's efforts to promote new investment. $B / \mathrm{DF}^{2}=$
Eskom mitrated feasibility studies into the Alusaf investment, which will increase production to 466000 tons a year In terms of Eskom's contract with Alusaf, the cost of power is, linked to the London Metal Exchange's platinum price $/ 6 / 11 / 92$
Joubert sald one of the forelgn companies considering setting up smelters, possibly, in SA, was Kazzer Aluminum of Germany It had teams inves̀tıgating suitable smelter sites worldwide, including in Mozámbique 'and Iceland
He said Richards Bay's location and its good sea harbour faclities were major factors in determing the success of the Alusaf project
The other crucial factor, he said, was SA's cheap power SA's electricity is among the cheapest in the world
Internationally, Eskom's major competitor for new investment is Hydro Quebec, the Canadran utility whose power is based mostly on hydroelectricty Quebec's costs are in the region of $\$ 0,018 \mathrm{c}$ per kilowatt hour Eshom has committed itself to reducing its cost to a similar level
"SA"s' competitive advantages 'he in cheap energy and minerals Those are our strong points and we need to play to these advantages,", Jóubert said
He said Eskom studies had shown that it had considerable potentral to expand consumption in the processing of base metals and chemicals A mining house was also mivestıgating a proposal by Eskom to link power prices to the gold price

## For now, profits depend on acknowledged strengths

Little more than a year ago, Barlow Rand embarked upon uncharacteristic and radical surgery It sold Middelburg Steel \& Alloys (MS\&A) and related chrome interests for R1,lbn, and more recently it unbundled the troubled Rand Mines, further distancing itself from cyclrcal commodity markets
In substance and in the stgnals sent to financial markets, these events mark a turning point for the normally expansive Barlows Essentially, management is seeking to bring about a change of direction that will give the conglomerate greater control over its own destiny
In an era when even conglomerates are tending to focus their portfolios more sharply, this approach - from a new management team led by charman Warren Clewlow and MD Derek Cooper - could bring rewards Still to be seen is whether the stock market will respond with a more favourable rating for the share


Barlows now has large funding capacity and probably more resilient profits The investment emphasis has been swung steadily towards the higher-growth and higher-margin activities That will largely involve building on acknowledged strengths, in areas such as food, pharmaceuticals, packaging and electronics

On the face of 1 t, much is being done to eliminate weaknesses that have impaired the rating of the share - which has often performed disappointingly Though seen as a blue-chip counter, it has invariably stood at a discount to the JSE Industral index That remaned true after release this week of the 1992 results, showing attributable earnings $5 \%$ hagher but EPS and dividends up by a marginal 2\%
The $9,8 \mathrm{pe}$ and 3,9 dividend yield on the R44 share price respectively indicate discounts of $26,7 \%$ and $40,3 \%$ to the index averages The Industrial index
is, of course, heavily influenced by some focused, high-growth companes such as R1chemont, Rembrandt, SA Breweries and Safren But that is largely why the much more diversified Barlows is still accorded a rating based on stock market expectations of earnings that will be good quality - but solid rather than high growth
Three adverse perceptions have influenced the market One is that earnings have histoncally been highly volatile, with periods of strong growth followed by phases of weak earnings and dividend plateaus A five-year dividend plateau in the mid-Eighties (when Barlows was known slightingly as a fixedinterest stock) was followed by years when EPS grew at rates of $28 \%-43 \% /$ year The gyrations of MS\&A's profits were partly to blame for the swings It's hoped that the disposal of this company has smoothed the earnings volatility
Another problem - common to conglomerates - was that difficulties in a particular division tended to generate negative perceptions out of proportion to the direct effects Aside from the stated strategy of retreating

Continued on page 27

Contunued from page 24
from cychcal businesses, this was presumably part of the motivation for unbundling Rand Mines
If so, it is only a partial solution Troubled gold mines such as Harmony are still identified with Barlows, though the effective shareholding is now negligible Last week there was news of what could be serious geological problems in two Eskom-tied colheries operated by RandCoal, now the backbone of remaining mining interests

What probably weighs more heavily on market perceptions is the view that Barlows' size and diversity make its profits overly and inextricably dependent on growth in the local economy Hence some analysts beheve that, over time, the returns are unlikely to be better than average

For his part, Cooper beheves this is a misconception that overlooks the changing sources of profits, the enhanced flexibility and the directions in which Barlows is being nudged The past year has seen a marked swing in the profit mix towards consumer products. Cooper estimates these provided $40 \%$ of 1992's earnıngs, against $31 \%$ in 1991 Commodities' contribution fell from $27 \%$ to $19 \%$, while that from capital goods linked broadly to fixed investment was roughly maintained at $28 \%$ ( $29 \%$ ) as were the profits generated overseas, at $13 \%$ (13\%) Most of the divisions are involved in exports, so the rand-hedge element remains significant though somewhat reduced by the sale of MS\&A

While it's obviousiy difficult to be dogmatic about the earnings breakdown (other managers offered slightly different figures), it indicates the growing impact of Barlows' more successful companies such as Tiger, Adcock Ingram, ICS, Nampak and Reunert - all market leaders Of course it's also partly a reflection of the economy, which in recent years has been driven primarily by consumer spending, whale fixed investment and the mining industry have lagged

But Cooper emphasises that capital spending is changing in the same direction as the profit mix Whereas a few years ago about $60 \%$ of the capex was going into mining (and MS\&A), the bulk is now going elsewhere Of the $\mathrm{R} 1,8 \mathrm{bn}$ capex allocated for this year, about R900m will go into food and packaging

He says there is no intention of moving out of capital equipment, which includes Caterpillar, the original business lnvestment in this field could be stepped up quickly when necessary, but for now the demand for consumer goods with strong brand names which would be steadily boosted by urbanisation - is seen as the best source of growth

Presence in the portfolio of "selected commodities" - mainly coal and cement - is intended to ensure exposure to cyclical upturns, without being unduly affected by downturns About half the coal profits come from Eskom-tıed collerıes, which normally offer steady profits However, the disclosure

Volatile performer

about the geological problems at Khutala and Majuba could place those prospects in a different light

Aside from its liquidity, Barlows' cash generating capactty has been fundamentally improved by the sale of MS\&A, which, Cooper says, was a cash drain for the past 10 years and would have needed substantrally larger investment during the Nineties if it was to hold its market share Platınum was another cash drain

Barlows has not been shy about laying out funds net capital spending (capex less disposals plus new investments) averaged R1,89bn between 1988-1991 In 1992 the gross figure was $\mathrm{R} 2,25 \mathrm{bn}$, including R 685 m on acquisitions and R1,13bn on expansion capex But better generation and deployment of cash is essential if the rating of the share is to move closer to the likes of SAB, Rembrandt or Safren - all of which are lauded for their cash generation

From this standpoint, the 1992 accounts are promising Cash generated by operations increased by almost $21 \%$ to R1,54bn, a markedly faster pace than profit growth With the scrip dividend option offered last year, only R461m (1991 R623m) was pard to shareholders, and the cash retained from operations was up $65 \%$, at R1,1bn Funding requirements actually fell by R695m, having risen by R222m in 1991

After the MS\&A deal, a stronger balance sheet was to be expected Net gearing fell to $31 \%$, with cash and near cash standing at R1,49bn Future investments will continue to be made, largely by the subsidiaries Some of these could push further cash injections up to Barlows, PPC, for example, paid a special dividend, and others may do so if they have cash that isn't needed

But some R 800 m of the cash is held at the centre, avalable for investment by head
office Cooper says there are several options for this One would be to buy more shares in some of the existing subsidiaries, such as 60\%-held C G Smith - or directly in Tiger Oats, a subsidiary of C G Smith via CGS Foods

It would be extremely expensive to eliminate this pyramid structure (C G Smith is capitalised at about R5,7bn and CGS Foods at R4,3bn) Even so, larger holdings could help to soften another market criticism that Barlows has small effective holdings in its best business (Tiger/Adcock) and large stakes in slower-growth activities

Other options for the cash would be to follow investments by the subsidianies (nghts issues by Tiger and Bibby were followed this year), or even to buy a new division These would be within the four main areas of the present sources of profits Cooper says any new investments made overseas would have to be in activities where the SA group has skills - an example being Bibby's recent acquisition of Finanzauto, the Caterpillar distributor in Spain

It's costıng Barlows some £28m to follow part of its rights in the Bibby issue, but it has not yet decided how this will be funded For now, it has borrowed abroad, and the deal is being treated in the accounts as if it were being financed through the financial rand

Cooper contends there are no remaining weak areas in the group, though some plainly need further attention Romatex has begun to improve off a low base after selling its textules operation earlier this year In the unlisted interests, bulding supplies company Federated Blaikie is being rationalised after making a loss in 1992 Profits from consumer durables and paint are "down on last year," while motors and steel merchanting are facing "difficult markets" The capital equipment business merely maintained profits, with help from exports to Angola

Rationalisation and repositioning have not been without cost to shareholders In 1991 R433m was written off as an extraordinary item, most relating to disposals of assets In 1992 there was an extraordinary charge of R374m, the biggest item being goodwill Had these not been made below the line, earnings would have looked very different

Stodgy markets will continue to dampen prospects next year Cooper says the target is at least to maintain earnings and dividends, but he considers growth to be highly unlikely in 1993

For that, a political breakthrough is essentıal - and even then the profits won't benefit immediately

Barlows remanns less focused than, say, SAB, AVI, Malbak or Murray \& Roberts It is, however, looking more structurally and financtally sound, and holds market leadership in some key sectors If it can convince the market it will produce more consistent earnings during the Nineties, the share should be rated more favourably relative to the index But the economy will have to regain some life before the potential is fulfilled

## ALUSAF FM 2011192 Getting the-green light

Alusof's $\mathbf{R 7}, \mathbf{2 b n}$ aluminuum smelter expansion at Richards Bay is going ahead Last week the company's directors announced that they had rased the money and that construction should begin in April

The fund-rasing, however, did not go the way Alusaf had hoped Eight institutions are investing only R 500 m , roughly R 700 m less than Alusaf wanted Sanlam and Old Mutual are providing $80 \%$ of the R 500 m

To make up the difference, Eskom, which has promoted the project from the beginning, is making a R 300 m loan, the IDC has rased its equity stake from $R 800 \mathrm{~m}$ to R975m, and Genmin has chipped in R225m
The rest of the nearly R3bn in equity funding will come from Genbel (R100m) and Gencor (R1,13bn) Loans will supply about R3,5bn of the funding, representing a

FINANCIAL MAIL * NOVEMBER • $20 \cdot 1992 \cdot 67$

BUSINESS \& TECHNOLOGY
FM $20 \int_{\text {earing ratio of } 54 \%} 92$
gearing ratio of $54 \%$ The IDC is lending
R800m of this total Interest payments will make up R 500 m of the project's cost
Eskom, which had the option of taking a $25 \%$ stake in the venture, instead provided a loan "It's not our policy to lend money to such projects, but in this case there is a unique set of circumstances," says Eskom's executive director, finance and services, Mick Davis In the past, he says, the govern-ment-owned utility lent money to coal mines in which Eskom would benefit from dedicated supplies
Eskom was instrumental in getting the smeiter project under way by commissioning feasibility studies with Alusaf (Business \& Technology November 13)
The smelter, which will be the largest in the Western world, is expected to generate about $\mathrm{R} 1,5 \mathrm{bn}$ in foreign exchange earnings It will employ 1400 people but estumates of how many jobs will be created indirectly vary widely Eskom and Alusaf say 30000 35000 and the IDC says 9500
Says Eskom's Guy Joubert "We worked out how much the smelter would earn in foreign exchange Then we estimated that if the project earned R1 in foreign exchange, the economy would expand by R2," with the number of jobs created based on how much the economy expands
But Eskom has had trouble explaming how earning foreign exchange would help expand the economy any more than earning rands would Some economists say Eskom's figures are hogwash, that there is no such thing as a special forergn-exchange spin-off
The IDC economists computed differently "They didn't believe the flow-through would be as great," IDC GM Fred Clarke says

Meanwhile, world aluminum markets continue to be plagued by a slump that has depressed the metal's price to levels not seen since 1987 The current figure of $\$ 1147 / \mathrm{t}$ is well down on its 1989 average of $\$ 1950 / \mathrm{t}$ But Alusaf expects the price to pick up by the time its smelter goes on line in 1996

IDC set to invest R3bn in projects

Own Correspondent
DURBAN - Projects worth nearly R18bn have been given the go-ahead, or are beng investigated, by the Industrial Development Corporation
The IDC says it will be involved to the extent of R3bn and that the list represents a total capital investment of about R10bn over the next four years, most of which will be invested by other companies
The corporation's tatest report details schemes ranging from the R7,2bn aluminium smelter for Richards Bay to the R3,4bn Columbus stannless steel venture 1597
The Alusaf smelter, when will make 466000 tons of alumimum and use a substantial amount of Eskom's spare capacity, was given approval earlier this month
Other schemes include:
$\square$ Sasol is far down the track in the construction of a R385m acrylic fibre plant at Prospecton in Durban which will pro duce 36000 tons of fibre for the textile industry.
$\square$ AECI has invited the IDC to take part in a R280m planned lysine project Lysine is an important amino-acid essentral in feeds for mono-gastric animals.
$\square$ Steel production and a plant worth R3,5b are on the agenda. The feasibilIty of a mini steel mill to produce 1,2 -million tons of hat-colled steel rolls a year for export is being examined
$\square$ The IDC is playing "an active role" in promoting downstream petrocheml cal production at Mosse] Bay.

THE R3,1-billion Columbus Stainless Steel expansion project will kıck off early in the new year if negotiations with equipment suppliers succeed.
Executive ${ }^{-}$director Fred Boshoff says negotiations are being held with potential equipment suppliers to bring the project cost within the predetermined R3,1-bilhon cut-off mark

Samancor charrman Brian Gilbertson says his company which will have a $50 \%$ stake in the project, has approved the project in principle pro vided the capital cost does not exceed R3,1-bulhon
An mdustry source says the preliminary costing exer cise put the project cost at about R3,7-billion
Mr Boshoff admits there were some "unpleasant sur prises" in the quoted costs of equpment and services
"I am nevertheless confident that we can negotate with the suppliers to bring this cost down If we cannot achieve the target of R3,1billion, the whole concept will have to be redesigned and that will be a serious blow for Columbus and the whole country"

## Capacity

Shareholders Samancor and Highveld Steel \& Vanadium whll be presented with revised costings at the end of this month Provided the R3,1-billion target is met, board approval is expected shortly thereafter The expansion is expected to come into full production in 1995 Mr Boshoff says the enlarged Columbus will have an output capacity of 500000 tons The existing Columbus plant, the old Middelburg Steel \& Alloys, will produce 125000 tons this year

Shảreholders are expected to provide more than R2-bilhon in equity financing No more than $30 \%$ of the capital cost will come from loans

Columbus will generate R2-billion a year in foremgn currency No new direct jobs will be provided, although many will be created in downstream industries and in the engineering and construction sectors, says Mr Boshoff

The expansion can take

## d to cost <br> (189A)

place without huring addıtional labour, contributing to cost savings

The project will incorporate technology recommended by the suppliers The most likely contenders for the contract are TEW of Germany and Japan's Nisshin Steel

The decision to stick with proven technology has been slated as overcautious because more advanced technology offering greater efficiencies is avallable

Detals of the project are yet to be published, but at first glance it appears more robust than the recently announced R7,2-billion Alusaf aluminum smelter expansion

## Subsidies

The cost of the project is less than half that of Alusaf and the primary raw material, nickel - accounting for $40 \%$ of production costs - is in plentiful SA supply Alusaf depends on imported raw materials

Stainless-steel prices are at record lows, but even at these levels the project should be profitable, says Mr Boshoff
"Columbus is profitable now despite record low prices for stamless steel The technology it uses is from 1978 Since then there have been major improvements in production performance We will use technology which is far more efficient, with greater economies of scale in our expansion."

Columbus will become one of the top five stanless-steel producers in the world, producing about $5 \%$ of total output of 10,7 -million tons (1991) Demand for the steel is growing by about $3,5 \%$ a year

The world market is worth more than R90-billion a year A recovery in prices in line with the expected economic upturn between now and 1995 augurs well for Columbus

Nickel is used in the manufacture of ferrochrome, which is then processed into stanless steel Samancor, the world's largest supplier of ferrochrome to stainless steel-manufacturers, may encounter problems with its foreign customers because of its competitive interest in Columbus $\psi$ :

Another concern is the project's relance on tax writeoffs in terms of Section 37(E) of the Income Tax Act, a direct export incentive

## CMI FM 2711192

## Temporary closure

$189 A$

Deteriorating conditions in the ferrochrome market have forced Consolidated Metallurgical Industries (CMI) to shut its Rustenburg smelter and chrome mine for two months CE Sandy Wood says that when the plant reopens it will run at about $70 \%$ of capacity of 110000 t /year of ferrochrome while the Lydenburg plant will continue to run at $66 \%$ of capacity of 220000 t /year
Wood says the market has been undermined by ferrochrome from the Commonwealth of Independent States (CIS) being sold at unrealistically low prices "CIS and other material is being sold on the spot marget for between US $\$ 0,38 / \mathrm{lb}$ and $\$ 0,40 / \mathrm{lb}$ delivered in the US and there is no way we can compete with that"
The closure means that CMI will make an operating loss in the year to end-June, despite earher hopes that it would break even SA ferrochrome companies will not provide precise production cost figures or disclose discounts to customers, but breakeven is belived to be around $\$ 0,45 \mathrm{c} / \mathrm{lb}$ Market sources say discounts of up to $7 \%$ are available on producer prices

Samancor was forced to drop its price for fourth-quarter delivery to Japan to $\$ 0,49 / \mathrm{lb}$ from $\$ 0,52 / \mathrm{lb}$, and a $7 \%$ discount on the latest price works out to an effective 45,6c/lb

Samancor chrome GM Wilrich Schroeder says the group's furnaces are operating at between $60 \%-65 \%$ of capacity It closed all its ferrochrome smelters for three months at itsferrochrontinul


Chrome Corp Technology (CCT) marketfunctor Alan Esquino says CCT has one furnace out but plans to keep the other two going until the end of the year CCT shut all its operations for a month at the beginning of the year and Esquino says overall production this year will amount to about $60 \%$ of capcity of 200000 t of ferrochrome
"We will produce in accordance with our orders and try to keep stocks at reasonable levels There is no reason to believe condrtons are going to improve next year In fact, they may get worse," he says Brendan Ryan

## Alprom wins Alusaf smelter cantract ALUSAF's first local contract for $R 300 \mathrm{~m}$ has been awarded to Alprom a SA-based joint venture between,

 M \& R subsidiary Engineering Management Services and Montrealbased SNC-LavalınThe contract, signed reze was awarded to Alprom for Friday, was awarded to Alprom for engineering and project management services for the entire $\mathrm{R} 7,2 \mathrm{bn}$ smelter project, M \& R said yesterday

Alprom's project manager will be
Pierre Lamontagne of SNC-Laval He is currently completing work on an aluminium smelter in Australia EMS's Basıl Bagg, who played a leading role in projects such as Mossgas and Pelindaba's urananium enrichment plant, has been appointed deputy project manager Baggs said the 466000 ton smelter was the largest bult at one time.


## Alusaf <br> Stump <br> contracts <br> $29 \mid 1192$

ALUSAF has awarded the first major contract of its R7,2-billion smelter project to Alprom, a South African company jointly, owned by Engineering Management Services and SNC-Lavalin of Montreal

The R300-million contract is for the engineering and project management services for the'entire project French' company 'Alummium Pechney has won the' contract for the AP30 techno logy to be used by Alusaf

RHOMBUS Vanadium (Rhovan) planned to
raise R35m in a rights issue in the new year
and bunld an R85m vanadum oxide plant
at its mine, CE Rob Still sand at the week- a wholly owned subsidiary of Rhosco is
end at its mine, CE Rob Still said at the weekend
The plant had been designed to produce up to 13 -milhon pounds of vanadium oxide
a year and would be commissioned in 1995
In October 1991 Usko closed its illstarred R60m vanadıum pentoxide plant near Vereenging and sold it to Rhovan for R1 Usko represented the market for Rhovan's concentrate and its plant closure forced Rhovan to find alternative markets for its product or face the prospect of closing its mine and concentrator located on one of the world's richest vanadiferous magnetrte deposits
Rhovan intended incorporating parts of that plant in its new oxide facility, effectively lowering the cost The rest of the Usko plant would be sold as scrap
"Our mine and concentrator were paid for and we were not prepared to write them off," Still said
The scheme was made possible after US international commodity group AIOC Cor-
a wholly owned subsidiary of Rhombus Exploration (Rhoex) and Rhosco's princlpal asset is $60 \%$ of Rhovan AIOC's investment would give it a $33,3 \%$ indirect interest in Rhovan after completion of the rights issue
Rhoex had agreed to put up a maxımum of R7m in Rhosco to enable Rhosco to underwrite the rights issue
The balance of the R 85 m would be ransed through a R31,5m loan from the Industrial Development Corporation and Rhovan's own cash resources of $R 6 \mathrm{~m}$ The capital costs included R12,5m of re-used plant and equipment from the Usko site
World production of vanadium oxide was in excess of $100-$ million pounds a year Still believed that Rhovan could compete effectively even though the world's vanadium market was oversupplied and prices were low Feasibinty studles had indicated Rhovan would be one of the lowest cos producers in the world
"I'd rather be bullding a plant in the next
$\square$ To Page' 2

## RhovanBPDPM 3 olili92. <br> two years than running one We have a

 good base, having spent a year and a half researching this so we are not rushing into th," said StillAsked whether the plant would qualify for Section 37E tax breaks, Still said there could be advantages, but the Act was not promulgated in Bophuthatswana

AIOC president Alan Chngman sald the corporation would continue to invest in commodity related investments in SA and other developing countries
$\square$ Rhoex profit fell to R1,69m and earnings to $5,03 \mathrm{c}$ a share for the year to end-September 1992 Pre-tax profit was lower at R3,2m (R7,56m in the 15 months to endSeptember 1991) The tax bill of R1,51m (R841 000) reduced the after-tax profit to


R1,69m (R6,17m)
Unlike in the previous financial yearend, the company received no income from outside shareholders and extraordinary items and the company's profit remamed unchanged (R17,2m)
Still said poor market conditions in the granite industry had necessitated the closure of the quarry operated by Eagle near Parys and the company had been placed under provisional liquidation

Taaiboschsprut collery, in which Rhoex had a $50 \%$ interest, had been commissioned and would contribute towards profit in the coming year Good progress had been reported on Rhoex's mineral sands ventures and further details would be provided in the annual report.

## Rhovan to launch new

## STan $30 / 11 / 92$ plant with US partner

By Sven Lunsche 189 A
Vanadium producer Rhombus Vanadum (Rhovan) has announced a partnership with a US company and a R35 million rights offer to finance a new R85 mullion vanadum oxide plant.
In a statement today Rhovan says the plant, which will be commissioned in 1995, became necessary after Usko's supply contract to Rhovan was cancelled
The long-term vability of the venture was guaranteed only after US commodity trading group AIOC had invested R28 million, which will give it a 33 percent stake in Rhovan's holding company, Rhosco, after the proposed nghts issue
The cash injection by AIOC, which will gam a seat on Rhovan's board and has agreed to market Rhovan's production worldwide, will allow Rhosco to underwrite a R35 million rights issue scheduled for early 1993
Rhosco's holding company, Rhombus Exploration (RhoEx), is putting up a further R7 million to underwrite the offer

Apart from the rights issue Rhovan will use R6million cash resources, R12,5 million re-used

Usko equpment and a R31,5 millon loan from the IDC to finance the vanadum plant
Rhovan says the plant has the capacity to produce up to $13 \mathrm{mll}-$ hon pounds of vanaduum a year and, assuming a price of between $\$ 1,75$ and $\$ 2,50$ a pound, it should produce a yearly profit of between R5 million and R30 million
Rhovan is optumistic that the plant will make it one of thelowest cost producers in the world.
The group has also decided not to restart Usko's vanadum pentoxide plant near Vereeniging, which was closed in October 1991 and sold to Rhovan for R1
The plant represented the sole market for its vanadum concentrate, which was converted by Usko into vanadium oxide.

The announcement coincides with the release of RhoEx's financial results for the year to endSeptember, which show earnings a share sharply lower at $5,03 \mathrm{c}$ ( $13,95 \mathrm{c}$ ) on a fall in net income to R3,2 million (R7,6 milhon).

However, RhoEx has changed its accounting policy to consoldate the results of its mining subsidaries, liftung last year's earnings from $8,05 \mathrm{c}$ to $13,95 \mathrm{c}$ a share

## Higher vanadium output criticised <br> By Stephen Cranston 189 A

Hıghveld Steel MD Trevor Jones has criticised Rhombus Vanadium's plan to build another vanadium oxide plant

In a presentation to the Investment Analysts' Society in Johannesburg yesterday Jones sard it was not sensible to use scarce resources for more vanaduum production at a time of excess world capacity

At the moment SA producers alone can supply more vanadum than the world requires, and Highveld is operating its vanadıum plants at just a thrd of capacity - and from January annual capacity at its Vantra subsidiary will increase from 15 to 28 milion pounds.

Jones sard that in the past year Highveld's workforce had fallen from 7200 to 6500 . Some

350 left voluntarily or took early retirement, but a further 350 were retrenched.

In order to get a more balanced investment, Highveld had broadened into less cyclical businesses, he sald The first line of the Rheem aluminum beverage can facility would open and be up to full capacity by the second half of 1993

Jones sald there were three mponderables which would affect operating performance. One was the rand/dollar exchange rate.

Jones said there were signs the dollar would strengthen next year

The rand's relattve strength aganst the dollar had made the past year traumatic

The changes in the Eastern bloc meant that consumption there had fallen significantly

## Highveld plans big <br> HIGHVELD Steel and Vanadium had committed R56m to improv- <br> Steel $_{1 \times \mathbb{1}}$ upgrade <br> Stanless Steel project, which would

 ing its cost-effectiveness, MD Trevor Jones sald yesterdayThe money would be used to enhance the quahty steel and upgrade the slab caster Improvements would be completed within 12 months

Jones sald the announcement on the Colombus joint venture stannless steel project with Samancor, expected to cost about R3bn, was "immlnent' Highveld had budgeted capex at R 525 m next year
The boards of both Highveld and Samancor had approved the idea, but the go-ahead hinged on Section 37E status, which allowed for accelerated tax write-off on capex, capital cost targeted at R2,5bn and fundmg for the venture
Jones was confident the project would be granted Section 37E status and sald it was possible the Industrial Development Corporation (IDC) would put up one third of the funding Initial tenders for the cost of the project had been disappointmg, but had sunce improved
Highveld and Samancor bought the former Middelburg Steel \& Alloys from Barlow Rand last year after Barlows decided to reduce its exposure to cychical commodity businesses Middelburg's stamless steel plant was the basis of the Colombus
make SA the world's fifth largest producer
Jones sald the existing plant had performed well and Highveld's share was expected to boost company turnover by between $20 \%$ to $22 \%$

Colombus would benefit from $\mathrm{Sa}-$ mancor's knowledge of chrome "We are now feeling quite comfortable about the magnitude of the project"

He expected the domestic steel market to pick up during the latter half of 1993 as the Moab, Alusaf and Namakwa Sands projects would give industry a boost

International markets were oversuppled and Jones expected a cutback in world production However, Highveld was not really a world player and its production of 1 million tons did not even make up $1 \%$ of current world production of 750 million tons a year

He said Highveld would maintan its position in the lower cost quartule, of world steel producers

In the world vanadium market, there had "always been an oversupply" and he did not expect prices to increase quickly Highveld is the western world's largest producer of vanadum

## RHOVAN FM $4 / 12192$ Taking the plunge

Rhombus Vanadium (Rhovan) has rounded up some heavyweight support in its decision to build an R 85 m vanadium plant It has procured a $\mathrm{R} 31,5 \mathrm{~m}$ loan from the Industrial Development Corp (IDC) and a R28m investment from US commodity traders AIOC Corp
The decision has been taken despite heavy opposition from industry leader Highveld Steel \& Vanadium (Hiveld), with Hiveld charman Leshe Boyd continuing openly to predict falure for the project Rhovan MD


Rob Still maintains the project is viable, even at vanadium prices as low as US $\$ 1,75 / \mathrm{lb}$, and points out the forthcoming rights issue by Rhovan to raise R35m is fully underwritten
That's just as well because, given present commodity and stock market conditions, many of Rhovan's minority shareholders may thank twice about stumping up their R14m share, despite the high-risk, highreward profile
Rhovan is controlled by Rhombus Exploration (Rho-Ex) through holding company Rhosco, which has $60 \%$ of Rhovan's equity and will underwite the rights offer AIOC has invested R28m into Rhosco to acquire a $33 \%$ stake in Rhovan on completion of the rights issue Stull points out AIOC has pard an effective 64 c per Rhovan share The market price is 25 c
The deal appears to amount to a change of control because, if AIOC ends up with $33 \%$ of Rhovan through Rhosco, then it must hold $55 \%$ of Rhosco However, there is no offer to minorities because Rho-Ex intends picking up enough additional shares through underwriting the rights issue to mantain control The Securities Regulation Panel has agreed to this but minorites might, understandably, feel unhappy about it
Included in the AIOC investment is R7m towards underwnting the $40 \%$ balance of the rights issue due from minorities which will be matched by Rho-Ex investing another R7m
The new plant will be built at Rhovan's mine site near Brits and will have the capacity to produce up to $13 \mathrm{mlb}(6 \mathrm{~m} \mathrm{~kg})$ annually of vanadium oxide
Still refuses to specify whether the final product will be vanadium pentoxide or trioxide AIOC will do the marketing and Still says a large part of expected production has already been committed through long-term contracts for conversion to ferrovanadium
AIOC will market the ferrovanadium as well, but Still will not say where the ferrovanadium will be produced, nor which company will produce it

There should be better disclosure than this in the rughts offer document of Rhovan seriously expects its minorites to take up what will be at least a two-for-one rights offer, assuming a price of 25 c

Brendan Ryan

# US clears Iscor of charges 7RO 5129 <br> Weekend Argus Correspondent <br> along with producers in 18 other <br> the US economy If it does find 

JOHANNESBURG - Iscor has been cleared of subsidising steel exports to the US
But the Americans say 12 other countries are guilty
They are France, Germany, Brazil, South Korea, Mexico, Sweden, Britain, Belgum, Spain, Italy, Austria and New Zealand
The US has imposed duttes on steel from these countries ranging from less than one percent to nearly 59 percent, depending on the subsidisation and type
A spokesman sald 1scor had been careful not to give the Americans any grounds to think its exports were being subsidised.

Iscor still has another hurdle to surmount-before it gets a clean bill of health from US trade authorities

This is the allegation that $1 t$,
countries has been "dumping" steel in the US at less than fair prices
The spokesman sald Iscor had no doubts that it would be given a clean bill of health on this charge as well
One reason was that its exports to the US were small
Before the US imposed sanctions on Iscor it had been a sıgnatory to the voluntary restriction agreement (VRA) which put limits on exports by signatories to the US
Now that the US market was again open to Iscor, it was continuing to observe the VRA
The US Commerce Department is to issue a finding on the dumping complaint by January 26 .
The US International Trade Commission will then rule on whether steel imports are hurting
injury, the new duties will become permanent

Wall Street analysts sand this would help the US steel industry push through a price increase

The Iscor spokesman said exports of steel were running at a high level There had been no sign of an upturn domestically

The Industrial Development Corporation's investigation into erecting a semis plant at either Sishen or Saldanha Bay was continuing

Should the scheme come to fruition it would produce steel semis for export in the most modern plant in the world

Steel would be produced in a Corex plant pioneered by Iscor at 1ts Pretoria works. The Corex plant uses coal intead of coke, which is scarce and more expensive, in the production of steel


HIGHVELD Steel \& Vanadium has outperformed Iscor by $100 \%$ since the national steelmaker was privatised three years ago. So we heard in the preamble to Hiveld managing director Trevor Jones's presentation to the Investment Analysts Society this week
Rather than beating Iscor, Mr Jones was more concerned with the timing of his presentation - slightly ahead, he hoped, of the announcement of the go-ahead for extensions to stamless steel maker Columbus
Hiveld is part of the Anglo American-De Beers stable, both of which are stlll sore from accusations of having made bullish presentations to analysts eariler this year when bad news followed later
The Anglo defence is not that the presentations were builish, but that they were made at all that encouraged investor optimism
The indisputable news from Hiveld is that it is to spend R56-milhon on a new ladle furnace and on upgrading the slabcaster at its steelworks This is part of a capital expenditure programme that will top R525-milion in $19 y 3$ if Columbus goes ahead, and R120million if it does not "Even in bleak times we have continued to invest capital in our businesses," said Mr Jones
Iscor was not the only competitor to come under oblique scrutiny Mr Jones showed figures, which even if only half correct clearly highlighted global overcapacity for vanadium production

Hiveld's two vanadıum sources, plus only one other SA company, could comfortably
accommodate the world's forecast demand of 73 -million pounds of vanadium
Current world capacity is 150 -milion pounds and Hiveld itself is bringing another 13 -milhon pounds of oxide capacity into its a plant
The point was obvious - he did not belleve there was room for yet another 13 -million pounds of vanadium pentoxide project as announced by SA independent Rhombus Vanadium this week "Vanadium will be com ing out of our ears if we're not careful "

Steel and vanadium made up two-thirds of Hiveld's R1,4-bilhon annual turnover before Columbus Ferro-alloy producers Transalloys chipped in $12 \%$ and Rand Carbide $9 \%$ Aluminum producer Rheem makes up the balance
Mr Jones defended Columbus's choice of technology in expanding its production Crit. ics say it is not state-of-the-art and will be overtaken by cheaper processes withm 10 years

Mr Jones satd the newer technology also has flaws and is not fully proven, whereas the existing method worked well and would give economies of scale
Hiveld's turnover will grow by about a fifth on its holding in Columbus
As another Anglo company Tongaat is doing, Hiveld has sold off 400 of its 1500 com-pany-owned houses because it helps the balance sheet and because it helps people stand on ther own feet Yet many black staff are still reluctant to leave their rural roots and buy in Witbank
The balance sheet is very strong in any event - Hiveld holds "comforting" net cash of R230-milhon, according to Mr Jones
Globally, the demand for steel is far less than supply, and producers are making losses Hiveld's relatively small size - negligible in world terms - is to its advantage
TThe domestic market is showing one or two glimmers of improvement - the advent of Alusaf, Moab and Namakwa Sands, for example $\rightarrow$ and abroad, China is becoming an importańt trader to Hiveld

> China produces vanadium and also buys it "We are feeling a bit more positive towards China now"
> On Rheem, which is to introduce aluminium beverage cans this year, Mr Jones was optımistic that recycling of the cans would work
> fined to a Mr tined to a small radius and Mr Jones hoped that children would be keen to collect the cahs for financial reward The large difference in cost between smelting aluminium ore and melting alumould cans for re-use would leave enough margin to pay for their gathering While it was by no mean ra-ra, thought the presenta ton had a firm undertone
> The analysts appeared to differ with me - Hiveld was offered close to its year low 900c
> All it takes is a change of veld to boom


## Anglo and Eskom

 in tariffs talks (PETER DELMAR ANGLO American is negotiating with Eskom on a possible special power deal for its Namakwa Sands heavy munerals project on the west coast.The go-ahead for the project, which is expected to cost almost R1,4bn and generate 4500 jobs directly and indrectly, was given late last month
Project director Neville Keys sald the project, was expected to use more than 50 MW of power This would make it one of the blggest new consumers of Eskom power $\beta$ (bPy) 7/12192.
Keys sard studies and projections were based on Eskom's standard tariffs avanlable to large users Discussions were continuing, however, on the possibility of structuring a special deal for the project

The outcome was unlikely to be similar to deal negotrated for the Alusaf expansion, however. Keys noted that the Alusaf contract was based on linking the cost of power to the aluminum price on the London Metal Exchange. There was no comparable yardstıck for the Namakwa Sands project
Keys sald most of the power consumption would be at the smelter site near Saldanha Bay, not at the mine at Brand-seBaal near Vredendal
In planming the project Angio had been "very conscious of the advice that Eskom has been giving, that they intend to retain the escalation in power costs below inflation," Keys sard


THE 'go-ahead for the R3,1bn Columbus stamless steel export project is expected to be announced today
Sponsored jointly by Anglo's Highveld Steel \& Vanadium and Gencor's Samancor, the giant project has been in the planning stages since 1990.
Columbus came closer to frution in late 1991 when Anglo and Gencor bought the stainless steel and ferrochrome interests of Barlow Rand's Middelburg Steel \& Alloys for R1bn
Sources close to the project sald yesterday it was also possible that the Industrial Development Corporation could put up some of 'the funding.
The nàmes of the contractors and a date for the start of construction are also expected to be announced today
The Middelburg Steel \& Alloy production, 'facility will form the core of the project.
With full production planned at 495000 tons.a year, Columbus is expected to transform SA into the world's fifth largest stainless:steel producer
Samancor is already the world's largest producer of ferrochrome, the man mgredent of stanless steel Much of the nickel needed to produce the austentic stamless steel will have to be imported, which could leave the venture open to volatile world nuckel prices
Columbus is expected to benefit from Section 37E, a mineral beneficiation tax which allows credits for pre-production capital costs

## Columbus ${ }^{807} /{ }_{81 / 2192}$

Fergusson Brothers analyst Phulip Mariller sard there could be problems with the project being granted Section 37E status as the tax break was seen by some countries as a subsidy This in turn could be considered as a contravention of the soon-to-besigned GATT agreement
However, Mariller sand it was a good time to go ahead with the project as he believed the commodity cycle had "bottomed out" He added there was a real possibility that Columbus could be listed in about five or six yearsFrom Page $1:$
Franke, Max Pollak, Vinderine analyst ${ }^{\prime}$ Kevin Kartun sald his only criticism of the project was that state-of-the-art techno-: logy was not being used.
"They are not looking at somethng that will give them the edge in the future as they are using tried, tested and trusted technology "
Kartun sald it would be interesting tö see if capex for Columbus came in under ${ }^{\text {f }}$ the expected R3,1bn and what rate of ret turn the project would offer

## IDC takes R970m B10AY 9/12192 stake in Columbus

ANGLO and Gencor have given the green light for their Columbus stainless steel project, and have brought in the Industrial Development Corporation (IDC) to provide a third of the project's capital cost, estimated initially at $\mathrm{R} 2,55 \mathrm{bn}$

By the, time cost escalation and interest on borrowings have weighed in, the project will have cost an estumated R3,5bn

Columbus, which will be owned by Gencor's Samancor and Anglo's Hıghveld Steel \& Vanadium, hás been described as an act of faith Its viability will depend on unpredictable metals prices at about the turn of the century It will also depend on the project's production costs being less than the world average

Construction is expected tot take two years and full capacify of about' 500000 tons a year is expected by end-1995 Columbus will add an annual R2,5bn to GDP

IDC senior GM Malcolm Macdonald said the IDC belleved Columbus wasfa worthwhile investment and would have a "cascading" effect on other industries
"The future of SA industrialisation lies in mineral beneficiation as SA has comparatıve advantage in several minerals "

Each partner - Samancor, Hıghveld and the IDC - would hold a $33,3 \%$ stake in the venture and would be requred to put up R970m for the project The balance of R600m would come through export credits from equipment suppher countries
However, in terms of Section 37E of the Income Tax Act, which allowed for tax deferral on mineral beneficiation projects, each partner would receive R240m in tax credits, reducing their individual contributions to R730m

Gencor and Samancor chairmán Brian Galbertson said yesterday the project would "generate about R16bn in foreign exchange (in 1993 money) in the first 25 years of the its life
"By forging another link in the valueadded chain, we will add to SA's growth

## (189A) (1)

be spent locally, while the balance would be used to buy foreagn technology and goods not avalable locally

Asked what the real rate of return would be on the project, Gilbertson said it was "not a dripping roast", but the returns were "adequate" as the project had managed to satisfy six boards

Boshoff sard stanless steel was a commodity with growth, with current world demand for it increasing at a rate of between $3,5 \%$ and $5 \%$ a year

No special agreement had been concluded with Eskom for a lower tariff as power costs made up only $2 \%$ of the total cost of production Negotiations, however, were continuing

Columbus had a competitive advantage, with Samancor being the world's largest supplier of ferrochrome, Boshoff sand The nuckel for the project, about 25000 tons a year, would be sourced locally and iron would come from carbon steel scrap

Gulbertson said the project was evidence of the positive role of large corporations in the country as small corporations could never "act on this scale"

Boyd sald there was no timetable for listing the project

## Columbus project going ahead

By Stephen Cranston (1891)
The Columbus joint venture has been given the go-ahead nearly five years after it was first suggested

The three partners, Highveld Steel, Samancor and the Industrial Development Corporation (IDC), will spend R2,55 billion onthe project

Columbus will get R32 billion from exports in the first 25 years of its life, and an additional R16 billion on what would have been earned from nickel and ferrochrome exports
It will pay R6billion in tax during that time
Each partner will spend R970 million on the project by 1996 and will recelve R 240 mll hon in cash from tax allowances

Cash flow from existing operations, the former Middelburg Steel \& Alloys, will fund start-up expenditure and working capital
The project will lift SA's stanless steel capacity from 125000 tons a year to 500000 tons
It will be the largest producer in the world on a single site and make SA the sixth-largest stanless steel producer
The project will only create an additional 100 permanent jobs, but during the construction

phase there should be 5000 workers on site and a total of 10000 job opportunities

Construction work begins at Middelburg in January
Columbus deputy charrman Brian Glibertson says downstream industries will be encouraged to beneficiate Columbus's stainless steel to add further value
Columbus will assist in the development of downstream industry by providing technical sup-
port and product input not pres ently available
He says that addıng value to raw materials should be SA's future strategy The project will increase value added to raw materials by 40 to 50 percent
In the supply chain, one ton of chrome ore is worth R260 This converts to 379 kg of ferrochrome worth R610, which is needed to make 1250 kg of ferrithe stanless steel worth R7 700
Columbus CE Fred Boshoff
says the involvement of the IDC is a recognition of its willingness to invest in large projects and emphasise the strategic importance of such a project
"The Government has realised the importance of getting the economy going, and for that reason has adjusted the tax laws
"We are now able to claım allowances from the date of expenditure rather than, as previously, from commissioning of the project"
Boshoff adds that 60 percent of capital expenditure will be spent locally But the most modern technology avalable will be bought from Germany, Japan and Sweden
"This, together with optimum use of the existing infrastructure and skills, our proximity to raw materials and competitive energy costs will add to our competitive advantage"
SA has 3,5 billion tons of chrome ore reserves, more than three-quarters of the world total, and 10,7 million tons of nickel ore, 8,6 percent of the world total
The cold-rolled mill will be commissioned in late 1944, the hot-rolled mill in the fist half of 1995 and the steel plan in the second half of 1995

## Gas pipeline for Columbus <br> SASOL would establish a R120m gas pipeline to the Columbus project and <br> EDWARD-WEST

 other industries in the eastern Transvaal, a spokesman sard yesterdayConstruction of the pipeline, to stretch from Secunda to Witbank and Middelburg, would be completed by September 1994 BIDAY

The feasibility of the pipeline was dependent on the gas consumption of the Columbus stainless steel project, which was given the go-ahead on Monday $10 / 12192$

Gascor, a Sasol subsidıary ${ }_{r r}$ has been operating an extensive gas network, mainly to industry, in the Witwatersrand for the past 28 years It currently services up to 800 consumers in the region

The 73 km pipeline between Se cunda and Witbank would have a drameter of 400 mm The diameter of the $38,5 \mathrm{~km}$ Witbank to Middelburg pipeline would be 325 mm

The new plpeline was expected to
increase Gascor's sales by up to $25 \%$ from 1994 onwards

The pipeline was designed to supply 900 gigajoules an hour of meth ane-rich gas from Sasol's Secunda plants where there was excess gas capacity Its energy value was about 35 mega-joule/normal cubic metre
Sasol sard the pipeline was expected to attract new industries to the Witbank/Middelburg area The pipehne would not affect the environment as it would be laid underground
Advantages of gas to heat-energy consumers included high heat value and efficiency, low sulphur content, continuous avalability, consistent quality, clean burning, no stock keeping necessary, technical support from Sasol and accurate temperature control, the group said

Contractors for the pipeline would be appointed after tenders had been requested

## COLUMBUS PROJECT ( 189 A <br> Ready to roll FM $11 / 2 / 92$

The R3,5hn Columbus stainless steel joint venture, due to kick off next month in Middelburg, is just one in a series of major construction projects now in the works
Columbus, an equal partnership involving Anglo's Highveld Steel, Gencor's Samancor and government's Industrial Development Corp, follows Engen's RIbn expansion of its Durban refinery, the R7bn Alusaf project and Anglo and De Beers' Rlbn Namaqua Sands project - all announced in the past two months
Columbus CE Fred Boshoff says the 500000 t /year plant would be the largest single-site stainless steel production facility in the world and would make SA the sixthlargest stainless steel producing country
About 70\% of the projected R2,5bn annual production will be exported and $60 \%$ of the project costs will be sourced flocally The plant will also use about 27000 t of nickel, 170000 t of ferrochrome ore (sourced from Impala, Rusplat and Samancor) and about 350000 t /year of locally sourced carbon scrap steels
"Depending on global market developments, we expect a $10 \%-15 \%$ net profit margin," Boshoff says Stanless steel demand is now in the doldrums but the market is expected to turn around by the time the plant is completed in 1997

A key factor for the success of the project is its ability to qualify for section 37 E income tax benefits

But, says Brian Gilbertson, the joint venture's deputy charrman and the charrman of Gencor and Samancor, this is no subsidy "All it means is that we do not have to pay tax during the difficult inception period when cash is short But all taxes have to be pand during the duration of the project" Nevertheless, each of the three partners will get a R240m tảx write-off benefit, which will substantiallỳ reduce their individual R 970 m commitments to the initial project costs

And, Boshoff says, while these write-offs may sound substantial, during its project life Columt'us should earn the fiscus about R6bn in tax (1993 values), while contributing about R 16 bn in export sales receipts

The plant is one of several megaprojects under construction or on the drawing board $\square$ The R8bn Lesotho Hıghlands Water Pro-

# Megaprojects will boost SA's 

 nounced within the last two months which will help to reverse South Africa's declining economic growth rate.
This week's announcement of the R3,5-billion Columbus Stanless Steel venture follows that of the R7,2-million Alusaf aluminum smelter, which together will generate annual sales of about R4-billion
Other megaprojects which have been given the go-ahead include Engen's R800-million Genref refinery expansion and Anglo's R946-milion - Namakwa Sands and R1,7billion Moab gold projects

Prıvate sector projects worth a further R15-billion are in the proposal stage Once commissioned, these projects will add $10 \%$ to SA's fixed mvestment levels, generating annual sales of between R8-billion and R9-bilhon - equal to an annual economic growth rate of $3 \%$ in current terms
"A $10 \%$ growth in investment levels translates into a $3 \%$ growth in the economy," says Frankel Max Pollak economist dily e Brown
These private sector investments show that South African business is prepared to invest in its own country Mr Brown says a sustam-
able economic growth rate of $5 \%$ is achieveable within three years, provided a greater portion of national savings are diverted to direct investment in productive and development projects
"We can achieve these growth rates if the capital markets are able to finance direct investments, such as low-income housing, to the tune of $2 \%$ to $3 \%$ of gross domestic product
"Government must also switch from consumption to investment spending to the tune of $3 \%$ of GDP, or about R9-billion a year"

## Model

SA's fixed investment is currently R54-billion Institutional cash-flows were about R70-billion last year and R70-bullon last year and should exceed R80-billion his year
Life offices and pension funds are preparing a proposal which may divert a portion of these savings into development finance

Minıster of Finance Derek Keys is about to announce an economic model to vastly increase SA's investment levels in both capital- and la-bour-intensive sectors

Capital-intensive projects, such as Alusaf and Columbus, are attacked by the IMF and World Bank because they create few jobs

Columbus will create just

100 direct jobs and Alusaf less than 2000 , although tens of thousands of jobs will be created downstream

Capital spending on existing gold mines, a major source of job creation in the 60 s and 70 s , declined from R2,7-blllion in 1988 to R2-billion in 1991, and capex programmes are being deferred until the gold price shows signs of recovery

More than 140000 gold miners have lost their jobs since 1987

Frankel Max Pollak's Mike Brown says the country needs both capital-intensive and labour-mntensive development projects to improve the economy's abılity to create wealth and jobs

Projects such as Alusaf and Columbus will protect the balance of payments during the upcoming growth ng while ucreasing the phase, while mareasing the flow of capital to development projects will create jobs and distribute wealth among low income groups

Since the mid-ous, SA's fixed investment levels fell from the IMF recommended trom the of $25 \%$ of GDP for developing countries to $16 \%$ this year SA's investment rate, net of depreciation and after inflation, is currently $1,5 \%$ of GDP, says the PFI This should rise to about $5 \%$
Another minerals beneficiation project under consideration is a R4,2-billion alu-
mina, magnesia and potash production plant by the IDC It could generate export sales of R1,6-billion a year, making SA self-sufficient in its use of these minerals and a significant exporter of magnesia and magnesia metals

The IDC is currently constructing a demonstration plant for R100-million If successful, a full-scale plant would come on stream in 1997

## Viability

The IDC and Iscor are working on a project to convert iron ore to steel using the low-cost Corex process The steel mill would cost about R3,3-bullion, generatabout R3,3-bilion, generat-
ing export sales of about R1,1-billion a year, with commissioning in 1997

The IDC, Engen and Sentrachem are investigating the feasibility of downstream processing of Mossgas fuel with a projected capital cost of R12-billion
This would improve the viability of the state-subsidised Mossgas plant and improve the country's foreign trade balance by about R2,5billion, according to Aalcolm Macdonald, senior general manager at IDC, in a presenmation to the Euromoney Con tation to the Euromoney Conference in London earlier this year

Sasol has obtained Section 37(E) tax approval for several large projects from several arge pron Industry

## Competition Board halts deal

The Competition Board has blocked the proposed merger between Non-Ferrous Metals (NFM) and Hagge subsidary Copalcor.

The Board's charrman Pierre Brooks sald that the merger should not go ahead as the merged company would have a large monopoly both in terms of purchasing scrap metal and selling further downstream
"In all the sectors they operate the two companes have 75 to 100 percent market share - supplers have no option but to sell to eather of the two"

Copaicor MD Pet Malan sald he would appeal the Board's recommendations with the Min-
"We do not beleve that the Board considered all the aspects of the proposed merger, nor the serious implications for the SA copper products industry"

Copalcor and NFW smelt about 60000 tons of scrap annually, producing R600 million worth of sem-finished products of which R200 million is exported The total industry supports about 50000 jobs

The deal, which was proposed a few months ago, was blocked by De Villiers pending the 1 m vestigation by the Board

Yet, Brooks sald, even before the intervention the Board had received complaints that prices
of the products sold by the two companies had gone up
The industry is further protected by extensive tariffs on imported goods, which, he commented, affected the export abilities of other copper products manufacturers

Responding to Malan's clam that the proposed merger would generate additional exports worth R100 million over two years, Brooks sald there was nothing to prevent the two companues from working together in the export market.

Malan sadd, however "The key issue here is SA's competitiveness in the international copper products market where size and economies of scale are the major criteria"

## Barlows foresees battle for growth in grow $^{2}$ next year <br> Barlows <br> new and replacement capital projects It had spent R1,8bn in the past

BARLOW Rand would have difficulty showing growth in earnings
Warren Clewlow warned in the group's annual review

However, with the group's finan$\therefore$ cual strength, the dividend should be mantaned

In the year to end-September, Bar'lows had mereased its turnover by $10 \%$ to R $35,2 \mathrm{bn}$ and attributable profit by $5 \%$ to R849m Earnings were up a marginal $2 \%$ at $437,5 \mathrm{c}$ a share due to more shares in issue A dividend of 173c a share was declared
Major changes during the year were the reorganisation of Rand Mines into four separate companes and the acquisition of Caterpillar equipment dealer Finanzauto by offshore subsidiary J Bibby
Clewlow sand about 11700 people had been retrenched throughout the Barlow Rand group during financial 1992 as some companies in the group had been downsized because of the recession This represented more than $6 \%$ of the 180000 people em-

ployed in group companies
Further progress had been made in sustaining group earnings Structures had been reviewed and improved to give the flexibility to balance the composition of its investments
The R1,2bn cash inflow from the sale of Middelburg Steel \& Alloys and Rand Mines' chromite minng interests had "greatly strengthened the group's balance sheet and added potential for new investments"
Barlows had continued to invest in
year, and budgeted to spend a further R1,75bn in 1993
The group had cash holdings of R1,5bn and net gearing of $308 \%$, placing it well to take advantage of an improvement in economic conditions, Clewlow said

MD Derek Cooper said offshore company J Bibby had produced satisfactory earnings The acquisition of Finanzauto and the creation of a capital equipment division had added significantly to its portfolio and signalled "the beginning of a new strategic direction for Barlow Rand's international operations"
However, the acquisition of Finanzauto would not generate positive returns in the short term, although Finanzauto would produce substantial amounts of cash

Barlows' objective was to maintain the quality of group earnings by balancing selected commodities (so that it could share in the cyclical upturns), consumer products with strong brand names, capital goods and export earnings, Cooper said

# Pressure mounts on SA ferrochrome 

SA FERROCHROME producers are under pressure to cut prices to meet current spoft prices when they sign agreements-for 199:3 first quarter delivery in the US
In the past two weeks ferrochrome has dropped by about $15 \%$ to about $\$ 0,32 / \mathrm{lb}$ delivered, after heavy cuts by producers in the Commonwealth of Independent States The Russians, who are processing large inventories of chrome slag, are reported to have sold their entire 1993 production headed for the US to steelmaker J \& L for $\$ 0,325 / \mathrm{lb}$ T'he Russian slag inventories are expected to liast well over a year
Consoldated Metallurgical Industries (CMI) CE Sandy Wood sald he knew tha t a significant amount of business had bfeen conducted at $\$ 0,33 / \mathrm{lb}$ ' CMI cannot com pete at that level"
He sard the company would be meeting its customers next week to discuss prices for the first quarter of 1993 Their strat egy was to retain market share
Wood sadd current market conditions might see the formation of a two-tier pricing system, where customers took their requrements from contractual suppluers and some from the free market "Bu yers must be tempted by the cheap prices in the spot market which has to be tested for its relaballty and quality."
The next two quarters would be extremely interesting in terms of developments in the market place - espec ially from the supply side, Wood beleved The devaluation of the rouble had greatly

## JONO WATERS

helped Commonwealth of Independent States' producers

CMI's two furnaces in Rustenburg were closed and were expected to be reopened in January, but the company would have a better idea in the next few weeks once it had its orders for the first quarter
Two of CMI's three furnaces at Lydenburg were operating and operations were runming at $50 \%$ of overall capacity, Wood estimated

Samancor's industrial minerals division GM Ben Meyburgh sad he was not in a position to comment on prices as chrome division GM Wilrich Schroeder was still visiting customers overseas American sources said Samancor had tried to pitch prices in the $\$ 0,40 / \mathrm{Ib}$ region early in November, but with no success The Americans believed Samancor would soon announce the further iding of capacity
Meyburgh sadd Samancor - which has 16 furnaces and is operating at $60 \%$ to $65 \%$ of capacity - would reach a final decision on operating capacity in January after Schroeder's return
"Obviously, if production is exceeding demand, we don't want to build upistocks and will be compelled to rationalisé"
He said there was uncertanty at the moment as it was difficult to assess the market with ferrochrome entering the market from countries like the Commonwealth of Independent States and Chma

# Copper merger decision expected early next year <br> stion 

A government decision on the proposed merger of Hagge subsidiary Copalcor and Non-Ferrous Metals (NFM) could be taken early next year
The merger of South Africa's ${ }^{\wedge}$ two largest firms in the copper industry has been opposed by the Competition Board and its report has been submitted to ${ }^{\text {a }}$ the office of Puble Enterprises Minister Dawie de Villers.
A spokesman for the Mumster's office sald this week that once the Competition Board's report had been studied it could be referred to the next Cabinet meeting, which is scheduled for next January

The board's charman

Pierre Brooks said the merger had been opposed because it was not in the public's interests

The export competitiveness of other downstream copper product manufacturers was affected by more costly domestic prices as cheaper imports were subject to tarffs.
The yearly average for 1991 copper prices on the London Metal Exchange was R6459,78 per ton (equivalent to $£ 1325,11$ ), while the South Africa price was higher at R6565,38 per ton, accordung to a Nineral and Energy Affars Department report.

Prices this year have remained largely depressed because of the re-
duced demand foreopper but analysts expect it to show an upward trend in the short-term.

If the proposed merger went ahead, the new company would hold a monopoly on both ends of the market in purchasing scrap metal and selling downstream

The two companies concerned are expected to appeal aganst the Competition Board's recommendatoons to De Villers
The companes say the merger would generated an additional R100 million m exports within the next two years thanks to m proved productivity, competitiveness and economies of scale - Sapa

## Keeping two giants apart

The Competition Board's bar on the estimat ed R 600 m deal that would have merged copper grants Non-Ferrous Metals with Haggie subsidiary Copalcor is only the second proposed merger the board has blocked in its 12 -year existence The first last year's Arwa-Burhose merger - went ahead after an appeal to Public Enterprises Minister Dawie de Villiers
Of course the same could happen in this case - Copalcor and Non-Ferrous Metals have indicated they will appeal to the Minister to reject the board's recommendation The Minister could, however, go along with the board's recommendation, which would mean that the companies would have to take the issue to a special court of appeal

Whatever the outcome, the board's recommendation is far-reaching Describing the proposed copper merger as being "not in the public interest," the board found that a merger between the two companies would certanly lead to a monopoly of the entre

## BUSINESS \& TECHHOLOGY

market - from the purchase of scrap metal through to the sale and manufacture of industrial copper products
The two companies, however, argue that the merger - which was set to take effect from January 1 - would improve productivity and create economies of scale and allow SA to compete more effectively internationally
They argue that the merger would generate at least R 100 m in additional export revenue within the next two years
The board's recommendation, it seems, was heavily influenced by the controls that regulate the industry rigorously Wouter Meyer, of the board's investigations directorate, says tariff protection and export controls on scrap metal already protect the local industry from cheaper imports and foreign competition He explains that this protection is so far-reaching that local scrap merchants who want to export scrap have first to offer their wares to Copalcor or Non-Ferrous Metals, who then reserve the option to purchase the scrap at $15 \%$ less than the international price.
Says Meyer. "The mdustry - already dominated by the two companies - also leans heavily on the London Metals Exchange and the Metal Bulletin to determine local pricing"
This results in undue hardship to local players, as the price is calculated by including the cost of transporting the goods from London, even though the goods never leave the country
It also makes life difficult for local manufacturers who want to export their goods "The high prices they pay locally, makes it near impossible for them to compete internationally with imports and exports," he says "This is contrary to SA's supposed export-led policy"
Meyer points out that the merger would see the new company control around $95 \%$ of all scrap nonferrous purchases and $100 \%$ of many links in the manufacturing chain "This would result in a lack of competition in the market and price-fixing - criteria that need to be absent before the board will approve a merger," he says
The board is particularly concerned that Copalcor and Non-Ferrous Metals have increased their prices recently, anticipating the merger
But many would argue that a merger between the two giants would merely rubberstamp what already appears to be an informal monopoly
A scrap metal merchant explans that Non-Ferrous Metals' powerful buying arm - Prıme Metals, which has operated mainly in Natal for years, recently merged with Powermet, Copalcor's newly founded buying arm, which operates manly in the Transvaal, rasing more concern among scrap merchants
The board rejected the companies' arguments that the merger was essentral to effect the efficiencies and economies of scale necessary to allow them to compete on the interna-
tional market Says Meyer "While collusion on prices and market share is prohibited by law for the domestuc market, companies can legaily join forces to strengthen their position on the international market "
Of course, ending controls such as import tariffs and other barriers to entry to the economy would do more for fostering competition than prohibiting mergers and other deals as they arise Meyer agrees "It's much like a chicken-and-egg debate, though And while we wat for these reforms, preventing these abuses is the best we can do "

## Copalcor test of the watchdog's teeth <br> By REG RUMNEY <br> IN a decision which will make or break its cedi- <br> He cites Copalcor's need for a new extruder, <br> public. <br> Brooks explains the minister's decision on

bulity as a public watchdog, the Competition Board has attempted again this year to stop a monopolistic merger. The board has halted the R600-million merger of Haggle subsidiary Copalcor and Non-Ferrous Metals (NFM) group.

Its attempt to stop the takeover of Arwa by the FSI Group was overturned earlier this year by Minister for Public Enterprises Dowie de Villilies, underlining a perception of the board as a toothless watchdog.
The board has opposed the Copalcor-NFM merger on the grounds the merged company would represent a monopoly on both ends of the market, both in buying scrap metal and selling it as finished product.
The merging parties can and will appeal to De Villiers to have the board's judgment overturned.
Maggie managing director Chris Murray stresses the export benefits to the country of the merger. "Both companies cannot grow. Both are fighting over a small local market and cannot optimise exports." Neither can afford the capital investment now needed to stay abreast of world
and questions why it has to pay R20-mullon for one when NFM has a machine which is only used a third of the time it could be.

Asked whether the deal would lead to a monopoly, he says it depends on how "monopoly" is defined.

Murray says Copalcor is monopolistic in large segments now. The two companies don't overlap in all areas, he says. In some segments big customes only buy from one company or the other. Tariff protection is 15 percent on average, he contends. The board doesn't buy any of Copalcor's arguments, and is hoping the munster won't. It is trymg to signal its seriousness about upholding competition.

Competition Board chairman Pierre Brooks says: "We are trying to get this message across: If a company makes an acquisition in an area in which they have a dominant position they have to be convincing about how it serves the public interest."
The copper companies merger holds out the possibility of increased exports, he says, but this is speculative. However, these exports mainly benefit the companies concerned rather than the

Arwa hinged on completion from imports.
"The minister told us to ensure that tariff prolection must not stand in the way of imports We had to monitor the situation for probable abses." Having done that, the board was able to factirate substantial imports in consultation with the Department of Trade and Industries
A similar situation apples to the copper firms merger. "It is regulated on both sides of the marjet. You can't have a monopoly and have tariff," remarks Brooks. Nor, despite the Arwa decision, is it the board's business to address the tariff. "The barriers must first be removed before the merger can go ahead, but we don't control the banners."
Brooks notes too that the decision hasn't been taken in a vacuum. "The downstream users were agitated and were forthright in expressing their fears about what might happen of the merger took place."
What has been overlooked is an aspect of the merger which may attract more attention under a new regime - that of further concentration of economic power.
The merger would mean a private commany, NFM, is taken over by a company owned by conglomerates Anglo and Sanlam. The move, coming so soon after its own anti-trust conference has attracted the attention of the African National Congress.
ANC department of economy policy's Tito Mbowenn noted the board's action with interest. "They seem to be waking up. Whether the move is indicative of a changed approach or just panic is not clear."

However, he noted the decision could still be overturned. If it is, the board will have suffered a blow to its public credibil-

## By Neil Behrmann 1894

LONDON - Encumbered by economic slump, hyper inflation and huge foreign debt, the former Soviet Union is expected to continue to disrupt international metals markets in 1993.

Base metals prices tumbled in 1992 because of chaotic trading of the former Soviet republics, now known as the Commonwealth of Independent States (CIS)

Precious metals exports of the CIS are better organised, although a few tons of CIS gold are smuggled on to Western markets, say Swiss bankers

The bulk of gold export dealmgs are conducted through formal sales agents such as Vneshtorgbank of Russia andother foreign trade banks in Uzbekistan and Kazakhstan, according, to Swiss bullion dealers Almazjuvelirexport takes care of platinum sales

CIS exports of gold, platnum and palladum fell sharply this year, because production is falling. The trend should continue.

Total 1992 CIS gold sales, manly from Russia may decline by about 20 percent, or about 50 tons to around 190 to 200 tons, estimates Stewart Murray, chief executive of Goldfields Minerals Services

At least two thirds of CIS gold is produced in Russia and the industry there is in such crisis, that some locals are forecasting a 30 percent decline in output, he says

Meanwhile, exports of platı-


SA's precious metals exports have declined sharply following weaker metal prices. - Source: Davis Borkum Hare
num and palladum, by-products of the Norilsky mickel mines in Siberia, are falling because the mines are cuttung nckel production.

While lower CIS precious metals exports are helping depressed marhets to some extent, base metals markets are sufferung from huge surplusses.
"Without CIS exports of 750000 tons thes year, the Western aluminum market would be in deficit," says Angus MacMillan metals analyst at Bulliton-Entho-
ven Metals
CIS base and strategic metal exports have flooded the market for almost three years runnung.
"At last production is beginning to slide, but domestic demand is so slack that surplus output, stockples and metals scrap are being dumped on Western markets at huge discounts," says Jim Lennon, research manager, special steels and alloys at Commodities Research Unit.
CIS trade in base and strate-
gic metals has become "anarchic", says a London dealer who is closely connected with the former Soviet republics.
"The right hand does not know what the left one is doing"

Nickel, alumınum, copper, cobalt and magnessum, manganese, chrome metal, scrap and alloys are being sold from industrial and miltary stockples by a network of CIS and Western traders with the help of former corrupt Communst agenets and officials, says the dealer
"The CIS is being raped," he says He "would not be surprised"

- Fif part of the proceeds end up in Swiss banks and other offshore havens.
"Estonia, a Baltce Republic, is now one of the world's largest exporters of rare metals," says Serguey Bragunsky, a consultant to Salomon Brothers "The metals are smuggled from Russia without any handrance to the authorties," he says adding that a "privileged minority are generating fantastic profits"

Take mickel as an example.
Official exports of Norlisky are estumated at 60000 tons according to mine executives Nonlsky, the largest producer in the world cut output by 15 percent in 1992 and wll make further cuts in 1993. Nevertheless total sales of Russian nickel metal, scrap and alloys are estrmated at 110000 to 120000 tons this year

Most of the nuckel that is "sold through other channels", is being sold at discounts of around 15 percent to world market prices.

Steel set to remain inirgoldrums

$\qquad$

Finer financial detals of the Columbus project underline the essential funding role of the Industrial Development Corp (IDC) and the fact that the expected annual real rate of return is unimpressive

Gencor and Samancor charrman Brian Gilbertson telis the $F M$ the forecast real rate of return on Columbus is $5,8 \%$ "That's not as high as we would like but there are not many projects around that offer even this rate of return and Columbus is extremely sensitive to export prices A slight rise in stainless steel prices pushes the real rate of return rapidly to $8 \%$ "

Gilbertson also reveals the IDC paid R240m to buy its one-third stake in the existing Columbus venture - formerly Middelburg Steel \& Alloys (MSA) That values Columbus at R720m, compared with the R500m Highveld Steel \& Vanadium ( $\mathrm{H}^{-}$ veld) and Samancor paid a year ago to buy the relevant MS\&A assets from Barlow Rand

The IDC revenue will be splt equally between Hiveld and Samancor One third of the original purchase price is R167m The IDC has pard a premium over this because the new owners have restored Columbus to profitability and completed the final feasibilty work on the expansion programme
Gilbertson, along with other Samancor, Columbus and Hiveld executives, had declined to provide this information when Columbus received its official go-ahead on December 8 This lack of disclosure disturbed a number of JSE analysts because the information is essential in assessing the impact of Columbus on Hiveld and Samancor The amount pard by the IDC for its stake directly affects the ability of Hiveld and Samancor to fund their commitments

Each of the three partners will have to kick in R 730 m over the next three years as therr share of the overall cost of the project after tax allowances One key question is whether Hiveld and Samancor will be able to do this without having to hold a rights issue Both have been through two tough years of sharply declining earnings, with the prospect of a third to come

Initial assessment is that Samancor is in a more difficult position than Hiveld, particularly with the continuing crunch in the ferrochrome business Prices in some markets have slumped to the mid-US $\$ 0,30 / \mathrm{lb}$ range because of dumped material from producers in the CIS and the former Yugoslavia

At those prices everybody is losing money, but profitability appears secondary to the need of the CIS to obtain hard currency The SA ferrochrome suppliers are the world's cheapest producers but their breakeven price is around $\$ 0,45 / \mathrm{lb}$


Hiveld at end-December 1991 had R $447,3 \mathrm{~m}$ cash on hand while Samancor at end-June had net avallable cash resources of R269,7m Hiveld charman Leslie Boyd comments that, given no unforeseen circumstances, his group will not be forced to hold a rights issue to fund its share of the Columbus expansion
Samancor GM finance and administratıon, Chris Norval, says Samancor has enough cash reserves to fund its commitments for the next 18 months "We therefore do not have to make funding decisions at this stage and have no specific views on whether a rights issue will be necessary," he says
Some analysts point out the forecast real rate of return for Columbus is below the "hurdle rate" of about $7 \%$ which mining houses have traditionally set as the minimum acceptable return on proposed projects
The Alusaf project is also borderline on this rule of thumb, with a forecast real rate of return of $6,5 \%$ at an aluminium price of $\$ 1650 /$ t, but rising to $8 \%$ at $\$ 1650 /$ the analysts comment that the partners have gone ahead with Columbus taking a longterm view and bearing in mind that commodity prices are presumably at the bottom of the market cycle
"The forecast rate of return is not great but is acceptable If we cannot make stanless steel at a profit, then who can ${ }^{3}$ SA has all the ingredients needed - nickel, ferrochrome, iron and cheap electricity," comments one analyst
Barring a dramatic recovery in ferrochrome and manganese prices, which seems unlikely during the next year, it seems Samancor will be forced to hold a rights issue or increase borrowings The latter is more likely because Samancor is almost totally ungeared with long-term loans at end-June of just

R10,5m The debt would be swiftly pard off when commodity markets return to normal - even if Samancor does not quite generate the kind of cash flows seen in 1990, when pre-Interest income amounted to R 779 m on turnover of R2bn

Brendan Rian

## 

Suddled with debt and without too many suitors knocking at its dour, Abacus has again turned to man shareholder IGI for assistance, and thankfully received a positive response

IGI, offering minorities 14 c a share, can hardly be called Scrooge Abacus, formerly Interboard, has two operating divisions, Bruply Doors and Tempest Radıo \& $\mathrm{HI}-\mathrm{Fl}_{1}$ The share last traded at 7c Its NAV, about 20 c a share at end-September, is shrinking at a rate of more than 1c a month because of high interest payments Borrowings totalled R53,3m at the March year-end, but by endSeptember had risen a further R $5,4 \mathrm{~m}$ and gearing had clımbed to $332 \%$

The proposal is not without sacritice for Abacus It will lose its JSE listing (in the Electronics sector), and become a wholly owned subsidiary of IGI This will be subject to approval by the JSE, Securties Regulation Panel and the exchange control board

HCI GM Rory O'Donnell puts the total cost of the salvage operation at well above the R 6 m that might be raised by a rights issue, assuming that were possible, but hesitates to venture an exact figure Since an equity injection of several times current market capitalisation of about R6m is needed, a normal rights issue is impractical

O'Donnell says funding will come from within the broader HCI group's internal resources and borrowings of neccessary The only obvious solution to the Abacus problem is a restructuring of debt as equity Sometimes, he adds, it pays to keep a company such as Abacus in business

IGI unwillingly inherited its $75 \%$ interest in Abacus through a complicated process The Reserve Bank held under attachment 130 m shares whtch were converted into redeemable prefs and redeemed at par IGI became the major shareholder following Abacus's purchase of Audiocor, the sale of 1ts $61 \%$ share of Audıobuld, and a distribution of the acquisition value of Audiocor to Audiobuild shareholders (other than Abacus)

A rights issue last year raised R16m, with IGI contributing most of the funds
The nature of Abacus's business hardly
licensee's prices substantially This is because they are not restricted to one supply channel, like authorised dealers are, but instead can pick and choose from among manv supply sources

The Australian court decision, however, may put an end to all this wheeling and dealing The court ruled that importing goods through the grey market, which is also called parallel importing, is a copyright infringement

Roland Corp, a Japanese manufacturer of electronic musical equipment, argued that its goods were being sold in Australia by an unauthorised importer, Lorenzo \& Sons, to the detriment of the licensed agent The court decided that Lorenzo's use of Roland's two distinctive logos - highly stylised versions of the initials R and B-in its catalogues was copyright infringement

John Cullabine, a patent and trademark attorney with Pretoria firm John \& Kernick, says the decision could be followed by local courts "If parallel importers can be prevented from using logos and trademarks in therr
advertising it could go a long way to putting the lid on them "

Under the Australian Copyright Act, the logos were held to be drtistic works and would also be considered artistic works in SA Cullabine says the level of artistic originality required to establish copyright is not high, so this avenue would be open to many manufacturers
The Business Equipment Association would welcome a similar case here The assoctation's Les Wood claims that parallel importıng is just a form of piracy "Grey importers trade on the goodwill and advertising created by somebody else and they don't follow the legal requirements of the SA Bureau of Standards regarding issues such as electro-magnetic interference "

One agent for Japanese electronics says authorised dealers could take grey importers to court under the current provisions of the SA Copyright Act, which can be applied to any equipment with microprocess chips "But it's a long laborious process and not always successful"

## TAKING A BREAK

Tony Koenderman is on leave His Advertising \& Marketing column will resume in the new year

Instead, authorised dealers will service only equipment bought from an authorised dealer or imported for personal use "The customer must realise that, without any guarantee or service back-up, the good buy may not be such a good buy after all," he says

Klerksdorp-based Western Bazaars, a discounter that sells a large volume of greymarket goods, is not worried by the Austrahan decision Joint MD Anver Karim says it will fight in court any attempts by licensed agents to muscle it out of business "We're doing legitimate business and the public is getting the benefit of it "

## SPENCER STERLING

FACE TO FACE

# Let the economic reforms proceed ${ }^{5 N} 2$ 



FM: What is your priority for the chamber in the year ahead?
Sterling: My priority is participation in the Economic Forum on an ongoing basis, once it becomes fully operative Economic reform is as important as political reform - and the former must proceed in tandem with the latter This has not happened because there was no business involvement at Codesa and because the Economic Forum had difficulties in getting off the ground Now the forum must focus on economic reform
What do you mean by "economic reform"?
The whole economy must be restructured from being inward-looking and highly protected to being outward-looking, export-orientated and globally competitive This huge task will not only take considerable time, but will also require the understanding and support of all the players involved in the economy Hence the necessity for the Economic Forum to include a wide representation of all sectors of the economy
Does labour see the importance of this process?

I believe that the important issues are clearly understood by both sides - labour and business Labour understands the man
objectives that must be achieved in the economv - promoting growth and job creation A great deal of common ground exists

## What are the main issues for dehate?

The most vital issue facing us is how to restructure the economv to become efficient and competitive in the long run, while also ensuring adequate growth and thus job creation in the short term And if we want to achieve globally accepted levels of efficiency quality and productivity, we must start off by focusing on education and traming
What should be done aboui SA's high tariffs?
In the past, government's role in making industrial policy was characterised by unilateral decision-making and interference In future, government will have to create the right circumstances under which the private sector can restructure the economy It will have to consult with and constructively involve the private sector Tariff policy should not be looked at in isolation but must be part of an all-embracing industrial policy Tariffs must come down, but they must do so in a planned way, progressing over time At the same time, attention must be given to the other factors that impinge on the competitiveness of the economy

SA is a high-cost producer and not only because of the tariff policies of the past, but also because of the high input costs created by factors such as high corporate tax rates, import surcharges, inflation and high interest rates SA's manufacturers will never be able to compete against the high-volume, low-cost producers of the world if therr input costs remain higher than their competitors The Economic Forum will have to address all these issues

## Is Derek Keys the mimitior the job?

He is the right man at the right time Not only can business work with him, but so can labour With Keys, I feel that the prospects for the Economic Forum are good, even though there will understandably be major areas of difference that will have to be debated and resolved

## Do we need investment incentives to attract

 foreign investment?Yes, definitely SA will have to compete for investment with a large number of other developing economies around the world To attract a reasonable share of investment capital we will have to provide competitive financial incentives, as well as a stable and secure political environment
What should be the role of small business in the new SA?

The role of small business may be more important than that of its bigger brother especrally in the field of job creation In each of the world's successful economies, the majority of jobs are created by the small-business sector SA will be no different

## And the conglomerates?

Critics of big groups are often naive in their perception of the large, diversified business groups in SA Companies with the best chance of being world-competitive are those that have substantial resources to call on The simple act of unbundling conglomerates will not necessarily lead to more efficiency, a better sharing of resources, or lower prices

## What must be done about privatisation?

This has to be a significant factor in restructuring the economy But it cannot proceed before we have an interim or new government

MANuF aCturirv G - Iron, Steet, Euguncering ette
 as copper-based products and engineering consumables
Control: Amic and Malbak each hold 35\%
Chairman: GS Thomas, MD C Murray

Capifal structure: 195 m ords, 12 m var rate cum red prefs Market capitahsation R551m Share markef: Price 2 825c Yields 5,6\% on dividend, $10,5 \%$ on earnings, pe ratio, 9,6, cover, 1,9 12-month high, R30, low, R23 Trading volume last quarter, 114000 shares Year to Dec 31 '88 '89 '90 91 $\begin{array}{llllll}\text { ST debt }(\mathrm{Rm}) & 76,0 & 108,3 & 130,4 & 130,5\end{array}$ $\begin{array}{lrrrr}\mathrm{LT} \text { debt (Rm) } & 3,5 & 5,6 & 4,2 & 33,7\end{array}$ | Debt equity ratio | 022 | 0,30 | 0,32 | 028 |
| :--- | ---: | ---: | ---: | ---: | $\begin{array}{lllll}\text { Return on cap (\%) } & 22,9 & 25,4 & 17,4 & 12,6\end{array}$ Turnover (Rm) Pre-int profit (Rm) Pre-nt margin (\%) Earnings (c) Dividends (c) Net worth (c)



From these figures, Hagge is quite broadly linked to the local and world economies Shrınking demand in most markets and drminishing volume throughput at the plants have severely affected capacity utilsation and profitability

Chairman Grant Thomas does emphasise, however, that the static rand gold price and continuing high inflation forced the local mining industry to persist with, and, where possible, to intensify, its cost-cutting campaign He says measures such as the largescale destocking of spare windıng ropes had a sıgnificant effect on Haggie Rand's production volumes

MD Chris Murray says the steel wire and rope division suffered a significant fall in operating margin, from $14 \%$ in 1990 to $11,5 \%$ in 1991 Its working capital requirements increased slightly due to a build-up of stock late in 1991, when demand was at its lowest

Rationalisation - not yet complete - has yrelded better margins in the copper-based products division, even though sales fell in both local and foreggn markets The scrap business was hurt by poor economic cond1tions in the coastal areas Ignoring the margin in the scrap business, the remainder of the division achieved a return on sales of $7 \%$, aganst $5 \%$ in 1990

In the engineering consumables division, margins fell sharply mainly because of a drop in local demand for Somta's products

All divisions will concentrate on improving margins this year and management will give greater emphasis to control of working capital Unfortunately, as Murray points out, the third objective - to maximise use of capacity through exports - runs counter to these two objectives

Cash generated by operations increased last year by R14,8m to R118m, helped by better control of working capital Nevertheless, debt had to be increased to help fund capital expenditure, which remans high
Capex last year absorbed R62m, comprısing R 24 m on existing operations, R 30 m on expansion and R8m on acquisitions Since a spending programme was embarked upon in 1989, net investment (replacement of fixed assets, disposals and new investments) has totalled R201m or an average of R67m a year Net borrowings rose last year to R124,5m (R114m), giving a gearing ratio of $28 \%$, not excessive but the highest in years

Murray notes that spending requirements will increase over the next few years as various projects are brought to fruition Such
projects include producing aluminum tube to replace the group's copper tube in certain applications and the plan to make steel tyre cord to replace imported tyre cord The first phase of the tyre cord project will involve an outlay of R82m over the next two years
Net gearing will rise towards $40 \%$ before the tyre cord project is completed, though management will aim to avoid a higher increase Financing costs will thus contmue to restrann earnings over the next year or two Another damper will be an expected rise in the effective tax rate, from 1991's $25 \%$ to about $36 \%$ this year
Haggie is targeting a modest improvement in earnings Cash restrants will probably mean the dividend will be pegged for the fourth year Improved cost controls and the investment programme should enable a strong profit recovery when the economy picks up - even if gold mining continues to lag But the share, on a pe of 15,3 , looks fully priced for now

Andrew McNulty

## HAGGIE

## Looking ahead

For many vears, the mining industry was a critical market for Hagge It remains important, but diversification since the late Seventies has greatly reduced the reliance on this sector

Divisional breakdowns of the contributions from the major divisions -- a useful innovation included in the 1991 annual report - show mining accounted for only


At the end of 1990, M\&R's share stood on an earnings multipie of about four and a dividend yield of $6 \%$ The transition to firstline status has been made with conviction Since late 1990, M\&R's market capitalisation has quadrupled, rising from R700m to about R3bn The earnings multiple has 1 m proved to about 12 , the dividend yreld fell to 2,7\% and the share price is nudging R60
$M \& R$ still has $R 662 \mathrm{~m}$ of spare funding capacity and the forthcoming acquisitions are likely to involve a mixture of cash and shares Gearing has fallen from $22 \%$ to $14 \%$ - when R405m goodwill is taken out of the last balance sheet Daling says M\&R mıght look undergeared, but the lean balance sheet gives flexibility and protection from a downturn It has not harmed M\&R's rating in the market, which is highly suspicious of high gearing - as seen in the collapse of the FSI share price
Brink says the Blue Carcle and Standard Engineering acquisitions have made M\&R more capital-mntensive Fixed assets and investments have increased from R 705 m to R1,271bn This will put pressure on M\&R's returns on capital and equity In the last financial year, M\&R's return on capital employed was $32,3 \%$, compared with $17,6 \%$ for D\&H and 23,8\% for Standard Engineering - both of which were subjected to asset sweating in the Malbak sauna There was, however, less disparity in returns on equity
continue-p


## 2 The Argus, Thursday Aprul 21992

## Metal industry <br> SHARON SOROUR, Labour Reporter

METAL industry employers and union representatives meet today to thrash out a new wage and employment deal for more than 320000 workers

The usually protracted wage negotiations take place against a grim economic background and the retrenchment of more than 35000 of the industry's workers last year

More than 6000 workers have been retrenched this year, according to the Steel and Engineering Industries Federation of SA (Serfsa)

Worldwide demand for steel products dropped by five percent last year and experts expect a further decline

While some major projects are expected to boost exports, State expenditure has been "severely trimmed"
pay talks today
and it is unlikely that large projects Ike Mossgas and Eskom power stations will be undertaken soon.

One of the key demands of the 12 unions party to negotiations is a moratorium on retrenchments and an obligation for employers to negotiate rather than consult before retrenching workers
$A B G 2492$
The unions have submitted more than 48 demands, meluding wage increases ranging from 14,4 percent to 42,6 percent Included are (189B)

- Reducing the Working week from 44 to 40 hours without loss of pay;
- Increasing annual leave from four to five weeks,
- Increasing severance pay from one to four weeks a year of service


## Warm

Forecast for the Cape Peninsula and Boland:
b Fine and warm. $\square$ Wind, moderate south-easterly to north-easterly

Temperature forecast at D F Malan arrport 24 deg C maximum and 8 deg C minimum. There were 10,7 hours of


The high pressure south of the country will cause lane and warmer conditions.

# Alusaf smelter expansion approved <br> THE Minerals Bureau has given the <br> Income Tax Act, which provided for 

thumbs up to Alusaf's planned R5,5bn alummum smelter expansion plans
In a report submitted to government, bureau analyst PW Murphy sad the company's future, as SA's only aluminum producer, was dependent on the project.

The company's present smelter was a high-cost producer by world standards and approval of Alusaf's plans was not only desirable in terms of economic benefits to SA, but also for many opportuntres created for value-added products downstream

Alusaf announced plans for a 466000 tons-a-year new smelter last year, after completing a joint feasıbility study with Eskom The company also planned to upgrade its existing 170000 -ton plant

The project would increase total annual capacity to 676000 tons, making it a major world producer
Murphy sadd the announcement comeided with plunging aluminium prices, which saw $65 \%$ of world capacity operate at a loss in 1991, questioning the sense of proceeding with a

MATTHEW CURTIN
multibillion-rand new smelter Alusaf's expansion plans also suffered from SA's high cost of capital, high working costs, and the crucial variable of alumma prices
Murphy satd Alusaf had, however, overcome these problems The key to the project was a deal between Alusaf and Eskom for a competitive electricity tariff which would convert Alusaf from a high cost producer to one in the lower quartule of the international aluminium production cost curve

## Contracts.

Alusaf had been able tó secure favourable long-term alumina supply contracts The project might also stımulate closer investigation of local bauxite deposits which could be exploited to supply the smelter
Murphy said Sacob estımated the cost of capital in SA was $31 \%$, posing a problem for the project
However, the company now qualfred for the amended Section 37 of the
accelerated depreciation write-offs for export orıentated mineral-benef1clation projects
He sard Alusaf had the backing of the Gencor group, IDC and Swiss company Alususse Its partnership with French group Pechiney gave it access to latest smelter technology

Alusaf would earn more than US $\$ 400 \mathrm{~m}$ a year in foreign exchange, and create 6000 jobs in the construction phase, thereafter 1400 jobs
It would create local manufacturing opportunities, valued at R700m a year, for import replacement of raw materials and spares
Murphy said Hulett Aluminium had proposed an expansion of its rolled products capacity from 55000 to 120000 tons a year by 1995 The Alusaf project would boost demand for Eskom electricity with its 800 Mw consumption, and Alusaf would consume 3,7 -million tons of coal annually

Meanwhile, long-term demand for aluminum worldwide was likely to grow, Murphy sald

## Samancor's supply  market has backfired, US sources say <br> Samancor agreed to a price of $\$ 0,465 / \mathrm{lb}$ for

Late last year, the group increased its list prices by $6 \%$ to $\$ 0,52 / \mathrm{lb}$ even though demand for the steel-making alloy was dropping worldwide This was followed in February with a three-month closure of its entire 1 -million ton ferrochrome production capacity, a move it beleved would remove supply-demand imbalances and underpin its higher list price
US steelmakers reacted vigorously by refusing to buy at Samancor's prices and actively seeking alternative supplies By the time Samancor restarted its furnaces in May, its strategy was in tatters, the market sources sard

One source sald yesterday Samancor's strategy had failed "to take into account the plethora of alternative ferrochrome supplies" To win back lost business, the group had resorted to long-term, largevolume sales contracts with little scope for price increases and at a huge discount to nominal producer prices
The influential New York newsletter Metals Week reported recently that Samancor had signed a tentative contract with a major US steel mill, Armco Butler,
the rest of 1992, compared with current SA producer prices of $\$ 0,52 / \mathrm{lb}$ ferrochrome In addition, Samancor had agreed to a fixed and sizeable discount to producer prices in the next two years, with an extrás two option years available to the buyerema
A US analyst said Samancor's decision to close its ferrochrome operations for three months had not been enough to soak up oversupply Supplies were avallable from India, the Philippines and US scrap dealers at prices well Samancor's'
What was more, the leaked news of the group's Armco Butler deal riled other customers, who are now said to be demanding similar terms
However, Samancor MD Hans Smith said yesterday that the group had signed "no special deals", although it had recently concluded an important deal with a US mill Samancor had contracted to supply ferrochrome to the customer on a longterm basis, with a discount tied to the volumes concerned

Samancor would continue to negotiate prices for that and all other contracts on a quarterly busmess. He added that the
$\square$ To Page 2

## Samancor ${ }_{\text {groun's customer reatoons }}^{310 \mathrm{y}} / 1 / 6 / 92$

Smith sadd with the large number of price discounts on offer in the market, Samancor had become "more flexible" in the discounts it offered
He said market conditions were "on the up" with stainless steel mills in the US and Europe close to full capacity
Consolidated Metallurgical Industries (CMI) MD Zed van der Walt saud there had been market speculation about long-term fixed price contracts, but he was sceptical

whether producers or customers were inkely to sugn them CMI had not done so Such contracts were a "no-wn" deal for both parties, as they took no account of sharp changes in market conditions and prices
He said that despite reports of stainless steel producers' anger at the SA decision to increase prices last year, the price hike had simply coincided with a plunge in demand for ferrochrome CMI was confident ferrochrome demand was picking up, shown by its decision to restart the two furnaces it had closed in February

# Environment study could delay Allusaf smelter plan <br> STT <br> ALUSAF is awating the <br> project is Eskom's agreement to link its electricity <br> Mossgas's preference for local content suppliers was 

findungs of an environmental impact study later this year before going ahead with its planned R6-billion aluminium smelter expansion
The smelter conforms to world environmental standards, but there is a fear that Richards Bay residents will oppose the preferred site for it Other sites have been identified
Project approval is expected in July when the

## By CIARAK RYAK

## By CIARAK RYAK

stakeholders are likely to commit themselves to funding their $70 \%$ of the capital cost The balance of $30 \%$ will be funded by debt

Eskom has an option to take up $25 \%$ of the equity, but there are doubts about whether it will do so because it would be a departure from its core business

The shareholders are San-lam-Genmin-Geduld Investments $42,1 \%$, Industrial De velopment Corporation $30,7 \%$, Alusuisse $15,3 \%$, International Finance Corporation $10,5 \%$, Hulett Alumin lum 3,9\% and Southern Lafe 0,7\%

Alusaf is also awarting word from the Government about its application for concessions in terms of section 37 E of the Income Tax Act which was designed for projects such as its expansion plan and for Columbus Stainless Steel

Section 37E allows accelerated depreciation writeoffs for projects amed at the export market
Key to the success of the
tariff to the London Metal Exchange (LME) price of alummum Electricity will account for $27 \%$ of the mput costs and alumina $38 \%$
In spite of overcapacity in aluminum, Alusaf will be among the lowest-cost producers in the world because $65 \%$ of its mpput costs will be lnked to the LME aluminum price and capital costs will be mostly equity funded

## Mossgas

The new smelter is planned to produce 466000 tons of primary aluminium a year for export, generating sales of about R2-billıon a year This is in addition to the 170000 tons produced each year by the existing Alusaf melter, mainly for SA
The R6-billon capital cost ncludes contingency and escalation costs
Alusaf managing director Rob Barbour says the project will not turn out to be another Mossgas, which had huge cost overruns The Alusaf estumates include actual quotes
partly responsible for raising the cost of the project Huge losses were incurred as a result of supply delays and sore of suppency dealings
"About a thrrd of our capital will be imported," says Mr Barbour "The feasiblilty study has been completed and the project will be profitable even in a depressed market"
Alusaf will get its supphes from the most cost-effective sources
The Government is keen to see the project begin as soon as possible More than 30000 jobs will be created in the four-year project cycle About 1400 will be employed at the smelter
There are plans for an additional 25 smelters or expansions of plant worldwide, many of which are being delayed because the metal price is depressed Alusaf has an advantage over other planned smelters because of its relatively low debt

Nevertheless, an additional 1,2 -milion tons of capacity will come on stream by the end of 1993, addung to the glut

## Recapitalisation mayisy improve Usko prospects Usko should relieve its interest burden and improve the profitability of <br> EDWARD WEST

its remaining viable activity, its non-
ferrous products division, Usko chairman Flores Kotzee said in his 1991 annual review

However, he said the division's profitability would be lower in the year to September 1992 compared with the previous year The division's result were not disclosed
After poor steel markets prompted a disastrous financial 1991 which saw net losses after extraordinary items rise to R239m from R9,6m, Metkor $\cap$ said

$$
\text { and Iscor, Which hold about } 55 \% \text { of } 0
$$

Usko, planned to recapitalise Usko via a R50m rights offer

Usko's bankers have also supported'the recapitalisation by converting R 105 m debt into redeemable preference shares of which $25 \%$ may be converted into Usko ordmnary shares The recapitalisation is expected to be finalhsed by 'July 3

Kotzee sald the non-ferrous division, which manufactures aluminium wire, strip and conductor, copper wire and strip, cable products and stamless steel wire, operated satisfactorily during the year

He reported a continuing marginal dechne in the demand for copper pro ducts used manly for electrical ap plications due to keen competition as well as sales of surplus capacity by cable manufacturers
Eskom's consumption of aluminium conductor was at low levels com pared with previous years The plan 5 to expand electricity supply had not yet materialsed and no demand for conductor for this purpose was expected in the next 12 months, Kotzee sald
Demand for stanless steel wire had also declined Poor economic actrivity in the mining sectors also contributed to this decline, sald Kotzee Usko had started to manufacture other steel wire products when de mand for cable remained unchanged during the year, he sand
Last year Usko sold its steel divrsion to Iscor for R48,1m, transferred its vanadium plant to Rhovan for R1 resulting in a R62,7m write-off and closed a drect reduction plant, resuiting in a R48m write-off
The steel division sustaned a R13,3m loss in the 10 months before its sale


Columbus projec
focus on quality secure its niche in world markets as a quality suppher of intermediate stamless steel products, capitalising on the former Middelburg Steel's experience as an export-oriented producer, says -MD Keith Luyt
The expansion project, a joint venture between Samancor and Highveld Steel and Vanadium, is on the verge of getting the green light
It will transform SA from a marginal exporter to one of the top five worldwide

- Critics point out that Samancor is already the world's largest suppher - of ferrochrome to stanless steel makers in the EC, the US and Japan It has a $50 \%$ stake in what will be a signficant competitor for customers
Columbus will have to import much of the nickel it requires to make austentic stainless steel, although there will be no shortage of local supples of the core raw mate-- rial, ferrochrome

That leaves the company vulner-- able to what have been, untrl recent ly, highly volatile London Metal Exchange nickel prices

Luyt said potential conflict arising from SA's role as both ferrochrome and stainless steel producer would have to be managed carefully, but posed no insurmountable problems Columbus would concentrate on exporting semi-finished products
"We will take care of the dirty, hot, energy-intensive side of the steelmaking business," he sard This was the area becoming increasingly unattractive in the crowded, environmentally sensitive industrial centres of the Western world

Columbus would not shirk its environmental obligations - an environmental impact study was under way - but it was better placed to smelt raw materials and supply semi-finshed material for cold rolling and finıshing by mills abroad, he said
Luyt detected a more subdued trend in nickel prices This stability could be enhanced by "market management" - from careful market analysis to hedging - and the increasing avallability of stainless steel scrap
As the Middelburg plant was primarily geared to export markets,
sending $65 \%$ of its production abroad, it was able to guarantee steady supplies to customers, regardless of domestic consumption levels, Luyt said In contrast, European rivals exported only $10 \%$ to $15 \%$, and ther exports fluctuated according to domestic demand

Luyt sard stainless steel was "an aspirational product", becoming more popular as standards of living rose worldwide Substitutes - special steels, plastics and ceramics could match some but not all of stainless steel's characteristics as a long life, recyclable, hygienic, corrosionresistant material with high tensile strength and aesthetic appeal

Columbus would submit its proposals for government export incentives by the end of July and the expansion project could start before the end of the year

Some existing plant was underused because of the excess design capacity of equipment

Luyt said the expansion project would see the construction of extra melting and hot-rolling facilities, and production rates would be accelerated by modifying existing melting and hot-and-cold-rolling facilities

## Columbus

COLUMBUS Stainless, SA's only
stamless steel maker, has to foster the manufacture of stamless steel products by small business for African and overseas consumption Only then will it be able to revive the days MD Keith stamless steel sector, says MD Keith Luyt.
Columbus has gone on the attack with a two-pronged strategy its Pots and pans for Africa" project and its own incentives for local comproducts to export stanless steel
In an
Luyt said Strview at the weekend, the Far East had much to learn from less steel products Inda where stamcost in mint-facts were made at low In SA, demand fes.
had fallen short of for stanless steel 1980s, whether of expectations in the tion of industrial, infrastructural, or

## goes small on <br> R <br> MATTHEW CURTIN

consumer products Luyt said in 1980 it was predicted stanless steel de mand would be 70000 tons a year by 1990, but consumption this year ould be only 36000 tons
Columbus, formerly Barlow Rand's Middelburg Steel, was now concentrating on the consumer market, where stanless steel had a wide range of uses, from cutlery and saucepans to more speciahst items
However, African countries con sumed less than 1 kg of stainless stee per year per person, compared with 18 kg in Japan, 6 kg in the US and 5 kg in Britain
Luyt sard if stanless steel was to compete at the lower "low-tech" end of the pots and pans market with aluminium, it required a revolution in manufacturing methods


Colum
Africa" project consisted pans for Africary, project consisted of a small charge of a by a single manager in The factorforce of 20
and had it pry bought Columbus steel and had it pressed by outside equip ment it pand another operator to make handles, and was able to make hundreds of pots and pans a week
Columbus wanted to encourage the development of such projects rather than run them itself It was also offering incentives for companies which could show they had profitable export markets within reach

Columbus has started offering price discounts of about $10 \%$ on the base price its supphes to exporters of finshed goods Luyt sand incentives alone could not win export orders, but they were a vital tool to encour-
age competitiveness.

## FERROCHROME FM $26 / 6 / 92$ <br> Looking brighter (189A)

Recent reports that Samancor has been forced to accept unusually large discounts on ferrochrome supply contracts with US consumers have been flatly rejected by chrome division GM Wilrich Schroeder He says stories that Samancor was forced into fixed prices at high discount levels for prime product, and that these contracts will apply through 1993 with provision for only a small increase, are totally without foundation
Schroeder confirms that a contract was entered into recently with a US steel produc-

have reintroduced operations on all their smelters These are being operated, however, at levels below their design capacity Van der Walt says the emphasis is on operational efficiencies Advantage is being taken of Eskom's differential tariff system, since electricity is a major element in the operating costs of the industry, the use of off-peak periods is a significant factor in holding down costs

With both Samancor and CMI shares trading close to their 12 -month highs this is an indication the market agrees that prospects are looking brighter

David Gleason ${ }_{-}^{+{ }_{-}^{5}}$ 15





-

# Samancor: ferrochrome sales price unchanged <br> SAMANCOR, the world's largest producer of ferrochrome, had 

secured an unchanged price of $\$ 0,52 / \mathrm{lb}$ for the alloy from most of its North American and European clients for the September guarter of this year, MD Hans Smith sald yesterday
Consoldated Metallurgical Industries MD Zed van der Walt sald it would be premature to comment on - the September prices as they were - still being negotated with customers
: ., TiThe September quarter prices 1, haye been the the subject of intense negotiations

US companies say Smith's price $n^{\circ}$ statement is only partually correct
obecause although the list price has
${ }^{i}$ in been held at $\$ 0,52$, the company has

* mereased its normal discount from . $7 \%$, to $10 \%$
But Smith said normal discounts on . lumpy ferrochrome list prices ranged between $3 \%$ and $7 \%$ and that Samancor discounts were somewî̉ere in between He added that $10 \%$ discounts were being offered on offgrade material sold on spot sales
He said as little as $5 \%$ of Samancor
orders were sold at discount
The Americans disputed this, saying the discounts were being made avalable on large volumes and small tonnage deliveries
Smith said most producers had been carrying high stocks, but they had now been brought down to a reasonable level
He said he expected prices to rise soon because of the increased demand for stainless steel, and he expected "a positive move in ferrochrome in the next quarter or two"


## Alienated

Ferrochrome prices quoted by Samancor have remained unchanged since the March quarter when they rose 3 c from $\$ 0,49 / 1 \mathrm{~b}$

In February, Samancor shut down its entire one-milhon tons a year capacity as a means of supporting the price, but reopened the operation in May The move allenated US stainless steel manufacturers who quickly found alternative sources

In May, Samancor signed a long-
term contract to supply US steel mull Butler Armco with $60 \%$ of its needs over a five-year period at an agreed price of $\$ 0,465 / \mathrm{lb}$ for the rest of 1992
American steel producers, who are under pressure to keep purchasing prices low, sald the move was necessary to overcome US reluctance to start buying Samancor's material agan

Meanwhile, Hıghveld Steel \& Vanadium, the world's largest producer of vanadıum, has announced a $\$ 0,15 \mathrm{c}$ reduction in the price of its vanadium pentoxide for the September quarter

Hıghveld's vanadium pentoxide price has slid to $\$ 2,20 / \mathrm{lb}$ from $\$ 2,45 / \mathrm{lb}$ in the June quarter and from $\$ 2,60 / \mathrm{lb}$ in the first quarter of this year - manly due to slack demand from steel producers and perceptions of oversupply

Market conditions have not been helped by the startup of the Vanadium Technologies vanadium pentoxde plant in May this year and talk of Rhombus Vanadıum starting up a new beneficiation plant.,

Annual world vanadrum production is 87 -million pounds*while consumption is 82 -million pounds
, .

# Hulett inyests <br> R $55-\mathrm{m}$ in ( 1879 B ) <br> can facility 

By Stephen Cranston
Hulett Aluminium is investing R55 million in its Maritzburg plant to supply coated cols to cap beverage cans for the next decade.
The improvements, which include a 4000 square metre factory, are due for completion in the first half of 1993, and will coincide with the opening of canning facilhties by Nampak subsidiary Bevcan and Haghveld Steel subsidiary Rheem
Bevcan and Rheem will be introducing the all-aluminum soft drınk can
Hulett Aluminium executive charman Des Winship says lacquered coll, which the factory will provide, will be more convenient to manufacturers than the plan alummum sheet Hulett currently supphes.

The lacquering line has the capacity for 10 billion can-ends a year

The technology is provided by the Montreal-based Alcan It is being converted to meet SA requirements.
Hulett Aluminum was started by Alcan in 1948 and has retained technology agreements with its former parent

Export revenues, which grew $26 \%$ to RI 15 m , and now represent $19 \%$ of group sales, more than offset the $10 \%$ drop in local physical demand But Murray behoves exports are not a panacea substitute for local activity, as exports are at lower margins

As Haggle's fortunes are closely aligned to the economy, little fire can be expected near term Murray predicts the interim earnings growth should be maintained for the full year Rationalisation and rising export sales place the group in a strong position longer term, suggesting a possible upward reratıng given the $7,9 \mathrm{pe}$ and $6,5 \%$ yield
McGregor's - Engineering william Giffllan


## FROM MATTHEW CURTIN

JOHANNESBURG - In the firmest indication yet that its R6bn smelter will go ahead, Alusaf has had 233000 tons of new aluminium production not already tied up in long-term sales contracts, oversubscribed many times by potential customers

Alusaf plans to add 466000 tons of production a year to its 170000 -ton plant It is the best sign so far that the project will go ahead, in time to meet increasing aluminitum demand in the mid-90s

Interviewed at the weekend, charman Fred Roux said the orders were indicative of industry confidence in the Alusaf project and the strength of the aluminium market in the medium term.

However, Roux would not be drawn on detals of alumina supply or aluminium sales contracts, or how Alusaf's shareholders planned to finance the scheme It is understood the project will be presented for approval to the boards of Gencor Beherend and Gencor soon
Genmin has a $42 \%$ stake in Alusaf, but the aluminum smelter is only one of several multimilion-rand projects which require finance within the Gencor group Other commitments include its share of the R3,1bn Columbus stamless steel expansion project
Roux said a report in the Financial Times last week that Alusuisse. one of Alusaf's shareholders, was losing confldence in the project was not serious
"Our understanding is that Alusuisse has taken a policy decision to reduce its exposure to primary aluminium production"

The news followed a reduction in Alusuisse's original $21 \%$ stake in Alusaf to $15,3 \%$ when it dud not follow an internal rights issue earlier this year
He said the environmental impact study factor delaying the project s possible goahead by three months, would be completed in mid-October, with the public having four weeks to react to it The study would decide whether the smelter would be buil on Alusaf's preferred site, or on a second one which would increase the project's capital cost by a small amount

## Barter agreements

Roux said half the new smelter's production of 466000 tons had been committed to two alumina suppliers, on long-term contracts of 15 years and 20 years The contracts were barter agreements, which amounted to Alusaf operating as a toll refiner for the alumina producers Alusaf would effectively receive $75 \%$ of the Lon don Metal Exchange aluminium price in exchange for smelting the alumina
Alusaf had decided not to commit its entire production to these producers, be cause it wanted to foster downstream industry in SA

Nevertheless, the oversubscription for its spare production was a good indication of confidence in the aluminium business
"Even if demand does not hold up as strongly as it seems it will in 1995 to 1997 . Alusaf will still be competitive because it will be a low-cost producer," Roux said
He said Alusaf's project was the only one of several new schemes on the draw. ing board which was "at the decision stage" It was "highly unimely 'oiher projects would go ahead at the moment Competitors' projects depended on a high degree of debt-financing, which would be rard to win from banks, given the sus hard to weakness in aluminum prices
He dismissed suggestions that existing producers, hit by weak prices - a reflection of slack demand and a flood of cheap Russian material - would benefit from the sort of deal Alusaf had signed with Eskom Electricity makes up about $27 \%$ of the input costs in aluminum production, and Alusaf has been able to consider the and Alusar has expansion scheme only because Eskom has agreed to supply power at rates tied to the LME aluminium price
Roux sald Eskoms spare capacity, of which Alusaf would use only $10 \%$, made SA unique Utilities abroad did not have the capacity on which to base similar deals
He said the true costs of Russian aluminum production, from smelters situated mostly in Siberia, and an increase in local demand in the former Soviet republe, would start curbing the recent flood of exports In the longer term, environmental considerations might result also in some Russian capacity closing down

SA PIPE manufacturers can look forward to a mul-tibillion-rand bonanza if mooted pppeline projects for water schemes in subSaharan Africa come to frution
Among the projects on the drawing board is a R738m Rand Water Board scheme, a R1,1bn water pipeline to Bulawayo and a possible Botswana development estimated at R744m A further 900 km of pipeline could be required in Mozambique for water and gas projects
The strong potential demand has stimulated local

## Boom time ahead for pipe manufacturers BIDAY 419192.

manufacturing facilities back plans to construct the and an industrial consor- R1,1bn 400 km pipeline to trum has commissioned a Bulawayo from Zambez R60m large-bore pipeline River within a year, said plant in Cape Town.
Standard Engineering Standard's pipe division subsidiary Hall Loermore MD Martin Done subsidary Hall Longmore A positive outcome to has won the contract to sup- gas exploration at Mozamply piping for a 57 km line, bique's Pande frelds would costing R29m, to Bulawayo require a 900 km pipeline to from an underground water SA, while demand would be source at Nyamandlovu. stimulated also by the
This pipeline was a tem- mooted redevelopment of porary measure to allevate water shortages, and a trust had been formed to development of a new tertrust had been formed to minal in Maputo harbour

Meanwhile, in SA, it was reported the Rand Water Board was considering laying from mid-1993 an estimated $\mathrm{R} 738 \mathrm{~m}, 100 \mathrm{~km}$ long pipeline from the Vaal Dam as part of a R1,7bn four-year scheme to add 1200 -million litres a day of potable water to its system
The prospects have stımulated new entrants to the the pipe-making market
Yesterday Dorbyl announced it was negotiating with Australan pipe maker Tubemakers of Australıa (TOA) for the transfer of TOA's technology to SA, as well as an option to buy a $50 \%$ stake in Dorbyl subsidary Steel Pipe Industries by 1997

## Metals dominate trade inquiries <br> IMALS AND ANIMAL <br> METAL and metal products dom- <br> parties in third countries, and SA sup-

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dio and cow horns $\cdots i n \mathrm{Co}$, fax 09886-2-593 6015
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pather sutcases and hand$=$ - Germany Mr Witzl, wızù, tel 0949-69-234317
Ginstufrs
$\equiv 07.4190$.
rozen chicken - Hong Knng James Middleton, Managament Answers, tel 153 nate the list of trade inquiries recelved by SA embassies around the world this week
A potentally lucrative offer is one from a US trader for the supply of 50000 tons of scrap copper every six months for five years
Other possible long-term contracts are in the offing, with a Fiat-owned company, Flexider Gruppo Gilardmı, very interested in establishing a relasteel strip steel strip
A pharmaceutical manufacturer in
ortugal seeks a joint venture

12119090
Medicinal herbs - Brazıl Willuam Watson, Santosflora tel 0955-11-296 4844, fax $0955-11-29 \mathrm{~b} 2697$
160419
Canned pilchards, canned foods - France A Sinseau, 7891, fax 0933-1-4767 0951 $1605.9020,160520.80$ 16053090
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## 170199

White sugar - Portugal Fa bricante de productos Al mentares Europa, tel 09351 17.04.

Sugar confectionery for Sugar confectionery for
children children - Austria
Gschwandtner, Gschwandtner Import, tel 0943-662-51727, fax 0913-662 5172733

### 20.09.

Frozen frut Juice concentrates - US Kobus Reyneke Waltech, 091-201-641 fax 091-201-641 72
2009
Frut
Frut juces - The Netherlands Robert de Jong, Han delsonderneming Gejo tel ${ }_{872975}^{0931-77}$

### 22.06.00.00.

Fruit puree - Hong Kong Y H Wong; Polyexpert,
$5298952-326$, fax
$09852-529$
3314 529 3226, fax 23220090
Beer - Portugal Schalk van Schalkwy, Schalk van Schalkwyk Imports, tel and

## minerals

 25.23.90.Thousands of tons of cement for delivery in the Comore Faye, Enterprises Leon Bal Faye, Enterprises Leon Bal
lot $0933-1-4075$
7407 , fax 0933-1-4563 4412

28332990
Cobalt sulphate and other concentrate for use mineral feeds - Brazıl Tarsila Dos Santos, Protelndus, tel 28 41.30.00.
odium dichromate - Italy fax 0939-2-404 6281
$3102.21, \quad 310310$ 1.02.10, 310420

Ammonum sulphate, phoschloride - US M Mattos Tradex; tel 091-213-737 7999, fax 091-213-737 0487
38 07.00.00, 38.08.20.10 3807.00 .00
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38083010
Copper chromium arsenate Copper oxychloride, and her bicides for wood treatment fungicides and anti-sprouting roducts respectively - US ack Ryals, Alchem, 091-904

## 440200

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Ming Jen Yang; Tal Assoclates, tel 098866-7223 5234, fax
44.10, 4420

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Melamine faced chipboard for kitchen furniture Argentina Anibal Rodolico Iber SA Ind Y Com, 0954-1 567 1428, fax 0954-1-567 63 $44201000,701390$. and slassware, ornament Angela Fan, Crosby Market ing, tel 09886-2-516 5725, fax 09886-2-505 9448

Tawan, Italy and Portugal have more offers than usual this week, ain appear to have taken and Brit-
The strangest inquiry comes from razil, where a businessman ask herbs in SA
One would have thought Brazl had nough plant material to cater for very ailment
SA producers should note that SA prodir shinted
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Fine Art, $09972-2-254$
885 , fax Fine Art, 09972-2-254 885, fax 82 15, 7323 $8215,732392,732394$,
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Tableware made of metals, enamelled iron or steel, ceramics, glass or plastic Belgium Karına Borja, Menagroup, 0932-71-345402, fax 0931-71-345852
$9506,69.10$ 90, 7324 21, 39.2210

Swimming pools and equipment, ceramic, cast iron or plastıc baths - Belgium tel 0932-50-209308, fax 0931-50-208654
94.03.40, 94.03.50.

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52 05, 5208
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fabrics and yarns - Italy
Glanluca Ruzzim, Sirofil, tel
0939-2-4007 2497, fax 0939-24690532
53.04

Raw sisal - Tawan Lilan Liu, Roresin Corp, tel 09886-
$2-773$ 0777, fax 09886-2-777 4819
$62.0500, \quad 570500$, $\begin{array}{ll}62.0500, & 570500, \\ 39.2690, & 711711,\end{array}$ 440910,460210
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415-921 1637, fax 091-415-921 415-92
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Chromum ore - Hong Kong H Y Ching, Hitoro Holdings, tel 09852-845 8133, fax 098528453225
$710691, \quad 710812$, 71.10.11, 7110.21 . Silver, gold, platinum and palladium for a precious metals dealer - Germany
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Stanless steel strip for a Fıat company - Italy G Capeldini, tel 0939-11-262 1632 fax 0939-11-262 0904

## 72 19.31,

7219.31,
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## 7302.

Iron or steel used railway Trejbiez; Link Belguum, 0932

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Automatic gear boxes a- $^{-}$ parts for cars - Brazıl I I--

## Haggie Rand hints at offshore operation HAGGIE Rand has hinted at establishing an offshore operation, possibly in western Europe, following recent export successes by its ropemaking subsidiary <br> Haggie Rand marketing durector Alan Clarkson sald there was so much one could do from Johannesburg before an offshore base or warehousing facility became essential for contmued export expansion He said Haggie was a preferred supplier 28110192 (189B) EDWARD WEST <br> for two international oil engineering firms The companes, based in southeast Asia and Europe, used Haggie Rand rope to manufacture cable-land slings <br> Hagge had exported about $20 \%$ of its R1,18bn turnover to more than 60 countries in 1991, Clarkson sald

## Troubled Uskostill under <br> of $\mathrm{R} 2,66 \mathrm{~m}$ relating to rationalisation

EDWARD WEST
SHORT-term prospects for recently restructured Usko were limited, with turnover and profit expected to remain under pressure, according to the group's results published today for the year to end-September 1992

Usk manufactures and sells copper wire, electrical cable, aluminum conductors and stainless steel wire It was restructured after posting a R238,8m loss at the last year-end and its steel division and vanadium plant was sold

The company's main shareholders, Iscor and Metkor, holding $30 \%$ and 28\% stakes respectively, recapitalased the company in cooperation with creditor banks

Various classes of preference shares were issued to replace inter-est-bearing debt which eliminated the $\mathbf{R} 90,98 \mathrm{~m}$ deficit on shareholders' funds to R63,36m at September 30 1992.

The dividend was passed on the ordinary shares and the " $B$ " and "C" cumulative preference shares, but a dividend of $\mathrm{R6}, 6 \mathrm{~m}$ was paid for " A " preference shares on October 311992
Losses per ordinary share amount-
ed to $2,61 \mathrm{c}$ compared with a $198,11 \mathrm{c}$ loss a share the previous year
The income statement for 1991 was amended to reflect the retained activities after the closure of the vandrum plant and the sale of the steel division
Turnover in the year to end-Septemper 1992 dropped to $\mathrm{R} 215,47 \mathrm{~m}$ from $R 264,59 \mathrm{~m}$ the year before Operting income fell $24,2 \%$ to $221,75 \mathrm{~m}$ from $\mathrm{R} 28,69 \mathrm{~m}$, but was still higher than the $\mathrm{R} 3,18 \mathrm{~m}$ realised before the restructuring
Lower profit from associated companes coupled with lower dividend payouts resulted in a $32 \%$ drop in income from investments to $\mathrm{R}, 99 \mathrm{~m}$ from $\mathrm{R} 4,39 \mathrm{~m}$ An extraordinary item
costs was written off

Interest fell to R15,4m from R18,012m, but, according MD Feet de Fillers, was still high because the restructuring was only in place halfway through the year during which financing costs had to be paid

Interest-bearing debt was reduced by funds on deposit to R6,53m from R134,49m Non interest-bearing current habilities fell to $\mathrm{R} 20,86 \mathrm{~m}$ from R53,65m

Directors ascribed the fall in profit to an 18,6\% drop in the turnover in all product groups, with the biggest drop experienced for aluminum conductor due to low level demand from Eskom

The drop in turnover for the other product groups was blamed on falling demand and fierce price competition
Short-term prospects were limited, but in the longer term the commencement of new local projects and power distribution to neighbouring states by Eskom would stimulate demand for aluminium conductor
The directors reported the joint cost of interest and preference dividend would be favourably influenced by the company's recapitalisation programme

## COMPANIES

## Maksal's tubes tap export markets

COPPER tube manufacturer Maksal has Business Day Reporter
moved swiftly to take advantage of crum- $N$ mies of scale to compete on a wide front bling sanctions barriers, and recorded an- There has not been much difficulty in nual export sales exceeding R10m $\$ meeting most overseas quality standards, Maksal export manager Billy du Tort $\geqslant$ which are sımilar to the SABS marks carsays markets for domestic plumbing, re-- oried by Maksal copper tubing
frigeration and industrial copper tube $N$ "Some adjustment have had to be made, have been found in Britaim, Tamean, Hong but representatives of the Britsh StanKong, Israel and Chile. (189B) dards Institute, in conjunction with the
"There is enormous potentral for ex-\& SABS, recently completed a three-day au ports, but at the moment we are still tread ing warily and concentrating on miche markets" He says Maksal, a division of Hagge, is forced to focus on small and dit of the Maksal facilities in Springs medum-sized clients as it lacks the econoWe expect to hear if wear If we do, we mors cized clients as it lacks the econo- will meet all UK as well as Far Eastern
neering has developed two new contain- and International Standards Organisaers for the company's world markets
It has added two ultra-light units to its range of tank containers - a beam contamer and a frame container
The design department has been experimenting with new concepts to reduce the weight of Consani tank containers
The aim is to produce containers with a tare below 4000 kg and a maximum capacity of 26000 litres, while meeting the market need for a fully-protected tank.
The light-weight construction also reduces manufacturing costs
The prototype containers are subjected to mandatory tests in terms of various international bodies, including the United States Department of Transport,

Fatigue tests by the University of Stellenbosch involved vibrating a container for 46 hours The frame and stiffening rings experienced high stresses but the vessel remained intact.
The container was also sent to the Spoornet centre in Pretoria and subjected to rall impact tests
During a simulated rail accident, the container was sent hurtling down a ramp to collide with railway trucks below
The container was then destructively tested to confirm its vacuum safety factor
"The new design offers a mass saving of more than 700 kg over the standard frame contaner," says Consanı design manager Solly Essop

## Toco stays on upward track 189 B EDWARD WEST (ifer

 Foce Holdings has inereared earmings $11 \%$ to 10 c a share in thesix months to end-September from 9 c a share at the same time last year, the sixth consecutive set of record results since the group's listing in 1987

Toco is involved in special steel and metal treatment, gaskets and pressings, building products, vitreous enamelled steel products, domestic lifts, automotiye refinishing products, lifting equipment and repairs

The results show turnover 24\% higher at R81,39m from'R65,73m at the end of the first half in 1991. But, operatung profit increased only $7 \%$ to R11,01m from R10,29m Operating profit margins fell to $13,5 \%$ from $15,6 \%$.

Interest payments dropped 21\% to $\mathrm{R} 1,64 \mathrm{~m}$ from $\mathrm{R} 2,08 \mathrm{~m}$ which directors attributed to the negotiation of favourable sources of finance, as well as declining interest rates Gearing climbed to $53 \%$ from 39\% B/DAY $/ / / / 2 / 72$

Pre-tax income was $14 \%$ higher R9,37m-from R8,2m. Tax, slightly higher at R1,22m from R836000, was within the $20 \%$ tax rate envisaged in the 1991/2 annual report. Attributable neome was $13 \%$ higher at $R 7,49 \mathrm{~m}$ from $\mathbf{R 6}, 65 \mathrm{~m}$.

The increased average number of shares in issue to 7519 m from 67 14m diluted attributable income slightly and earnings a share were $11 \%$ up at 10c. An interım dividend of 3 c a share was declared covered 3,3 tumes, slightly higher than last year's $2,75 \mathrm{c}$.

Toco's manufacturing agreement with Park Flus of America contmued to grow, with orders for parking systems gained over and above the $\$ 30 \mathrm{~m}$ of business signed last year, directors saıd.

MD Adrian Goodman sard export orders were on schedule The buildung products division was regularly dispatching cargoes to Europe, the US, Japan and the Middle East.

Chairman Paul Todd said Toco would continue to hold substantial stocks and use innovative means to gain market share in SA at solid margins. Export activities would be widened and developed.

## Alusaf in smelter promotion drive public relations campaign for its

 R4,5bn smelter with a new publication outiing detals of the estimated 31400 job opportumities that couldibe created as a result of the project.The multi-bilion rand project would create 1400 permanent jobs and a further 30000 jobs in ancillary industries during and after its construction, the company sald in its new publication, The Smelter

The Smelter has been establushed to prepare the Richards Bay community for the proposed project

Alusaf chose the Ruchards Bay site over. possible options at Saldanha Bay. Witbank and Ermelo, and the publication called on the local community to involve itself in the envirommental debate.

The Smelter would share Alusaf's "smelter vision with the community" It quoted Pick 'n Pay chairman Raymond Ackerman as saying the new smelter would boost his supermarket chan's decision to invest in Richards Bay

The conditions seem set for the project's go-ahead as Eskom has agreed to sell 800 Mw of spare-capacity electricity to Alusaf at a rate tied to the aluminium price
It is possible the smelter will qualify under the amended Section 37 e of the Income Tax Act which provides for accelerated depreciation write-offs for export-orientated mineral beneficiation projects
Alusaf MD Rob Barbour sald the effect on the environment would be looked inte by a project team from the University of Cape Town's environmental evaluation unit and CSIR's envirgnmental management section.

The 466000 tons-a-year plant would be suppplied to the best world tandards being clean, smoke-free and dust-free, he sadd.
"The company is sensitive to the impact of a new plant on the community and is doing all it can to address valid concerns."

## B/bay $36 / 92$ Pep confident about future <br> MARCIA KLEI <br> PEP Limited, the core

 business of the Pepkor group, would contmue to produce acceptable results in financial 1993 despite the fact that the near future looked uncertan, chairman Christo Wiese said in the annual report.In the year to end-February, Pep increased its earnings by $1 \%$ to 215 c a share and its trinover by $20 \%$ to R1,5bn, notwithstanding consumel boycotts, strikes, the VAT changeover and reduced tonsumer spend1ng.

Wiese sand uncertanty created by the negotrating process, alling consumer spending ind the devastatmg drougit made it unrealistuc to expect any improvemen in the economy over the rext few months However, some economic indicators pointed to the start of a recovery and improved trading conditions from the thrd quarter
Whese said the past year was the most difficult in the company's 26 -year history
But Pep had never deviated from its objective of providing clothing and home textiles to the mass market at low prices in unadorned stores


CHANGES to Highveld Steel and Vanadium's and Samancor's plans for the Columbus Stainless Steel jomnt venture had delayed completion of the project's design, but plans would be ready by the end of July, Highveld charman Leshe Boyd sald last night.
Boyd sad those plans would be submitted to government for approval and the project would "almost certanily" have been given the green light in the second half of the year
He sard that in mid-1991 the joint venture partners had fimshed plans for a greenfields stannless steel project, but made one last approach to Barlow Rand as to whether they could acquire its existing stamless steel operation, run by Middelburg Steel \& Alloys Barlow Rand agreed, a decision which led to the Anglo/Gencor R1bn takeover of the company last year.
The partners had considered involving an overseas party, which would have improved the project's prospects at a time when sanctions were still in force A deal with a Tawanese partner fell through
Boyd sald by incorporating the Middelburg plant, the site for the now expanded rather than brand new stainless steel proJect had changed New designs were also required to take advantage of the modern parts of the existing plant, and replace those not suitable for expansion.
Although delays in finaising the expan-

sion project were mevitable, he sard the Middelburg plant gave Columbus "a much better platform for the expansion project, by generating cash flow, providing market contacts, and lunks with existing equipment and technology supplers, as well as boosting the credibility of the partners' commitment to proceed with the venture"
The existing Middelburg plant, renamed Columbus, had proved profitable and internationally competitive Once the design of the expansion was complete, detals of the project would be made public
Meanwhile, market sources reacted Whth cautious optimism to Anglo's March 1992 year-end results, while the corporaton's stock chmbed nearly $2 \%$ or 225 c to R124,25 on the JSE yesterday
to squander the country's money on projects it must know will never be viable"

Last week's cautionary announcement from Rhovan stated the project is commerclally viable and negotiations are under way with potential partners and contractors
Rhovan has been considering its future since the financial collapse last year of joint venture partner Usko Rhovan acquired Usko's faled vanadrum pentoxide plant at Vereenging for no cost and emerged from the debacle debt-free with R 10 m in the bank and its vanadum mine at Brits pard for
Its options were to go all the way and build its own beneficiation plant at Brits or sell ore to competitors like Vametco or Highveld A new plant is required as Rhovan has decided the Usko plant is not worth rehabilitating

If Rhovan decides to build a new plant, then it must have tied up sales contracts for the bulk of expected production and Still must be sure working costs will let it make money at current depressed prices around US $\$ 2,05 / \mathrm{lb}$.

Boyd reckons Rhovan and John Vorster's Vantech, like Usko and Vansa Vanadium before them, fall to recognise economic realities "There is no way anybody can produce vanadum at lower cost than Highveld - our capital is sunk, our depreciation is low and our production volumes are high
"The world does not need fresh vanadum capacty. Highveld has enough capacity standing idle to produce more vanadium than Rhovan and Vantech combined"

Boyd denies that Highveld manıpulates vanadum prices to try to keep compettion out of the market "This would hurt our own shareholders in forgone earnings However, you have to be market driven. We set the price to sell the product."

Vantech has started production following last year's takeover of Vansa Vanadium by ChromeCorp Technology (CCT) MD John Vorster with backing from metal trader Marc Rıch Vorster three years ago successfully established CCT from scratch as SA's third-largest producer of ferrochrome

He is confident Vantech is profitable at

Rhombus Vanadium (Rhovan) looks set to take the plunge and go ahead with a vanadium pentoxide plant in the teeth of predictions of failure from Leslie Boyd, charrman of industry leader Highveld Boyd is incensed by the possibility that Rhovan may have secured financial backing from the Industrial Development Corp (IDC) to pay for the plant at Rhovan's mine near Brits

IDC senior GM Jan de Bruyn referred quertes to Rhovan, whose MD Rob Still won't comment
Says Boyd "If the IDC finances Rhovan's operations I would regard that as a gross waste of resources The IDC is not a privatesector enterprise and does not have the right
current prices following plant modifications which have dropped working costs and greatly improved recovery rates "In the commodity business, costs have to be among the lowest $5 \%$ of producers or you'll get slaughtered"

Brendan Ryan

## FM 2915792 RHOMBUS VANADIUM <br> Taking the plunge

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1992
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## Forklift firms form new R 20 m force <br> A NEW force in the materials hand-

hng market, Lancer Boss Transvaal has been formed by the merger of three leading domestic forklift companies - Lancer Boss Africa (Transvaal), Fix-a-Forklift and Electronic Forklift Services
Lancer Boss Africa MD Hylton Lazarus said the merger would establish a R20m-a-year force

Lancer Boss Transvaal MD Henry Watson said "Overhead rationalisation and wider workshop and spares-holding facilities will generate valuable benefits for all three companies and, particularly, clients"

Lancer Boss Africa acts as the local representative of the world's
major manufacturer of container handling lift trucks with emphasis on sales and supply of new specialised forklift systems and spare parts for most makes of forklift trucks
In 1989 Lancer Boss Africa initiated a major change in its marketing policy which made it easier for SA companies to purchase container handling equipment

Lazarus sald the merger presented no real need for another marketing change, but emphasis would be placed on gearing the company for a move into the African continent

We have received extensive in quiries from Zambia, Zımbabwe and Kenya and feel that a move in this direction is warranted," he said

Fix-a Forklift and Electronic Forklift Systems both have extensive workshop facilities and a major share of the market for reconditioned machines Lancer Boss Africa recently took new orders worth R6,2m for materials handling equipment
The latest orders for lateral stackers brought total SA sales for special1st Boss systems to 16 in the last 18 months, highlighting Lancer Boss Africa's domination of the specialist end of the high rise handling market

## Toco improses again <br> By Stephen Cranston and Sapa 189 patented parking systems being

Toco Holdings, the manufacturer and international marketer of industrıal products, yesterday posted the sixth consecutive set of improved results since its listing in 1987.

Charrman Paul Todd says there's more to come now that the concerted drive in recent years for export business has started yielding results.

The interim report shows earnings up 11 percent in the six months to September to 10 c a share

The interim dividend has been raised by 9 percent to $3 c$ per share

Managing director Adrıan Goodman says that committed teamwork throughout the group produced the pleasing results for the six months.

All divisions are wholly owned, and all contributed to the 1 m . proved performance.

The worldwide manufacturing agreement with Park Plus of America continues to grow in 1 m portance, with new orders for its
ganned over and above the $\$ 30$ mullion of business signed in the past year
All export orders are on schedule, and the bulding products division, which incorporates our Park Plus activities, is exporting to Europe, the US, Japan and the Middle East

Other divisions are starting to benefit from the corporate effort in recent years to develop international associations and to explore and open export channels

Turnover was up by 24 percent to R81,4 million

Start-up costs of the export imitiatives are fully written off as incurred, and account for the dip in operating margins from 15,6 percent to 13,5 percent
gercent to 13,5 percent
Goodman says that the 21 percent declne in interest paid to R1,6 million reflects success in negotiating favourable sources of finance, as well as the decine in South African interest rates

The tax rate, at 13 percent, is within the 20 percent celling envisaged in the 1991/2 annual report.

## Disposals benefit Inmins <br> B) DAY II 12192

MINING and industitial
supplies holding company Inmins posted an improved set of results for the year ended September 30, after the disposal and turnaround of several unprofitable enterprises
Turnover dropped 13\% from R168,8m but the loss after tax decreased from R1,87m to R457 000

Charman Bob Wenteler sald the group had stabilised by financial mid-year

He attributed the loss in turnover to the disposal of unprofitable enterprises, the weak gold price, strikes and lower international demand for coal
In spite of adverse trading conditions the group turned the first-half loss be-

## ROBERT WICKS-

fore tax into a R49 000 profit after providing for a substantial doubtful debt in the second half of the year

The group was now trading profitably, said Wenteler.
Income before interest and tax dropped $66 \%$ to R1,85m and the loss a share declined from $6,3 \mathrm{c}$ (1991) to 2,3c


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Activities: Supplies bearngs and transmission products, makes and imports sports balls and runs marine reparr business in Cape Town
Control: 52\% of ordinary share capital is directly/ndirectly held by the directors
Chairman: DL McCay, MD $M$ Rose-Innes
Cupital structure: 47 m ords Market capitahsation R33m
Share market: Price 70 c Yields 3,4 on earnings, pe ratio, 29.2 12-month high, 80 c , low, 50 c Trading volume last quarter, $0,45 \mathrm{~m}$ shares

| Yhares to Det 31 | $* \prime 91$ | '91 |
| :--- | ---: | ---: |
| YT debt (Rm) | 147 | 9,6 |
| LT debt (Rm) | 159 | 61 |
| Debt equity ratio | 4, | 089 |
| Shareholders' interest | 0,12 | 036 |
| Int \& leasing cover | 1,0 | 15 |
| Return on capital (\%) | 5,0 | 9,3 |
| Turnover (Rm) | $n / a$ | $n / a$ |
| Pre-int profit (Rm) | 3,1 | 4,9 |
| Pre-Int margin (\%) | $n / a$ | n/a |
| Earings (c) | $(19,3)$ | $24 \dagger$ |
| Dividends (c) | nil | nil |
| Net worth (c) | $14,5)$ | 4,9 |

* Year to March 91
$\dagger$ Attributable profit divided by the werghted average number of shares and annualised to a 12 month period
enjoy tax-free income for a few years
But future earnings will be squeezed by dilution At the 1991 financial year-end there were about 47 m shares in issue, a weighted average of only $13,8 \mathrm{~m}$, and a po-


## INVICTA (189C) FM/12192 <br> Lacking in clarity

In two-and-awhalf years, Invicta has had three names, three year-ends and the listing has been moved from the retalling sector to the DCM That's called confusion

In its first incarnation in 1987, the then Skirtskıp made clothing By 1989, after a change of control, it had been reduced to a cash shell and renamed Nova Constantia after a reverse takeover by Subnova In January 1991, it acquired Invicta Bearings The bearings business has subsequently become the backbone of the group
Financial director Arnold Goldstone says Invicta has been through a difficult transition phase but wrongly chosen acquisitions have been rectified and there has been a management reshuffle A priority has been to reduce gearing by destocking and selling marginal investments This should benefit interest cover, weak at the 1991 year-end
The interims to June 30 already show a marked dip in interest payable, thanks largely to the rights issue in November last year Goldstone adds that some improvement is due to destocking and degearing
The company pays no tax and has a tax loss of about R12m to carry forward Assuming modest earnings growth, Invicta should

tentral fully diluted number of just over 61 m Conversion is compulsory by December 1995 for the $8,3 \mathrm{~m}$ pref shares on a 11 basis and possible from June 1993 for the 7 m convertible redeemable debentures
Indeed, interim net profit to June gained $85 \%$ of the nine months to December 1991 But this became EPS of 1 c , down from $1,8 \mathrm{c}$
The share has halved since the acquisition of Invicta Bearings Goldstone says the company is "not share price driven" but is concentrating on improving performance and gearing The recent record of no payouts is likely to continue Poor trading conditions, dilution and high gearing mean no jam for the foreseeable future
Loutse Randell gold at best will stay static, or even fall.
now R6,20.
City News, investment advice and portfolio review services are avallable on (011) 6736590.

## Looking to good times Sinuales BARLOW RAND has often <br> capital equipment division

been criticised for being unbalanced, unwieldy and unfocused.
But with the traumas of Rand Mines and Middleburg Steel behind it, the group's mangement has been able to examine its weaknesses and identify very clearly where its long-term growth prospects lie.
Managing director Derek Cooper identifies four fertile areas in the group's annual report released this week.

## Poised

Still a main facet of the conglomerate's future strategy is the belief that urbanisation will lead to strong growth in branded consumer products The group is poised to take advantage of social upliftment in areas like housing, health care and education

The group aims to balance the quality of its earnings by maintaning an interest in

## By CHERILYH IRETON

"selected commodities" this despite the costly lessons from Rand Mine's platinum and gold ventures and the draining effect that Middleburg Steel had on performance.

Mr Cooper says the exposure to commodities will en sure the group shares in cyclical upturns characteristic of these types of businesses without being unduly affected by downturns.
Although fixed investment has been dismal over the past, Barlow's management belreves that, when the economy picks up and funds start flowing in, there will be a demand for capital goods, which will benefit divisions like Barlows Equipment. Export earnings will give the group an added dimenion. $8^{\circ}{ }^{\circ}$
Mr Cooper says Bibby's purchase of Finanzauto and the "subsequent creation of a
signals the beginning of a new strategic darection for Bariow Rand's international operations"
But with exports, as with all the other target areas, much will depend on a vast improvement in-the economy

Warning
The strategic positioning is designed to see the group into the second half of the decade and will have little contribution to make to profits in the current year.

In fact, charman Warren Clewlow warns that it will be hard to show earnings growth in 1993, guen that there is little hope of any significant economic improvement.

Mr Clewlow says that South Africa's outlook is also linked to there being meaningful political progress and an end to violence in the country


ADTME-

## FENNER

## Not a passive victim

Activities: Manufactures and distributes power transmission equipment, conveyor belts, pumps, valves, rron castings and industrial rubber products
Control: Fenner (Plc) UK 50\%
Chuirman: RA Arthur, MD JJ Biehler
Capital structure: 15m ords Market capitalisation. R39,6m
Share market: Price 264 c Yields $8,7 \%$ on dividend, $27,7 \%$ on earnings, $p$ e ratio, 3,6 , cover, 3,2 12-month high, 350c, low, 264c
Trading volume last quarter, 27600 shares
Year to Aug 31
ST debt (Rm) LT debt (Rm) Debt:equity ratio Shareholders' interes
Int \& leasing cover
Return on cap (\%)
Tumover (Rm)
Pre-nt profit (Rm)
Preint margin (\%)
Eamings (c)
Dividends (c)
Net worth (c)

| quar | * $\%$ | ${ }^{\prime} 91$ | ${ }^{\text {c }} 92$ |
| :---: | :---: | :---: | :---: |
| 10,3 | 21.7 | 14,6 | 5.7 |
| 32,3 | 0,41 | 0,37 | 0,21 |
| 0,3 | 0,4 | 0.1 | n/a |
| 0.45 | 0,4 | 0.5 | 0,54 |
| 7.8 | 7,1 | 6,7 | 12,4 |
| 23,6 | 20,0 | 23,8 | 23,1 |
| 176 | 209 | 246 | 233 |
| 20,2 | 24,7 | 27.8 | 28,7 |
| 11,5 | 11.8 | 11,3 | 123 |
| 50.7 | 60,7 | 66,4 | 73,1 |
| 16,5 | 20,3 | 22,0 | 23,0 |
| 216.5 | 282,5 | 3258 | 370,3 |

What has a p.e of 3,6 , is cash positive, has maintained earnings and dividend growth since listing in 1987, is at a $30 \%$ discount to NAV, has businesses that are leaders in their fields but is not an outright buy? Fenner ${ }^{*}$
Fenner is victum to two things beyond its control the recession and illiquid shares due to a small pubicc holding The two largest shareholders are Fenner Plc UK and Investec, which hold $50 \%$ and $28,4 \%$ respectively, the four top shareholders hold over $90 \%$ between them
Despite adverse conditions Fenner (SA), the wholly owned subsidary contributing about half of group turnover, has mantaned its leadership in the power transmission market in SA and nerghbouring states Pulleys, conveyor belts, bearings and chain drives are included in the division's product range But demand for power transmission equipment has suffered across the board despite a varied clientele
Among the other six divisions, KBS Pumps is the next most significant contributor, producing a range of pumps
With activity contracting, Fenner has cut back on capital expenditure Charman Bob Arthur says 1993's capex will cover deprec1ation costs "We will be treading water as far as investment is concerned " The "investment to expand operations" item in the cashflow statement over the past four years shows a steady fall from R6,2m in 1989 to R1,1m in 1992

Despite the slowdown in spending, return on capital has been farrly consistent, now a respectable $23,1 \%$ Working capital funding requirements fell $8 \%$ to $\mathrm{R} 35,2 \mathrm{~m}$ in 1992 , mostly due to an merease in creditors, and now account for one-sixth of turnover
The quality of Fenner's financial management is illustrated in the pre-interest margin improvement to $12,3 \%$ compared with $11,3 \%$
the previous year This was achieved despite a fall in turnover of $5 \%$, caused largely by a national engineering industry strike throughout August Net interest charges fell $44 \%$ following a near two-thirds reduction in long-term debt, returning the group to a net cash position

A delay in national capital projects, the continuing economic downturn and drought have undermined demand for Fenner's products, there must be a limit to how much more can be squeezed at the margins Earnings growth in 1993 and 1994 is projected to level off, despite the improvement in agricultural demand, given the lagged demand from the big national projects such as the Alusaf smelter, expected to stimulate offtake


Fenner's track record since listing is 1 m pressive, an average growth of $10 \%$ in earnings and nearly $19 \%$ in NAV The share has lost a quarter of its value since May, but is not likely to appreciate until it is more liquid and sentiment about the economy improves Given prospects for an improvement in either of these, there must be a rerating - a multiple of 3,6 is too low for this quality share

Louise Randell


## Autoquip's new

 division shelyedJONO WATERS 189 C
AUTOQUIP had temporarily shelved plans for a new division to replace Techniquip, enabling management to concentrate on the group's core businesses, charrman Bruce D'Arcy Coquelle sadd in the company's annual report $B / D A Y 28 / 12 / 92$

Partquep and Autoqup would be the centre of the group's focus while avalable resources would be used to develop Partco, he sald.

Autoquip showed a margunal decline in turnover, caused by reduced consumer demand
Partquip showed only a marginal turnover increase but remained the major contributor to group earnings
Partco showed signficant turnover growth, gaming market share at the expense of competitors through aggressive marketing

D'Arcy Coquelle sald the group's capital structure was altered during the period under review to enable local management to make on-thespot assessments and decisions regarding operational efficiency

Gross margins were eroded in all divisions in the face of discounting by competitors but the group maintalned market share, he said
A US economic upturn was expected in the third quarter of 1993, which would reflect in the local economy six months later However, for this economic revival to be meaningful, the drought needed to be broken and political stability restored, he added
"We see no improvement in the economy which would affect the group's performance to June 1993 "


Klipton takes over rival SA Castors Finance Staff (189C)
impact positively on earnings imparng the financial year to June durng the inancraf
"It wall enable Klipton to achieve major cost savings from economies of scale and also to ancentrate on further developing concentrort markets", he sald. its export markets, the acquisition Klipton's net asset value will $n$ Klease by approxumately 19 cents a share

SA Castors manufactures cast SA Castors manleys, wheelbarors, wheels, troneys, ladders, trestles rows, aluminuum lada has distribuand scaffolding and has distribution outlets nationally


## Clyde explores

## new markets

MATTHEW Cubtin ( 189 C
THE slump in the gold mining industry has agan dented the performance of mining and industrial suppler Clyde Industrial Corporatron, as the company tries to diversify its way out of the recession - Earnings in the year ended February 1992 were $10,8 \mathrm{c}$ a share, unchanged from the previous year The company, which manufactures and distributes secondary steel products, declared a final dividend of 2 c a share
Charman and MD Gordon Wilson sald yesterday "As a result of the very difficult conditions prevaling in the gold mining industry
new markets have had to be estabhshed " BIDCH 8/5192
Wilson sadd the change in direction had been costly, so although turnover rose $20 \%$ to $883 m$ from R69m in 1991, earnings had remaned flat Clyde's interest bill clumbed to R1m from R375000, with long-term loans increasing to R1,3m from R775 000 at end-February 1991

However, he sadd Clyde's entry into new markets put the company in a better position to take advantage of new business opportunities These would be reflected in results in the current financial year
products, roofbolts and a jaw crusher
Boart durector Brian Young says "We have been active in South America for many years and have targeted the contment as a market with major potential for our products

- "Much of our equpment is made to withstand SA's arduous conditions and it is well suated to meeting the demands of South America's difficult mining environment." Other major SA companies which wrll be at Expomin include Barlow Equipment Company (load haul dumpers), Dorbyl (heavy engineering equipment), Willard Batteries and Shaft Sinkers


## Limited

A spokesman for the Department of Trade and Indus* try says that more South African companies would have exhbited had space been avanlable.

SA will take part in another important international minng exhubition later this year at Sudbury in Canada where heavy underground equipment will be on show
Exhibitors will be limited to a display of brochures Eight SA companies will be represented

## AFROX

## FM

Recession bites
Ongoing recession has hit Afrox's intermm results, a company usually resilient to cycles through its gas busmess Turnover and trading profits rose $8 \%$ for the six months to endMarch, giving an unchanged margin of $21 \%$ However, helped by a reduced interest charge and a lower tax rate, attributable income rose $13 \%$ to $\mathrm{R} 44,8 \mathrm{~m}$, after the R10,7m additional depreciation charge to reflect the current cost of assets (Afrox is one of a handful of SA listed companies which accounts for inflation)
Admittedly these results are off a high base, as last year's interim attributable income was $27 \%$ up on the previous year
Healthcare's turnover contribution remained "of the order of $20 \%$ " Charrman Peter Joubert dechnes to give a breakdown between gases and welding but says the welding business experienced reduced activ

| FOATIMG ALOAG |  |  |  |
| :---: | :---: | :---: | :---: |
| Six monihs to | Har | Sep | $\underset{92}{\mathrm{Mar}}$ |
|  | 515 | 529 | 556 |
| Turnover (Rm) ${ }^{\text {(Rinm }}$ ) | 108 | 108 | 116 |
| Operating income (Rm) | 39 | 45 | 44 148 |
| Attributable (Rm) | 131 | 147 | 148 |
| Earnings (c) Dividends (c) | 63 | 107 | 71 |

tiy, given its close alignment to the engineering sector, "which has been particularly affected by the weak economy"

But he adds the gases business - Afrox's core business - is renowned for its resilience in a recession due to long-term contracts and a substantial revenue flow from fixed facility charges "As Afrox supphes capital equypment to customers, we receive a facility charge, which amounts to fixed revenue"
Though the gases business is exposed (and thus vulnerable) to the cyclical steel and engineering sectors, customers also include the less cychcal food and beverage industries Supply of gas to the general consumer for heating and cooking applications is also significant, he adds

Being the major suppher of many gases gives Afrox some flexibulity on selling prices
Activity in the healthcare division, which includes 11 private hospitals countrywide, increased about $8 \%$ Joubert believes the private hospital industry is as vulnerable as
(Medical aid members are our customers
any to the economic climate
and each time a job is lost there is one fewer
medical aid member," he explains
As the company histoncally performs
better in the second half through the impact
of winter on the gas business, a $15 \%-17 \%$
increase in attributable income can be ex-
pected for the full year
Taking $15 \%$, the current share price of
R90 gives a forward p.e of 28 accounting for
inflation and 23 otherwise - possibly a little
overpriced keeping in mind the real reduc-
tion in trading profits

## Bipany 771592 <br> Exports aid <br> Macadiams <br> (4) duma gaubul 184 C

CAPE-based bakery and confectionery equipment manufacturer Macadams has benefited from a surge in exports to report a $176 \%$ increase in net income for the year to end-February
In spite of earmings of 7,6c a share (2,9c a share last year), the directors have decided not to declare a dividend for the thurd successive year, with a view to reducing gearing to a target of $50 \%$
Gearing was reduced to 58\% from 74\%
Macadams MD Raımund Poulhart sald he was satisfied with progress during the year.
On the year ahead he sand "Given prevailing economic conditions, we do not see any major fluctuations in performance during the current year, but we do anticipate maintaining positive earnings"
With local demand steady, the company's exports doubled during the year under review to help lift turnover by $18,3 \%$ to R34,2m (R28,9m)
Improved margins were reflected in a $24,8 \%$ advance in operating income, which rose to R2,53m (R2,03m)
After a $17 \%$ drop in interest payments, net income came to R1,22m (R422 000)
; This translated into earnings a share of $7,6 \mathrm{c}(2,9 \mathrm{c})$

# Top 

FINLAND'S largest mining company Outokumpu - an international supplier of mineral processing technology - has set up a subsidiary in South Africa

The subsidiary will also serve Southern Africa
It could become a base for worldwide exports of technology

Outokumpu comprises four segments base metals production, copper production, stanless steel and technology

## By IAN ROBINSOH

Outokumpu Mintec, a group in Outokumpu Technology, has established an office at Halfway House The group supplies equipment, processes instruments and automation for the mining and metallurgical industries Outokumpu Mintec president Seppo Kreula, who
visited SA, says that although the group operated here through agents for more than 20 years, two reasons prompted its decision to establish a subsidiary

Outokumpu is in other major mining countries such as Canada and Australia - and has long felt a need to add SA to the list The lifting of trade sanctions by Finland - the first Scandinavian
country to do so - in July last year gave Outokumpu the green light

A bill has also been presented in the Finnish Parliament to lift investment sanctions It is expected to be passed soon
Outokumpu was the first Finnish company to move into SA after the lifting of trade sanctions

Outokumpu also belheves it
needs a base in SA to service its equipment already installed It regards service as more than maintenance It includes knowhow and expertise Outokumpu is committed to improving the recovery and efficiency of existing plants
It also wants a base to promote sales of equipment and technology During his visit Mr Kreula examined the most effective strategies
Several mining houses also want Outokumpu to have a direct presence in SA

Sunce it established a presence in SA, Outokumpu has contracted to supply Kloof gold mine with two PROS CON process-control equipment systems It is discussing the supply of simular equipment to other mines

Outokumpu supplies more than $30 \%$ of flotation cells sold worldwide and is promoting the concept of "intelligent mineral technology" an effective combination of equipment and technology to maxımise recoveries and to lower costs

## Fine

Flotation cells are used to separate milled (finely ground) suiphide ore from waste material

Outokumpu has developed the next generation of flotation cells which give better recoveries It has also made the world's largest flotation cell of 100 cubic metres, which provides savings in capital expenditure

Finnish interest in the SA mining industry was also illustrated by the visit of 10 members of the Finnminers group of mining equipment manufacturers this year

## Metal industry and ${ }^{(188 C)}$ unions to re-opent talks SHARON SOROUR, Labour Reporter AfST $29 / 5192$

EMPLOYERS and trade umions anvolved in wage negotiations in the metal industry - which affect more than 320000 workers nationwide - have decided to re-open talks that stalled last month.

A special meeting of the national industrial council for the industry was held in Johannesburg yesterday to enable the negotiating parties to decide on what action to take in terms of the industry's dispute resolution procedure

The Steel and Engineering Industries Federation of SA (Selfsa) sald in a statement the parties agreed to restart negotrations on June 9

After four rounds of bargaming, the industry's 12 trade unions still have more than 50 demands on the table
The talks became deadlocked when all umons, except the whites-only SA Iron and Steel, declared a dispute.
If the disputes are not resolved on June 9, two further negotiation meetings have been provisionally scheduled for June 18 and June 19
The National Union of Metalworkers of SA (Numsa) the largest union in the talks, representing 17000 workers - sald it was still committed to finding an "acceptable" outcome to the negotiations.
But chief umon negotiator Mr Les Kettledas warned that if no further progress was made in June, the union would have no alternative but to conduct a ballot among its members to determine if they were prepared to engage in industrial action "to secure an acceptable outcome"

Employers and umons have clashed over a demand by workers for a moratorium on retrenchments More than 35000 workers were retrenched last year and more than 6000 have already been retrenched this year

## Rise in by-product silver output setto hit <br> THE increase in silver pro- <br> MATTHEW CURTIN <br>  <br> Overall sulver consump-

duction as a by-product of gold and base metal mines is outpacing primary silver production and is likely to subdue prices in 1992 , says German metals group Degussa in its 1991 precious metais review
Silver prices have tottered just above the $\$ 4 / \mathrm{oz}$ mark in the past 18 months after a steady decline from a 1987 high of nearly $\$ 11$ In January last year silver fell to a 17 -year low of $\$ 3,806 \mathrm{in}$ London

Although the overall supply/demand balance narrowed as total sliver production dropped by 360 tons to 15360 tons in 1991, the report sald "it must be remembered (however) that current stocks constitute a multiple of the annual demand figure"

Stocks at New York's Commodities Exchange (Comex) alone amounted to 8420 tons at the end of 1991 Total industrial demand
stood at 14790 tons, representing a market surplus of 980 tons in the year

Western world mine production fell $3 \%$ to 11560 tons and was matched by a sumilar fall in the former Soviet Union to about 2750 tons

## Closures

Mexico mantaned its position as the world's largest producer, although low prices forced the ciosure of 40 small- and medium-sized mines in the year There were large scale closures in the US
In contrast, by-product production rose sharply especially from gold mines in Chile and Papua New Gunea
SA is a relatively small silver producer, with out put mostly a by-product of gold mining and a co-product at the Black Mountan base metal mine
tion rose $3,9 \%$ in 1991, with the biggest jump in demand coming from the jewellery and sllverware industries
Degussa sald the major factor in the $13 \%$ increase in this sector's consumption was growing European demand in the cutlery slverware and other dec orative industries
The film and photo graphic industries re manned the largest consumers, with $43 \%$ of the market

Silver nitrate is used for the manufacture of inghtsensitive emulsions for film and photographic paper, and Degussa sard demand in this area was likely to remain strong Efficlent substitutes for silver had not yet been developed
The recession knocked demand for the metal in the electrical engineering and electronics industries, but low prices pegged back attempts to find substitutes for silver


## USKO FM 19/6/92. 189B <br> Costly new stairt

Activities: Manufactures and sells copper wire, electrical cable, aluminum conductors and stanless steel wire
Control: Iscor (30\%), Metkor (28\%)
Chairman: FP Kotzee, MD PC de Villers
Capital strucfure: $30,9 \mathrm{~m}$ ords Market capitalisation R7, 1 m
Share market: Price 23c 12-month high, 150c, low, 20c Trading volume last quarter,

| Year to Sep 30 | '88 | '89 | '90 | 1 |
| :---: | :---: | :---: | :---: | :---: |
| ST debt (Rm) | 17.1 | 74.1 | 10,8 | 187.2 |
| LT debt (Rm) | 38,2 | 86,2 | 1492 | 66 |
| Debt equaty ratio | 052 | 0,88 | 1,09 | n/a |
| Shareholders' interest | 051 | 0,41 | 0,38 | n/a |
| Int \& leasing cover | 5.1 | 2,8 | 1.1 | 0,7 |
| Return on cap (\%) | 13,7 | 10,7 | 8,8 | 11,0 |
| Turnover (Rm) | 435 | 544 | 613 | 54 |
| Pre-int profit (Rm) | 40,3 | 42,7 | 35.0 | 18,2 |
| Pre-mt margin (\%) | 9,3 | 7,6 | 5.5 | 2,9 |
| Earnings (c) | 90, 1 | 73,1 | 4,0 | (193,5) |
| Dividends (c) | 13 | 13 | nil | nil |
| Net worth (c) | 439 | 489 | 456 | $(3,8)$ |

Usko chuirman Flores Kotzee urges that the troubled group, decimated since the last year-end by the sale of its steel and vanadi-
 company, with good long-term prospects

That's askıng shareholders to take a considerable leap in farth, considering the poor state of the 1991 accounts, which show earnings in the red by $\mathrm{R} 58,4 \mathrm{~m}$ (before write-offs and losses totalling R180,4m) and share holders' funds at a R91m deficit

Much has happened since the September year-end in terms of the recapitalisation and restructuring plans But perhaps this should realistically be viewed as Usko being put on a life support system by its main shareholders and banks, rather than a new lease on life

The plan to convert R105m bank debt to " $A$ " preference shares and the issue of " $B$ " preference shares to raise R 50 m , will elimınate borrowings and should produce a positive net worth But issued capital will balloon from the present $30,9 \mathrm{~m}$ ords and $20,3 \mathrm{~m}$ prefs, with the issue of a further $200,1 \mathrm{~m}$ prefs If the full conversion option is exercised, issued shares will increase to $329,1 \mathrm{~m}$

Dilution at bottom line could be very considerable Another consequence will be a substantial dilution in minorities' holding in Usko A take-out of mpnorities cannot be ruled out
(189 B)
Usko's bankers have subscribed for 1051 "A" prefs of 1 c each, issued at R100 000 per share These shares take preference to any other Usko shares and provide for a dividend rate of $65 \%$ of prime, compounded monthly and repayable six-monthly in arrears $A$ quarter of the " $A$ " pref share capital may be converted into ords before March 1997

Metkor, which with Iscor is underwriting Usko's R50m rights offer, is following its rights Iscor and Rembrandt are underwriting the issue

Usko began to remedy its position by selling its steel division to Iscor last July for R48,1m It resulted in R $72,2 \mathrm{~m}$ being written off, the difference between the book value and selling price

Its vanadium plant lost R98,6m as technıcal and commissioning problems hampered production, and the long-term supply agreement with Rhombus Vanadium Holdings was terminated Assets of the plant were transferred to Rhovan for R1 and Usko's investment in Rhovan sold to Rhoex for $\mathrm{R} 2,1 \mathrm{~m}$ This resulted in a $\mathrm{R} 62,7 \mathrm{~m}$ write-off, as well as a R19m penalty for non-compliance of the Rhombus supply agreement

Among other sales of investments, R $48,4 \mathrm{~m}$ was written off from the closure of Usko's direct reduction plant

These losses are recorded as an extraordinary item and bring the attributable loss down to a net loss of R238,8m

Had the recapitalisation programme been

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 $\stackrel{B}{6}$ from other taxable income








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## Farming machinery sales set to plummet <br> THE agricultural machnery industry, serving a sector burdened by heavy debt, high interest rates and drought, faces a gloomier future <br> Tractor sales - which accounted for about $50 \%$ of total agricultural machinery demand look set to drop again, this year by a third over last year, and will probably barely peak at 2000 units in 1992 This was a far cry from 1981 when 24862 were sold, Boeresake MD Lukas Rautenbach sald <br> Farm implement sales had dropped steadıly over the past decade because of recessionary conditions in the agricultural sector <br> The full effect of the most recent drought on tractor and farm implement sales would become apparent only towards the end of September Combine harvester sales had already plummeted from 800 in 1991 because there was no crop to harvest Rautenbach believed only 50 would be sold this year <br> Jım Rankın, dırector of Agfacts, a close corporation providing regular agricultural statistics, forecast tractor sales to continue falling in the short term although a slow recovery could materialise the medium term <br> Average sales of 15000 a year which characterised the 1970's were gone forever He sald long term sales in the future would probably peak at between 7000 and 8000 a year <br> The local tractor industry was living hand-to-mouth, said Rankin And it could be assumed that employment leveis in the tractor assembly industry had dropped in line with sales Many dealers were diversifying <br> AIM Holdıngs MD Roy Wiggle, with three Massey Ferguson dealershups, sadd a trend had developed with agricultural co-operatıves buy- <br> $\begin{array}{llllllllll}82 & 83 & 84 & 85 & 86 & 87 & 88 & 89 & 90 & 91 \\ 92\end{array}$ <br> Gaphics RUBYGAY MARTIN Source SAMCOR <br> ing financially-strapped private dealerships <br> Ford tractor sales manager Bunty Raphael believed an industry shakeout could be immnent even though two manufacturers, Landinn and MB-Trac pulled out last year <br> Four manufacturers, Ford, Massey Ferguson, John Deere and Fiat accounted for $90 \%$ of the 873 sales to May 1992 with Ford in the lead with $32,5 \%$ of the market <br> In 1991, tractor sales fell $26,7 \%$ to 2861 units compared with 3402 the previous year, Agfacts statistics showed <br> Tractors were imported in sems-knocked down form The import duties on tractor engines - designed to protect SA engine manufacturer Atlantic Diesel Engines - added $40 \%$ to the cost of an imported engine and $25 \%$ onto the cost of the tractor <br> 

## Beil joins Japanese <br> BELL Equipment has entered into a join venture with the Japanese trading house Nichimen Corporation to distribute in Africa Kato excavators and cranes under the Bell brand name, MD Gary Bell sard yesterday 'B' 0 DAy 1417192 <br> planned to import repted that Nichimen

 planned to import forestry and mining With sales from Bell Equipment in August the year to Margeted at 400 -million yen in the year to March 1993, rising to fivelion yen in 1994/95Bell said his group, a major SA manufacturer of mining equipment, had!been exporting to Japan for two years but had kept a low profile because of trade sanct kept Exports to Japan were worth R750 000 in
(189C)EDWARD WEST (2)
1991, he said
The new joint venture probably would generate sales of between R20m and R25m in two years
However, the recession made forecastdifficuit
Some Kato components would be manuactured locally, Bell sard
Bell Equipment exports mainly to Afrcan markets and its second biggest market is the US - where it sells mainly dump truck and logger machines mainly dump Bell Equipment export
R140m in 1991 - abported goods worth R140m in 1991 - about $50 \%$ of total sales,
Bell said

## Sukhulu group and KNJ in R30 mimi milit in R30m reverse listing <br> INDUSTRIAL holding company

KNJ has bought certain interests of the unlisted Sukhulu group in a R30m deal which involves the acquisition of a $10 \%$ stake in KNJ by international trade and project group Eisenberg for R6m
Sukhulu will be issued with 75 million new KNJ shares at 40 c a share and become the controlling shareholder of KNJ Sukhulu charman Louls Ichikowitz will become CE of the restructured KNJ group
The turnover of the Sukhulu businesses being injected into KNJ is about R120m KNJ, which has interests in engineering and related fields, made a loss of R3m on a turnover of R289m in the year to end-June 1991

## DUMA GQUBULE

The Eisenberg nevestment and the acquisition of certain Sukhulu busi nesses would give KNJ greater breadth and depth, KNJ charman Keith Jenkins sard The Eisenberg neestment was also a positive demonstration of international confldence in SA's future, he sald
Sukhulu is a diversified franchise and distribution centred industrial group which has, through its assoclation with international entrepreneur Shoul Eisenberg, substantial interests in Africa, China and the former Eastern Bloc countries
Ichikowitz sald the new KNJ group would become internationalised through the expertise, satelite com-
mumications network and sourcing capabilities of the Eisenberg group
Strong trade would also develop with China and former Eastern bloc countries

Only Sukhulu businesses compatıble with existing KNJ businesses would be injected into KNJ
Midmacor, in which KNJ had an $88 \%$ interest, would reman unchanged as a separately listed and managed company
Sukhulu and KNJ had been affected by the economic downturn Ichukowitz sald But management projected a strong earnings performance from the combined group in its first year through rationalisation, improved efficiencies, synerges and new opportunities

## Graphe RUBY-GAY MARTIN Saurce MOAKELS

## Tenders pour in from Columbus <br> EDWARD WEST <br> 

COLUMBUS had sent equipment tenders to all industrial sectors involved in the multibillion-rand stanness steel export expansion profect, CE Fred Boshoff saud yesterday BIDAY $22(7) 92$
The tenders are set to close by the end of September 1992 Boshoff sadd although it was premature to price the value of the tenders, the fact that they were being called for pointed to how serious Columbus was about going ahead with the joint expansion venture between Anglo American plus Gencor subsidiaries Highveld Steel and Vanadum plus Samancor.
Analysts beleve Columbus will formally announce the go-ahead for the project towards the end of July 1992
The project's arm is to produce 600000 tons of stanless steel a year wath help from expansion of the existing Middeiburg stanless steel plant, which was acqured by Highveld and Samancor from Barlow Rand for R500m last year
Analysts said the expansion would make Columbus the third-largest producer of its kind in the world. About $70 \%$ of its production would be exported. Anglo Amerlcan planned to contribute R1,5bn to the venture
Boshoff warned there had been much speculation about production volumes and funding An announcement concerning volumes, funding and other factors such as export incentives was being worked on.
The tenders, the first of which had been dispatched about four weeks ago, nnvolved all major equipment for steel smeiting, hot and cold rolling, annealing and pickling, welding and casting plus finishing-line categories.
Boshoff sad Columbus had met all crteria necessary for the accelerated depreciation allowance offered by Section 37E of the Income Tax Act, and would soon apply to government for participation in the scheme.
However, in terms of the Act, export benefits such as the general export incentive scheme and the regional industrial development programme may be forferted.
But the existing Middelburg Steel and Alloys plant, which would provide the base for completion of the project three to four years down the line, operated under normal meentives, he sad.
Highveld Steel's shares remained untraded yesterday after nearly two weeks of no trade at 1275 c after coming off its low of 1017 c in May
Analysts said Highveld's participation in the venture was a deviation from its traditional carbon steel-orientated production and would improve the long-term fundamental potential of the group.
Columbus recently qualfied for SABS 0259 accreditation, which will improve its global competitiveness

Sukhulu Holdings' reverse listing into KNJ Holdings could be interesting, with the merged entity offering investors exposure to

a significant industrial groüp concentratıng on basic products and well-placed for markets in developing Africa
The presence of the Eisenberg group clamed to be one of the world's largest barterers - as a significant shareholder suggests the enlarged group intends to conduct 1ts African trade by barter
About half of Sukhulu's activities are to be moved into KNJ These will include the Astra television and appliances sales division, the Astra refrigerator manufacturing activities and the Suzuki motorcycle distributor The Ichikowitz family, who control Sukhulu, chose to include only those activities alited to KNJ's current operations, says scion Ivor Ichikowitz
KNJ's larger activities comprise the SA franchise for Honda motorcycles, a power products distribution division, a white goods manufacturer and a construction equipment distributor

Significant Sukhulu operations are excluded, including a Tuk-Tuk (a motor-tricycle) manufacturer and vehicle component remanufacturing plant in Lesotho Though this operation could complement the motorcycle activities, Ichıkowitz explains its exclusion relates partly to the presence of foreign minoritues

It is hoped that the merger will produce substantial synergies The lower market Astra brand complements KNJ's middle market Univa brand, while rationalisation opportunities are available in the motorcycle and white goods operations

KNJ has recently performed poorly, reporting a R2,6m attributable loss in 1991 followed by a R 3,2m loss for the first half of 1992 The merger announcement warns "results for the 1992 year will show further deterioration" Though outgoing MD Des Jamieson, who remains an executive director, says the takeover would have taken place even in good times, considering the benefits, he admits the arguments for merger become more persuasive in the current climate

KNJ is to 1 ssue 75 m shares at 40 c each well below the warranted NAV of about 180 c - to Sukhulu, which thereby gains a 51,3\% stake

Sukhulu thus gains control of KNJ, which has a NAV of R120m, through injection of assets with NAV of R30m That indicates the vulnerability of groups which trade at substantial discounts Though EPS and NAV forecasts for the combined group have not yet been published, the share is worth watching

Willam Gilfillan


Activities: Manufactures bakery equipment
Control: Directors 36\%
CE: R Pouhart
Capital structure: 16 m ord Market capitalisaton RAm
Share market: Price 26c Yields 29,2\% on earnings, $p$ e ratio, 3,4 12-month high, 30c, low, 18c Trading volume last quarter,

| 255 OOO shares |  |  |  |  |
| :--- | ---: | ---: | ---: | ---: |
| Year to Feb 29 | $\prime 89$ | $\mathbf{r 0}$ | $\prime 91$ | $\prime 92$ |
| ST debt (Rm) | 8,0 | 7,5 | 4,1 | 4,1 |
| LT debt (Rm) | 1,5 | 3,9 | 1,0 | 0,7 |
| Debt equity ratio | 1,27 | 2,55 | 0,73 | 0,58 |
| Shareholders' interest | 0,30 | 0,18 | 0,40 | 0,41 |
| Int \& leasing cover | 1,68 | 1,37 | 1,21 | 1,63 |
| Return on cap (\%) | 9,3 | 11,1 | 11,7, | 12,7 |
| Turnover (Rm) | 42 | 38 | 29 | 34 |
| Pre-int profit (Rm) | 2,3 | 2,7 | 2,0 | 2,5 |
| Pre-int margin (\%) | 5,6 | 7,1 | 7,0 | 7,4 |
| Earnings (c) | 5,0 | 5,7 | 2,8 | 7,6 |
| Dividends (c) | 1,7 | -2 | - | - |
| Net worth (c) | 49 | 29 | 45 | 51 |

was still high at 0,58 but far from 1990's 2,55 But shareholders will have to wat until gearing is at, or below, $50 \%$ before the board will consider declaring a dividend Even then, priority may be given to repayment of debt
Pouliart says Macadams' sales offices are making significant progress in penetrating outlying rural areas, thanks to the growing popularity of bread over the more traditional maize


The objective this year is at least to mantain earnings, which increased by $176 \%$ after being halved the previous year If so, Macadams could start to pay tax again soon something it has not done for some time But management is concerned about the effects of politics - in particular, the threat of mass stayaways, which will hinder productivity, and the weaker rand, which is increasing the cost of imported machine parts Reluctance by customers to invest in new businesses may affect 1992/1993 turnover

Macadam intends to remain in its r che market, with no thought of diversification, but export growth is being targeted Pouhart hopes to increase exports from the present $20 \%$ of turnover to $25 \%$ this year Facile' 'es have been upgraded in anticipation, and export efforts are being directed at eastern Europe and Africa Macadams was given the 1992 Western Cape Exporter of the Year award by the Cape Chamber of Mines
The pe of 3,4 and discount of about $50 \%$ to NAV suggest the share offers value, but the company's gearing and its failure to pay a dividend since 1989 count against an investment

Kate Rushton

## R1m acquisition for Klipton <br> THE acquisition by indus-

 trial holding group Klıpton, of Protector Gardrite in aR1m deal, would entrench
the group's position as a
leading player in the local
R150m-a-year safety equip-
ment industry, chairman
Nigel Matthews said yes-
terday BIOAY 1018192.
Klipton already owns
three leading safety equip-
ment companes - Gard-
wel, J A Campbell and
Champlas, recently consoln-
dated into one tradung entr-

Business Day Reporter
tyCampbell Gardwel.
The acquisition of Pro tector Gardrite - effectıve immediately - comprised the purchase of saleable stock, tooling, moulds, dies, and these assets would be incorporated into Campbell
Gardwel, Matthews said
Campbell Gardwel MD
Terry Strachan said the assets of Protector Gardrite would "provide us with additional injection-moulding throughput" ( 89 C )

## Klipton profit falls 26\% as trading <br> INDUSTRIAL Holding group Klipton lifted turnover $14 \%$ in the year to end-June

1992, but attributable profit fell $266^{\circ}$ as a result of falling profit margins
Klipton joint chairman Robin Matthew sadd the growth in turnover to R122,1m (1991 R106,8m) was prımarily derived from the safety and security division Industrial product sales were unchanged over the previous year, he sald
The substantial drop in profit margins was reflected in operating profit, which fell $28 \%$ to $\mathrm{R} 8,4 \mathrm{~m}$ (R11,7m) Interest was R2,9m ( $\mathrm{R} 1,5 \mathrm{~m}$ ) Medum and short-term interest-bearing debt increased substantially to $\mathrm{R} 14,4 \mathrm{~m}$ ( $\mathrm{R} 5,9 \mathrm{~m}$ ) Gearing was $60 \%$ $(33 \%), 10 \%$ higher than the target of $50 \%$
Matthews said the high debt to equity

ratio was the result of deteriorating trading conditions Stock levels were higher because of significantly reduced demand, he sald
Pre-tax profit was $46 \%$ Iower at R5,5m (R10,2m) Attributable profit after tax of R753 000 ( $\mathrm{R} 3,8 \mathrm{~m}$ ), was $26 \%$ lower at $\mathrm{R} 4,8 \mathrm{~m}$ (R6,3m) An extraordinary item of R250 000 (R854 000) related to further losses on the disposal of the Rockweld division of Sapco

Earnings a share, after being diluted by an increase in the number of shares to $12,3-$ millon ( 10,7 -millon), was $34 \%$ lower at 39 c (59c) Dividends were mantaned at 19c a share, which Matthews decribed as indicating confidence in the group's recovery potential next year. Return on equity fell to $23 \%$ ( $40 \%$ ), while return on capital employed fell to $27 \%$ ( $52 \%$ )
He said the safety and security division's Campbelis and Sandton Sentry performed particularly well
Austen Safe gained market share, by means of new products and new export opportunities
Matthews expected no significant economic improvement during the coming financial year, but Klıpton was as lean and cost efficient as could be He expected benefits of rationalisation to be realised over the next 12 months
The policy of acquiring complementary competitors should also, bear frut as soon as the economy improved, he sald

## Klipton banks on better times ahead

By Stephen Cranston
Profitablity at industrial holding conpany Klipton fell sharply in the year to June

Earmings per share were down 34 percent to 39 c but the dividend was mantanned at 19c a share in expectation of a recovery in the current year

Group turnover increased 14 percent to R122,1 million but reduced margins resulted in a 26 percent decline in attributable profit to R4, 8 million.

Gearing increased from 33 percent to 60 percent, which is well above the group's target of 50 percent. Working capital increased as there were higher stock levels because of reduced demand.

Joint charrman Nigel Matthews says that it is not easy to get rid of stocks of industrial products as it might be with food or consumable products. "If there is reduced economic activity there are no buyers"

Mr Matthews sald there was satisfactory growth from the safety and security division The industrial products division recorded unchanged turnover levels for the year.

Security proved to be an $1 m$ portant growth industry in the
increasingly violent climate Campbell Gardwel and Sandton Sentry had a particularly good year. Austen Safe also gained market share with the launch of several new products and further export opportunities.

Mr Mathews said that Klipton intended to continue its investments in this field. Earlier this month it acquired Protector Gardrite, a small competitor in safety equipment to Campbell Gardwel

SA Castors, a leader in the materials handling industry and a major competitor, was acquired in April which resulted in the rationalisation of certain of the group's production and distribution facilities which should significantly increase market share in certain products.

Mr Matthews said that the rationalisation costs had been absorbed in the year just past and that benefits will begin to accrue in the coming financial year

Klipton has acquired some tax losses with its acquisitions, which wall mean lower tax payments in the coming year
"We aren't flashy operators and we run a tight ship. I am confident that we will bounce back in the coming year," Mr Matthews says

# Puring Fm 2 Xfh . Putting away the port 

Activities: Manufactures rall track and mining equipment, conducts quarrying and coal mining, supphes building products and services
Control: Minorco $36 \%$
Chairmon: Sir Michael Edwardes, MD JW Herbert
Cupital structure: $105,7 \mathrm{~m}$ ords Market caprtalisation R3,8bn
Share market: Price R35,70 Yields $3,2 \%$ on dividend, $5,9 \%$ on earnings, pe ratio, 17, cover, 2,5 12-month high, 4075 c, low, $2615 c$ Trading volume last quarter, 930000 shares
Year to Mar 31
ST debt (£m)
LT debt (£m)
Debt equity ratio
Shareholders interest
Int \& leasing cover
Return on cap (\%)
Turnover (£m)
Pre-int profit (£m)
Pre-nt margin (\%)
Earnings (p)
Dividends ( p )
Net worth (p)

| $\prime 90$ | $\prime 91$ | $\prime 92$ |
| ---: | ---: | ---: |
| 38,5 | 25,6 | 24,9 |
| 56,7 | 48,9 | 65,1 |
| $n / a$ | $n / a$ | $n / a$ |
| 67,6 | 70,3 | 70,2 |
| 4,2 | 4,0 | 4,4 |
| 10,9 | 11,3 | 9,6 |
| 957 | 1035 | 1055 |
| 75,8 | 79,9 | 73,8 |
| 7,9 | 7,7 | 7,0 |
| 43,6 | 44,6 | 42,5 |
| 19,5 | 21,0 | 21,5 |
| 475 | 488 | 519 |

Charter has moved a long way from Anglo American Corp's original plans for it in the decade of the Sixtres It was meant to be Angio's international arm, a vigorous mining house that would exploit mining opportumties worldwide How things have changed ${ }^{\prime}$
Of course, a few projects went wrong There was the disaster of the Akjoujt Copper Mine in Mauritana and the fallure of the Yorkshire potash development undertaken with ICI And, as the problems multipied, so Charter fell from grace Minorco, grown out of Zambian Anglo American, is now Anglo's favoured vehicle for international mining expansion, though some wags would say it hasn't met with much overt success either
Charter has changed its ams and its style of management Charrman Sir Michael Edwardes says in his most recent statement to shareholders that the company is now "well settled into our smaller head office in Victoria, which is proving to be ideally suited to our needs" Gone is the prestigious Holborn Viaduct address, tucked neatly next to De Beers' CSO, gone are the trappings of a major mining house with international pre-


tensions - the splendid lunches, the well aged port, the chauffeur-driven motor cars for executives

Charter is now an industrial group that concentrates on rall track and miming equipment, quarrying and building products and services And the question for observers and shareholders alike must be how is it doing?

Actually, rather well 1992's pre-tax profit was only $5 \%$ down on the previous year's record and Edwardes says, rightly, he "considers this a good result in difficult trading conditions " Confirming this, finance director Nıgel Robson says the group encountered difficulty in all of its markets - evidence of the grip of a worldwide recession
The group has an unusually strong balance sheet Effectively, it is ungeared and is sitting on a cash pile of $£ 211 \mathrm{~m}$ However, Robson says management's task in the next year is to increase operating profit, currently at $£ 30 \mathrm{~m}$, at a rate faster than the fall in income from interest earnings The UK's interest rate pattern is falling fast
The anticipated problem area for 1992 was the supply of coal mining equipment to an industry that did not want it That was cleverly managed by what Robson calls "rationalisations" and the net effect was that Anderson Plc turned in a better profit than for 1991 The future for this mining equipment suppher will depend largely on what happens to British Coal and whether it is awarded any new power station contracts
The other problem area was Cape, which was dragged down by the effects of the recession in the building industry The comparatively poor performance in this sector was countered by good results from Charter's quarrying and mining operations and from Pandrol, its international rail track
equipment company
Johnson Matthey, the platinum conglomerate held $38 \%$ by Charter, contributed $£ 25,5 \mathrm{~m}$ to total operatıng profit Its profits depend on demand for platinum and related metals but, in the past 10 years, this area of precious metals has performed substantally better than gold and it is clearly an investment Charter intends to hold onto
Robson is reluctant to be drawn on prospects for the next year All he will say is that "the City is expecting rather better results than for 1991 - probably around $£ 75 \mathrm{~m}$ pretax"
It's interesting to note the extent to which Charter has diversified out of the UK, which now accounts for only $40 \%$ of its business The balance is in the US (30\%), Europe ( $15 \%$ ) and other international operations accounting for the remaining $15 \%$
The counter is trading in Johannesburg on a pe of 17 - rather high for its sector But that probably reflects a genuine need in this country for rand hedges and Charter certanly fulfils this role admirably for SA investors

David Gleason

## CAXTON/CTP

## Opaque but promising

## fM 288192

Activities: Publishes newspapers and magazines through subsidiary CTP Holdings, also has printing, packaging, and ink manufacturing subsidianies
Control: Afmed 74,5\% Modern Media Promotons and Argus Holdings have ultimate control Chuirmun: MShort, Joint MDs TMoolman, N Coburn
Cupital structure: 25,1m* ords Market caprtalisation R136m
Share market: Price 540c Yields 2,1\% on dividend, $20,2 \%$ on earnings, $p$ e ratio, 5,0 , cover, 6,9 12-month high, 545c, low, 500c Trading volume last quarter, 57000 shares Year to March 31 '89 '90 '91 '92 $\begin{array}{llllll}\text { ST debt (Rm) } & 37,8 & 22,5 & 21,2 & 16,9\end{array}$ $\begin{array}{lllll}\text { LT debt (Rm) } & 12,1 & 10,2 & 5,3 & 20,3\end{array}$ $\begin{array}{lllll}\text { Debt equity rato } & 0,41 & 0,22 & 0,11 & 0,07 \\ \text { Shareholders interest } & 0,51 & 0,63 & 0,62 & 0,59\end{array}$ $\begin{array}{lrrrr}\text { Shareholders interest } & 0,51 & 0,63 & 0,62 & 0,59 \\ \text { Int \& leasing cover } & 5,0 & 6,7 & 12,3 & 17,5\end{array}$ $\begin{array}{lllll}\text { Return on cap (\%) } & 15,4 & 168 & 16,0 & 19,8\end{array}$ $\begin{array}{lrrrr}\text { Turnover (Rm) } & 416 & 454 & 482 & 563 \\ \text { Pre-nt profit (Rm) } & 37,3 & 38,7 & 47,1 & 69,5\end{array}$ $\begin{array}{lrrrr}\text { Pre-nt profit (Rm) } & 37,3 & 38,7 & 47,1 & 69,5 \\ \text { Pre-nt margin (\%) } & 8,6 & 8,4 & 95 & 12,0 \\ \text { Earnings (c) } & 1526 & 1452 & 1818 & 2765\end{array}$
Dividends (c)
$\begin{array}{llll}222 & 246 & 303 & 399\end{array}$
$\begin{array}{lllll}\text { Net worth (c) } & 6300 & 7365 & 8662 & 1221\end{array}$

- Since year-end a capitalisation share sssue and subdivision of ordinary shares, caused Caxton s share capital to increase from 717526 ords to 251 m ords

Caxion, the printing and publishing company that derives most of its income from 53\%-held CTP Holdings, remains a closed

## 

the terms of a technology agreement as well as an option to buy a $50 \%$ stake in Dorbyl subsidiary Steel Pipe Industries, Dorbyl Tosa division chaurman Mike Smithyman sard
He sald TOA and Tosa were finalising an agreement to provide Steel Pipe Industries (SPI), a division of Tosa, with the Austraitan company's proprietary pipe jointing and corrosion protection systems for large-bore water pipes
In return, SPI planned to sell $10 \%$ of its equity to TOA - for an undisclosed amount - and to give TOA an sption to acquire up to $50 \%$ of the company by 1997,' Smithyman said.

Smithyman sald the negotiations were evidence of growing co-operation between the two leading tubemakers on the Australian and African continents
During the past year, a technical agreement with TOA had enabled Tosa to improve substantally the competitiveness of its small bore structural and conveyance pipe manufacturing operation
He sard TOA was concerned about political turmoil in SA and this could affect future investment.
The large-bore water pipe market in SA was at a low level, but prospects looked promising, Smithyman said

SPI manufactures large diameter spiralweld and electric resistance welding pipe for the water industry

Tubemakers planned to introduce ats patented coat- ${ }^{-1}$ ing and jointing technology to Dorbyl and provide engineering support for the R20m to be spent on upgrading the SPI equpment


## DORBYL <br> FM 419192

Seamless sale 189 C
What is Tubemakers of Australia (TOA) paying for $10 \%$ of Dorbyl's Steel Pipe Industries (SPI) ${ }^{9}$ Mike Smithyman, chairman of Tosa, of which SPI is a division, is not saying TOA has the option of acquiring up to $50 \%$ of SPI by 1997 In exchange, it is providing the Dorbyl business with patented technology for pipe jointing and corrosion protection systems for large-bore pipes, as well as engineering support for a R20m upgrade of equipment needed for the new technology
Toss, a 6040 joint venture with Iscor, has been Dorbyl's problem child, largely because of its seamless mill Initial investment in the plant came to R 100 m and, after clocking up

losses of R16m, it was mothballed
A further R 74 m was spent expanding and upgrading capacity to meet export requiremints When it comes on line early next year, it will be able to produce up to 70000 t of tube a year

Smithyman says that though demand for large borehole pipes is now low, urban growth offers promise for the future of the market and for exports to the rest of Africa

Shaun Harris

## KNJ optimistic despite massive rise in

INDUSTRIAL holding company KNJ reported a $391 \%$ rise in its attributable losses to R21,1m in the year ended June 1992 from R4,3m last year, but expects to benefit from an increased asset base due to recent acquisitions
As a result, no dividend was declared for the year and, while no earnings a share figure was given, shareholders' funds a share dropped from 177 c in 1991 to 147 c in the period under review
The effects of the deepening recession resuited in an overall $16 \%$ drop in turnover for the year and margins came under pressure due to highly competitive market conditions, the board reported at the weekend
"The impact of political uncertanty and
labour unrest on the group's business during the year, and particularly the last two months, was far worse than anticlpated," It sard.

However, the figures for the year to endJune 1991 have been restated to show abnormal write-offs from investigations in 1991 which contmued into the second half of the financial year and resulted in further losses.

Turnover fell to R 244 m in the year under rupw (R289,8m previously) and net operreving ncome plunged $93,8 \%$ to R896000 (R14,4m)
The group pad out R3m in abnormal write-offs and $\mathrm{R} 9,3 \mathrm{~m}$ for extraordinary

## SHARON WOOD

items, which included losses of R1, Em from discontinued operations and a net loss of R8,2m on "the final settlement owing by and write down of stocks acquired from a former subsidary'

However, a surplus of R219000 from property disposal was reported Net current assets fell by $13,1 \%$ to R145,7m (R167,6m), whle short-term interest bearing debt dropped $20 \%$ to $\mathrm{R} 27,8 \mathrm{~m}$ from R34,7m

KNJ is set to acqure certain subsidiary companies from Sukhulu Holdıngs, which will become the controlling shareholder of the group All formalities are expected to be concluded by early October thus year Sukhulu, a diversified franchise and distribution centred industrial group, is ex pected to inject R120m into the group's turnover

In addition, a R6m investment in KNJ by international trade and project group Elsenberg would create export opportunities and provide opportunities to source new and existing products at competitive prices
"The enlarged group will be in a far better position to benefit from any 1 m provement in general economic conditions and will be well placed to meet the chaland will be well placed to meet the chad
lenges of the new SA", the board said

# ADE set ${ }^{\text {min }}$ <br> <br> to <br> <br> to wipe 

 wipe}

ATLANTIS Diesel Engines (ADE) is set to wipe out its long-standing accumulated losses in the current financial year
Even although the group's profit forecast for the year to June 1993 is lower at R12-million than 1992's R21-million, the gain will be enough to wipe out the deficit
ADE's accumulated losses peaked at over R70-mulhon at the end of 1987
The truck and tractor en-gine-builder will reward its shareholders (the Industrial Development Councı - 87,5 percent; Mercedes Benz AG 12,5 percent) with only their second dividend payout

Mianaging director Mr Fritz Korte is decidedly more bullish about ADE's long-term prospects in spite of the local downturn in new truck and tractor sales

Although the group has been cut down to lean operating levels, Mr Korte says further improvements could be carried out.

He says spare plant capacity has allowed ADE to diversify into other markets The group's Atlantis plant, with a capacity for 50000 engines a year, is only 33 percent used

Mr Korte says projects in diversification already are underway These include the assembly of tractors for MasseyFerguson SA and the exporting

Things are looking up for Atlantis Diesel Engines, in spite of the local downturn in new truck and tractor sales. The company, which builds these machines, is poised to get rid of long-standing losses. And, they are thinking of branching into new areas - from minibus taxis to exports to Brazil.

## MARC HASENFUSS, Business Staff

of crankshafts to Brazıl
The group also could move into the black taxi market ADE now are testing minibuses powered by diesel engines

ADE is benefitting from increased part sales - which last year cleared over R100million and are expected to m crease further in the current year to R110-million

Taking advantage of the opening up of business links with Africa, ADE has set up parts distribution centres in nine African countries (outside those belonging to the Customs Union) These include Mozambrque, Zambia, Malawi, Angola and Tanzania.

Component exports have been growing and are expected to be close to R50-million in the year ahead However, Mr Korte says these export markets in the UK, Brazil and Germany are marginal

He beheves overseas countries will refram from genume bulk orders- untıl a political
settlement is achieved in South Africa

Mr Korte dismisses allegations that ADE has no right to exist in a post-sanctions South Africa
"We are saving foreign exchange, transferring technology, providing employment and our products also provide an advantage to the end user"

He concedes that an imported engine can cost up to 20 percent less than a sumilar ${ }_{2} \mathrm{ADE}$ product However, he emphasises the long-term sawings made via ease of access to less-costly ADE replacement parts instead of sourcing from overseas distributors

ADE also is committed to freezing its engine prices in real terms in a bid to reman competitive against cheaper imports Truck and tractor prices will increase well under the inflation rate, says Mr Korte
"We can't increase the price of our engines because then I'm out of business"


Executive chairman Ronnie Price built an enviable reputation in the early Eighties as a fixer of bombed-out, underperforming companties But viewing performance over the past few years, investors could be forgiven


Activifiest Diversified industrial holding company with interests in the manufacture and/or distribution of machine tools and electrical goods, and a computer bureau
Control: Directors 34,9\%
Executive chairman: $R$ S Price
Capital structure: 60m ords Market capitalisaton R12,6m
Share market: Price 21 c Yields $4,8 \%$ on dividend; $10,0 \%$ on earnings, pie ratio, 10,0, cover, 2,1 12-month high, 21c, low, 16c
Trading volume last quarter, 132000 shares Year to February $28 \quad$ ' $89 \quad 190 \quad$ '91 92 $\begin{array}{llllll}\text { ST debt (Rm) } & \text {. } & 30,1 & 32,0 & 20,7 & 28,7\end{array}$ $\begin{array}{llllll}\text { LT debt (Rm) } & 10,9 & 13,4 & 12,3 & 10,7\end{array}$ $\begin{array}{lllll}\text { Debt equity ratio } & 0,80 & 1,28 & 0,92 & 1,27\end{array}$ $\begin{array}{lllll}\text { Shareholders interest } & 0,44 & 0,54 & 0,44 & 0,34\end{array}$ $\begin{array}{lllll}\text { int } \& \text { leasing cover } & 2,6 & 1,8 & 1,3 & 1,5\end{array}$ Return on cap (\%) $11,9 \quad 13$, Turnover (Rm) Pre-nt profit (Rm) Pent margin (\%) Earnings (c)
Dividends (c)
Net worth (c)
miracles that these moves - acquisition of minority interests in Eurovest and the assets of Computermatic, plus the sale or closure of nonperforming divisions - will by themselves restore Eureka's fortunes
Price goes no further than to say that this year it should at least maintain performance, but significantly better returns can be expetted only when the economy improves
A curious feature is that extensive struc tural changes have had almost no impact on key financial ratios Thus, though the total asset base has been carved back from a 1990 high of R114,7m to R86,3m, this is matched by a corresponding decline in sales, so that 1992 asset-turn ratio, at 1,26 times, was almost unchanged from 1990's 1,24

Similarly, though borrowings (net of cash) have over the past two years dipped from R $52,3 \mathrm{~m}$ to $\mathrm{R} 37,2 \mathrm{~m}$, any benefits to the balance sheet were offset by a drop in total shareholders' funds (including minorities) from R $40,8 \mathrm{~m}$ to $\mathrm{R} 29,4 \mathrm{~m}$, so that the latest


FH 1819192 more fixing needed 189 CD
debt equity ratio, at 1,27 , is a mere whisker below the 1990 peak of 1,28 , despite the repayment of over R15m in loans
The company, however, beleves that a more realistic picture is obtaned by comparmg borrowings to its own capital base (excluding minorittes) - the method normally used by banks Calculated this way, and because its own shareholders' funds have contmued to grow, the debt equity ratio has come down from 2,36 in 1990 to 1,33

Net return on equity has been volatile but there can be little encouragement in a steep decine from $13,6 \%$ to $4,5 \%$ which, viewed against the pre-interest ratios, points to severe negative gearing

It is against this background that some comments in the report must be viewed
Yes, borrowings have been cut But the debt equity ratio hasn't, and remains unacceptably high And yes, interest cover has improved But at 1,5 tumes (1991 1,3) it still has a long way to go before it reaches what is normally considered safe territory
And, yes, working capital has indeed been reduced But so has turnover, and the relationship between the two has also over the past four years remained unusually static, withn a range of $40,3 \%$ (1992) and $43,3 \%$ (1990) of sales Having to invest 40c of every sales rand in working capital is a heavy burden for any group and may in part explain why gearing remans stubbornly high

Some refinancing may be desirable but, with the share price at 21 c still well short of the 47 c net worth, optons are limited It could be that the group's long-term interests will best be served by simply trying to trade into a more favourable position
The share has risen from 16c over the past

## State is urged to encourage greater use of diesel power <br> ADE, the Industrial Development

 Corporation subsidiary and SA's only diesel engine manufacturer, had targeted the medium commerical vehicle and midı and minibus markets to switch to diesel power kets to switchny, which had forecast R17m profit for the year to end--June 1993 compared with the R23m profit the previous year, wás already exporting diesel-powered minibuses to Zumbabwe where the price difference between diesel and petrol was high said ADE MD Fritz Korte"Nowhere in the world are the taxi and the medum truck markets dominated by petrol power A.change to nated by.per for taxis could save SA nearly R700m a year, rising each neary this would result in cheaper yeares, and bus subsidies could be decreased," sald Whitmore
The perception that diesel engines were nossy, smelly, dirty, smoky and underpowered had become a myth underpow the rapid development of following the raphnology, she sadd
diesel engine techno more efficient fuel usage This would also have the benefit of decreasing the level of exhaust emissions specialised fireproof and securty doors

Strangely, nvestor response has been cool Since the $F M$ reviewed the 1991 report, the share price has shown a net decline of $32 \%$ from 137 c to the current 93 c and is $40 \%$ off the 156 c 12 -month peak Even accepting that second-line companies like Toco tend to bear the brunt of any deterioration in sentiment, the degree to which it has underperformed the broad market seems excessive
Reasons are obscure Profit-wise, 1992 was not excitng, but at least EPS (on substantially more shares, after structural changes towards the end of 1991) remain tilted in the right direction with a $3 \%$ gain
The only real critucism is that the gain derives entirely from a drop in tax rate from $18,3 \%$ to $12,3 \%$ (without which EPS would have been 17,9c) But as the tax rate is likely to remain low as Toco benefits increasingly from a greater proportion of export earnings, it is questionable whether this detracts sigmificantly from the quality of earnings

Expansion has not strained the balance sheet, where debt equity ratio (on shareholders' funds net of goodwill) has come down from 1991's peak of 0,72 to 0,62 More important, combined interest/leasing cover has increased to 7,3, its best since 1989, suggesting that the group has adequate funding capacity even if it has to refinance its R10m redeemable prefs with more expensive borrowings in a little over a year's time

The overall impression is that Toco not only knows where it is going, but has the initiative and resources to get there Off an already high base, there is probably not much scope for any significant increase in earnings while the domestic economy remains flat, but the longer-term picture is brightened by prospects of additional profits from the new international associations
At 93c, the share is on an historic dividend yield of $8 \%$ and could be worth adding to the shopping list as and when market sentiment becomes more settled

Brian Thompson
$\qquad$


## Lenco's R51m purchase of

 Metkor effective from:May 1CAPE TOWN - Diversfifed industrıal holding group Lenco Holdings has bought Metkor Industries - the sole assets of which are Hendler \& Hart ( $\mathrm{H} \& \mathrm{H}$ ) and certan property interests - from the Metkor Group for R51m
Savings will be acheved through the rationalisation of $\mathrm{H} \& \mathrm{H}$ 's and Lenco's plastic mjection-moulded closures and contaner business ?

Both companies have similar factories in Durban
$\mathrm{H} \& \mathrm{H}$ also produces metal and aluminum kitchenware at its Boksburg factory and has started exporting its products to the US.


Payment will be made with R31m cash and the issue of 6-milion renounceable Lenco shares at 333c a share The deal takes effect from May 1 :
The purchase price takes into account the fact that Metkor Industries made losses for the three months from May to August attributable partly to strikes and abnormal write-offs.
Had the deal been effective for the sux months ending August 31, Lenco's earnings would have increased

$12,85 \%$ to $24,32 \mathrm{c}$ from $21,55 \mathrm{c}$ and tangible net asset value $7,63 \%$ to $222,3 \mathrm{c}$ from 206,54c.
The group's gearing ratio would have increased to $39,94 \%$ from $22,91 \%$, a rise which executive chairman Doug de Jager said was within limits and would be lowered by yearend by the cash generated through operations
The group intends to announce its interim earnings to end-August during October.
Diluted earnings a share of 24,32c would represent an increase of $8 \%$
over last year's $22,5 \mathrm{c}$ a share De Jager sald yesterday that trading conditions had been very tough in the clothing and footwear industries, where demand was sluggish
There had been severe pressure on prices
$\$$
He sald the acquisition of $\mathrm{H} \& \mathrm{H}$ would open the way, for rational isation in sales, admimstration, distribution and production
These synergies would enable H \& H's Durban operation to become profitable
The Boksburg factory would be turned around through rationalssation

## Options:

De Jager said the acquissition gave Lenco access to a hcensing agreement for patented closures
Lenco has been managing Methor Industries, and has acquired the company in terms of an option to purchase granted in terms of the management agreement
De Jager said a conflict of interest had emerged between Lenco's management contract and its own business
De Jager was confident the acquisition would contribute positively to the group in the short to medium term

3\% earnings rise lags inflation Sasfin reports

## Business Editor

TRADE and equipment financrer Sasfin Holdings has retained its record of steadily rising profits for the past five years - in nominal terms
But in real terms its $3 \%$ rise in earnings in the year to June achieved in spite of recessionary conditions and an increased risk of bad debts, lags the inflation rate It compares with a $20 \%$ rise in earnıngs last year

## Tax bill

Net operating income before tax rose by $2,5 \%$ to $\mathbf{R 2 , 5 m}$ ( $\mathbf{R} 2,4 \mathrm{~m}$ ) Earnings at share level were 21,9c (21,2c) The dividend is maintaned at $8,5 \mathrm{c}$ a share
The tax bill was lower at R43 000 (R55 000) Attributable income was R2.4m
MD Roland Sassoon said the
group's performance had "improved consistently throughout the year, with the second six months showing an increase over the first
"The group is well placed to move into the future, with gearing remaining well within the indus try norm
"This is underpinned by sound banking relationships, and sys tems and staff ready to take advantage of any improvement in economic conditions"

Sassoon sard the group had become "an increasingly sophisticated and significant asset-based financier it is now a meaningful player in the office automation equipment rental market"

It also rents signage, plant vehicles and machınery

Other services include countertrade and merchandise converting as well as trade finance in the form of invoice discounting, ship-
ping and confirming for both domestic and foreign trade

Following the listing of a R90m tranche of asset-backed debenture stock in mid-1991, a second R30m tranche of credit-enhanced rental agreements was securitised in the year to June through Sasfin Asset Securitisation

## Rentals

Sassoon pointed out that "securitisation provides the group with access to the capital markets for relatively large sums without having to resort to gearing "

This enabled the group to increase the size of its rental book while reducing the cost of borrowing

He said the outlook for next year depended largely on politıcal developments, which would influence the length of the downturn

## KNJ and, Sukulu in merger merger of certan of sukulu Holdings' operations with the KNJ

 Group would benefit KNJ materially Group wourd bengh rationalisation and increased penetration into local, Afri can and overseas markets, charman Keath Jenkins saldIn his review for the year to end

June 1992, Jenkins sand the merger would enhance export and import op portumities through association with the worldwide network of the Eisenberg Group, and KNJ's enlarged asberg Gase would benefit with regard to set base would benens

The Eisenberg Group holds a stake in Sukulu with the Ichikowitz family The activities of Sukulu's Astra television and appliance sales, Astra refrigeration manufacturing, and the Suzuki motorcyle distribution divlsions were to be merged with KNJ boosting turnover by about R120m

KNJ activities involve manufacuring and merchandising of power tools, light engineering materials, diesel engines, machine tools, motor cycles, materials handling equipcycles, whate goods and clearing and forwarding services

The group posted a loss of $\mathrm{R} 8,9 \mathrm{~m}$ before non-recurring items in the before non-recuring economy was past year The sliding economy was reflected in the lower turnover for the last SIX months of its reporting period, which accounted for $11 \%$ of the $16 \%$ deterioration for the year

Losses arising from elimination of
Losses arising fismesses amounted unprofitable businesses amon was r9,5m The engmeert in Sudmo Stainless Steel was realised, and some manufacturing and warehouse facilstıes were relocated

Activifies: Supphes electrical equipment-to heavy industry and mines
Control: Directors 86\%
Executive directors: A W Barlow, B Greenblatt, C JE Lane, V Farkas (financial)
Cupital structure: 9,6m ords Market capitalisation R8,2m
Share market: Price 85 c Yield $10,5 \%$ on earnings, $p$ e ratio, 9,6 12-month high, 85 c , low, 60c Trading volume last quarter, 4000 shares

| Year to Feb | '89 | '90 | '91 | '92 |
| :--- | ---: | ---: | ---: | ---: |
| ST debt (Rm) | 1,8 | 2,7 | 6,7 | 7,0 |
| LT debt (Rm) | 0,1 | 0,3 | 1,7 | 1,8 |
| Debt equity rato | 0,13 | 0,40 | 1,02 | 0,89 |
| Shareholders interest | 0,43 | 0,33 | 0,34 | 0,42 |
| Int \& lasang cover | 9,5 | 8,0 | 5,7 | 2,5 |
| Return on cap (\%) | 16,9 | 22,4 | 1,5 | 10,4 |
| Turnover (Rm) | 41 | 52 | 46 | 50 |
| Pre-nt profit (Rm) | 2,6 | 3,5 | 2,9 | 2,1 |
| Pre-nt margin (\%) | 6,3 | 6,8 | 5,9 | 4,1 |
| Earnings (c) | 14,3 | 18,0 | 17,5 | 8,9 |
| Dvidends (c) | 5 | 6 | 7 | - |
| Net worth (c) | 52 | 36 | 52 | 64 |

better than breakeven The directors' report implicitly confirms this, with a reference to particularly intense competition in that period "To defend and build market share, the established policy of reducing profit margins to meet competition was maintaned," they add
Though they say the current year started well for the manufacturing division, they can make no "meanngful" forecast in these economic conditions But they believe Cenmag's underlying financial strength, broad-based product range and efficient distribution network place it well to benefit from opportunthes or any upturn in the economy

## Dividend passed

The dividend was passed to conserve hiquldity It was presumably for the same reason that the holding of $3,85 \mathrm{~m}$ Colvest shares were sold, apparently at the cost of R2,9m, to judge from the cash-flow statement which, surprisingly, is the only reference to the disposal in the entire report


Helped by this cash inflow, some of the financial ratios actually 1 mproved modestly Another plus factor is that, on an $8,5 \%$ rise in turnover, stocks were up only $1,2 \%$.
Since the last sale of 4000 shares at 60 c on June 5, the share has been bid up to 85 c on no turnover Such a big premium to NAV doesn't seem justified by the known facts In any case, a stock of so limited marketability can hardly be considered a serious candidate for most portfolios
With pre-fax proftt at half-time down from R1,4m to R1,2m, a 12-month pre-tax also at $\mathrm{R} 1,2 \mathrm{~m}$ imphes that the second half was no

KNJ/MIDMACORFM 2110992 A cool response

KNJ - Activities: Holding company of Midmacor Other interests include engineering and civil engineering
Control: Since year-end Sukhulu Holdings (51,3\%)
Chairman: KN Jenkins, CEO DB Jameson Capital structure: 71,3m ord Market capitalisation R21,4m
Share market: Price 30c 12-month high, 60c, low, 30c Trading volume last quarter 100400 shares
Year to June 30
ST debt (Rm)
LT, debt (Rm)
Debt equity ratio
Shareholders' Interest
int \& leasing cover
Return on cap (\%)
Turnover (Rm)
Pre-int profit (Rm)
Pre-nt margin (\%)
Earnings (c)
Dividends (c)
Net worth (c)

|  |  |  |  |
| ---: | ---: | ---: | ---: |
| 89 | 90 | 91 | 92 |
| 33,9 | 31,4 | 35,0 | 28,4 |
| 10,3 | 3,2 | 2,2 | 27 |
| 0,57 | 0,43 | 0,41 | 0,44 |
| 0,47 | 0,55 | 0,58 | 0,56 |
| 5,99 | 3,69 | 1,92 | 0,11 |
| 14,1 | 11,9 | 6,5 | 0,5 |
| 338 | 334 | 290 | 244 |
| 33,7 | 29,5 | 14,4 | 0,9 |
| 9,9 | 8,9 | 5,0 | 0,4 |
| 37,2 | 20,8 | $(3,6)$ | $(16,2)$ |
| 8 | 6 | 2 | $n 11$ |
| 157 | 188 | 177 | 147 |

MIDMACOR — Activities: Imports and distributes a variety of industrial products Other interests include rebuilding diesel engines and retailing of motor vehicles
Control: KNJ (88\%).
Chairman: $K N$ Jenkins
Capital structure: 7.9 m ords Market capitalisation R2,4m
Share market: Price 30c 12-month high, 60c, low, 30c Trading volume last quarter 160 shares
Year to June 30
ST debt (Rm)
LT debt (Rm)
Debt equity ratio
Shareholders' interest
Int \& leasing cover
Return on cap (\%)
Turnover (Rm)
Pre-int profit (Rm)
Pre-nt margin (\%)
Earnings (c)
Dividends (c)
Net worth (c)

| $\prime 90$ | $\prime 91$ | $\prime 92$ |
| ---: | ---: | ---: |
| 8,2 | 12,4 | 13,1 |
| 6,1 | 6,2 | 5,6 |
| 0,69 | 092 | 1,28 |
| 0,49 | 0,90 | 0,34 |
| 2,76 | 1,60 | 0,26 |
| 15,8 | 9,2 | 2,4 |
| 86,8 | 18,8 | 75,8 |
| 7,4 | 4,7 | 4,0 |
| 8,5 | 6,0 | 1,9 |
| 36,4 | $(5,8)$ | $(74,1)$ |
| 6 | 2 | - |
| 264 | 250 | 182 |

With KHJ's track record, one would normally have expected a change of control to boost the share price Instead, after reaching a 12 month high of 60 c in May - around the start of negotiations that led to the deal with


FM 2/10192 (189C)

Sukhulu Holdings - it has dropped to 30c, less than half the adjusted, post-merger NAV of 93c
In part, the market's cool response could reflect perception is that a major task confronts the new controlling shareholders And, pertinent since release last month of the circular detailing the transactions, it could also recognise that the Sukhulu assets which have been injected into KNJ are no great shakes

Dealing first with the old KNJ, the 1992 year was another disaster and in many respects the worst since the listing in 1988 Any hopes a year ago that the restructuring that had been accomplished to that point would at least stabilise performance were snuffed Losses grew and this was worsened by the admission that problems were compounded by management shortcomings, this time in listed subsidiary Midmacor

Outgoing chairman Keith Jenkins makes no bones about this In his Midmacor annual review, he refers to the "unsatisfactory performance by the management of our bussnesses," and a need to "strengthen the management performance and team and to ensure discipline and adherence to latd-down policies and practices."

One can only guess the extent to which Midmacor's results were affected But it wrote a further R3m off stock, increasing its total attributable loss for the year from R2,8m to R5,8m

KNJ's share of Midmacor's losses amounted to R5, 1 m , or $7,2 \mathrm{c}$ a KNJ share $44 \%$ of its own total attributable loss The rest of KNJ collectively lost ic a share, before taking into account extraordinary write-offs of R9,5m after settlement of a long-standing dispute with the owners of the former Subroc businesses
Combined effect of these various losses trading, abnormal and extraordinary - was to wipe off more than R21m from KNJ's equity base, reducing own shareholders' funds from R126,2m in 1991 to R105m Management did well to maintain relatively stable balance sheet ratios - the debt equity ratio, for instance, rose only marginally to 0,44 thanks to a $\mathrm{R} 6,4 \mathrm{~m}$ reduction in net borrowings This, out of a negative cash flow of $\mathrm{R} 5,6 \mathrm{~m}$, was made possible by a release of funds from working capital
At the date of the merger, KNJ had a total asset base of R191m, generating sales of R244m and no profit

Turning to the Sukhulu assets acquired, based on the data in the circular, things look comparatively better Operating in much the same areas as KNJ, it is not surprising to find these companies, too, have suffered significantly in recent years But, according to audited results for the year to December 1991, unlike KNJ, they managed to keep their heads above water and earned combine attributable profit of R2,1m (after pref dividends)

When one turns to the pro format effects of the merger, based on Sukhulu's unaudited results for the 12 months to June 1992

DATES TO REMEMBER
Last day to register for dividends: Friday Oct 9: Aberdare 56,5c, Assore 250c, Dalys 37,5c, JD Group 4c, Minorco $101,7 \mathrm{c}$, Ohio 1,8c, Q Data 14,4c; Rand Leases Prop *7,69c, Ruhold $\dagger 40 \mathrm{c}$; Suncrush 390c, WB Hold 7c. Meetings:
Monday Oct 5: Distillers (Stellenbosch); KNJ (Ord \& S); Midmacor
Thursday Oct 8: Primrose GM.
Friday Oct 9: Deelkraal, Doors, Dries; ET Cons, Harts; Northam, Target, Villase; Vlaks, Zandpan
All meetings are in Johannesburg unless otherwise stated

* $=$ Per combined unit
$\dagger=$ Special dividend
$\mathrm{S}=$ Special meeting.
(matching KNJ's financial year), the picture changes The circular gives the pro form effect on earnings as a reduction in attributable loss from $16,2 \mathrm{c}$ (calculated on KNJ 's historical issued capital of $71,3 \mathrm{~m}$ ords) to 7,1c (calculated after taking into account the 75 m new ord issued to Sukhulu)

Profit contribution from the Sukhulu companies for the 12 months to June cannot have exceeded R1,2m which, viewed against the audited R2,1m profit for calendar 1991, could indicate these companies were merely breaking even in the first six months of 1992
Three factors are likely to dictate KNJ's future the degree of success the new controlling shareholders may have in addressing problems in KNJ , the extent to which rationalisation benefits can be achieved, and potentral benefits of using Sukhulu's internatonal connections to expand the geographical area of operation
On paper, it can work Obviously, the Israeli-based Eisenberg Group (one of Sukhulu's backers) believes it will, otherwise it would not be offering 85c a share for $10 \%$ of KNJ's old issued capital Equally, KNJ has, over the years, suffered a massive loss of its equity base NAV a share has declined from a peak of 188 c in 1990 to the present, postmerger 93c This puts an automatic brake on earnings potential Even if, by some miracle, the enlarged group returns to a $25 \%$ ROE, EPS would still amount to only $23 \mathrm{c}-14 \mathrm{c}$ (38\%) less than the 1989 peak Brian Thompson


BEARING MAN

## Dilution hurdle

Activities: Distributes ball and roller bearngs,
power transmission products, seals etc
Control: Anglovaal (51\%)
Chairman: D Royston, MD GJ Till
Capital structure: $9,4 \mathrm{~m}$ ords Market capitalisation R41m
Share market: Price $435 c$ Yields $5,2 \%$ on dividend, $15,7 \%$ on earnings, pe ratio, 6,4, cover, 3,0 12-month high, 450 c , low, 390c
Trading volume last quarter, 13350 shares Year to June $30 \quad$ *'89 ${ }^{2}$ '90 *'91 t'92

| ST debt (Rm) | 9,3 | 22,9 | 20,6 | 16,4 |
| :--- | :--- | :--- | :--- | :--- |

Debt equif
Sharequity ratio Shareholders' interest int \& leasing cover Return on cap (\%) Turnover (Rm) Pre-mt profit (Rm) Pre-int margin (\%) Earnings (c) Dividends (c)
Net worth (c)

| 1,7 | 3,8 | 6,0 |
| ---: | ---: | ---: |
| 1.04 | 1.41 | 1,23 | $\begin{array}{llll}1,04 & 1,41 & 1,23 & 0\end{array}$ 0,3

22,9 $\begin{array}{llll}22,9 & 26,0 & 25,6 & 14,0\end{array}$ $\begin{array}{rrrr}52 & 86 & 96 & 119\end{array}$

| 9,1 | 16,4 | 16,2 | 13,9 |
| :--- | :--- | :--- | :--- |


| 17,5 | 19,0 | 16,9 | 11,9 |
| :--- | :--- | :--- | :--- |

* Year to February
$\dagger 16$ months annualised where necessary
This report is the first to be issued since the merger between Bearing Man and the bearing interests of Anglovaal's Steelmetals The merger, with some smaller acquisitions, was mainly responsible for the $56 \%$ increase in total assets between end-February 1991 and June 30 this year and the near doubling of shareholders' funds.
But minorities are probably scratching their heads as to whether they are any better off The short answer is that they will probably never know, as it is impossible at this stage to determine who contributed what to the 1992 results On the face of $1 t$, it would appear that the main beneficiary so far is Anglovaal, which controls the enlarged group through AVI and Aveng

Part of the problem in assessing the 1992 results is that the merger took place seven months into the 16 -month accounting period With the substantial changes brought about by the merger, there is no accurate way of annualising the results to provide a full comparison with those of previous years The method used by the $F M$ was a standard proportionate calculation based on the full 16 -month accountung period, while the company has simply annualised the last six months' trading, which the company believes is more representative of the post-merger

$86 \cdot$ FINANCIAL MAIL • OCTOBER • $2 \cdot 1992$

The difference between the two is startling For example, the $F M$ 's method produces a small dechne in pre-tax profit compared with 1991, whereas the company's method indicates a $12 \%$ improvement Both, obviously, cannot be right, but the $F M$ 's method at least has the advantage of enabling a calculation of annualised EPS, an exercise which the company has not even attempted
This calculation points to a dechne in annualised earnngs from 1991's $94,9 \mathrm{c}$ to $68,3 \mathrm{c}$, which in turn comes close to the diluting effect indicated at the time of the deal The pro forma effects given then, based on the 1991 results of both companies, indicated that Bearing Man's EPS on its enlarged issued capital would decline to $67,2 \mathrm{c}$, reflecting the lower profitability of the Steelmetals assets

On a more optimistic note, at least 1992's results did not turn out any worse than indicated, despite the accelerated decine in the economy since the September 30 merger date So it could be argued that the merged entity has shown improved inherent strength despite having had to absorb heavy (but undisclosed) costs associated with bringing the two operations together and the establishment of a new distribution network - a conclusion supported by chairman David Royston's view that the two businesses are strongly complementary

With these costs out of the way, it would appear that a more buoyant performance can be expected this year, though the benefits in terms of EPS are likely to be offset by the fact that 1993 EPS will be calculated on the full $9,4 \mathrm{~m}$ issued shares instead of the $7,4 \mathrm{~m}$ weighted average used last year, and that the accounting period will revert to a normal 12 months instead of 16
So while Royston comments that it will be "extremely difficult" to exceed the 91c earned in the period just completed, it should be borne in mind that merely mantaining earnings at this level would require an effective $68 \%$ increase in attributable income something that, in the present business chmate, could come only from significant rationalisation benefits

Bran Thompson

## -COMPANIES

## Klipton 'aims to take out rivals' <br> ANDREW KRUMM 189 C

INDUSTRIAL holdings group Kip-
ton will contmue to increase its market share through organic growth and by acquisitions, says jomint chairman Nigel Matthews.
Matthews said in the annual report for the year to June 1992 the industrial and safety equipment markets were overtraded, and Klupton aimed to "take out competitors",

Fierce competxtion saw Klipton's profit margins narrow in 1992, with

creased turnover. "The orecession offers opportunies to take out competitors and enlarge market share accordingly
He declined to disclose whether any acquisitions were in the offing, but said the security business had exciting growth potential

Other group priorities included a need to reduce interest bearing debt, which rose by $\mathrm{R} 8,5 \mathrm{~m}$ to $\mathrm{R14}, 4 \mathrm{~m} \mathrm{~m}$ 1992, and consolidation
"Management is working to bring down the debt to equity ratio which rose to $60,4 \%$ in $1992(32,6 \%)$ - by tight asset management like destocking, and the use of assessed tax losses." $8 / / \partial / 92$

Earnings and cash would benefit in the next two to three years from a lower than normal tax rate as available tax losses were used up. He declined to forecast group turnover and earnings for 1993.
KLIPTON
FM $16 / 10 / 92$.
Six and out


Warnings sounded by the Matthews brothers in December rang true with the annual results, which ended the industrial holding group's six-year record of real growth Full effects of an acquisition spree of close on R8,8m in financial 1992 should, it is hoped, provide the synergistic benefits which have been at the heart of the previous success Inclusion of SA Castors from March increased manufacturing capabilities and hence market share in related products Also during the year, the remaining $20 \%$ was
$118 \cdot$ FINANCIAL MAIL • OCTOBER • $16 \cdot 1992$

acquired in Sandton Sentry Since year-end, Klipton has expanded its asset base further, acquiring Protector Gardrite to complement its personal safety equipment business (Campbell Gardwel) for just under R1m

With thinner margins, pre-tax profit almost halved to $\mathrm{R} 5,5 \mathrm{~m}$ (R10,2m) Despite a substantially lower tax charge (R800 000 versus R $3,8 \mathrm{~m}$ ), EPS fell $34 \%$ A debt equity ratio up to $60 \%$ (33\%) was well above the self-imposed limit of $50 \%$ This can partally be explained by higher stocks, the result of deteriorating trading conditions The interest bill almost doubled to R2,9m


Joint charrman Robin Matthews says several areas offer opportunities for growth In the safety and security division, for example, Austın Safe's export drive into Africa has taken off and exports to the UK continue to do well Post-acquisition rationalisation programmes have been completed
When the prelimınary figures were published the company was still hoping for real earnings growth this year With continued poor economic conditions, heightened by the recent month-long Numsa strike, Matthews now doubts whether this will be possible
Nevertheless, he says Klıpton's diversity and leadership in the material handing industry should, to some extent, provide a cushion Of course, much hangs on the political and economic climate and the ability to service higher borrowings
Though at 270 c the share is at a 12 -month low, a $7 \%$ dividend yield is well priced in relation to the market With the restructuring in place, the share may have upside potential

Marylou Gretg


WITHIN a week of approval by shareholders for the reverse takeover of listed KNJ, the new controlling management has clinched two major contracts with institutions in China.

The reverse takeover was done through the purchase of selected compatible assets from Sukhulu Holdings for the issue of new shares by KNJ. Unlisted Sukhulu has grown rapidly sunce it was established by Lou Ichikowitz in 1987 after a management buyout which included Suzukı Distributors from Trust Bank.
Since the KNJ takeover, $7 \%$ of KNJ's shares are held by the worldwide Elsenberg group. Ichikowitz, KNJ's new chairman, has a strong relationship with the founder of Eisenberg group, Shoul Eisenberg Fortune Magazine names Eisenberg as one of the world's wealthiest men

The Eisenberg group, and Sukhulu, in which Eisenberg has a substantial minority stake, are particularly known for their expertise in international barter. The Eisenberg group is the largest non-Chinese company operating in China, where it has 14 offices

Comerdentally, the deals were clinched while Nelson Mandela was in China.

The first deal is for a

## KNJ clinches contracts

NTH 1894
iont venture between KNJ and Shandong Light Industry Products Import and Export Corporation (Shandong Corporation), the official trading corporation of Shandong province in central China Shandong Corporation co-ordinates import and export by about 20000 producers of light engineering products such as bicycles, tools, hardware, agricultural implements and appliances.

KNJ's infrastructure will be used to market products in Africa from Shandong Corporation. KNJ believes there are extensive synergles with KNJ and that Shandong Corporation's products are appropriate in technology and price to Africa's needs Shandong Corporation will be investing in SA and a few of its managers have been seconded to KNJ's offices to gain an understanding of the local culture and market
KNJ will be able to ensure the quality of products from China because the Elsenberg group has extensive screening and quality control facilities in China KNJ intends to offer these facritities to other com- Chinese firms $1 c / 10 / \% Z$
panies
The second deal, with the Tienjin Light Industry Products Import and prport Corporation, is similar to that with Shandong Corporation.

Tienjin is in Hebei province, near Beijing
The two deals followed the shareholders meeting held on October 5 to approve the Sukhulu-KNJ deal The gap between the effective date of the deal (July 1 1992) and approval by the meeting means the new management must act swftly in the less than nine months left in KNJ's present financial year to achieve its target of reverting it to profitability.

In the year to end-June 1992, KNJ reported an attributable loss of R11,6m, and $\mathrm{R} 21,1 \mathrm{~m}$ after extraordinary items.

Ichikowitz expressed confidence in KNJ and SA "The future of SA is tinged with doubt and we have many sceptics Sukhulu, with Eisenberg, believes however there is a great future in SA."

Sukhulu is a franchise and distribution-centred in-
dustrial group. It started in 1936 and its activities span transportation and equipment supplies, industrial supplies, sporting and leisure goods, clothing and footwear, food processing, medıcal and dental products, marine products, building materials, electronics and special trading activities

Only Sukhuiu businesses compatible and allied to existing KNJ businesses will be injected into KNJ. These nclude Sukhulu's Suzuki franchise, trading activitues in tools, hardware and sporting goods, manufacture and trading activities in white goods and TVs, brickworks, the retall division (mainly in motor) and property

KNJ's activities span specialised steel, materials handling and mining equipment, tool manufacture and sales, white goods manufacture, sea and air clearing and forwarding, and property.

Midmacor Industries, a listed company $88 \%$-held : by KNJ, has the franchise n SA for Honda motorcycles and power products.
 ery equipment company Macadams's earnings dropped to 3,1c (5c) a share in the six months to end-August
MD Ramund Pouliart said the $9,9 \%$ decline in turnover to R 16 m (R17,8m), was cushoned by a huge rise in export sales Local sales dropped by $20 \%$, but "exports doubled to beat the figure attaned during the whole of the durevious year"
Operating income dropped by $7,3 \%$ to $\mathrm{R} 1,3 \mathrm{~m}$ and margins improved
The mitérest bill rose to 'R753 000 from R575 000, largely due to the rise in export financing, and net income dropped to R522 000 from R801 000
No interim dividend, was declared, in lune with company policy' to declare one dividend a year Poullart said this meant net profit was retained in full as shareholders' interest, increasing NAV to $53,3 \mathrm{c}$ a share from $51,2 \mathrm{c}$ at the February year-end
He sad costs.were continuously rising, and expendture on research and development was also on the increase
The company had to spend more on exhibiting over seas, but this would lead to an increase in exports Poulart sald results for the second half should be similar, if not better than those in the first half as growing export sales would offset the depressed local economy

\title{

Powertech in
bid for Picapli

## Ey AUDREY D'ANGELO <br> Business Editor

POWER Technologies (Powertech) has offered to buy control of Capebased Picapli, which manufactures and distributes refrigerators, freez ers and stoves, for $R 8,5 \mathrm{~m}$. The deal will be funded by an issue of Powertech shares.
Powertech will also pay R21m into Pıcapli's loan account, and intends to have a R21m rights offer to reduce interest-bearing debt.
The offer has already been approved by the majornty shareholders
Minorty shareholders in Picbel and P1chold will be asked to approve a scheme of arrangement under which Powertech will acquire $61 \%$ of Picaph
Holding company Pichold will retain a $32 \%$ interest and both Picbel and Pichold will be de-listed from the JSE.
Simon Nash, a founding shareholder of Valard, will acquire $30 \%$ of Powertech's interest in Picapli and will manage the company
Shareholders are being offered 188 Powertech shares for every 100 Picbel shares and 150 Powertech shares for every 100 Pichold shares
Alternatively, they may take a cash offer of R6,58 for each Piebel share and R5,25 for each Pichold share They may not
choose a combination of cash and shares Following the change of control Pichold will offer Picapli minority shareholders, excluding Pichold, approximately 80c a share

Picbel was trading at R6 a share and Pichold at $\mathrm{R5}$ a share yesterday

Explaining the reason for the offer Powertech executive chairman Peter Watt said he expected a big rise in demand for consumer appliances as the economy m proved.
Picapli already had 38: of the domestic market, and an expanding export trade

Jan Pickard, senior, chairman of Picapli, Picbel and Prchold, said yesterday he was confident that the electrification of black townships would mean a huge demand for refrigerators and stoves
But there was no growth in demand in the present state of the economy And all manufacturers had been hit badly by infiation, which was pushing up their costs
"You need more capital every year Today is the time for blg people, who can ride out the recession and walt for better times"
Pickard said Preaph was exporting to other African countries including Zimbabwe, Reunion and Mauritius These markets were growing
A statement issued by Powertech yesterday said the deal meluded acquiring Picapli's full product range including the KIC

\section*{(1896) CT511192

## (1896) CT511192 

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Indesit, Whiripool and Hitachi ranges
It would position Powertech to take advantage of increased consumer spending as social upliftment projects were implemented The group will be puting its muscle behind ensuring optimum competitiveness and market penetration by the new acquisition"

Watt said "Whatever the outcome of the evolving political scenario it is clear that the size of the domestic market inll increase as more people become economically active"
He warned that SA was no longer a closed economy with protected local markets "The consumer goods industry is facing severe cometition from imports
"However white goods are being produced competitively by Picaplı
Watt said increased production ' has enabled the company to boost export business "
The deal includes four-year restraint of trade agreements with Jan Pickard senior and junior against competition with companies on the Picapli group
Jan Pickard senior pointed out "We still have $30 \%$ "
The Powertech statement warned that "It is unlikely that Picaph will declare a dividend on its ordinary shares until gearing has been further reduced by improvements in working capital"

## Nordberg aims at being preferred supplier to Africa

HEAVY mining machinery manufacturer Nordberg is contender for the SA Non-Listed Company Award for the fourth successive year The company received a special award last year
Financial director Leon Chomin says one of Nordberg's missions is to excel in customer service needs by providing product quality and offering clearly differentiated products, systems and services that provide effective solutions to customers' problems
Nordberg has operated in SA for over 76 years. It was formerly a wholly owned US company before restructuring in 1988
The company was acquired by First Merchant Bank and the local executive directors, who jointly have a combined controlling interest, while a Dutch company continues to control a minority stake

Chomin says the company has managed to repay its acquisition debt in four years, even though it was highly geared at the tume
Nordberg managed this through strict financial discipline
"The company has a reputation for providing the latest technology through which customers are able to reduce their operating costs"
Mining has been especally affected by the recession, but Chonin says Nordberg is fortunate to have Anglo American, Anglovaal, JCI and Gencor as ats customers
All its equipment is manufactured locally, but the technology comes from licensors in the US, France and Austraha
Nordberg is known in the mining industry for its supply of cone and jaw crushers, vibrating feeders and screening products

It recently introduced
the Rammer hydraulic hammer and the Gurdlach range of roll crushers
The company can also design a complete turnkey project
Chonin says while Nordberg has been committed to the export drive, inflation has stunted its competitiveness in American and European markets

He says the General Export Incentive Scheme has assisted the company in of fering more competitive prices, but it has found export margins falling
Nordberg products have been promoted in Central Africa, the Indian Ocean islands, Israel and through Nordberg's international distribution into Europe, North America and Asian Pacific areas
One of its objectives is to pursue partnership arrangements with internatoonal bankers to become the preferred supplier of


Graphac RUBY GAY MARTIN
goods and services to Africa

Chonin says Nordberg is concerned about the unrest which is hampering economic development of many underprivileged communities in SA

However, he says the company is cautiously optımistic that once a political dispensation has been reached, foreign capital will be attracted to SA

Long-term objectives are to launch new high-performance crusher ranges from overseas licensors and to concentrate on "service exchange" as an alter-
native to some customers Rising costs have seen some customers opt for refurbished parts and equipment and the company has been forced to incorporate its Welkom refurbishment plant into its Vereeniging operation

Chonin says it is appropriate that Nordberg has been honoured with inclusion in the SA Non-Listed Company Award because it has achreved its strategic objectives He says it has overcome the difficulties of being a highly geared financial structure by committing itself to its mission statement

##  <br> Equipment (SIE) has a sim.

ple approach to the recesslon "We ignore it," says MD Don Balliff
He's not joking In 1991 SIE increased sales by $20 \%$ despite a $10 \%$ drop in the materials handing market Much of the improvement came from repeat sales, but also from new business as SIE's reputation spread

In the seven years since acquiring the Toyota forklift franchise, the company has gamed more than $40 \%$ of the market, compared with $8 \%$ when it set out

SIE's increase in market
share is its bıggest achievement in a competitive and overtraded market, says Bailiff

A small company with sales volume only a fraction of that of the motor manufacturer with which it shares a name and supplier, SIE recenves the same backup and attention that Toyota manufacturers worldwide depend on
A permanent representative of Toyota Japan is in Johannesburg to liaise with the supplier, and SIE can expect any number of qual1ty checks each year

The first completed
model of any new line must a!so undergo stringent crecks by representatives of Toyota Japan before the green light
For the past two years the company has won the international Parts and Service Excellence Award given annually by the Toyota Motor Corporation, competing against franchise holders in the UK Germany, Sweden, Finland, Denmark and Belgium

It was highly rated in labour recovery, training methods, warranty control and stock levels, and judged the dealer which
achieved the most over annual target (184C)

Although assembty kits are brought in from overseas, SIE is one of only three forklift manufacturers in SA which put together their own chassis and frames, which need to be extremely strong to handle heavy wear and tear

More than $80 \%$ of work on a forklift is done locally, with $40 \%$ of materials used sourced in SA

Clients can call upon more than 60 mobile field engineer units, coupled with a full service and maintenance package

Short and long term huring options are offered With more than 800 units in its fleet, the SIE rental division is one of the largest in the country
SIE has set up a training facility for drivers, with instruction on safety, maintenance and operation of vehicles

SIE has cleents including SA Breweries, Amalgamated Beverage Canners, Pick n' Pay and Dorbel Last year Volkswagen SA, looking for ways to streamline its operation, opted for a SIE full maintenance package
ments and access control systems 189 C
Vuinerability to the economic cycle is borne out by the steady shide of the share price Performance compared with the electronics sector has also been weakening High interest charges have done the most harm to profitability Two acquisitions, Ferris in 1988 and Harvey \& Russell Industrial Instrumentation in 1989, increased interest charges, as did the rise in stocks due to the acquisitions and a three-month lead time in changing stock orders
Interest charges demolished earnings already hit by recession In 1991, a pre-tax profit of only R5 000 remamed after a net interest charge of R2,3m In 1992, a pre-tax profit of R290 000 remained after net interest of R1,6m Interest and leasing cover are low at 1,2

Steps have been taken to cut gearing The debt equity rato of $25 \%$ is half of 1990's as a result of improved asset management Working capital has been reduced steadily from R31m in 1989 to R20,9m in 1992

Gross cash flow took a tumble in 1990 to a negative R2,5m because of the losses incurred This has been reversed to a positive R2,6m last year Debt cover (gross cash flow/total debt) remans low at $19 \%$


Earnungs have only managed to break even since the loss of $6,7 \mathrm{c} /$ share in 1990 Future earnings will depend on the economy, especially the motor industry Static turnover in 1992 reflects the slowdown in that industry At least CI will pay no tax for some years, since it has R36,6m tax losses

CI has not pard a dividend since 1989 The share, at a record low, is still on a pe of 50 But judging by the improvement in asset management and gearing, this might be an interesting turnaround story Louise Randell

| Year to June 30 | '89 | '90 | '91 | '92 |
| :---: | :---: | :---: | :---: | :---: |
| ST debt (Rm) | 14,1 | 16,8 | 14,4 | 11.0 |
| LT debt (Rm) | 1,4 | 1,6 | 3,0 | 2,7 |
| Debt equity ratio | 0,19 | 0,52 | 0,47 | 0,25 |
| Shareholders interest | 0,57 | 0,46 | 0,48 | 0,50 |
| Int \& leasing cover | 9.4 | n/a | 1.1 | 1,2 |
| Return on cap (\%) | 7.7 | n/a | 4,6 | 3,9 |
| Turnover (Rm) | 73,0 | 67,6 | 65,1 | 66,3 |
| Pre-nt profit (Rm) | 5.1 | $(2,1)$ | 2,3 | 1,9 |
| Pre-nt margin (\%) | 6,9 | n/a | 3,5 | 2,9 |
| Earnings (c) | 6,5 | $(6,7)$ | nil | 0.4 |
| Dividends (c) | 2,2 | nil | nul | nil |
| Net worth (c) | 53.5 | 35,6 | 35,6 | 36,0 |

High exposure to the motor industry has undermined Control Instruments' profitabilty since the 1987 listing at 190c a share CI's mann activities are automotive electromics and instrumentation, industrial instru-
$\qquad$ $82 \cdot$ FINANCIAL MAIL • NOVEMBER • $20 \cdot 1992$

## MAXMECH

## Ambitious strategy

Maxmech is mvolved in a capital-mtensive, specialised business Executive charman Ivan Dettmann says it is the only locally owned company of its kind that designs, makes and markets sealing systems under strict quality control
Turnover for the past two years reflects difficult conditions in the target market of process and related industries that use rotating equipment

In the last annual report, Dettmann says Maxmech alms to "pursue aggressively a marketing strategy which will ensure an increased market share"
In the continuing recession, this strategy may be too ambitious for a small company with a year-end debt equity ratio of $90 \%$ up from $63 \%$ in 1991

Shareholders' funds include an interestbearing loan repayable in 1997 Adding the loan to long-term debt lifts debt equity to $111 \%$

The balance sheet weakened in 1992, with interest-bearing debt rising by half Asset

management deteriorated, with stocks rising by more than half and working capital requirements by a third

Activities: Production of sophisticated sealing systems used by process and related industries on rotating equipment
Control: Directors 58,3\%
Chuirmun \& MD: $1 J$ Dettmann
Capital siruciure: 5 m ords Market capitalisa-
tion. R0,25m
Share morkel: Price 5c P'e ratio, 6,3 12month high, 10 c ; low, 5 c Trading volume last quarter, 10000 shares

## Year to feh $28 \quad 189$

ST debt (Rm) T debt (Rm) Debt equity ratio Shareholders' interest Int \& leasing cover Returnover (Rm) Pre-nt profit (Rm) Pre-int margin (\%) Eamungs (c) Dividends (c) Net worth (c)
have been restated

But the income statement showed some mprovements after the poor 1991 results Turnover improved slightly and net operating loss (before abnormal items) reduced from R500 000 to R10 000 Emphasis has remaned on cost control. However, operating costs before interest payments still absorb $96 \%$ of turnover

## Ploughing back profits

The DCM-listed share is highly geared to speculation, a ic rise in share price will produce a $20 \%$ return on investment The price stands at a $73 \%$ discount to NAV But high gearing, deteriorating asset management and difficult market conditions make any fundamental mprovement unlikely A dividend has not been pard for the past four years, nor is one likely for the foreseeable future As a small company competing aganst bigger players, it will be channelling any profits back into the business Louise Randell

SOUTH African steel has been used in the channel tunnel between Britain and France The coup was achieved by Babalegi-based Tswana Steel 2911792
ast year, it exported about 43 tons of steel wire a week to the UK for use in the tunnel

The $1,6 \mathrm{~mm}$ black baling wire was used for tying steel reinforcing together before cement was poured The wire rod was bought from Iscor, drawn to size and annealed by Tswana Steel

The contract was won

## By DON ROBERTSON

S/I mon GMS5
day, but this could be increased to 500 or 700
Shortly before the Nambian elections, Mr Lotter received an order for 1314 folding steel tables with a delivery date of one week The tables were delivered before polling day
Mr Lotter belleves that South Africa's economy will not improve until there is a new government - not an
interim one The company hopes to increase exports About R1-million comes from exports each month
The sales team visits about eight African countries a month Many of its members are learning French, Portuguese or Swahil to associate closely with those countries

The company is owned by Mr Lotter, managing director Div De Villiers and production director John (Wally) Walters Lesia Groenewald, wife of the founder, also has a share in the company

Manufacturing Metals, metal

Products

$$
1992
$$

## Waste-tech helps Fraser Alexander improye 54\%

JABULANI SIKHAKHANE
BOOSTED by the recent Wastetech acquisition and strong performances by its major divisions, materials handling group Fraser Alexander increased earnings by $54 \%$ in the six months to December
The issued share capital increased $-26 \%$ and earnings a share rose $22,2 \%$ 'to $54,5 \mathrm{c}$ Dividends were up $9,1 \%$ to 12 c with the cover increasing 4,5 'times from 4

Executive charrman Peter Flack sald with Waste-tech results stripped rout, the group's businesses still showed real earnings growth

- Waste-tech was expected to add about 7\% to Fraser Alexander earnings at the time of acqusition last year
Flack sadd recovery during the re--view period was led by the concrete products division which recelved a boost from the successful introduction of concrete pipes for the mining industry and concrete tollets for the housing market
, Tor. The mining division suffered losses , in its underground operations and : UK-based coal trading business

Flack sard the coal operation had lost R1m-R2m in two contracts


The mining division will be under pressure during the second half following coal intake cutbacks by the ferrochrome industry

All other group divisions were on or ahead of budget Group turnover increased $65 \%$ to R172,84m and net income before extraordinary items rose $54 \%$ from $\mathrm{R} 5,56 \mathrm{~m}$ to $\mathrm{R} 8,57 \mathrm{~m}$

Financial director Les Maxwell said that with a lower proportion of income coming from offshore operations, the effective tax rate increased to $42 \%$ where it was expected to hold for the year
An increase in shareholder's funds resulting from the Waste-tech acqusition, lower capital expenditure and
improved profitability saw gearing reducing to $51 \%$ from the year-end level of $72 \%$ Maxwell saıd gearing could reduce to $40 \%$ by year end
The second half, traditionally Fraser Alexander's best period, is expected to be the same or slightly better than the first
Flack said the Waste-tech acquisition had shot the group's waste management division into number two slot, after mining services, in terms of contribution to group profits
With the Department of Water Affairs expected to introduce stricter waste handling regulations, he said, waste management represented a major growth area for the group
Fraser Alexander was excited by business opportunties in Africa and had delegated a semior executive to explore further opportunties, Flack sald
The group was currently working on a joint venture in Zimbabwe, in bulk materials handling, tailings and mine dump beneficiation The Alds epidemic in Africa also presented opportunities for the group's medical waste division

Fralex, which holds $57,8 \%$ of Fraser Alexander, increased earnings by $26 \%$ to $31,7 \mathrm{c}$, with dividends up $7,2 \%$ to 7e a share

## Usko's deal under attack $\overline{\beta 8)}$

THE Shareholders' Association has agreed to back Usk minorities in their bid to fight an impending deal for company control

Shareholders' Association chairman Issy Goldberg said on Friday he and a myriad of shareholders were "aghast" at a cautıonary announcement published by Usko last week and the subsequent speculation on details of the proposed deal

He said a cautionary notice was usually structured to act as a caveat when negotiatons were being entered into
"This Usk cautionary notice tells shareholders a deal has already been consumemated with a certain party subject to certain conditions, but the details of the deal are still shrouded in mystery
"To minority shareholders" the unkindest cut of all is the notice in the cautionary announcement that no other offer can be

EDWARD WEST
negotiated as it is contractually undertakeen by the board of Usk that they will not consider any further offers of any kind"

The announcement last week was areceded by another cautionary which stated that Aberdare Cables was involved in negotiations with Usko Goldberg said minorty shareholders would want Usk to explain why the Aberdare negotiations were rejected $B 100 y 1712192$

It was speculated last week that the offer came from Dorbyl and the term would require minorities to give up 240 Usk shares for one Dorbyl share
With enough support and legal backing, the Shareholders' Association would take steps to "vigorously oppose the possibility $\square$ To Page 2

## Usk

## Blowy $_{17 / 2 / 92}$

of this offer being consummated", Goldberg said
In response, JSE senior corporate finance officer Douglas Doe agreed a autionary's am was to warn shareholders of an impending deal

However, in Usko's case, the JSE was advised of factors which could disrupt Usko's reconstruction Shareholders needed to be informed of this, Doel said

Even though the cautionary sand Usko Even though the cautionary said Usko
had accepted an offer and that no other

offers could be entertained, the fact that there were conditions precedent to the offer meant the deal could still be overturned, he said

The JSE would have preferred to have known what the conditions were, but Usko management had said negotiations were at a sensitive stage and the JSE respected Usko's wish for confidentiality Del sard

Usko, Dorbyl, Metkor and Rhovan charrman Floors Kotzee would not comment yesterday other than to say his main responsibility was to his shareholders
而



## Tempers rise over Darby U sk o 1621 USKO minorities are <br> By JULIE WALKER

 deal between Dorbyl and Usk is accepted ahead of a potentially more favourable offer from Powertêch's Aberdare - Usko ${ }_{1}$ which - untu last year had interests in iron, steel, vanadium and cabling, is in financial difficulties Its bank borrowings top R150-million and it is trading in an insolvent state, with negative shareholders' funds of more than R90-millionLate last year, Berzack made a bid for the group because of its complementary holdings in 'cables, but later walked away from it

Terms
Aberdare was believed to have been competing with Berzack for Usko Aberdare said on Wednesday this week that it would bid for Usk
The next day, it was announced that Usko and controlling shareholder Metkor had received offers and one had been conditionally accepted

In, terms of the accepted offer, Usk and Metkor are contractually bound not to embark on negotiations with any other party for the disposal of any of its shares or part of its businesses


It is believed that the offer has been made by Dorbyl, which warned its shareholders on February 3 that negotiations were under way?
Usko, Dorbyl and Metkor have ${ }^{k}$ as chairman -Floors Kotzee
Issy Goldberg of the Shareholders Association of SA, says he is aghast at the way Usk appears to have accepted an offer without having told the minority of the terms

Mr Goldberg urges Usk members to write to him at Box 3778, Cape Town He pledges to fight for the best deal on their behalf.
"Usko's management has run this group down from a mild-blue chip to dross," says Mr Goldberg

## Par

According to one Usko shareholder, the proposal amounts to a closed-shop incestuous deal where the chairman merely switches his Dorbyl bidding hat for his Usko acceptance hat The potential for conflict of interest is plain, he says
No fewer than five Usk directors are on the Dorbyl board
Usk traded at nearly 100c for several years before the 1990 venture in vanadium with Rhovan pushed 'the share price almost to R6 The price is now 40c
Usk sold off its steel intereste, valued at R125-million, to Iscor for R50-million last year, its steel trading overations for R5-milion and its failed vanadium venture assets to Rhovan for R1
Mr Kotzee is also the iTo Page 2

## By IAN ROBIISON

A COLLAPSE in world stainless-steel production at the end of last year triggered Samancor's decision temporarily to close its ferrochrome plant

Samancor will switch off all its ferrochrome furnaces by February 20 for at least three months.

Stamless-steel production declmed in the US throughout 1991 and fell sharply in Europe and Japan towards the end of the year.
World production dropped from an annual rate of about 11-million tons in the first half of the year to about 8 million

Chromium is an essential element in stanless steel All grades of stamless steel contain at least $12 \%$ chromum Chromium is added to the

## Samancor floored by stainless steel <br> cometries factors other than

steel melt either in the form of ferrochrome or in stam-less-steel serap.

The downturn in stamless steel has resulted not only in reduced demand for chromsum units but an increase in the avalability of serap Consequently serap prices fell to below $\$ 700$ a ton, but have rallied in the past few weeks to more than $\$ 900$
At a scrap price of $\$ 750$ a ton the effective cost of the chromum content is only 37 US cents a pound compared with Samancor's ferrochrome price of $52 \mathrm{c} / \mathrm{lb}$

The effective cost of the
nickel content - an essential migredient in austenitic grades of stanless steel - is $\$ 2,70 / 1 \mathrm{~b}$ compared with $\$ 3,50$ for virgm nicke

In some mills in Europe up to $90 \%$ of chromium units are coming from scrap com. pared with a normal $50 \%$

Samancor managing direc. tor Hans Smith says the temporary closure is the best strategic response to the weak demand
Reducing the price would not stimulate mereased demand Nor would it force hugh-cost foreign producers to close because in some
profit play a dominant role in maintaining domestic production

The government supports ferrochrome production in Japan - the worid's secondlargest producer after South Africa - for strategic reasons

Continuing production even at a low level - would result in a further build-up of stocks and a consequent increase in interest costs

Samancor has strengtheped its long-term position in the world ferrochrome industry through its purchase of Middelburg Steel \& Alloys (MS\&A)

## STolution

Not only, has it increased' its share of world production capacity from about a fifte to about a third, but it has acquired new technology which could increase its strategic options.

Mr Smith says that prereduction - using MiskA's chrome direct reduction (CDR) plant,' currently moperative - is the long-term solution for reducing production costs
Mr Smith is "very pleasantly surprised" to learn of the performance of the plasma furnace 'at the ${ }^{\text {' former }}$ MS\&A Palmiet plant at Krugersdorp.

The furnace produces a superior product based on chromite finees ${ }^{\text {rif }}$ feésistock which cañ be used ônly un limited quantities m' conventional submerged-arc furnaces
they peaked at $14,5 \%$
The group had worked hard on developing export markets from which further benefits should accrue in .1 financial 1992

Overall turnover fell $6 \%$ to $\sim$ $\mathrm{R} 1,18 \mathrm{bn}$, but operating income ${ }^{\text {a }}$ dropped $24 \%$ to R105,04m As a result margins dropped further to $8,8 \%$
After net interest payments of R19,02m (R20,34m), pre-tax income $\boldsymbol{\sim}$. at $\mathrm{R} 86,02 \mathrm{~m}$ was down $27 \%$ on the previous year

Higher export allowances reduced the tax charge which dropped $46 \%$ to $\mathrm{R} 19,34 \mathrm{~m}$ ( $\mathrm{R} 36,01 \mathrm{~m}$ ) As a result the reduction in taxed income was held to $18 \%$ at $\mathrm{R} 66,68 \mathrm{~m}$ ( $\mathrm{R} 81,39 \mathrm{~m}$ ) After minorities and preference dividends, attributable income fell $19 \%$ to R57,51m, equivalent to earmings a share of $295,5 \mathrm{c}$

Hagge is budgeting for an 1 m proved performance in 1992 Murray said this would come mainly from rationalisation benefits, incremental tonnages in the export markets and tighter management of working captal Haggie's cost contanment programme, which included a reduction in the gorkforce, would also help.


$\qquad$

$30 \%$, while sales to the general mining industry (including platinum and coal mines) fell by $20 \%$

Although export sales were up $14 \%$ for the full year ( $32 \%$ up at the interim ), these were not strong enough to offset the declune in local demand Exports account for $15 \%$ of the group's total turnover
Murray said increased export volumes were crucial for the group to recover fixed costs to ease the pressure on operating margins which have been dropping since 1987 when

Sales of heavy ropes, mainly used by the gold mining sector, were down

HAGGIE RAND's earnings dropped $19 \%$ to $295,5 \mathrm{c}$ as trading conditions deteriorated sharply in the second half of the year to December. But the dividend was pegged at 157c a share - where it has held static since 1989.
With lower retaned profits MD Chris Murray sadd the group would have to finance capital expenditure manly from borrowings Gearing may top 40\% over the next two years from 1991's $26 \%$

Haggıe, jointly controlled by Malbak and Anglo American Industrial Corporation's subsidiary Scaw Metals, manufactures wire and ropes, copper-based products and engineering consumables
During the review period domestic sales were down $9 \%$ Murray attributed this to the recession and lower demand from the gold mining industry This affected the wire and rope division which generates about $50 \%$ division which gross turnover
of Haggie's gred


## HIGHVELD STEEL

## Level-pegging FM 14/2/92

Highveld Steel \& Vanadum's ability to maintain its dividend in spite of a $3,7 \%$ drop in turnover and $46 \%$ slump in pre-tax profit is due manly to a sharply lower tax rate and the large cash reserves
Charman Leshe Boyd says there was R285m in the bank at end-December, compared with R194m a year ago, and interest income is now a significant contributor to earnıngs
This cash holding could well enable Highveld to maintan dividends again during 1992 despite the gloomy outlook of further drops in international steel consumption and prices and continuing depressed prices for vanadum pentoxide and the range of ferroalloys produced Boyd mdicated at this week's press conference he hopes to hold the 1992 dividend at 70 c
He says world steel consumption appears to have fallen by about $5 \%$ from 1990's 775 Mt to 735 Mt in 1991 and is expected to drop by another $3 \%$ to about 713 Mt this year

Depressed trade dampened expected benefits from the lifting of sanctions, which allowed Highveld to return to formerly lucrative markets such as the US and UK. Instead, prices were such that Boyd says Highveld had to be careful in its marketing with regard to ant1-dumping legislation
Both the vanadium and ferro-alloy markets remain depressed The Vantra division ran at just $25 \%$ of rated annual production capacity of 18 mlb . Silicomanganese and ferrosilicon prices have been hit because the market has been oversupplied from China, the former USSR and the Eastern Bloc

Transalloys ran its slicomanganese furnaces at two-thirds of capacity until July, then brought them below $50 \%$ Its medumcarbon ferromanganese furnaces were shut between June and October Rand Carbide dropped ferrosilicon production to $70 \%$ of capacity in February and $45 \%$ in November It is aganst this background that John Vorster, backed by metal trader Marc Rich, is opening up the Vantech vanadium pentoxade operation Vorster is also moving into ferrosilicon through Silicon Technologies, which has bought Sentrachem's calcuum carbide plant near Newcastle for conversion
Vorster was successful with his previous

## STink $142 / 2 / 12$ <br> Genrec lifts <br> earnings (189)

Genrec has reported an increase in profits for the SIX months to December to R17,6 million (R14,5 millhon)

Earnings per share for were 140 c (113c) An interm dividend of $30 \mathrm{c}(25 \mathrm{c}$ ) has been declared.

The group says. "Gross fixed domestic investment is currently at a low level, with few major capital projects under construction.
"Until this situation 1 m proves, trading conditions will reman difficult and operating profits in the second half may be 10 percent below those of the first half"

Genrec expects, however, that taxed earnings for the full year will be higher. - Sapa.

## Exports playing more important role for Haggie <br> 



A drop of about 20 percent in demand for the group products saw earnings at engineering group Hagge slump by 19 percent in financial 1991

However, the group is budgeting for an improved performance in the current financial year on the back of a stong balance sheet and rationalisation in the copper metals division

Hagge's turnover fell by six percent to R1,18bilion ( $\mathrm{R} 1,25$ bilhon), whle operating income slumped by 24 percent to R105 million (R137,7 million) as profit marguns slipped from 10,9 to 8,8 percent.
Attributable income declned by 19 percent from R70,7 milhon to R57,5 million with earnings per share dropping by the same percentage to 295,5c (363,2c).

The group, however, maintained its total dividend of 157 c a share after declaring an unchanged final dividend of 110 c

While sustaned growth in exports was not strong enough to offset the impact of the sluggish local market, they are playing a more important part in Haggie's


Chris Murray . budgetng for improvement
total performance
Managing director Chris Murray says export sales increased by 14 percent during the year and now accounted for about 15 percent of total sales

He attributed the nume percent decline in local sales to slower economic activity and reduced demand from the gold minng industry

He sald the wire and rope drvision, which generates about half
of the group turnover, was the most serious affected by the downturn and had the largest drop in margins
The copper metals division reported lower sales volumes, but a substantial rationalssation of the business had led to an improvement in margins

On a more positive note Mr Murray says Haggie's balance sheet remamed strong and provided "a solld piatform for future expansion"

Borrowings increased by only R5 mullon, despite capital expenditures of R66 million, resulting in a healthy 26 percent ratio of net borrowings to equity The ratio of total liabilitues to equity was reduced from 54 to 46 percent.
Mr Murray also announced a new R150 million steelcord factory to be built in conjunction with an unnamed overseas company, which will meet the demand of local tyre manufacturers for core steel wire
Looking ahead Mr Murray is budgeting for an improvement in earnings as operating profits should benefit from higher tonnages, manly for the export market, and tıghter working capital control.

## DEPARTEMENT VAN MANNEKRAG

## No. R. 440

14 Februarie 1991
KENNISGEWING VAN INTREKKING VAN GOEDKEURING AS INSPEKSIE-OWERHEID VIR HOUERS ONDER DRUK

Ek, Imanuel Mulder, aangestel as hoofinspekteur ingevolge artikel 19 (1) van die Wet op Masıinerie en Beroepsveligheid, 1983, handelende kragtens die bevoegdheid my verleen deur Regulasie C72 (3) (c) van die regulasies gepubliseer onder Goewermentskennisgewing No R 109 van 26 Januarie 1973, gee hiermee kennis dat alle goedkeurings as inspeksieowerherd wat ingevolge Regulasie C72 (3) (a) van bedoelde regulasies verleen is, met ingang van 8 Februarie 1992 hiermee ingetrek word

Alle aansoeke vir goedkeuring as inspeksie-owerheid sal voortaan slegs oorweeg word indien dit vergesel gaan van 'n geldige akkreditasiesertifikaat deur dıe Surd-Afrikaanse Buro vir Standaarde uitgereik ingevolge die Gebruikskode vir dıe Evaluerıng van dıe Tegniese Bevoegdheid van Inspeksie-Owerhede vir die Sertifiserıng van Houers Onder Druk, SABS 0227

## I. MÚLDER,

Hoofinspekteur

No. R. 475
14 Februarie 1992
WET OP ARBEIDSVERHOUDINGE, 1956
INTREKKING VAN GOEWERMENTSKENNISGEWING
YSTER-, STAAL-, INGENIEURS- EN METALLURGIESE NYWERHEID MEDIESE HULPFONDSOOREENKOMS VIR DIE METAALNYWERHEDE
Ek, Pieter Gabriel Maraıs, Minıster van Mannekrag, trek hierby, kragtens artıkel 48 (5) van die Wet op Arberdsverhoudınge, 1956, Goewermentskennisgewing R 2050 van 23 Augustus 1991 in met ingang van die tweede Maandag na die datum van publikasie van hierdie kennisgewing

## P. G. MARAIS, <br> Minıster van Mannekrag.

No. R. 476
14 Februarie 1992

## WET OP ARBEIDSVERHOUDINGE, 1956

YSTER-, STAAL-, INGENIEURS- EN METALLURGIESE NYWERHEID HERBEKRAGTIGING VAN MEDIESE HULPFONDSOOREENKOMS VIR DIE METAALNYWERHEDE

Ek, Pıeter Gabriel Maraıs, Minister van Mannekrag, verklaar hierby, kragtens artikel 48 (1) (a) van die Wet op Arberdsverhoudinge, 1956, dat die bepalings van die Ooreenkoms wat in die Bylae hiervan verskyn en betrekking het op die Onderneming, Nywerheid, Bedryf of Beroep in die opskrif by hierdie kennisgewing vermeld, met ingang van die tweede Maandag na die datum van publikasie van hierdie kennisgewing en vir die tydperk wat op 31 Desember 1995 eindıg, bindend

## DEPARTMENT OF MANPOWER

No. R. 440
14 February 1991
NOTICE OF WITHDRAWAL OF APPROVALS AS INSPECTION AUTHORITY FOR VESSELS UNDER PRESSURE

I, Imanuel Mülder, appointed as chief inspector in terms of section 19 (1) of the Machinery and Occupational Safety Act, 1983, acting in terms of the powers vested in me by Regulation C72 (3) (c) of the regulations published under Government Notice No R 109 of 26 January 1973, hereby give notice that, as of 8 February 1992 all approvals given to inspection authorities in terms of Regulation C72 (3)(a) of the said regulations, are hereby withdrawn

All applications for approval as inspection authority will henceforth only be entertained if it is accompanied by a valid accreditation certificate issued by the South African Bureau of Standards in terms of the Code of Practice for the Evaluatıon of the Technical Competence of Inspection Authorities for the Certification of Vessels Under Pressure, SABS 0227
I. MÜLDER,

Chief Inspector

No. R. 475
14 February 1992
LABOUR RELATIONS ACT, 1956

## CANCELLATION OF GOVERNMENT NOTICE

IRON, STEEL, ENGINEERING AND METALLURGICAL INDUSTRY: METAL INDUSTRIES MEDICAL AID FUND AGREEMENT

I, Pieter Gabriel Maraıs, Minıster of Manpower, hereby, in terms of section 48 (5) of the Labour Relations Act, 1956, cancel Government Notice R 2050 of 23 August 1991 with effect from the second Monday after the date of publication of this notice
P. G. MARAIS,

Minıster of Manpower.

No. R. 476


IRON, STEEL, ENGINEERING AND METALLURGICAL INDUSTRY• RE-ENACTMENT OF METAL IN DUSTRIES MEDICAL AID FUND AGREEMENT

1, Pieter Gabriel Marais, Minister of Manpower, hereby, in terms of section 48 (1) (a) of the Labour Relations Act, 1956, declare that the provisions of the Agreement which appears in the Schedule hereto and which relates to the Undertaking, Industry, Trade or Occupation referred to in the heading to this notice, shall be binding, with effect from the second Monday after the date of publication of this notice and for the period ending 31 December 1995 upon the employers'
is vir die werkgewersorganısasies en die vakverenigings wat genoemde Ooreenkoms aangegaan het en vir die werkgewers en werknemers wat lede van genoemde organisasies of verenigings is

## P. G. MARAIS,

Minister van Mannekrag.

## BYLAE

NASIONALE NYWERHEIDSRAAD VIR DIE YSTER-, STAAL-, INGENIEURS- EN METALLURGIESE NYWERHEID

## MEDIESE HULPFONDS VIR DIE METAALNYWERHEDE OOREENKOMS

ooreenkomstig die Wet op Arbeidsverhoudinge, 1956, gesluit deur en aangegaan tussen die

Automotive Parts Production Engineers' Association
Border Engineering Industries Association
Cape Engineers' and Founders' Association
Constructional Engmeering Association (South Africa)
Covered Conductor Manufacturers' Association
Domestic Appliance Manufacturers' Association of South Africa
Electrical Engineering and Allied Industries Association
Electronics and Telecommunications Industries Association
Fire Protection Industries Association of South Africa
Gate and Fence Association
Hand Tool Manufacturers' Association
Heavy Engineering Manufacturers' Association
Iron and Steel Producers' Association of South Africa
Lift Engineering Association of South Africa
Light Engineering Industries Association of South Africa
Materials Handling Association
Natal Engineering Industries Association
Non-Ferrous Metal Industries Association of South Africa
Plastic Manufacturers' Association of South Africa
Plumbers and Engineers Brassware Manufacturers' Association
Port Elizabeth Engineers' Association
Precision Manufacturing Engineers' Association
Pressure Vessel Manufacturers' Association of South Africa
Radio, Appliance and Television Association of South Africa
Sheetmetal industries Association of South Africa
S.A. Agricultural Machinery Association
S.A. Association of Shipbuilders and Repairers
S.A. Electro-Plating Industries Association
S.A. Engineers and Founders Association
S.A. Fasteners Manufacturers' Association
S.A. Foundry Association
S.A. Industrial Refrigeration and Air Conditioning Contractors' Association
S.A. Machine Tool Manufacturers Association
S.A. Radio and Television Manufacturers' Association
organisations and the trade unions which entered into the said Agreement and upon the employers and employees who are members of the said organisations and unions
P. G. MARAIS,

Minister of Manpower
SCHEDULE


NATIONAL INDUSTRIAL COUNCIL FOR THE IRON, STEEL, ENGINEERING AND METALLURICAL INDUSTRY' METAL INDUSTRIES MEDICAL AID FUND

## AGREEMENT

in accordance with the provisions of the Labour Relations Act, 1956, made and entered into by and between the

Automotive Párts Production Engineers' Association
Border Engineering Industries Association
Cape Engineers' and Founders' Association
Constructional Engineering Association (South Africa)
Covered Conductor Manufacturers' Association
Domestic Appliance Manufacturers' Association of South Africa
Electrical Engineering and Allied Industries Association
Electronics and Telecommunications Industries Association
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Gate and Fence Association
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Lift Engineering Association of South Africa
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Materials Handling Association
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Plastics Manufacturers' Association of South Africa
Plumbers and Engineers Brassware Manufacturers' Association
Port Elizabeth Engineers' Association
Precision Manufacturing Engıneers' Association
Pressure Vessel Manufacturers' Association of South Africa
Radio, Appliance and Television Association of South Africa
Sheetmetal Industries Association of South Africa
S.A. Agricultural Machinery Association
S.A. Association of Shipbuilders and Repairers
S.A. Electro-Plating Industries Association
S.A. Enguneers and Founders Association
S.A. Fasteners Manufacturers' Association
S.A. Foundry Association
S.A. Industrial Refrigeration and Air Conditioning Contractors' Association
S.A. Machine Tool Manufacturers Association
S.A. Radio and Television Manufacturers' Association

## S.A. Reinforced Concrete Engineers' Association <br> S.A. Tube Makers' Association

S.A. Valve and Actuator Manufacturers Association
S.A. Wire and Wire Rope Manufacturers' Association
(hierna die "werkgewers" of die "werkgewersorganisasies" genoem), aan die een kant, en die

Amalgamated Engineering Union of South Africa
Amalgamated Society of Woodworkers of South Africa
Engineering Industrial and Mining Workers' Union of South Africa
Iron Moulders' Society of South Africa
Metal and Electical Workers' Union of South Africa
Mynwerkersunie
Radio, Television, Electronics and Allied Workers' Union
S.A. Boilermakers', Iron and Steel Workers, Shlpbuilders' and Welders' Society
S.A. Electrical Workers'Electrical Workers' Association
S.A. Yster-, Staal- en Verwante Nywerhede-Unie
(hierna die "werknemers" of die "vakverenigings,; genoem), aan die ander kant,
wat die partye is by die Nasionale Nywerheidsraad vir die Yster-, Staal-, Ingenieurs- en Metallurgiese Nywerheid

## 1. TOEPASSINGSBESTEK VAN OOREENKOMS

(1) Behoudens andersluidende bepaings in hierdie klousule, is hierdie Ooreenkoms van toepassing op en moet dit oral in die Republiek van Surd-Afrika, uitgesonderd die hawe en nedersetting van Walvisbaai, nagekom word deur alle werkgewers en werknemers in die Yster, Staal-, Ingenieursen Metallurguese Nywerhede wat lede van onderskeidelik die werkgewersorganisasies en de vakverenigings is
(2) Hierdie Ooreenkoms is nie van toepassing nie op werkgewers en hul werknemers wat saam met die werkgewer deelnemers is aan ' $n$ skema wat mediese bystand verskaf en wat bestaan het op 18 Julie 1966, en waartoe die betrokke werkgewer ' $n$ gedeeltelike bydrae maak ten opsigte van elke werknemer wat lid is van die skema en andersins deur hierdie Ooreenkoms gedek word terwyl sodanige skema in werking bly en genoemde werkgewer en werknemers voortgaan om deememers aan die skema te wees en die werkgewer voortgaan om ' $n$ gedeeltelike bydrae ten opsigte van elke sodanige werknemer te betaal
(3) Ondanks subklousule (2) is hierdie Ooreenkoms van toepassing op werkgewers en werknemers ten opsigte van werknemers wat nie gedek word deur 'n fonds wat in daardie subklousule bedoel word nee, of wat ophou om daardeur gedek te word

## 2. GELDIGHEIDSDUUR VAN OOREENKOMS

Hierdie Ooreekoms tree in werking op ' $n$ datum wat die Minister van Mannekrag kragtens artikel 48 van die Wet op Arberdsverhoudinge, No 28 van 1956, vasstel, en bly van krag tot 31 Desember 1995 of vir die tydperk wat die Minister bepaal

## 3. ALGEMENE BEPALINGS

Die bepalings vervat in klousules 3 tot 19 van die Ooreenkoms herbekragt!g by Goewermentskennisgewing R 2050 van 23 Augustus 1991, soos verder verleng, hernieu, gewysig of herbekragtig van tyd tot tyd, is van toepassing op werkgewers en werknemers

## S.A. Reinforced Concrete Engineers' Association

S.A. Tube Makers' Association
S.A. Valve and Actuator Manufacturers-Association
S.A. WIre and Wire Rope Manufacturers' Association
(heremafter referred to as the "employers" or the "employers' organisations"), of the one part, and the

## Amalgamated Engineering Union of South Africa

Amalgamated Society of Woodworkers of South Africa
Engineering Industrial and Mining Workers' Union of South Africa

## Iron Moulders' Society of South Africa

Metal and Electrical Workers' Union of South Africa

## Mineworkers' Union

Radlo, Television, Electronics and Allied Workers' Union
S.A. Boilermakers', Iron and Steel Workers', Shipbuilders' and Welders' Society

## S.A. Electrical Workers' Association

S.A. Yster-, Staal- en Verwante Nywerhede-Unie
(therenafter referred to as the "employees" or the "trade unions'), of the other part,
being the parties to the National Industnal Counct for the Iron, Steel, Engineering and Metallurgical Industry

## 1. SCOPE OF APPLICATION OF AGREEEMENT

(1) Except as otherwise provided in this section, the terms of this Agreement shall apply to and be observed throughout the Rpublic of South Africa, excluding the port and settlement of Walvis Bay, by all employers and employees in the Iron, Steel, Engineering and Metallurgical Industries who are members of the employers' organisations and the trade unions respectively
(2) The terms of this Agreement shall not apply to employers and their employees who are participating with the employer in any scheme providing medical benefits in existence as at 18 July 1966, to which the employer concerned contributes part of the contributions for each employee who is a member of the scheme and otherwise covered by this Agreement, while such scheme continues to operate and the said employer and employees continue as participants in the scheme and the employer continues to pay part of the contnbutoons for each such employee
(3) Notwithstanding the provisions of subsection (2), the terms of this Agreement shall apply to employers and employees in respect of any employee who is not covered by, or ceases to be covered by, a fund referred to in that subsection

## 2. PERIOD OF OPERATION OF AGREEMENT

This Agreement shall come into operation on such date as may be fixed by the Minister of Manpower in terms of section 48 of the Labour Relations Act, No 28 of 1956, and shall remain in force until 31 December 1995 or for such period as the Minister may determine

## 3. GENERAL PROVISIONS

The provisions contained in clauses 3 to 19 of the Agreement re-enacted under Government Notice R 2050 of 23 August 1991, as further extended, renewed, amended or re-enacted from time to time, shall apply to employers and employees

## 4. KLOUSULE 3: WOORDOMSKRYWING

(1) In die eerste reèl van paragraaf (b) van die woordomskrywing van "werknemer", skrap die woorde "van krag"
(2) In die woordomskrywing van "werknemer", voeg die volgende paragraaf in na paragraaf (d).
"Vir die doeleindes van (b) van hierde woordomskrywing sluit "enige ooreenkoms" enige ooreenkoms wat reeds verval het maar wat in werking was op die datum van inwerkingtreding van hierdie Ooreenkoms of wat in werking getree het ná die datum van inwerkingtredıng van hierdie Ooreenkoms "
(3) In die omskrywing van "Streek B", vervang die utddrukking "Die Nasionale Nywerheidsraad vir die Yster-, Staal-, Inenieurs- en Metaliurgiese Nywerherd (Grensstreekraad), Posbus 7227, Oos-London, 5200, of Carmelhus, Gladstonestraat 7-9, Oos-Londen, 5201;" deur die uitdrukking "Die Nasıonale Nywerheidsraad vir die Yster-, Staal-, Ingenieursen Metallurgiese Nywerheid (Grensstreekraad), Posbus 13162, Vincent, 5217, of Kamer 419, Vierde Vloer, XDCgebou, Manchestenweg 19, Chiselhurst, 5247, OosLonden,".
(4) In die omskrywing van "Streek E" skrap die uitdrukking "dog met inbegrip van de landdrosdistrikte Parys en Sasolburg"
(5) In die omskrywing van "Streek F", skrap die utdrukking "uitgesonderd die landdrosdistrikte Parys en Sasolburg"

## 5. KLOUSULE 9: BYDRAES

(1) In subklousule (2), vervang die bestaande tabel deur die volgende' "Bydraes per week:

| Afhanklikekategore | Loon groep 1 | Loon groep 2 | Loon groep 3 |
| :---: | :---: | :---: | :---: |
|  | Tot en met R314 per week | Oor R314 tot en met R456 per week | Over R456 per week |
| Lid alleen | R28,25 | R33,35 | R37,10 |
| Lid plus 1 afhanklike | R39,90 | R45,10 | R49,10 |
| Lud plus 2 afhanklikes | R41,85 | R47,40 | R51,40 |
| Lid plus 3 afhanklikes | R44,00 | R50,10 | R53,95 |
| Lid plus 4 of meer afhanklikes. | R45,45 | R52,35 | R56,35' |

(2) In subklousule (6) (c), vervang die utdrukking "of 'Amaleng', De Villiersstraat 8, Johannesburg, 2001 " deur die uitdrukking "of 2de Kantoorvlak, Metal Industries House, Andersonstraat 42, Johannesburg, 2001 "

## 6. KLOUSULE 10: BYSTAND

In subklousule (1) (a), vervang die uitdrukking "R50 000" deur die uitdrukking "R55000"

Namens die partye op hede die 31ste dag van Desember 1991 te Johannesburg onderteken.

## C. J. M. PRINSLOO,

Lid

## W. P. COETZEE,

Lid
D. G. LEVY, Hoofsekretarıs

## 4. SECTION 3: DEFINITIONS

(1) In the first line of paragraph (b) of the definitorn of an "employee" delete the word "operative"
(2) In the definition of "employee" add the following paragraph after paragraph (d)
"For the purposes of (b) of this definition 'any agreement' shall include any agreement that has expred but was operative at the date of coming into operation of this Agreement or became operative after the date of coming into operation of this Agreement "
(3) In the definition of "Region B " substritute the expression "The National Industrial Council for the Iron, Steel, Engineering and Metallurgical Industry (Border Regional Council), P O Box 13162; Vincent, 5217, or Room 419, Fourth Floor, XDC Building, 19 Manchester Road, Chiselhurst, 5247, East London," for the expression "The Natıonal Industrial Council for the Iron, Steel, Engrneening and Metallurgical Industry (Border Regional Council), P O Box 7227, East London, 5200, or Carmel House, 7-9 Gladstone Street, East London, 5201;"
(4) In the definition of "Region E" delete the expression "and includes the Magistenal Districts of Parys and Sasolburg"
(5) In the definition of "Region $F$ " delete the expression "excluding the Magisterial Districts of Parys and Sasolburg"

## 5. SECTION 9: CONTRIBUTIONS

(1) In subsection (2) substitute the following for the existing table "Contributions per week

|  | Wage <br> group <br> 1 | Wage <br> group <br> 2 | Wage <br> group <br> Dependant |
| :---: | :---: | :---: | :---: |
| category | Up to R314 <br> per week | Over R314 <br> and up to <br> R456 per <br> week | Over R456 <br> per week |
| Member only <br> Member plus 1 <br> dependant | R28,25 | R33,35 | R37,10 |
| Member plus 2 <br> dependants <br> Member plus 3 <br> dependants <br> Member plus 4 or <br> more depen- <br> dants | R44,90 | R45,10 | R49,10 |

(2) In subsection (6) (c) substitute the expression "or 2nd Office Level, Metal Industries House, 42 Anderson Street, Johannesburg, 2001 " for the expression "or 'Amaleng', 8 De Villiers Street, Johannesburg, 2001 "

## 6. SECTION 10: BENEFITS

In subsection (1) (a), substitute the expression "R55 000" for the expression "R50 000 "

Signed at Johannesburg for and on behalf of the parties, this 31st day of December 1991

## C. J. M. PRINSLOO,

Member

## W. P.COETZEE,

Member
D. G. LEVY,

General Secretary

THE dearth of major new projects had little effect on the results at engineering group Genrec, where earnungs increased $21 \%$ to R17,6m from R13,7m in the six months to December.
Shareholders were rewarded with a $20 \%$ increase in the interim dividend to 30 c from 25 c a share on earnings which jumped to 140 c ( 113 c ) a share.
CE Ian Colepeper sad productivity improvements were the reason for the growth in earnings. "The job has been done more efficiently, whether this be paying credrtors quicker or welding better."

In fact, the rise in earnings came on the back of a margnally hugher turnover at R281m (R279m).
"Times are tough. Currently no major projects - such as power stations - are on the go. We are wating for the Columbus and Alusaf projects to commence."
He attributed the low tax rate ( $31 \%$ ) largely to export incentives, but also to investment allowances. (Exports. comprise about $20 \%$ of turnover)

Production commenced last October at a R45m highprecision machinery facility.
Also during the period under review, the group acquired VMI Tooling, high precision machine cuttung tools manufacturer and distributor.
This acquisition saw the group's cash balances drop to R29,5m from R56,2m in June last year. However borrowings had also increased to R45,1m from R21,8m. Coleper said this reflected a conscipus decrsion by management to gear up Genrec
Gearing rose to $51 \%$ at the end of December from $29 \%$ at the end of June.
A jump in working capital - which he said came about largely as a result of a decline in creditors - largely contributed to the rise in borrowings.

Coleper predicted earnings in the second half could be as much as $10 \%$ below the first half, due to the low level of gross domestic fixed investment in the country.

## MASTERBORE

## Drilling for dross

The outlook seems bleak for shareholders in Masterbore, the second company to have its shares suspended on the JSE so far this year A spokesman for liquidator Westrust says that while investigations are at an early stage, the drilling group seems insolvent, even if book values of plant are substantial, ihs specialised nature and the depressed econom could mean an inadequate return

In addition, assets are subject to notarial bonds with two banks The only hope, it seems, is a rescue operation from outside But despite a few inquiries, no firm offers have yet been made According to court documents at the provisional liquidation last month, net assets were only R150 000

A fair spread of minority shareholders could walk away hurt At the time of Masterbore's last annual report in February 1991, directors held $37 \%$ of the company

FINANCIAL MAIL • FEBRUARY • 14•1992•89 continue -i)


Rodney Dacomb, one of two remaining directors - the rest resigned on January 13, just before the voluntary liquidation - says chairman Peter Rawson does not directly hold any shares The last annual report shows a property was bought from Rawson's wife, Lorraine, for R1,58m, settled by the issue of $3,16 \mathrm{~m}$ shares at 50 c
Dacomb says these have been sold But Rawson may have indirect interests
Rawson, described in the court application brought by former financial director Basilos Tsingos as a "fugitive from justice," is the controversial figure in the Masterbore saga Rawson strongly denies this description in an advertisement he placed in Business Day
But he has been linked to the Old Mutual insider trading scam Just under a year ago a warrant was issued for his arrest, along with Mutual's Marco Celottı and David Schapıro Masterbore ex-CE Wolf Davies says Rawson has not attended any board meetings inside SA in the past 12 months, meetings were in Harare and once in London
Last week, Rawson was in Zambia, early this week in Zimbabwe While the $F M$ could not reach him, he told an intermediary that he had "had enough" and did not want to add to his Business Day statement
While Masterbore was shaky a year ago, debt was down and it looked like a turnaround was possible This had changed damatically by the August interim, which reported a loss of R506000
Rawson accuses Davies of negotiating a deal with a Rand Mines drilling subsidiary on behalf of Masterbore, then with his partnets (apparently including Tsingos) resigning and buying the operation personally

Davies denies this, saying the company was left "high and dry" to face the banks and creditors and that when the deal with Rand Mines took place Masterbore dd not have any money He says when bankers learnt Rawson would not be providing any assistance, all the group's accounts were frozen and overdrafts called in
"To try to get employment for about 100 Masterbore employees left without even their current month's salaries, various membets of ex-management proceeded to negotiate the purchase of various assets from another drilling company," Davies says

The market seemed to anticipate the crash The share price, which once peaked at 330 c , fell from 38c just before the interim to 10 c before the suspension

Shaun Harris

## SAMANCOR <br> Trench warfare

Conditions in the ferrochrome market resemble trench warfare as Samancor, the world's largest producer of the commodity, digs in to make its prices stick in the face of fierce consumer opposition
Samancor's closure of all its ferrochrome furnaces from the end of this month for at least three months comes after ChromeCorp Technology (CCT) shut its furnaces for at least two months from January
These moves have been made against the background of bitter opposition to the $\$$ US $52 \mathrm{c} / \mathrm{lb}$ price increase which the SA producers forced through for the last quarter of

| Six montas to | (1) |  |  |
| :---: | :---: | :---: | :---: |
|  | $\begin{aligned} & \text { Dec } \\ & \cdot 90 \end{aligned}$ | June '91 | $\begin{aligned} & \text { Dec } \\ & \therefore 91 \end{aligned}$ |
| Turnover (Rm) | 871 | 935 | 954 |
| Pre-tax income (Rm) | 319 | 248 | 254 |
| Attrib income (Rm) | 182 | 180 | 118 |
| Earnings a share (c) | 109 | 107 | 85 |
| Dividends (c) | 40 | 70 | 40 |
| Net worth (c) | 758 | 795 | 1029 |

1991 The increase resulted in a number of consumers boycotting SA supphers and turned to the spot and scrap markets for their requirements

## Customers will return

Samancor, CCT and the other major SA ferrochrome producer, Consolidated Metallurgical Industries, are all confident customers will have to come back Available supphes on the spot market have been mopped up, the stanless steel scrap price has risen sharply and a number of overseas ferrochrome producers have been forced to cut back or close
Samancor MD Hans Smith and CCT MD John Vorster are talking of pushing for further increases to get the ferrochrome price up to $55 \mathrm{c} / \mathrm{lb}$.
Smith declines to give a precise figure for the ferrochrome stockpile now held by Sa mancor, but the group has been running at $75 \%$ of its $1 \mathrm{Mt} /$ year capacity, equal to monthly sales of 62500 t A three-month shutdown indicates a stockpile of at least 187500 t Smith says that after this, the group would stall be holding "prudent" inventories
According to Smith, when the stanless steel scrap price bottomed at $\$ 670 / \mathrm{t}$ last year, steel producers buying scrap were getting ferrochrome at an effective $37 \mathrm{c} / \mathrm{lb}$ and nickel at $\$ 2,70 / \mathrm{lb}$, compared with respective ruling international prices of $52 \mathrm{c} / \mathrm{lb}$ and $\$ 3,75 / \mathrm{lb}$. He says excess scrap is off the market and the scrap price is back to $\$ 900 / \mathrm{t}$

Other key factors in the decision to shut the furnaces were the need to rebuld Sa mancor's cash balances and to ensure there would be no surplus ferrochrome supplies
hanging over the market to depress prices when the recovery comes

Samancor's net available cash resources fell to R101,6m at end-December, from R $445,8 \mathrm{~m}$ six months before Shutting the furnaces means major cost savings, including R30m a month in electricity charges
Smith refuses to break down Samancor's earnings to show the respective contributions from the chrome and manganese divisions He says the chrome division "performed very well" during the six months However, both divisions are under pressure as the $20 \%$ drop in pre-tax income shows

On top of the reduced earnings, there was a R33,4m extraordinary charge This involves the costs of restructuring and rationahising the MS\&A and Rand Mines chrome interests into Samancor That can be construed as Samancor having paid R33m too much for these assets but Smith dismisses this, saying the R33m charge is "a small price to pay in terms of the overall deal"

The group faces a tough second-half, with both manganese and ferrochrome markets remaining depressed because of the recession in the main industrial economies In addition to the ferrochrome shutdown, Samancor has reduced manganese ore production and prices

Barring a sudden improvement in market prices, which seems unlikely, earnings will be lower in the second-half than in the first That should depress the share price, and it did drop 250 c to $\mathrm{R} 28,50$ on release results However, two factors continue to provide support the maintained interim dividend indicates the final should be maintaned, and investors continue to take a long-term view on Samancor

They are looking to the benefits of the Columbus stanless steel project, details of which are expected this year At current prices, though, the share looks fully valued to expensive

Brendan Ryan

| $F M \quad 1412$ |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: |
| Activifies: Makes and services elevators and escalators |  |  |  |  |
| Conirol: United Technologıes 51\% |  |  |  |  |
| Chairman: A M D Gnodde, MD R E Markham |  |  |  |  |
| Cupitail struciure: 17 m ords Market capitalisation R45, 1m |  |  |  |  |
| dividend, 14,4\% on earnings, $p$ e ratı, 6,7. cover, 2,0 12-month high, 300c, low, 150c |  |  |  |  |
| Trading volume la Year to Hovember | st quart |  |  | hares '91 |
| ST debt (Rm) |  | 3,6 | 9 |  |
| LT debt (Rm) | 0,1 | 0,1 | 0,1 | 0,1 |
| Debt equity ratio | $(0,21)$ | 0,20 | 0,12 | $(0,31)$ |
| Shareholders interest | 0,28 | 0,36 | 0,43 | 0,40 |
| Int \& leasing cover | n/a | 53,8 | 12,7 | n/a |
| Return on cap (\%) | 50,6 | 46,4 | 20,8 | 31,7 |
| Turnover (Rm) | 72,0 | 9,18 | 98,2 | 117,0 |
| Pre-int profit (Rm) | 16,4 | 17,2 | 6.4 | 13,1 |
| Pre-mt margin (\%) | 22.7 | 18,7 | 6,5 | 11,2 |
| Earnings (c) | 47,2 | 51,0 | 12,0 | 38,2 |
| Dividends (c) | 42 | 45 | 12 | 19 |
| Net worth (c) | 71 | 78 | 77 | 97 |

reflectung enhanced economies of scale So whereas in 1988 ts pre-interest margin was under 9\%, in the eight months to October 31 1991 this widened to $16,5 \%$

This was in marked contrast to Otis, where margins have decined from $22,8 \%$ five years ago to $11,2 \%$ The inescapable conclusion is that Ots's fall from grace in 1990 had more to do with slack management control than the business climate
In the circumstances, it is surprising that Otis has been able to buy Melcorp on a multiple not dissimilar to its own Despite having to go through the financial rand market in respect of $75 \%$ of Melcorp's equity, the total expected consideration of R22m is 6,8 times last year's annualised earnings, which compares with Otis's own historic PE of 6,7
So it is difficult to argue that Otis is overpaying, even though the deal may involve a goodwill write-off of R11m, based on Melcorp's October 31 balance sheet
Otis is to hold a one-for-five rights issue at

## OTIS ELEVATOR Going up? FM $14 / 2 / 92$

Since financial year-end the business base has been substantially expanded by the R21m acqusition of Melcorp SA (Fox January 17) Nevertheless, the annual report, read in conjunction with the crrculars in connection with the acquistion and the rights issue, underscores the extent to which Otis has underperformed in recent years

Accepting that one is comparing a mature company, in the context of the SA elevator market, with a relative newcomer, it is nonetheless strikung that Melcorp was able to double its attributable profit over the past five years whereas Otis's earnings during the same period show a net decline of $11 \%$, despite the 1991 recovery.

Despite a difficult environment, Melcorp was able not only to grow market share but to improve its trading margin - probably


Otis's Gnodde dynamic approach?

220 c to raise $\mathrm{R} 7,48 \mathrm{~m}$ gross to help finance the acquisition The rights announcement says that the combined pro forma effects of the acquisition and issue, other things being equal, would have been to reduce 1991 earnings by $4,8 \mathrm{c}$ a share to $33,5 \mathrm{c}$, with an "immaterial" impact on NAV - the latter being a little surprising, in view of the substantial premuum paid for Melcorp's assets

The earnings forecast presumably does not allow for the benefits of rationalisation, so it will be disappointing if earnings do not in fact advance this year

Ironcally, R7,48m is less than extra retained earnings would have been if, in just the past three years (1988-1990) of the old policy of distributing almost all reported earnings, Otis had instead followed a more normal policy of having dividends twice covered This would also have avorded the need to pass the payment altogether in 1987 when, though earnings were almost mantained, it

had to make an unexpected tax payment
For United Technologies, of course, the earlier dividends were received in commercial rand, then worth more in US $\$$ than it is now, while it can presumably follow its rights through the discounted financial rand.

Otis has not been a particularly rewardıng investment in recent years, and it's hard to argue that the record justifies a better share price performance It can only be hoped that the Melcorp acquisition heralds a more dynamic approach by management

The tale of woe from Europe's
leading integrated steel producers 15

 be pushed soon into politically pain-
䓶 its production. But with 1ts profits
plunging and few buyers in the marin the midst of a plan to sell $20 \%$ of Hiva, the Italan group which is
Europe's second largest producer, is Ilva, the Italian group which is



 to put pressure on medium-sized

steel
special steels division with general with Thyssen, which is merging its





 Metall to avert a strike is likely to








 its forlorn Ravenscraig plant in Steel announced plans to close
the remaining blast furnaces at


 HE world steel industry
probably wishes it could
start 1992 over again. It has
cars and trucks.宽 ном

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 US Steel, the largest integrated
producer which is the steel arm of
















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 companes which stand to benefit

 fall by $22 \%$ while imports to rise $8 \%$
sucked in by the expected recovery


 lower steel demand in Japan and
Germany will force their producers forced forporters steel And this year former Soviet Union and Chuna has ing problem. For much of the past steel markets has amplified the pricThe growing integration of world en down prices for the rest of the
undustry running These producers have drivproducers who cut prices to main-
tain market share and keep plants created by subsidised public sector In Europe the problem has been


##  had accepted an offer for control, belleved to be from Dorbyl <br> In an announcement to shareholders today Usko said it had recelved a number of offers, one of which had been accepted subject to certain conditions <br> In terms of the offer Usko and its controlling shareholders "were contractually bound not to embark on any other negotiations with any other party for the disposal of any shares in Usko" <br> The announcement follows a bid for Usko by Aberdare Cables yesterday <br> Business Day learnt from reliable sources last nıght that control of Usko had already passed to Dorbyl Dorbyl's offer accepted by the major shareholders - is belneved to have been one Dorbyl share in <br> Based on Dorbyl's closing price of R29,50 a share yesterday, this would mean Dorbyl paid in the region of 12c for every Usko share it bought This compares to Usko's current trading price of 40 c <br> Dorbyl, Usko and Metkor chairman Floors Kotzee would not comment last night on the speculation other to refer to what was sald in Usko's cautionary announcement to shareholders Metkor holds $27,1 \%$ of Usko while Iscor holds a $29,7 \%$ <br> Last year Usko sold its steel interests to Iscor and it vanadium interests to Rhombus Vanadium Earlier, analysts sadd Aber* dare's bid if successful would have given it Usko's dominant market share in the overhead cable market

$\left({ }^{2}\right)$


## Poor carbon steel demand stalls Highveld

william gilfillan (189)
POOR local and international demand for carbon steel played havoc with Highveld Steel \& Vanadıum's performance last year

The metals company shut down several of its operations in the year and MD Trevor Jones sard he expected further closures would take place this year

Although the final dividend has been held at 40 c a share, giving an unchanged total of 70 c a share, attributable profit dropped $36 \%$ to R96m from R150m This is equivalent to earnings of 130c a share from the previous year's 208,4c

Reduced volumes and lower international prices saw turnover drop $4 \%$ to R1,38bn from R1, 43 bn Had it not been for interest earned from the group's large cash pile, earnings would have been substantially lower Interest earned, making up $40 \%$ of the R 95 m in total earnings, was equivalent to 50 c a share $3 / 1 / \mathrm{ar} / / / 2192$

Jones said two furnaces had already been closed in the steel division last November, while the Vantra division - which produces vanadium pentoxide - was closed and reopened according to the prevaling market conditions

Charrman Leslie Boyd said this strategy, in place "for many years", was designed to support the vanadium price. It also ensured the group never ended up with large vanadium inventories, he added.

Boyd said although markets had opened up following the lifting of sanctions, low international prices had hampered a rapid re-entry into the North American and European markets Nevertheless, Highveld would have re-entered most of the export markets by the year-end -

He said after the imposition of sanctions in the mid-'80s Highveld had found new markets abroad, but exported less beneficlated products Boyd sald "The reopening of North America will enable us to trade agan in ingher value-added products"

Although the outlook'for vanadum demand was flat, Jones said a contraction in supply should help support its price. Highveld's current vanadium price is $\$ 2,60 / \mathrm{lb}$ from $\$ 3,15 / \mathrm{lb}$ in March last year

He professed a lack of concern over last $\square$ To Page 2

## Highveld $61011 / 2 / 92$ <br> year s announcement that Prectous Metals

 Australıa (PMA) was to open a vanadium mine, Windimurra, in Western Austraha PMA "had gone a little quiet" on the proposed project, he said and suspected feasibility studies indicated production costs were turning out higher than expectedBoyd said weak silico-manganeşe prices had hampered Hıghveld's ferro-alloys operations "Ferro-silicon markets have been overwhelmed by supplies from China and the Eastern bloc," he sand

Expansion moves for the Columbus project would be announced before the end of
the year Columbus would produce between 400000 and 500000 tons of stainless steel a year when the expansion programme had been completed

Boyd said it had been possible to maintain the dividend as the group, controlled by Anglo American Industrial Corporation, and the world's largest vanadium producer, was in a strong cash position Cash ducer, was in a strong cash position Cash
on hand at the end of December stood at on hand at the end of December stood at
R285m He hoped 1992's total dividend would be maintained at 70 c a share in spite of the prospect of another drop in earnings

- Comment: Page 10


## COMPANIES

## Dorbyl announcement expected in a week <br> ENGINEERING group Dorbyl will an

 nounce detals of its cautionary notice within the next yeek, CE Dawid Mostertsand yesterday B/Day $11 / 2192$
Mostert's announcement came as Dor
byl's share price continued to test new highs amid speculation that the group would be unbundled
The shares rose 200 c yesterday to a frest peak of R32, taking the gans over the past week to $23 \%$ The shares were at R15,50 three months ago
Dorbyl asked shareholders last week to exercise caution as negotiations were in progress

Although Mostert would not throw any light on the cautionary notice, he said the group would probably need another week
before making fore making an announcement
Market speculation was that Dorbyl would be unbundled, with one or more divisions being listed separately.
Analysts sald last month's reshufflung of the group's mine major companies into three divisions - manufacturing, trading unbundling

# Hiveld expects profits to continue to decline 



A slump in the price of Highveld Steel \& Vanadıum's (Hiveld) key products - steel, ferroalloys and vanadium - brought a 38 percent drop in its profits in financial 1991
Charman Lestie Boyd expects a further dechne in prof its, although to a lesser degree, in the current year as no major improvements are expected in its domestic and international markets
However, the group has mantained its total dividend of 70c a share, supported by a strong cash balance of R250 milhion at year-end
In line with its major local competitors - Samancor and Consolidated Metal Industries - Highveld has curtanled production of its products over the past few months to boost prices

Local steel sales slumped by 16 percent and world steel consumption fell by 4,7 percent last year, forcing the group to close two iron-making furnaces and to withdraw almost completely from the market
Further cuts in production are contemplated this year, Mr Boyd says
In line with lower world steel demand, vanadium consumption contracted further last

year, leaving the Ventra division to operate at only a quarter of capacity

A similar situation prevailed in the ferroalloy division as silicon and silicomanaganese prices remaned weak throughout the year

As a result Transalloys reduced its siltcomanganese facilities from two-thirds of capacity in July to below half capacity by year-end
Rand Carbide cut back production to 45 percent of capacity

Group turnover in 1991 held up farrly well at R1,38 billion, compared with R1,43 billion in 1990, but pre-tax income fell sharply from R201,3 million to

R109,2 million
After providing R54,8 mullion for depreciation and earning interest of R37 milhon on its cash balance, attributable income fell to R95,6 million (1990 R150,2 milhon)

Earnings per share dropped by 38 percent from $208,4 \mathrm{c}$ to 130c

Mr Boyd says the man reasons for the decline in Highveld's fortunes were lower volumes in both the export and local markets, as well as lower export prices

He is pessimistic about the short-term outlook for prices of 1ts products as the local economy is not expected to achieve
any increase in domestic sales this year
He expects international steel consumption to decline by three percent as a sigmificant oversupply situation exists both in steel and alloys coupled with aggressive pricing in weak US dollars
"However, provided further cutbacks in production occur and the US economy lifts out of its recession, steel prices should improve towards year-end "
Mr Boyd says that the repercussions of the breakup of the Soviet Union and changes tak ${ }^{2}$ ing place in China will continue to be major mfluences on steel and alloys in 1992
Turning to the ferrosilicon market, Mr Boyd says that supplies from China and East Europe have resulted in an oversupply of alloys, which have been disposed of at low prices in the West
The price of vanadium, how+ ever, could stabilse this year following the closure of Usko and Carbovan of Canada, alr though price movements will be determined by world steel pro+ duction

Mr Boyd says the slump in the markets has made it difflr cult for Highveld to recapture 1ts share of the EC and US steel markets, which opened up to SA companies after the lifting of sanctions last year


ENGINEERING firm G H Maras had been awarded a Z $\$ 30 \mathrm{~m}$ contract as consuiting, electrical, electromic and mechanical engineer for a shopping centre to be bult in Bulawayo, the firm said yesterday

The centre will be the largest in Zimbabwe

The firm, which was involved in the construction of similar shopping centres such as Sandton City in Johannesburg, will handle the design of electrical and mechamical services for the centre, including lighting, fire-fighting and security

Construction is to be frnanced by the Mining Industry Pension Fund (MIPF) whose CE, Sam Nkomo, is the brother of Zımbabwean vice-president Joshua Nkomo
The contract represented a major breakthrough to carry out simular projects in the future, G H Maras chairman Ferdie Geyer said in a statement
"While the business sector of Zimbabwe has at 1ts disposal a farrly strong infrastructure, there is still considerable scope for expansion and the need for large shopping centres is increasing," he sald

Geyer said the firm would use its offaces in Zimbabwe to establish new links with other countries in Africa
He sald the company was looking at undertaking projects in Kenya and Angola
The contract was awarded to GH Maras as they had already established a company in the country, Nkomo said
The MIPF manages assets of over $Z \$ 500 \mathrm{~m}$ and its property portfolio is worth about $\mathbf{Z} \$ 100 \mathrm{~m}$, Nkomo said

The fund planned to inm vest in similar projects throughout the country











 world ferrochrome capacity，announced at Samancor，which alone has a third of
world ferrochrome capacity，announced at





 Local producers have all had to cut back
i roduction，because by pushing up ferro－ 17 －million tons a year nd of this month the industry will be
，perating at a mere $10 \%$ of its capacity of

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 suપt Aytisnt Samancor was paying the penations did not US＇s largest steel－makers said yesterday ATEuAd वप् 8u！fed still a price of $\$ 0,55 / 1 \mathrm{~b}$ sem fosixaf scrovuruues pejexado fuzduro







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 offered by Eskom in December to run its and took advantage of low electricity rates Smith said Samancor inherited large
ocks when it bought MS \＆A in October， year capacity．
producer after samancor， $\mathbf{3 s}$ oper two to three months．

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 Samancor was in a good position to take 6－＂



07 spp！s


FERROCHROME production in SA
has, come to a virtual halt.
SA is the world's biggest producer of the stainless steel-making alloy, but by the end of this month the industry willibe operating at a mere $10 \%$ of its capacity of 1,7 -million tons a year.
Lócal producers have all had to cut back production, because by pushing up ferrochrome prices by $6 \%$ to $\$ 0,52$ a pound in the December quarter last year they sacrificed what little demand there was for their material.
Stanless-steel manufacturers in the US, the EC and Japan have turned therr backs on SA ferrochrome because they have been able to buy scrap and other supples of ferrochrome more cheaply

Samancor, which alone has a third of world ferrochrome capacity, announced at the weekend $1 t$ would close all its ferrochrome furnaces for at least three months from February 20 The move would take


## MATTHEW CURTIN

60000 tons of the alloy off the market for a month Samancor is currently operating at $75 \%$ of tits capacity of a million tons a year The group has also sharply reduced production from its chrome ore mines, and cut its production of manganese ore and ferromanganese
At a news conference on Friday, MD Hans Smith sald the group had enough ferrochrome stocks to meet contractual commitments, and would still have healthy inventories when production restarted.
Smith said Samancor decided to close 1ts ferrochrome operations because demand for the alloy was weak, and as a way of conserving cash flow "Samancor has the resources as an integrated producer and manufacturer to manage the recession and low commodity prices better than most," he sad
Smith admitted that there was a perception among customers that Samancor was "public enemy number one" for rasing prices in a recession But he believed Samancor's biggest clents in Japan respected the pressure under which the company operated Samancor's target was still a price of $\$ 0,55 / \mathrm{lb}$

- However, a ferroalloy dealer for one the US's largest steel-makers sald, yesterday Samancor was paying the penalty for rasing prices when market conditions did not justify this
He sad that when Samancor bought Middelburg Steel \& Alloys' (MS \& A) ferrochrome division last year the group sadd


## Ferrochrome <br> market conditions would Justify a price of $\$ 0,52 / \mathrm{lb}$ That had not been the case, and SA producers had lost sales and a good deal of goodwill by their "stubborn take-it-or-leave-it approach" <br> Other US market sources said that although production cutbacks would help SA producers' cash flow, they still faced the producers cash foow, thes of maintaining furnaces <br> In shutting down its ferroch'ome operations, Samancor has followed the lead of Chromecorp Technology (CCT), which shut down its 180000 -ton-a-year furnaces in January for two to three months Consolidated Metallurgical Industries (CMI), the largest producer after Samancor, is operating at a maximum of $60 \%$ of its 330000 -ton-a-year capacity <br> Smith said Samancor inherited large stocks when it bought MS \& A in October, and took advantage of low electricity rates offered by Eskom in December to run its furnaces at near full capacity <br> Samancor was in a good position to take advantage of what would be a sharp rise in <br> ferrochrome demand, even if it came later ferrochrome demand, even <br> He said negotiations were under way with unions to discuss the plant closures, with unions to discuss the plant cionsores none of which was permanent chrome division employs 3500 people <br> The group posted earnings of 85 c a share in the six months to end-December, $22 \%$ lower than the 109 c a share posted in the interim stage in 1990 <br> Smith noted the group's cash reserves had fallen to R102m on December 31 last year against R392m at December 31 1990, year against the R250m purchase of MS \& A <br> He was umhappy with current cash levels, which were a major reason for stopping ferrochrome production, and cutting chrome ore, manganese ore and other ferroalloy production <br> It was likely that the Columbus Stainless Steel joint venture with Highveld Steel and Vanadium would go ahead later this year Samancor was considering all options, including a rights issue, to finance its share of the project.

## Chromecorp set to join  <br> CHROMECORP Techno- <br> Vorster said exporting

logy (CCT), the unlisted ferrochrome producer backed by international commodities trader Marc Rich, will have jomed the likes of Samancor, Highveld Steel \& Vanadium and Assmang as a diversified ferroalloy producer in a matter of months
CCT MD John Vorster sald at the weekend that subsidiary Silicon Technology (Siltech) would start production of ferrosilicon by October.
Siltech has bought Sentrachem's calcuum carbide plant near Newcastle, in a deal signed at the end of January but reported last week
Vorster sald CCT had been eyeng the ferrosilicon market for 18 months, but ats decision to go ahead was triggered by the calcum carbide plant coming onto the market Sentrachem bought the plant from AECI for R60m last year
Siltech would have to convert the plant which, while not ideally suited to ferrosilicon? production, saved the company the expense and time of launching a greenfields venture

Vorster said the ferrosilcon market was depressed as the worldwide recession had hit carbion steel manufacturers, the main consumers of thexalloy withesplied scheme already apminum produc
ferrosilicon amounted to exporting electricty, so en ergy intensive was the re fining process It took 4200 megawatt hours to produce a ton of ferrochrome, 9000 for ferrosilicon, and 13000 for silicon or aluminuum metal

He sard CCT subsidary Vanadıum Technologies (Vantech), which bought the mothballed plant and mineral rights from Rand Mines Vansa Vanadium last year, would start producing vanadrum pentoxide in April
Vantech had had tô modrfy the Vansa plant extensively It would be using the same process as Highveld to extract vanadum pentoxide from vanadiferous ore New technology introduced at Vansa and Usko proved the undoing of both companies' attempts to break into the vanadium business, and both operations folded last year
Vorster sad that as.with ferrochrome and ferrosillcon, the key to making a success of vanadum was to be sure Vantech was a low cost producer, so it could ride out the trough in commodity prices The market for ferrovanadum and vanaduum pentoxide, used in manufacturing specia steels, was as depressed as for other ferroalloys

iNISOG


CHEAP and potentially good 'aquality imports from Czechosio - Yakıa may threaten the succiss ful return of Tosa, Dorbyl's seel thtubing producer, to the seanless intube market in 1993
$\sim$ A spokesman for trading conpany Metmar sad yesterday that fiter a - yisit by representatives of zechoslovakia's stannless steel indstry to SSA last week, the prospets were good that imports of spefial stee products would rise sharpl from the -former Soviet bloc counts
He said Metmar hadsıgned an c-agency agreement with he Czecho--slovakuan steel sector or trade in 48 F
on The volume of the $o$ market for sseamless tubes was af 40000 tons as year - worth betren R70m and . 1100 m - compared 1 th Czechoslovakian production of, 6 -million tons a year

Tosa's seamless be plant in Vereenging, a joint enture between - Yiscor and Dorbyl, as mothballed in

MATTHENTCHTM
R75m upgrading programme. The new technology used in the plant has been dogged by teething problems.
The Metmar spokesman sald that with Tosa's plant mactive, SA's mines and industries were increasingly having to use imports to satisfy their seamless tubing needs.
Metmar was confident that Czechoslovakian imports would compare favourably in price, quality and quantity with alternative sources from the EC and Japan
The country, which had a history of quality steel production, was keen to earn hard currency now that former Soviet markets were falling away
However, Tosa GM Harry Coetzee sard yesterday that Tosa was confident of returning competitively to the tube market once its plant was back on line in early 1993.
He sald Tosa had adequate stocks and had been able to keep and supply
many of its customers, sometimes with imports, while the plant was being overhauled.

He added that the seamless tube market was highly competitive in SA with customers demanding high quality products produced to tight specifications to be delivered at short notice.
The biggest concern for Tosa was that of possible dumping, should the preferential trade agreement singned last year between SA and Cze chosiovakıa be repeated.
In the agreement, SA has waved the $5 \%$ import surcharge on Czechoslovakian imports in return for simılar concessions for SA exports

The mann producers of seamless tubing, which has a range of applications particularly in the mung and petrochemical sectors, are Germany and Japan Without the import surcharge and with the benefit of a weaker currency, Czechoslovakıan products will be available at significantly lower prices than those from Western sources

Hagge is to buld a R150 mil lion steelcord factory on the Witwatersrand to meet the needs of tyre manufacturers who rely entrrely on 6000 tons of imports a year
Steelcord is primarıly used as reinforcement in steel-belted tyres, and demand is mereasing at the expense of textle remforcement material Haggie"expects demand will rise to 10000 tons a year by 1996
FMD Chris Murray sand yesterday the R83 millon furst phase would start later ths year, The factory should be commissioned ${ }^{7} \mathrm{~m}$ md-1993
"The project is being under: taken in collaboration with ian overseas partner, and will be financed out of Hagge's existing borrowing capacity," he sald
'
"Haggie's gearing will rise - from'2 26 percent to 40 percent at peak," he said $\stackrel{-a}{n}$ Sapa

## Samancor chrome shock

SAMANCOR will cease ferrochrome production for at least three months and mining of manganese ore will be and mining of manganese ore will be reduced because of poor international markets. Slimes 13455
Managing director Hans Smith says
the group's cash position will benefit
But unless market conditions mprove, profits in the second half will be lower pronits in the first six months. $9 / 2 / 92$ Mr Smith says in a shock interim announcement that all ferrochrome furnaces will be shut down on February 20. The extent and timing of the re
opening will depend on market developments and orders Trade unions will be consulted about the effects on workers. Atributable profits for the six anths to December feil by $17 \%$ to nonths to Decen 182 milh 10 spite R151-milion from R182-milion in spite of a rise in turnover to R954-milhon from R871-million in the frest half of the previous year
The interim dividend at toc will be maintamed
About R167-million of turnover came from the acquistion of Middelburg Steel \& Alloys (MS\&A) and Manganese Metal.

## Samancor in drastic furnace closure move ${ }^{\text {STAR } 82192}$ <br> SAMANCOR, the world's

largest producer of ferrochome, has struck agam in its drive to win a better price from the world steel industry

Samancor's managing director, Hans Smith, said last night that the company was taking the drastic step of shutting down all its ferrochrome furnaces for three months
This would reduce world supply of the metal by about 180000 tons and should improve the sup-'ply-demand position Total world production of ferrochrome is about 2,5 million tons
Buyers are likely to be alarmed by the announcement, say ana-. lysts
The shutdown could lead to ferrochrome supplies becoming tight just when the world economy and the demand for the metal is picking up

Samancor has been fighting for a higher price for its ferrochrome for some months Last October it took the market by surprise when it announced that it was increasing the price from 49 US cents to 52 US cents a pound

Competitor Consolidated Metal Industries, which also raised its

## DEREK TOMMEY

price to 52 US cents a pound, reported this week that this move had led to a sharp drop in its sales Samancor has not said what effect the price increase had on its own sales

Mr Smith sad Samancor had enough stocks to meet its commitments during the shutdown and would still have about two-and-a-half months' supply in hand at the end
The shutdown could reduce Samancor's profits by about R50 million, but would put about R200 million in cash in Samancor's coffers
It could leave about . 3500 people at Samancor short of work But the shutdown is a short-term move and no retrenchments are envisaged
Discussions have been taking place with the employees' organisations to see how the furnace closures were to be handled

Hardest hit will probaly be Eskom It will lose about R30million a month in revenue, sald Mr Smith
Samancor is discussing with Eskom how to mmimise the impact of this loss

producer prices despite weak market conditions, and sacrificing some of their market share in the process
But as customers return to SA to meet their ferrochrome requirements, they will have to pay even more for SA material, Chromecorp Technology (CCT) MD John Vorster beheves
He also said prices would rise again in the June quarter to as close to $\$ 0,55$ a pound as SA producers could get
CCT is SA's thurd largest ferrochrome producer and, by November, will also have its recently acquired vanadum and sillcon ferroalloy divisions up and running
In an interview yesterday, Vorster sadd Samancor, Consolidated Metallurgical Industries and CCT would weather the $60 \%$ drop in orders for SA ferrochrome, provoked by their $6 \%$ increase in prices in the December quarter last year
"SA's ferrochrome producers are in the business to make money, not to win market share, and we are only making adequate returns at 55 c a pound," Vorster sald

Industry sources noted that last year's ruling ferrochrome prices of $\$ 0,49 / \mathrm{lb}$ were unchanged from levels in the early '80s, and represented a real drop in prices of about $50 \%$ in the decade
In that period, stannless steel producers earned good profits and had shown no willingness to pay more for their ferroch-
rome, sources said

Vorster said ferrochrome made up a small fraction of the costs of manufacturing steel, in which the most expensive unputs were electricity and mirkel
He predıcted that 1992 might be a record year for local ferrochrome exports as customers returned to SA
Industry sources sald many customers boycotted SA ferrochrome in response to last year's price rise Instead they bought stanless steel scrap and material from the spot market
However, Samancor, CMI and CCT are in a strong position They are the lowest cost producers worldwide and have more than half the world's cost effective ferrochrome capacity

## Discounts

Low prices have led to ferrochrome plant closures in many European countries and the Philpppines in the past year

SA producers say they have stood firm on price increases and have preferred to cut production as orders began to dry up in the last three months of 1991
In the US, however, customers say SA producers are offering sigmificant price discounts to move inventories
CCT has shut down its three furnaces until April in what Vorster sald amounted to "a stock adjustment exercise"
CMI is operating at a maximum of $60 \%$ capacity and Samancor is expected to announce cutbacks today

## MARCIA KLEIN

INDUSTRIAL holding company Klipton's $13,3 \%$ decline in attributable profit to R2,4m from R2,8m in the sux months ended December could bring to a halt its six-year record of real growth
Turnover rose by $21 \%$ to R59,9m (R49,5m), but operating profit dropped by 4,6\% to R5,1m (R5,3m), with operating margins narrowing from $10,8 \%$ to 8,5\%
 real growth marred

The diversmed op ing companies in the group "focused on maintaining market share, sometimes at the expense of operating margins", joint chairman Nigel Matthews sald
Gearing was seasonally higher Although creditors were reduced, stock levels were above budget, resulting in a higher than bud-
eted level of debt and a 72,5\% hike in Klipton's interest bill to R1,2m
This saw pre-tax profit decline by $15,7 \%$ to R3,9m ( $\mathrm{R} 4,7 \mathrm{~m}$ ) and earnings a share drop by $27,2 \%$ to $20,6 c$ ( $28,3 \mathrm{c}$ ) on more shares in issue
Matthews sald Klipton's safety and security division had performed well,
but the industrial division had been hard hit by worsening trading conditions in its target markets Sales across the group had slowed significantly

Khpton would continue to concentrate on reducing costs through improved productivity and asset management

Although Matthews expected no change in trading conditions over the next six months, he sald Klupton would continue to investigate acquisitions

## Export market boosts Pals' turnover

A $45 \%$ rise in export business enabled clothing group Pals Holdings to increase turnover by $24 \%$ for the Slx months to August (\%)
But the lower margins earned by the group to get a foothold in the export market resulted in earnings growing by only $9 \%$ to R514 000 (R472 000)
All exports by the company, which manufactures men's trousers, Jackets, and suits, were to the UK


The lower operating margins meant the $24 \%$ rise in turnover (actual figures were not given) converted into a virtually unchanged operating income (before the depreciation charge) of $\mathrm{R} 1,4 \mathrm{~m}$
However a lower depreciation charge of R279 000 (R292000) and a reduced interest charge of R225 000 (R277 000) helped income before tax rise to R885 000 (R801 000)

MD Harold Noik sald the lower interest charge came on the back of a drop in borrowings generated by a stronger cash flow as a reult of the higher exports

Pals' importers pay for ther goods on shipment from SA which was preferable to local sales which involved credit terms

An interim dividend of $2 \mathrm{c}(1,8 \mathrm{c})$ a share was declared on earnings of 5,7c (4,7c) a share

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W, 322 (189)
at a fatimer clams that half his daury herd has been pousoned by a vanadum factory in the eastern Transvaal -àñ̈d there is serious concern about the health of restdents in the area. By JENNIFEIR VERSTER and EDDIE KOCH

EARMERS in the eastern Transvaal are up in arms about toxic fallout from a Germanowned vanadıum plant that they say is linked to a disease which kulls cattle and causes cows to abort prematurely
And the health of people hiving near the factory, in the upper Steelpoort Valley 40 km north of Middelburg, may be at risk A farmer whose land borders the chemical plant clăıms his lungs have been made "rotten" by the pollution, while preliminary studies conducted by the Medical Research Council indicate that one in two people in the district suffer from eye irritation
The department of health responsible for monitoring pollution emanating from the Transvaal Afioys factory, owned by the German multi-national Norddeutsche Affinerie - appears to be dragging its feet over addressing the problem.
"Your factory poisons 30 km and further the environment around you," sald farmer Piet Geldenhuysínin a letter to the company "In die natuur vrek al wat leef om u fabrıek (everything that lives around yơur factory dies) fish, birds, antmals and a large number of plants and the people are being drastically affected"
The plant refines vanadium ore to produce vanadium pentoxide and ammonium metavanadate These appear to be strategic compounds used in the armaments and nuclear industries as well as the manufacture of synthetic fuels GR Hovener, general manager of Transvaal Alloys, refüsed to tell The Weekly Maul who the 'company's clents were
Hovener has dened any responisibility for degrading the environment around the plant He is backed by the government's chief arr pollution officer, Martin Lloyd, who says "the dust on the windowsill in my office carries more toxins than the arrmine eastern Transvaal"
But this has not deterred Geldenhuys from conducting a campaign against the multi-national And the farmer has recerved backing from a team of scientists based at Onderstepoort near Pretoria - toxicology researchers began investigations after they received reports some 18 months ago of a strange disease afficting cattle in the area
Two-year-old bull calves on the farm seem to have stopped growing at six months: But they are thelucky survivors: in the past five-years, Geldenhuys claims to have lost 50 percent of-his dary-herd
lying cause of the illthrift problem experienced on the farm
"On the basis of all our findings, and untll proved otherwise, we conclude that there is sufficient circumstantal evidence to make a diagnosis of yanadium toxicity which was móst probably caused by aur pollution which most probably came from the nearby mine (processing plant)"
After months of research and post mortems on cattle and stillborn calves, together with grass and soil samples, the research team concluded that the cattle were suffering from malabsorption complicated by immuno-suppression and that the most likely cause was vanadium poisoning
"There is now considerable evi-
 dence to suggest that the anımals on the farm have an imparment of their immune system This then makes anımals susceptible to a wide range of infections that would otherwise not cause problems," says the report.:
Studies into the effects of exposure to vanadium toxins on humans are less,conclusive A team of medical resear̈chers headed by Dr Petro Terblanche, of the Medical Research Council in Pretoria, has begun probing the issue
"Fifty percent of the people living in the area complained of eye imtation," she told The Weekly Máal "That is consistent with vanadium poisoning, but it neecs to be verit, fied"
Vanadıum can caúse ${ }^{\text {très }}$ 'sıratory
problems, irreversible dechine in hang function, reproductive complications, lower respiratory tract infectons, skins rashes, gastro-intestınal disturbances and lethargy.
Exposure to vanadıum dust over about 15 to 20 years can lead to dust pneumonitis, which in turn leads to emphysema and high blood pressure It can also lead to muld renal tubular damage
There is concern among the people living in the area about the effect pollution may be having on their health Children suffer from chest alments and asthma and there seems fô be a high incidence of kidney problems Geldenhuys says local workers will not live on the farm because there is a hosher incidence of women miscar-
, A local vet identified the disease as '
""illthrift" - a chronic disease that suppresses the immune system of livestock, disrupts the anımal's ability to digest food and umpars fertilhty It appears to be caused by longterm exposure to toxins
Onderstepoort's final report, issued in August, concluded that vanadum toxicity was the underlying cause "What this investigation has done is accumulate a library of circumstantal evidence that leads us to believe the animals on Mr Geldenhuys' farm have been suffering from the effects of excessive levels of vanadium we feel confident
rying.
ing. - :


Wide, conducting a study for the international journal Environmental Research in 1984, found an increased frequency in spontaneous abortions in Finnish women that cor ${ }^{\text {? }}$ related to metal industries where aluminuam, cobalt, molybdenum and vanadum were used She also found experimental evidence that a single dose of vanadum could interfere with foetal skeletal ossification in pregnant mice
Vanadium is used for its tactile qualities to strengthen steel South Africa has half the world's reserves and is the single biggest producer of vanadium products. Ammonum metavanadate is also used in the manufacture of dyes, inks and paints, and vanadium pentoxide in the manufacture of ceramics
At the factory, vanadum ore from a nearby mine is milled, the dust is mixed with water and sodium sulphate and made into pellets These pellets are dried and roasted in a rotary kiln at temperatures of 1220 to1300 degrees Celsius Smoke and gases from the kuln escape through : chimneys Pollution is possibly from two sources vanadium dust from the crushing process or compound smoke and gases emitted from the kıln
"Work done by the CSIR has shown that there is considerable fallout of vanadum dust near the mine ( 4710 micrograms a metre a day) and ${ }^{5}$ that these levels decrease further from the mine (processing plant) ( 536 micrograms a metre a day), which supports our own findings that aertal pollution of the farm is taking place and gives added evidence that mhalation toxicty could be playing a fole," says the Onderstepoort report-
' This is not the first case of vanadıum toxicity to be reported in South Africa
In 1976 a case was brought to the attention of the then minister of agriculture, Hendrik Schoeman, by a Mf Jacobs of the farm Leeuwklip in the Belfast district This was the same farm that Geldenhuys now owns
Geldenhuys bought the farm in 1986 Now facıng bankruptcy because of his losses, he explained his problem to the Land Bank in Middelburg and was advised by the bank manager "to sell the farm as quickly as possible"

TA is adamant that it is complying with all standards and requirements Set by the government (see accompanymg article) Department of Health officalswêere unavalable for comment " 6


Toxic fallout ... Transvaal Alloys' vanadium plant borders on Piet Geldenhuys' farm
Photo: GUY ADAMS

## 'Don't thlame us,' says factorÿ <br> LAWYERS for Transvaal Alloy yesterday said the <br> 

Onderstepoort report "is tentative and is based on cir cumstancial evidence. A survey by independent experts has not revealed anything to indicate that TA has contributed to Mr Geldenhuys' problems in any way".
According to TA: "The plant has been upgraded continuously in order to modernise the equipment and ensure that the company complies with the obligations in terms of the Atmospheric Pollution Prevention Act. The company holds a registration certificate issued in terms of this Act.
"Monthly, gravimetric monitoring, in line with Act 70 of 1973 as amended, of the plant environs is done by an authority accredited by the Department of Mineral and Energy Affairs - Aur Quality Dıvision. This monitoring reveals that the company is in complance with the
"The company is aware of no concrisive evidence that its operations have caused any damage to Mr Geldenhuys.
"The company indicated that if Mr Geldenhuys persisted in his claims to the contrary, it would be necessary to arrange for certain sampling to be undertaken on his property. Mr Geldenhuys has refused to give the company access to his property.
$x_{2}=$
"During 1975, an earlier owner of tie property, a Mr Jacobs, brought a claim in the supreme court against the company for damages ... Expert evidence obtained by the company indicated that the problem experienced by Mr Jacobs arose from poor agricultural practices rather than from contamination or pollution from the company.".


Toxic fallout ... Transvaal Alloys' vanadium plant borders on Piet Geldenhuys' farm
Photo GUY ADAMS

## 'Don't blame us,' says factory

LAWYERS for Transvaal Alloy yesterday said the Onderstepoort report "is tentative and is based on circumstancial evidence. A survey by mdependent experts has not revealed anything to indicate that TA has contributed to Mr Geldenhuys' problems in any way".
According to TA: "The plant has been upgraded continuously in order to modernise the equipment and ensure that the company complies with the obligations in terms of the Atmospheric Pollution Prevention Act. The company holdś a registration certficate issued in terms of this Act
"Monthly, gravimetric monitoring, in line with Act 70 of 1973 as amended, of the plant environs is done by an autbornty accredited by the Department of Mineral and Energy Affairs-Air Quality Division. This monitoring reveals that the company is in compliance with the ny?

## CONSOLIDATED METALLURGICAL INDUSTRIES

Considering the state of the balance sheet of Consolidated Metallurgical Industries (CMI) at the June year-end, when debt was at a R216m high after the Purity operation was acquired, interım results show a reasonable turnaround

Long-term debt remans a burden at R 128 m but short-term borrowings have been slashed by R88m, funded by July's R102m rights offer That comes at the cost of preference dividend payments - R4,3m at the interım stage - but leaves a more manageable balance sheet
However, ordinary shareholders agan miss out on dividends

Most encouraging is the return to operating profits after the previous year's losses, with earnings looking like they could break back into the black by financial yedr-end
But that depends on the world market, which charman David Kovarsky says is not too encouraging for the next six months There is still an oversupply of ferrochrome and it may take some time before the supplydemand balance is restored World consumption of about $3,4 \mathrm{Mt}$ a few years ago has dropped to about $2,7 \mathrm{Mt}$

Lower sales led to CMI shutting two furnaces, one each at Rustenburg and Lydenburg, cutting capacity by $40 \%$ CMI is now running close to available capacity and Kovarsky hopes the cutback will be short-term
The ferrochrome price increase late last year, a united stand by SA producers which forced the price up from US $49 \mathrm{c} / \mathrm{lb}$ to US52c, was not well recerved and resulted in reduced orders and some cancellations

## Scrap and the spot market

"Many customers needed less ferrochrome because they were destockıng and a lot also got their needs from scrap markets and on the spot market," Kovarsky says
Some of those customers have come back and orders for the first quarter are up Kovarsky says pushing up the price was something of a gamble, knowing it would result in decreased volumes, but he believes it has been better for the bottom line
"Even at US52c, we are at best on breakeven The price needs to be higher Negotiations for second-quarter prices start in about

## MORE STEEL

| Six mqnihs fo | Dec '90 Jun '91 Dec '91 |  |  |
| :--- | ---: | ---: | ---: |
| Turnover (Rm) | 102,0 | 172,6 | 144,0 |
| Operating inpome (Rm) | $(5,1)$ | $(6,1)$ | 10,4 |
| Pre-tax profif (Rm) | $(14,6)$ | $(9,5)$ | 4,2 |
| Atrbutable (Rm) | $(14,7)$ | $(10,0)$ | $(0,2)$ |
| Earnings (c) | $(35)$ | $(23)$ | $7{ }^{*}$ |
| "Diluted |  |  |  |
|  |  |  |  |

*Diluted


CMI's Kovarsky unted stand badly recelved
two months, depending on the world market, we will consider going for another increase "

While Kovarsky says the past six months were worse than expected, he is not unhappy with the results "We are pleased to be keeping our heads above water CMI has moved into survival mode," he says

At 840c, the share has traded between R8 and R11 during the past six months - up from a low of R6 a year ago The price seems reasonable, but future movements will depend largely on world demand for ferrochrome, which is uncertain Shaun Horrts


Midmacor has produced below average results since its reverse listing in 1990 and has agan suffered from loss-making operations associated with the mining and engineering industries
Charrman Keith Jenkins says the group had to source products from factories in Tawan and Brazıl after Honda in Japan rationalised export models

Earnings were undermined by the fall in volume of reparr work done by PDS Diesel Services (Pty), part of the diesel engine division

Reflecting the changes in operations, industrial sales were down in the third quarter and fell further in the fourth

Net operating income of R861 000 was more than elıminated by R $1,8 \mathrm{~m}$ write-offs of stock and irrecoverable work-1n-progress Jenkins says provisions aganst these in previous years may have been inadequate


Jenkins says the work force and overhead costs have been cut but warns that trading conditions reman competitive
Midmacor probably does itself a disservice by not disclosing the effects of problems in the diesel engine operations There is no breakdown of turnover of the divisions Lack of this information makes it impossible to assess where Midmacor may go from here If one accepts management's view that problems in the diesel engine operations have been dealt with, this year should, at worst, reflect a return to stability - with the recovery of the diesel interests offsetting any further deterioration in the economy
Trading volumes are thin Obviously, the market is not happy with what has happened, nor, apparently, is it expecting significant recovery in the short term Basil Barber

## MIDMACOR INDUSTRIES <br> Cost bind FM 712192

Activities: Imports and/or distributes various mdustrial products, Honda motor cycles and Delta motor vehicles, rebulds diesel engines and transmissions
Control: KNJ Industrial Holdings (Pty) $88 \%$
Chairman: KN Jenkins MD DB Jameson Capital structure: $7,86 \mathrm{~m}$ ords Market capitalisation R4,32m
Share murket: Price 50c Yreld $4,0 \%$ on dividend 12-month high, 60c, low, 35c Trading volume last quarter, 12000 shares Year to June 30 ST debt (Rm) LT debt (Rm)
Debt equity ratoo Shareholders interest Int \& leasing cover Return on capital (\%) Turnover (Rm) Pre-int profit (Rm) Pre-int margin (\%) Earnings (c) Dividends (c) Net worth (c)


Midmacor's Jenkins trading conditions remain competitlve

## Adverse <br>  conditions hit Klipton

 Finance Staff 7/2/92Worsening tradung conditions saw earnings at industriā group Klipton fall by 13 percent to R2,4, million ( $\mathrm{R} 2,8$ milion) in the six months to December
The decline was even larger at 27 percent - from $28,3 c^{\text {bed }}$ $20,6 \mathrm{c}$ - at the earnings-pere share level as a result of a rise in the number of shares in issue,
Klipton declares only one dive idend at the end of the financial share
Jount charman Nıgel Matth' ews says "Although the securit ty division performed well, the industrial division has been par:theularly hard hit by the worsening trading divisions"
Sales demand across the group slowed, although Klipton still managed to achieve à 21 percent rise in turnover to R59,9 million (R49,5 million).
"With conditions unlakely" tó" improve significantly in the next six months, expenses are being tightly controlled whilę̂ we concentrate our efforts on reducing costs by improved productivity and asset manage: ment," Mr Matthews says He adds that Klipton is stal investigating acquisitions stot complement its existing buts ness rerz
During the interim period $3 i_{t}$ acquired security group Sard ${ }^{4}$ ton Sentry

## larget well ahead on drilling programme <br> aNGLOVAAL's Target Exploration Com

pany drilling programme should be com pleted well ahead of the two years origl nally allowed for since its November 1990 inception, directors reported yesterday The drilling has been carried out in an area near Allanridge in the Free State Ten of the boreholes had been completed and the results of the drilling programme would be published when the outstanding deflections on reef horizons were finshed
and interpreted Just less than 20000 m were drilled in 20 boreholes during the six months to December
Exploration costs of R13,6m during this period brought total exploration costs since ats inception to $\mathrm{R} 30,3 \mathrm{~m}$
Expenditure to finalise the programme was expected to be R 6 m

## COMPARHES

## Otis details R7,5m rights offer

OTIS Elevator has announced details of its proposed R7,5m rights offer
Approximately 3,4 -million new ordinary shares will be issued

The terms of the offer will be 20 new ordinary shares for every 100 ordinary shares held at a price of 220 c a share The new ordmary shares will rank parı passu with existing ordinary shares.

Otis was raising the capital to fund part of the R22m it pard for Melcorp, directors said $13 / \mathrm{pan}$ 6/2192

Based on the last audited financial statements of Otis and Melcorp and assuming that the acquisition and the rights issue were effective from December 1 1990, the combined pro forma effects of the "offer

LESLEY LAMBERT
and the acquisition on Otis shares ${ }^{4}$ would have been a decline in pro forma earnings from $38,3 \mathrm{c}$ to $33,5 \mathrm{c}$

189
The effects on the pro forma net asset value per share as at November 301991 was immaterial, directors said

They sard they expected the acquisition to produce synergistic benefits and growth opportunities which would boost earmings

An associate company of Otis has agreed to take up the rights on parent company Otis Elevator New Jersey's $51 \%$ stake in Otis Standard Merchant Bank has agreed to underwrite the remaining $49 \%$

## Buffcor directors 'set to buy out minorities' 

A LONG-awated announcement by Buffalo Corporation (Buffcor) could relate to an offer to the minorities by the company's drectors, market sources sald yesterday

Buffcor has been attracting a lot of interest on the JSE since a cautionary notice in October. An announcement was expected last month, but Buffcor issued another cautionary advising shareholders that negotiations had not yet'reached conclusion
Buffeor CE Isaac Menashe yesterday would say only that an'announcement would be made shortly

However, market sources sad that the directors, who hold about. $53 \%$ of Buffcor's ordinary shares and $78 \%$ of the preference shares, were planning to buy out minorities The;offer price is believed to be around 250 c a share, compared with the current market price of 190c.

Sources added that the announcement of the deal was being delayed by counter bids from seyeral other interested parties
Buffer ${ }^{\text {res }}$ involved in the manufacture and distribution of refflective and non-reflective number plates and safety signs It distributes silkscreen products and also owns and; lets property
${ }^{4}{ }^{4}$



## Manganese

 SAMANCOR and Associated Manganese (Assmang) have slashed the price of high grade manganese ore by $14 \%$ for 1992 in the face of depressed market conditions and Australian competition, market sources said yesterday

The price cuts would have a significant impact on the companies' earnings in the year ahead
Samancor and Assmang, which is owned by Anglovaal and Associated Ore (Assore), are SA's two producers of high-grade manganese ore, which is an important ingredient in the manufacture of carbon steels

The sources said 'the manganese ore price had been cut from $\$ 3,33$ to $\$ 2,85$ a unit in the wake of an earlier $12 \%$ put in price from Broken Hill Proprletary (BHP), Australia's largest mining company

SA ore prices are traditonally lower than Austra-

## MATTHEW CURTW

cut $14 \%$
SA negotiating teams
SA negotiating teams and, given the BHP price cut, Samancor would secure the best competitive price it could
Smith sard there was still a shortage of hight grade ore worldwide, but because of depressed carbon steel demand and competition from the four countries which produced high-grade ore, prices were under pressure
SA, Gabon, Australia and Brazll are the largest producers of high-grade ore, although the former Soviet Union and China are producers of large amounts of low-grade material
Strong manganese ore prices have underpinned Samancor's results sunce 1989 when they rose from less than $\$ 2$ a unit to an average of $\$ 3,40 \mathrm{in} \mathrm{1990}$, and $\$ 3,35$ last year
The group does not disclose the breakdown of its earnings between its divlsions, but market sources have sard that the contribution from the manganese division has risen from $48 \%$ in 1989 , to $70 \%$ in 1990 , and to nearly $80 \%$ in 1991

## Dorbyl cautionary could <br> point to unbunding 189 <br> B/Day marcia klenn $3 / 2792$ <br> could point has issued a cautionary announcement which

could point to an unbundling of the engineering group that the successful conclustoday warns shareholders could affect Dorbyl's sharion of current negotiations
Dorbyl d Dorbyls share price
cautionary announcement make no comment on the cautionary announcement, but a recent report in the Financial Mail said that a new structure $=$ which - could pave the way for the group to unew divisions one or the way for the group to unbundle and list one or all of ats diyisions separately
Although CE Dawid Mostert ruled out the separate histing of existing operations, he sald at the time that Dorbyl's shares were thinly traded, and having more shares in issue was a possibility
The group's three new divisions comprise manufacturing, contracting and trading Mike Smithyman has taken the helm of the manufacturing division, which comprises Dorbyl Automatıve Products, Dorbyl Transport and tubemaker Tosa
The contracting division, with new chairman Lous Taljaard, includes Dorbyl Marme, Dorbyl Structural and Dorbyl Heavy Engineering Dorbyl Lıght \& General Engineerng, Baldwins Steel and Stewarts \& Lloyds make up the tradng dyyision, the major contributor to group turnover
Directors said in the group's annual report there was a considerable poténtial to expand export turpoyer In the light of this, Dorbyl had opened an export marketing and co-ordination office in London, export


## Special training

 for metal workersGROUND-BREAKING moves to tran and educate unskilled workers in metal undustry are under way.
$\because$ A joint management-untion ${ }^{-1}$ committee, set up in terms of $\%$ the national mdustrial councl pay settlement, met for the first tme this week. ;
An agreement would ideal-
ly comprise industry-recog nised training course matched to the various grades

The National Union of Mctalworkers of SA (Numsa) proposes that a hierarchy of core and spectalisation skills apply to each grade
Core skills courses could melude literacy, numeracy, quality concepts and health and safety

Specialisation skills

By ADRIAM HERSCH
courses would be chosen by the worker from a wide range, such as fwelding or crane driving.

But Numsa also wants the 13 grades in the industry reduced to five.

The reduction of grades is major problem for employers because it could add a ers because the cost to the payroll
Mage cost to mployers belteve that nationally accredited raining courses could farrly asily be luked to the 13 easily
Numsa will meet other mions in the industry and the traming committee will sit again in the last week of February

## Rejig at Dorby ${ }^{1}$ <br> THE R2,9-billion Dorbyl

 Group has reshuffled its nue major operating companes major operatung compans and into three new divisions and each ST'TMe BUSS) The three divisions whic be made up of the manufacturing, contracting and tradin sectors 2242

Activities: Varied interests in the engmeering sector, including a controlling interest in Dorbyl

## Chairman: FP Kotzee

Cupital structure: 1085 m ords Market captratisation R298m
Share market: Price $275 c$ Yields $5,7 \%$ on dividend $7,8 \%$ on earnings, pe ratio. 12,8 , cover, 14 12-month high, 275 c low 200c
Trading volume last quarter, 2, 7 m shares .91 $\begin{array}{llll}\text { Year to Spp } & 88 & 89 & 90\end{array}$ $\begin{array}{lllll}\text { ST debt (Rm) } \quad 2055 & 173,9 & 210,1 & 136,2\end{array}$ $\begin{array}{lllll}\text { LT debt (Rm) } & 733 & 75,4 & 84,7 & 110,6\end{array}$ $\begin{array}{llllll}\text { Debt equity ratıo } & 035 & 027 & 032 & 0,26\end{array}$ Shareholders interest $052 \quad 059 \quad 0,50 \quad 055$ $\begin{array}{lrrrrr}\text { Int \& leasing cover } & 41 & 43 & 3,4 & 3,6\end{array}$ $\begin{array}{lllll}\text { Return on cap (\%) } & 94 & 125 & 10.9 & 107\end{array}$ Turnover (Rbn) Pre-int profit (Rm) Pre-int margin (\%) Earnings (c) Dividends (c) Net worth (c)


Metkor's Kotzee needs to unlock value
ests' unsatisfactory financial structure
It appears that of total borrowings of R247m, R172m is uthised by Dorbyl, leaving R 75 m within Metkor itself This is about $70 \%$ of net worth after excluding NAV attributable to Dorbyl, and even if this is further adjusted to exclude the negative value at present attributable to the holding in Usko, one is still left with a debt equity ratio of 0,57 , or almost three times Dorbyl's 0,21

This would be acceptable if the assets generated normal profits However, gross return applicable to these assets appears to be no more than $3 \%$ (versus Dorbyl's $11,7 \%$ ) which, even in recession, seems low
The underperformance of these assets is also reflected in the share price of 275 c Of this, about 255 c is backed by the Dorbyl holding, based on that share's current R25, leaving a derisory 20 c applicable to assets that have a book value equivalent to some $27 \%$ of Metkor's 349 c net worth
To summarise for reasons that are unclear, the disciplines that have enabled Dorbyl to acheve reasonable results despite recession do not seem to have spread to Metkor's other interests Considerable value would be unlocked if these could be made to perform, but the fact that they have underperformed over an extended period rases the question whether shareholders can expect a more satisfactory profit contribution from the non-Dorbyl part of Metkor even when economic conditions return to normal

The collapse of Usko, jontly controlled by Metkor and Iscor, could have a ripple effect If this means closer attention to asset management, the outcome should be positive

Something that might indicate that action

# Samancor set to cut production 

SAMANCOR, the world's largest producer of ferrochrome, looks set to follow other SA producers and drastically curtanl its production
Market sources sald yesterday that Samancor was likely to close down the conventional furnaces it acquired in its purchase of Middelburg Steel \& Alloys' ferrochrome plant last year Middelburg's man furnaces have a capacty of 300000 tons a year, and Samancor has already shut down Middelburg's troubled chrome di-rect-reduction plant which has a capacity of 120000 tons a year
Samancor MD Hans Smıth sald yesterday no decision had been taken yet on whether to close down furnaces He sad Samancor was evaluating the best way to shut down operations and a final decision would be made after a board meeting on February 7
With the current trough in the stainless steel market, demand for ferrochrome was weak and Samancor had bult up extensive stocks
Should Samancor go ahead with production cutbacks, the move will mean SA's ferrochrome industry is working at only $50 \%$ of its 1,7 -milhon ton a year capacity
Samancor and Consoldated Metallurgical Industries are operating at $65 \%$ to $75 \%$ capacity, and CMI has closed its 70000 tonta year Lydenburg furnace Chromecorp Technology closed its three furnaces with a year-

MATTHEW CURTIN
ly capacty of 180000 tons at the beginning of January, only weeks after announcing plans to increase capaclit in 1992

The coincidence of the SA cutbacks has fuelled concern that a ferrochrome cartel may be emerging in the wake of Samancor's purchase of Middelburg last year, and CMI's acquisition of Purity Ferrochrome in 1990

Irsh Menell Rosenburg analyst David Russell said yesterday SA producers were taking a hard line, insisting on price increases at a time of poor demand. At best, there had been a consumer reluctance to accept the $6 \%$ increase in prices to $\$ 0,52$ a pound in the December quarter, rolled over to the current quarter

Samancor alone had nearly $40 \%$ of cost-effective capacity worldwide, and Japanese stanless steel manufacturers were feeling the squeeze Japan is the world's largest producer of stanless steel in which ferrochrome is the key ingredient With SA production cutbacks, customers were even more poorly placed to find cheaper ferrochrome

Simpson McKie analyst Henme Vermeulen sand the cutbacks would not alter market perception of over supply, because SA producers could quickly turn to their extensive idle capacity when ferrochrome demand mereased

## Datakor emerges as top player on (r8) sliding JSE

## MERVYN HARRIS

DATAKOR emerged as one of the best performers on a sliding JSE last week.
After climbing $21,4 \%$ or 30 c to a new peak of 170 c , taking its rise to $48 \%$ since the start of the year, the shares slipped back to 160 c shortly before the close on Friday. But they are expected to retest the new peaks
The upward rerating of the shares is recognition that Datakor has performed better than other computer groups in an electronic sector which has tended to lag behind the industrial board
Datakor's performance puts to flight those sceptics who questioned its ability to digest the acquisition of Unisys in 1988. Unisys was purchased for R132m in a disinvestment move by its US holding company and was then larger than Datakor.

The issue of whether management under charman Nic Frangos could sail smoothly through the process of integrating the two companies has been satisfactorly answered after three years.

Moreover, the large amount of debt which Datakor took over at the tume, pushung gearing to well over $100 \%$, has been eliminated and the

group is now in a good cash position
The next question that investors could ask is which other company in the electronc sector is set to show a simular potentsal for growth in earnings and share price?

An increasing number of analysts consider the Elcentre group to be a promising target This is particularly so if the share price is compared to that of Berzack in the engineering sector.

Essentually, Elcentre and Berzack have the same assets and income stream after both groups injected their cable and most of their other interests into Voltex, which then acquired a controlling stake in UK elec-
trical wholesaler Bennet \& Fountan (B\&F)

But whule Berzack has risen to a peak of R11,60, placing the shares on a historic dividend yield of $4,7 \%$ and a PE of 8,3, Elcentre has declined from a June peak of 450 c to 390 c , giving a yreld of $9,2 \%$ and a pe of 6,15
Berzack retains interests in industrial and commercial sewing machmes but these are relatively minor in the context of the group's overall business Elcentre, however, ran into problems after it acquired Sanlic Hardware Holdıngs
However, the R5m loss at Sanlic, which dragged Elcentre earnings down, is now believed to have been turned around - just as B \& F chairman Philhp Agnsky reversed a loss of $£ 10 \mathrm{~m}$ into a profit of $£ 2,5 \mathrm{~m}$ in the last financial year
Dividend flows from B \& $F$ to Voltex and then through to Elcentre and Berzack have probably been delayed by the sluggish UK economic recovery and a need to reduce finance costs because of the high level of the finrand when B \& F was bought But growth is on the cards
Moreover, the cable interests of Voltex have strong potentral while Elcentre should benefit from electrification of the townships
 BBC

The Swedes sold their remaining stake in Asea to Powertech in 1987 after quitting because of disinvest ment pressure
mymuminn

Mr Watt says Powertech was obliged to seek a technological partner to replace Asea because of the severence of the Swedish link The best avallable in SA was Swiss-owned BBC
In parallel with domestic moves, BBC and Asea interests worldwide were merged - but BBT was kept out of ABB, the $\$ 30$-billion a year global scene All this will change

Mr Watt says "Asea products have been in SA for years and have a high degree of acceptability Renewed
access to technology and hardware will be of tremendous benefit to us"
BBT makes about half of the power generation equipment it sells its strengths are complemented by Yelland, acquired from family interests and the minority taken out last year
Mr Watt says Powertech is careful not to do contracting business that would hurt a

## customer

The group has three other divisions in addition to power communications \& cables power generation, transmission \& distribution, energy management \& control, and lighting \& electrical accessorles
Power and communicatrons cables company Aberdare is the leader in its field Although copper still rules
or the conducting of electricity, optical fibres are rapidly replacing it in telecommunications
Almost everywhere, the capacity of telecommunications cabling is exceeded by the level of use and replacement of systems is as important as new installations
"I don't want to beat the same old drum, but when mass housing and infrastructural projects get under way, Powertech will be in a sound position to supply those markets
"We have the capacity and the designs The willingness and the money appear to be avallable, but it remains a matter of putting it all together"
Scope for business extends to the rest of Africa too

Another important avenue


International business opportunitues magazine extending into South Africa offers opportunities to get in on the ground floor, offering investments at $51 \%$ and all earnings paid in British Sterling
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NEW INVESTMENTS MAGAZINE
BOX 1068, WESTVILLE 3630


PETER WATT From low-tech to high-tech industry
for fibre optics is in local area networking of computers
The third division is energy management \& control, which houses Willards Batteries, Delta Controls and EPC

Finally, lighting \& electrical accessories includes Litemaster, Crabtree and Lascon Lighting These manufacturers are ripe for the economic upturn

7

A boxing fan, Mr Watt is nvolved in promoting the concept of free enterprise He teaches economics to politicos and other interested parties and plans to write a book about management
His credentials suggest he is equipped to put penf to paper in this field Mr Wat became the top man at Powertech five years ago after being chief executive of Aberdare, acquired in 1985 by Powertech

After qualifying as a chemical engineer, Mr Wat worked in foods and furniture before switching from lowtech to high-tech industry in 1983
Since he took over at Powertech, turnover has more than doubled to $\mathrm{Kl}, 2-$
billion, as have total assets to R600-million Income before tax has trebled and the rate of growth in earnings a share has outpaced inflation
This performance is reflected in the share price up from 215 c to 400 c in a year
I asked Mr Watt what shareholders can look forward to

He rephed "We are aware that we need to buld a new division in the group, probably from scratch Disinvestment pickings are all but gone and we need to get plans in place now We are considering several fields and there are many environment linked opportunities
"ABB is active in countries where the environmental pressures are much tougher than SA's Once sanctions are gone, it will be a major area of opportunity for the group "

Powertech's balance sheet merits an A plus and the group is a strong cash generator

Powertech's share price of 400 c is nearly 13 times historic earnings As with so many of the JSE's better counters, much depends on the economy Given the conditions and the fact that it is a mar ket favourite, Powertech wil not falter

## Powertech ready for the big bäng <br> POWERTECH's fortunes will improve significantly the moment the Swedes lift sanctıons against SA - and that should be soon <br> Executive chairman Peter Watt says the link is through Powertech subsidiary Brown Boverı Technologies (BBT) formed from the fusion of former Swedish company Asea and Swiss business

 BBCThe Swedes sold their remaning stake in Asea to Powertech in 1987 after quitting because of disinvest ment pressure
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## Plessey SA(5) changes name

Finance Staff 189
Plessey SA, the electronics and telecommunications market leader which became a whollyowned subsidiary of Sankorp last year, has changed its name to Plessey Tellumat SA

Managing director Dr John Temple says "The change stems from the change of ownership and the choice of name is to strengthen our identity in export markets and to distinguish us from other former Plessey operations elsewhere in the world STAR $21 / 192$
"We have been exporting electronics products from South Africa since the 1980 s and have served markets worldwide through our own wholly-owned UK subsidiary, Tellumat hence the use of that name.
"Our aim is tò increase exports to 20 percent of turnover in the medıum term"

## Hudaco Industries nets a Mödest increase in earnings <br> "distributor Hudaco Industries has

disclosed a modest increase in attributable earnings to $225,6 \mathrm{~m}$ for the year ended November while net borrowings have been reduced to R920 000 from R24m
The engineering-listed company's earnings came in $2 \%$ higher at $112,2 \mathrm{c}$ ( 1990 110,4c) a share for the year of which a total dividend of 51 c ( 50 c ) a share has been declared
CE Kevin Clarke sadd the group, , which recently acquired competitor Valard and its holding company Val--hold, was well set to benefit from an ,economic. upturn Combined with a wider product spread through the Valard acquisition, Hudaco's favourable diebt position, ensured the group

would weather the recession and 1 m prove its performance

Hudaco distributes a wide range of industrial consumables to the mining, agriculture, engineering and construction industries
In December, the group announced the acquisition of competitor Valard and Valhold for R75m Following shareholder approval, Hudaco plans to acquire the outstanding issued share capital, held by minorities in both companies, which would then be delisted
Valard is expected to contribute about R200m to sales for the current financial year Although Hudaco's turnover was expected to exceed R500m for financial 1992, Clarke said the deal's effect on earnings would be minimal for the present "Our shareholder base has been enlarged considerably, which will dilute the group's earnings a share"
Hudaco reported a $9 \%$ drop in sales to $\mathrm{R} 366,7 \mathrm{~m}$ ( $\mathrm{R} 403,1 \mathrm{~m}$ ) for, the year while the operating profit drópped to R50,7m(R54,5m) However; the group was able to strengthen its operating margin to $13,8 \%$ from $13,5 \%$
A drop in the interest bill to R4,7m from R9m boost the group's pre-tax profit, resulting in a $2 \%$ rise in attributable income to R25,6m (R25m)

## Ferrochrome producer shuts down temporarily

CHROMECORP Technology (CCT), SA's third largest producer of ferrochrome, has temporarily shut down its plant because it has bult up enough stocks of the alloy to meet at least two months of demand

The move means that about $40 \%$ of SA's total ferrochrome capacity of 1,7 -milhon tons a year is lying idle

## Furnaces

This may encourage stamless steel manufacturers - who consume three-quarters of the world's ferrochrome production to accept the $6 \%$ price hike SA producers have sought for the December and March quarters, because of a dwindlung margin of oversupply

A CCT spokesman sard yesterday the company shut down its 180000 -ton-2-year furnace on January 1 for the first time since operations 'began in 1988

Samancor, the largest producer, is operating its 950000 ton-a-year conventional furnaces at $75 \%$ capacity

## MATTHEW CURTIN

It has shut down the chrome-directionreduction plant of 120000 -ton capacity it acquired in its purchase of Middelburg Steel \& Alloys last year

Consolidated Metallurgıcal Industrıes closed its 70000 -ton-a-year Lydenburg furnace in December and is understood to be running its remaiming 260000 -ton-a-year furnaces also at $75 \%$ capacity

The CCT spokesman said the company's plant had been closed for two reasons CCT had taken advantage of cheap Eskom rates in December and had produced at full capacity
Consequently, CCT had accumulated large stocks at a time of weak demand, a function of the higher price SA producers have asked for in the December and March quarters and the contmued slump in worldwide demand for stamless steel

The spokesman said'the plant would lie idle for two to three months, by which time ferrochrome stocks would have run down

## Cost control helps Hudac <br> Finance Staff 189 <br> ther in Sthe $21 / 192$ <br> ther in the second half of the

Hudaco, which acquured Valhold and Valard last month, man aged a two percent rise in earn ings in spite of a nine percent drop in sales in the year to endNovember, thanks to better productivity and cost control
Earnings a share were 112,2 $(110,4 \mathrm{c}$ ) and the final dividend of 30 c makes a total of 51 c ( 50 c )
Borrowings were reduced by R23 millión
The company says the depressed trading confitions of the past two years deteriorated fur-
year with the gold mining, construction and agricultural markets being partıcularly affected
However, with the additional spread of products as resiult of the acquisition of Valard its strong market position should enable it to improve on its performance this year
Of the R75 million, acquilsitions price R63 milhon will be financed by, the issued of Hưdaco shares The', mpact on Hearnangs will 'be 'minimal' butithe group's net asset value will rise

| New name for phessey SA |  |
| :---: | :---: |
| CAPE TOWN - Plessey (89, 8 ( ${ }^{\text {d }}$ ( |  |
| SA, taken over by Sankorp LINDA ENSOR |  |
| last year, thas changed its in the medium term The |  |
| name to Pessey Tellumat company's export drive SAB (DCHIE $1 / 1 / 97$ was focused |  |
| MD John Temple said the Europe and Britain |  |
|  |  |
| ty in export had no effect on technology |  |
|  |  |
| distinguish "it from other |  |
| former Plessey operations " Sankorp GM .nvest- |  |
| elsewhere in the world ments, Derek Hunt-Davis, <br> In the past Plessey has thas been appointed chair- |  |
| served its international man of Plessey in SA markets through its wholly |  |
|  |  |
| owned UK'subsidiary, Tel- |  |
| lumat tix, |  |
| Templėésâad Plessey Tel |  |
| lumat aimed to increase |  |
|  |  |



Ferrochrome price stays
SAMANCOR is sticking to its guns and insisting on a US\$0,52 a pound for its ferrochrome exports in the Mäch quarter despite weak demand from customers worldwide triggered by the higher price and a slump in the stanless steel industry
Samancor MD Hans Smith sald yesterday after a difficult Decembér quarter when SA producers increased the ferrochrome price from \$0,49/1b to $\$ 0,52 / \mathrm{lb}$, Samancor was stiil selling only small volumes of £erüochrome
ŬS market sources sad yesterday that although SA producers - Samancor, Consohdated Metallurgical Industries ânî Chromecorp Techno$\operatorname{logy}$ - had signed contracts at the highier price, not only were volumes

MATTHEW CURTIN
small but all SA producers were of fering discounts at $7 \%$ of the contract price, rassed from $5 \%$ last year $8 /$ Day $17 / 1 / 92$
One analyst sald "The SA producers can say they are selling at 52c, but if that is only their list price and only for a minimal tonnage how relevant is it really"
Smith sard that Samancor's discounts were not of that order
There had been a marginal increase in the discounts the group was offering because Samancor had to reconcile two discount structures after its acquistion of rival producer Middelburg Steel \& Alloys last year

## (189) Samancor

He said SA producers normally offered discounts, which differed from contract to contract, as an incentive for customers to take as much tonnage as possible

Samancor was offering more discounts than a year ago, but with slack demand and low volumes, inevitably fewer discounts came into play at the moment
He would not comment on detals of the group's discount schemes
Smith sald he was not overly concerned about the poor consumption of SA ferrochrome.
"With stanless steel production down by $10 \%$ to $20 \%$ worldwide and higher prices demanded by SA producers, customers are running down stockpiles, so the market is simply not there for our material," he sald

## Otis to buy Melcorp interests nologies, appears set to dilute its SA inter- $\sim$

ests further by selling a $75 \%$ interest in $0 \$ 5,2 \mathrm{~m}$, equivalent to $\mathrm{R} 16,3 \mathrm{~m}$ at the present Melcorp, the local agent for Mitsubishi -financial rand exchange rate The exact lifts, to Otis
In October last year, Otis itself bought M trading performance untll May this year
$\mathbf{2 4 , 9 7 \%}$ of Melcorp from Melcorp MD Otis intends to finance its purchase with Rufane Hindley for $\mathrm{R} 5,1 \mathrm{~m}$ At the same the help of a R 7 m rights issue
time, a UK subsidiary- of Unted Technolo- $\}$ The company has not sald whether its gies bought the remaming $75,03 \%$ of Melcorp from a Virgm Isiands holding company, Lift Technology, for just more than R15m

The UK firm now proposes to sell its Melcorp stake to Otis for a maximum of

US parent would follow its rights Otis has yet to say how it will finance the remaning $\mathbf{R 9 , 3 m}$ of the purchase price $\bigcirc$ However, at the end of its last financial year Otis's net current assets were R2,8m,口To Page 2

## Otis ${ }^{B 10 a y} 111192$

its interest in Melcorp was valued at $\mathbf{R 5}, 7 \mathrm{~m}$ and the company had long-term borrowings of only R58 000. Shareholders' funds of R18,1m represented virtually all of the company's total R18,2m long-term capital employed.
At present, United Technologies owns $51 \%$ of Otis, held through Otis Elevator of
the US, and for most of the past 10 years Otis's US parent has treated the SA company as a cash cow.
With one or two exceptions, annual dividend declarations have been at levels which fully absorbed earnings, leaving little in the way of retentions for reinvestment in the local firm.


OTIS' Elevátor's US parent company would follow its R7m ${ }^{\text {rights }}$ offert finance its acquistion of Melcorp,' 'Otis MD Roy Markham sald yesterday
Responding to an artucle in yesterday's Business Day, Markham sald the R16,3m, transaction between Otis and a UK subsidary company, United Technologles, di̛d nöt represent a dilutionbof the multinational's interests in SA
"It was the intention from the start to make Melcorp our, wholly owned subsidary. Our parent "company assisted us and its assistance represents'a net investment in SA by Otis," Markhảm sard
$\mathrm{He}^{-3}$ saíd local management brought in offshore help bécause it needed to act swiftly aganst;competing bidders
"In'order to buy time, we broke the transaction into two steps Step one, was executed, in October We bought the $25 \%$ share of Melcorp held locally while our parent company bought the offshore balance from Lift Technology in the Virgin Islánds
"We zare now exécutng step two, buying the offshore balance from our parent. The R9,3m needed after the rights issue be will rassed 'through local borrowng, ,he sald

The ${ }_{2}$ acqusition of Melcorp, the local agent of Japanesélift and escalator compañy Mitsubishı, would increase Otis's market share and the profitability of its East Rand manufac'turing plant

SALES of SA steel to the EC could take as long as five years to return to pre-sanctions levels, industry spokesmen sald yesterday
"Capacity limitations and pricing are likely to be major factors in a slow return to the EC," head of economics at the Steel and Engineering Industries Federation of SA (Selfsa), Michael McDonald sadd
"With a worldwide economic recession and overcapacity in manufactured steel, we do not want to jeopardise already shaky markets,"
he sard Bipan 14 (1192
Denmark gave the green ight for SA's re-entry into EC steel markets last Friday

Sales were R350m at the time EC sanctions were imposed in 1986
McDonald said SA also planned an "orderly" re-entry into US markets Local producers had agreed to quotas since the lifting of sanctions in mid1991 (189)

SA steel exports to the US in 1985, the year before the ban, were worth R1,7bn and amounted to $15 \%$ by volume of SA's total steel exports
McDonald said Japan, which removed trade and investment restricmoved in October last year, could also become a major market for local steel products, as it had been in the pre-sanctions era - Reuter


## Otis achieyes a sharp boóst in performance <br> ELEVATOR company Otis has achieved a

sharp turnaround in profitability for the 12 months to November 1991 with earnings up $222 \%$ to $38,3 \mathrm{c}(11,9 \mathrm{c})$ and dividends increasing $58 \%$ from 12c to 19 c a share
The group also announces today that it is to acquire the remaining $75 \%$ stake in rival Melcorp Otis bought a $25 \%$ holding in Melcorp last November for $\mathrm{R} 5,12 \mathrm{~m}$.

Otis group MD Roy Markham said the Melcorp acquisition would have a very positive effect on Otis operations. Melcorp, which currently sources all its supphes from the Far East and Europe, would now source some of the supplies from Otis' Wadeville manufacturing plant

Turning to group results, Markham said the change in the fortunes of the group's elevator modernisation division was one of the factors contributing to the turnaround

In financial 1990 this division's contribution to the group fell by some R1m as


JABULANI SIKHAKHANE
property owners and developers held back on investments in existing buildings
Markham said that during the review period, the group developed a new range of packages and developers responded positıvely
Other contributing factors to the sharp turnaround were the benefits flowing from the restructuring programme completed in financial 1990, the investments in the group's plant in Wadeville and investment in new computer support systems.
Otis also did well on the exports front with considerable success being achieved in neighbouring African countries, particularly Botswana, Malawı and Mozambique The services division showed growth only slightly above inflation, while the new equipment division did better On a turnover increase of $16 \%$ to R116,96m ( $\mathrm{R} 98,16 \mathrm{~m}$ ), Otıs achieved a $105 \%$ jump in operating profit to $\mathrm{R} 13,07 \mathrm{~m}$ from $\mathbf{R 6} 6,37 \mathrm{~m}$ This is reflected in improved operating margins which rose from $6,5 \%$ in financial 1990 to $11,2 \%$ in 1991 The group also returned to a net interest earning position, showing net positive interest of R653 000 from paying net interest of R502 000 in the previous year

The tax charge increased $88 \%$ to $\mathbf{R 7 , 2 m}$ (R3,84m) - translating to an effective tax rate of $52 \%$ from $65 \%$ The above normal tax rate is due to the fact that Otis is unable to claim full tax relief on its Corporate Social Responsibility donations to educational programmes

Despite the relatively high tax charge, group net income was $221 \%$ higher at R6,52m ( $\mathrm{R} 2,03 \mathrm{~m}$ ) which is equivalent to earnings of $38,3 \mathrm{c}$

[^1]THE National Union of Metal Workers of SA (Numsa) will meet Samancor management next week to request more information on the group's takeover last September of Middelburg Steel \& Alloys which Numsa says intends re trenching 400 workers
Numsa national secretary Berme Fanaroff sald yesterday the company had not yet provided information on the takeover. He confirmed Samancor had proposed to retrench about 400 workers in the restructuring of the enlarged group's operations from January 31.
Barlow Rand sold Middelburg Steel and Alloys (MS\&A) to a cońsortuum including "Anglo" American, De Beers and Gencor which ownes Samancor - week

# ADE ready to face Cummins return 

CRUMBLING sanctions, some aspects of the local content programme for the motor industry and the "rebirth" of Cummins Diesel Engines pose the question "Can Atlantis Diesel Engines (ADE) ward off the Cummins challenge?"

In spite of low sales volumes in the 1980s, ADE sold more than 160000 truck and tractor duesel engines

Unluke most other motor manufacturers, ADE is not subject to policy dictates from international source companies ADE has access to world-class technology from Mercedes-Benz and Perkins Engines of England Cummins, the world's largest manufacturer of diesel engines above 150 kW , makes superbly engmeered, robust machunes They are popular with carriers, ecpe cially when matched with Fuller transmission and Rockwell drive axles
About 7000 Cummins engine are in use in SA

## Parts

ADE engines have been adapted to SA conditions, especially their cooling systems and air intakes They are also suited to SA fuels and to working at differing altitude They are fitted to the latest Mercedes-Benz, MAN, ERF, Hino and Nissan models
It is doubtful if the Cummins $N$ series engines could be fitted into most current truck models without modifications to cabs, mounting and possibly other aspects

Analysis of ADE's range of back-ups to serve the 160000 units in the field provides some understanding about why truck owners had little hesitation in buying trucks powered by its engines
Replacement parts are available from more than 1000 outlets ADE claims that its parts are between $30 \%$ and $80 \%$ cheaper than the equivalents for some 1 m ported engines
ADE engmes and parts are warranted for 12 months regardless of kılometres covered There are also 45

## By MAX BRAUN

Pronet ADE-approved engine rebulders
After 10 years, ADE has achieved a high degree of standardisation, espectally among the big-name fleets
Even if Ford Loursville were to return to SA, standardised on Cummins, and assuming Cummins could recapture a significant share of ERF and Foden sales, it would still be insufficient to convince fleets and vehicle manufacturers to surrender the benefits of standardisation
These include parts inventory, training of maintenance staff and availability of and access to services
According to independent research, about $35 \%$ of all heavy truck-tractors' in SA were sold by manufacturers no longer in business here Users will not forget that in a hurry
To counter some of the poor reaction to its engine prices when compared with imports, ADE started taking action at the beginning of 1991 ADE managing director Fritz Korte says it will reduce the price premum pand for an ADE engme to about $20 \%$ by the end of 1992
A few have questioned Cummins' timing in making a renewed bid for a place in the South African sun Newtruck and tractor sales are low and users are reluctant to rebuld vehicles and engines Perhaps the move was motivated by the need to find new markets

## Future

The US and European truck markets are also in severe recession There is also the question of Cummins financial results The company incurred a loss in four of the last five trading years (1986 to 1990) In 1987 there was a profit of only $\$ 5,8-\mathrm{mil}-$ hon on sales of $\$ 2,767$-billiton Clearly there is a need for Cummins to find new markets
What then of the future? Neighbouring countries are showing interest in ADE engines
Mr Korte says ADE has direct representation in Namibia and Botswana and an indirect presence in Zimbabwe, Zambia, Mozambique and Malawı
Like other SA manufacturers, ADE has an expanding export business in components
Cummins will remain a leaderan world markets No doubt its presence will be felt in SA and by ADE

Activitios: Mining, manufacturing, distribution, food, pharmaceuticals and property
Control: Old Mutual (34.7\%), Sanlam (7,1\%) Chairman/CE: W A M Clewlow
Capital structure: 190,1m ords Market capitalisation R9,65bn
Share market: Price R50,75 Yields 3,3\% on dividend, $8,5 \%$ on earnings, pee ratio, 11,8, cover, 2,5 12-month high, R55,50, low, R32 Trading volume last quarter, 4.0 m shares

| Yeur to Sept 30 | '88 | $\prime 89$ | '90 | '91 |
| :--- | ---: | ---: | ---: | ---: |
| ST debt (Rin) | 1090 | 1376 | 1494 | 2004 |
| LT debt (Rm) | 1886 | 2044 | 2669 | 2567 |
| Debt equity ratio | 0,35 | 0,41 | 0,45 | 0,31 |
| Shareholders interest | 0,39 | 0,41 | 0,43 | 0,41 |
| Int \& leasing cover | 10,9 | 9,8 | 6,7 | 5,7 |
| Return on cap (\%) | 15,6 | 17,7 | 14,0 | 13,8 |
| Turnover (Rbn) | 21,2 | 26,4 | 29,1 | 32,0 |
| Premint profit (Rm) | 2124 | 2824 | 2549 | 2633 |
| Pre-nt margin (\%) | 9,6 | 10,2 | 8,5 | 8,0 |
| Earnings (c) | 408 | 544 | 462 | 431 |
| Dividends (c) | 130 | 170 | 170 | 170 |
| Net worth (c) | 1504 | 1848 | 2089 | 2161 |

By the time Barlow Rand wrapped up its financial year, Warren Clewlow must have been hoping fervently that events since his appointment as chairman last January would not prove typical of his tenure
Referring specifically to Rand Mines, which underwent drastic pruning, Clewlow describes the year as a watershed. The comment could, however, equally be apphed to the group as a whole While the timing may have been concidental, there appears to have been a fundamental shift in philosophy, with a much harder line being taken on assets that are underperforming or where growth/recovery potential is seen as limited
This is in marked contrast to the conventional view of conglomerates, rightly or wrongly, as hoarders of assets almost regardless of performance - explaining in part why conglomerates frequently have lower market ratings than therr subsidaries and, hence, the craze for unbunding
The effect on the balance sheet has been starthing Assets worth more than R2bn were sold or written off, equivalent to $11 \%$ of the


September 1990 asset base This led to the unusual (but not unheard of) phenomena of real declines in assets, permanent capital and turnover, all in one year The last time total asset growth failed to match inflation was in 1987, in the case of shareholders' funds one has to go back even further, to 1985
The group has emerged much stronger Cash from disposals, including R1, ibn from Middelburg Steel \& Alloys (MS\&A) and related chrome interests, cut net gearing to only 0,31 Though the full impact has not yet been felt in the income statement, last year's interest cover of 5,7 (on net interest fayments) is a good deal healther than most

But in other respects, perceptions about the effects of the restructuring are likely to be more fixed If one considers profitability, for example, while the "new" minng division has become the second most profitable in terms of return on total permanent capital (see table), this has been achreved solely by shrinking the capital base which, since 1990, has fallen by more than R1,5bn -a massive loss to shareholders

Actual profits have not, taking a longterm view, been enhanced Aggregate losses

| Mining etc |  |  |  |  |  |  |
| :---: | :---: | :---: | :---: | :---: | :---: | :---: |
|  | Taxed Profit |  | Perm Cop* |  | Tetrya |  |
|  | 1990 | 1991 | -1900 |  |  |  |
|  | $19 \% 0$ | 1991 | 1990 | 1991 | 1990 | 1991 |
|  | 441 | 416 | 3559 | 2122 | 12.4 | 19,6 |
| Industry | 348 | 363 | 1524 | 1728 | 22,8 | 21,0 |
| Packaging/Textules | 242 | 249 | 1295 | 1436 | 18.7 | 17,3 |
| Food/Pharmaceuticals | 415 | 498 | 2276 | 2575 | 18.2 | 19,3 |
| International | 130 | 137 | 872 | 1061 | 14.9 | 12,9 |
| Other | (5) | (58) | (503) | 229 |  | - |
|  | 1571 | 1605 | 9003 | 9151 | 17,4 | 17.5 |
| * Includes loan stock and deferred tax |  |  |  |  |  |  |

of discontinued operations last year attributable to equity amounted to only R2m, to which can be added income that will accrue from deployment of the R1,lbn from MS\&A - probably another R100m or so

While this will be a useful boost to profits, attributable income from MS\&A peaked at over R200m in 1989 There is little doubt that it could, at some future time, have reachieved this in the night market conditions The same point can, of course, be used to support management's view that the group is better off without MS\&A, because of the excessive cyclical effect this single company was having on results
As the $F M$ pointed out when discussing the preliminary results (Fox, November 15) lower MS\&A profits in the past two years fully account for the dip in group attributable income from 1989's R1bn to R806m
But this argument would be more convincing of the same concerns had been expressed during the years up to 1989, when the profit pendulum was swinging the other way
As noted above, income attributable to the funds from the MS\&A sale should add at least R 100 m ( 53 c a share) to this year's

earnings, so Clewlow is probably on safe ground in forecasting "some growth" despite expectations that trading conditions will remain difficult for most of the year
If the rest of the group can show the same earnings stability as in the second half of last year, EPS of 500 c (up 69 c , or $16 \%$ ) do not look unattanable
This would stll be $8 \%$ below the 1989 peak but may not preclude at least some increase in distribution, particularly as a policy of giving shareholders a scrip alternative has been adopted

## Investors wary

The present, historic, 3,3\% dividend yield suggests that investors are still a bit wary after the events of the past year Realistically, though, there is little doubt that the quality of earnings has improved If the group can show that it is through the earnings trough this could result in an improved rating in due course

Brian Thompson

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## 

LINDA ENSOR
CAPE TOWN - Steel production in industrialised countries such as the US, Canada, Europe and Japan was 'declining as steel consumption was . growing more slowly than GNP, Pittsburgh, US, steel producer Smith, ©Yuill \& Co charrman Philhp Smith - said yesterday

In an address to the Sixth International ;Ferroalloys Congress currently being held $i^{\text {in }}$ Cape Town, Smith said there was a ${ }_{5}$ critical overcapacity in mature industrial countries due to poor planning Excess capacity in the US was running at about $25 \%$ ; to $30 \%$ while world excess capacity had been estmated at $20 \%$
"In forecasting demand and capacity needs, planners generally used unit growth, that is tons plus an expected growth percentage, and overlooked the fact that the amount of steel required to support inflation-adjusted GNP was declinng
"The planners projected steel growth to be lock-stepped with GNP growth, when in fact a subtle but slow decoupling was taking place For example, one study has shown that the fimshed steel required to support inflation-adjusted unit GNP in the "period $1980-82$ was only $70 \%$ of that needed ${ }^{*}{ }_{1}{ }_{10}$ the base period 1970-1972"
Smith said a sounder way of measuring "projected future demand for steel and other metals was to measure the relationship
of intensity of use to economic activity rather than units produced

"Strategic planning must also recognise that significant increases in capital investment will be required to sustain the more sophisticated market demand reflected in the intensity-of-use trends," Smith sard
Subtle shifts in market demand had resulted from the downsizing of cars, mater!als substitution, slowdown in plant building, the more efficient use of steel, improved quality, and improved strength-to-mass ratios through alloying For example, it took about one-third less steel to produce a motor car in 1985 compared with 1977, with the result that 3 - to 4 milhon tons less steel was used in one year's vehicle production of 10 - to $12-\mathrm{mll}$ lion motor cars and light vehicles
trucks and parts had also had an impact "Another trend of considerable significance has been the demands upon the steel industry by automobile and applance manufacturers to have ther shipments manufactured to within one-half to twothirds of the published product tolerances - a move that also improves the yield and reduces the consumption of steel"
Smith said major reductions in the cost of steel production had been achieved over the last decade as a result of remuneration packages and technological advances This had made steel more competitive with substitute materials
"Nonetheless, steel demand will remain relatively flat down to the next decade, and steel pricing will continue to reman competitive Even with the mini-boom in steel demand in the USA during 1987-1989, discounts of $20 \%$ to $25 \%$ from posted list prices have been and continue to be common"
Smith suggested that this competitive pressure could force some, producers out of the industry which would reduce the erosion in prices and restore an equilibrium to supply and demand
Another phenomenon in US steel manufacture over the past decade was the change in the structure of the industry from large integrated plants to small seml-integrated plants Large companies had lost $\$ 10 \mathrm{bn}$ over the last decade, while small companes had about $30 \%$ of the market, a share which was growing, Smith sand

## R50-m rights issue for troubled Usko ${ }^{(189)}$

Troubled steel producer Usko has announced a R50 milhon rights issue to re-finance the group
This follows after engineering group Dorbyl today sald it was withdrawing its offer for Usko Dorbyl offered Usko sharehold ers 35 c a share or one Dorbyl share for 240 Usko shares
In an announcement Metkor and Iscor, which jointly control 55 percent of Usko, say they will underwrite the rights issue in proportion to their holdngs
Metkor will also have a rights
to follow its participation This issue will be underwritten by Iscor and the Rembrandt Group

Usko bankers are also lending support to the re-capitalisation by converting R105 million of Usko's debt into redeemable preference shares The banks have the option to convert 25 percent of the shares into Usko ordinary shares.

The announcement also states that Aberdare Cable's claim to the Securities Regulation Panel, alleging Usko had breached the takeover code by rejecting Aberdare's offer.

## Highveld 'forced to 

 about $50 \%$ of the world's vanadium pentoxide, had regularly tallored its production to support prices, MD Trevor Jones said at an international steel and ferro-alloys conference yesterdayHe said world supply of vanadium pentoxide was inflexible because a large proportion of production came from processing waste product and as a co-product in the manufacture of steel The bulk of vanadium production was dependent on condtions in other markets

Primary producers from vanadium ores ran at full production because they perceived themselves as small players - with only $5 \%$ to $10 \%$ of world production - and had no extra capacity to deal with surges in demand

Jones said the exception was Hıghveld's Vantra division which had about $15 \%$ of world capacity. Highveld had varied production dramatically, and held a significant stockple of slag over the past few years, holding back material at times when prices were low
"There are inmits, however, to how much can be done since such action can impact adversely on some of our slag conversion customers and there are limits also to 1ts effectiveness in that there may be a long and rather indeterminate reaction time into the final ferrovanadum market There can also only be timing differences since eventually, over perhaps two to three years, the slag will be sold"
The world vanadium market had suffered from poor price stablity in 1988/1989 when prices had risen dramatically, Jones sadd, adding that the collapse of the Soviet economy and the fragmentation of the union might cause short-term disruptions to the world vanadium market

In the past, the Soviet Unionwas the largest steel producer in the world and
probably the largest user of vanadium in high-speed and tool steels, armaments, structural steels and heavy duty ralls Vanadium is used in tiny amounts as a steel alloy to give the metal strength

Jones said the former Soviet Union's output of vanadium seemed to be declining in tandem with the drop in steel output
"This is evidenced by the present lack of slag, which has for years been sold to, or converted in, China, Europe or Czechoslo vakıa Instead, some quantities of ferrovanadium have been sold in Europe, but overall, less Russian vanadium units are finding their way into other markets
"Depending on the form of the Russian steel industry after the pointical and economic transition, there is great potential for the internal use of vanadium since well-developed techniques exist for its use, and it offers many advantages in their mills," Jones said

## Imported



He said it appeared that China had become a net importer rather than exporter of vanadium and that this should,'continue given its low per capita consumption of steel and its plans to increase steel output and improve infrastructure

Over the past three years the Chinese had imported an average of about 5- to 8million pounds of slag a year from SA and New Zealand

Jones stressed the need for developing vanadıum markets, particularly the cultivation of niche markets by specialist producers of final products who had close relationships to the end-users

He sard during the past decade the use of micro-alloys in structural steels had decreased because of improved steelmaking practices and better rolling mills and the use of vanadium had likewise dropped
mATTHEW CURTIN
AUDITOR Deloitte PIm Goldby has issued a quallifed report for the 1991 financial statements of Inmins, formerly Dantech Mining Supphes
The report said the statements had been prepared on a going concern basis, assuming bankers' support would continue Inmins' is a subsidiary of Winbel - formerly Danglo Limited - the engineering group which, despite two years of restructuring, is strugglung to shake off heavy debt and improve - 'ratings

Inmins turned in an operating profit of R4,9m in 1991, against a loss of R1,8m in 1990, but fanled to pull out of the red at the bottom line because of $R 6,6 \mathrm{~m}$ in financing costs. At year-end the group had an accumulated loss of R44m, longterm liabilities of R8,2m and a net working capital deficit of R885 000
The auditors' report follows the announcement of a R730 000 error in reporting of extraordinary income in Inmins preliminary results

## Ferrochrome price unchanged

SA's ferrochrome producers have kicked off price negotiations for the June quarter with a price of $\$ 0,52$ a pound for therr material, unchanged from the past two quarters

BlDay $12 / 3192$

1. The decision comes at a time when ferrochrome production in SA has come to a virtual standstill, with $90 \%$ of the industry's 1,7-million ton a year capacity lying Idle

Consohdated Metallurgical Industries (CMI) charman David Kovarsky sard yesterday CMI had put an unchanged price into the market at the end of last week
It is understood Samancor and Chromecorp Technology (CCT) have followed suit
Kovarsky said the price reflected the continued depressed conditions facing the stainless steel industry, the main consumer of the ferroalloy He said although there had been speculation that SA producers would try to push prices up to $\$ 0,55 / \mathrm{lb}$, the
tıming was wrong for a price increase
Kovarsky added that it was too early to gauge customers' reaction to the maintained SA price Price talks in the previous two quarters were protracted as stannless steel manufacturers did their best to avoid the price increase, by taking minumum amounts of SA material, and resorting to alternative supplies

Volumes in the current quarter were higher than the very low levels of the previous period, and signs that US stain less steel production had risen by as much as $15 \%$ in the past month might indicate the sector was on the verge of recovery He said customer destocking was almost complete

Samancor and CCT have shut down their ferrochrome furnaces and CMI is operat ing at no more than $60 \%$ capacity
$\qquad$

## Dorbyl, Usko drop takeover deal

DORBYL's propösed purchase of cable operation Usko has fallen through

A joint announcement from the companies published today said current owners of Usko, Metkor and Iscor, which together hold $55 \%$ of Usko, planned to recapitalise Usko with a R50m rights offer

Usko's bankers also planned to convert R105m of Usko's debt into redeemable preference shares with the option of converting $25 \%$ into ordinary shares The recapitalisation follows Dorbyl's offer for control of Usko of 35c a share or one Dorbyl share for every 240 Usko shares A previous Usko announcement on February 21 said it would contest a claim by Aberdare Cables that it had breached the takeover code in relation to an Aberdare offer to acquire Usko
At the time minorities expressed con
ment and controlhng sháréholders, were contractually bound not to negotiate with any other party about the disposal of the group's shares to Dorbyl
Today's announcement briefly referred to the Aberdare allegations by saying they had been resolved by the Securities Regulation Panel
$(89)$
Usko was close to being äcquired by Voltex late last year, but the company was deterred by the debt it would have taken on, reports said The recapitalisation reduces Usko's debt by R155m

Metkor planned a rights offer to be underwritten by Iscor and Rembrandt so it could fund its participation in the Usko rights offer

Details of the rights offers and the re--struçturingiof Usko would be given in due
路 $\qquad$

AMIC Fm 13/3/92
Fallible tea leaves 189
Traditionaily, two groups, subsidary Highveld and assocrate AECI, have provided a farr portent of what results can be expected from Amic This year, in spite of a halving of Highveld's earnings and $20 \%$ drop in AECI's contribution, Amic held its earnings fall to $11 \%$ and mantained a dividend of 350 c for the third year in a row
It was bolstered by improved results from Mondı and Scaw Metals At 53\%-held Mondi, higher production at the Richards Bay mill and improved operating conditions in its board division were the main contributors to an $18 \%$ increase in earnings
Mond chairman Tony Trahar, recently appointed joint deputy charman of Amic, is much younger than the other deputy charrman, Boart's Hilton Davies
Wholly owned Scaw Metals was the largest contributor to earnings, with an $8 \%$ improvement to R78m It increased exports of value-added steel products
The other main subsidiary, Boart Internatonal, was less fortunate Earnings fell $27 \%$ to $\mathrm{R} 48,2 \mathrm{~m}$ as prospecting and mining activity was low throughout the world - earnings in SA were higher than those in the rest of the world for the first time since 1983

Amic's income before tax and interest was

FOX FM 1313192 189
down by $18,5 \%$ to R 718 m , but interest paid fell by $8 \%$ to R112m and the effective tax rate from $20 \%$ to $8 \%$, mannly because of increased exports and capital expenditure
Though the lion's share of Amic's income still derives from commodities such as steel, paper and bulk chemicals, as well as mining services, earnings have not shd as far as the fall in commodity prices would suggest, showing the quality and durability of assets
An example of diversification is the stake in electronics group Ventron, built up to

|  |  |  |
| :--- | ---: | ---: |
| Wenr to Dec 31 |  |  |
| Turnover (Rm) | 1990 | 1991 |
| Operating income (Rm) | 6,12 | 6,46 |
| Income from assoc (Rm) | 571 | 434 |
| Investment income (Rm) | 222 | 206 |
| Attributable (Rm) | 88 | 78 |
| Earnings (c) | 451 | 401 |
| Dividends (c) | 836 | 731 |
|  | 350 | 350 |

$29,2 \%$, and likely to become increasingly important There must be a chance of Amic taking control when Bill Venter retires

But the investment thrust is still predomınantly in heavy industry, where new chairman Les Boyd and his team clearly feel most comfortable Highveld's R150m aluminum can operation should produce returns within three years but the Columbus stanless steel operation is a longer-term investment though the development period has been shortened considerably by the purchase of Middelburg Steel \& Alloys
Retırıng chairman Graham Boustred says the group will broaden its trading base into areas which were denied by sanctions He expects most customer sectors to improve towards year-end, though prospects for gold mining remain uncertain
The share price has fallen from a high of R92 in mid-1991 to R75,50, a slight improvement from R73 in early January Amic sits on a 10,3 p.e and dividend yield of $4,6 \%$ Its markets will be difficult short-term, and Columbus is not without risk in view of worldwide overcapacity, but the weak price makes this a good time to accumulate

## COMPANIES

## M\&R alters strategy on Genrec its plans to buy $100 \%$ ( $M \& R$ ) has dropped its plans to buy $100 \%$ of Genrec, and will now make an offer to Genrec minorities <br> <br> share swap of one $M \& R$ ordinar

 <br> <br> EDWARD WEST} <br> <br> EDWARD WEST}M \& R director Lionel Bird said yesterday the company dropped plans to acquire the entire shareholding in Genrec and delist as the scheme would prove expensive and M\&R did not wish to be seens as wrelding "the big stick" by forcing out minority shareholders
Instead, it will now offer to buy out Genrec minorities for R16,50 a share out against the current price of R14,25 Alternatively Genrec shareholders can opt for a
for every 3,5 Genrec shares Genrec's share price has climbed from 820c a year ago M \& R's cash offer reflects Genrec's peak share price of 1650 c a share recorded in September last year (189)
$M \& R$ traded at 5700 c a share yesterday so its share offer represented a R6. 25 premium over the cash offer
The announcement said fractional ent tlements to $M$ \& $R$ ordin fractional ent be aggre to $M \& R$ ordinary shares would benefit of minorities entitled to it.

# Pouroulis in challenge <br> (187) 

## to Samancor <br> SAMANCOR may face a new South African competitor in world ferrochrome markets <br> By IA M ROBIISON

 - mining entrepreneur Loupas PouroulisMr Pouroulis is conducting a feasibility study and it is believed that foreign intereats are involved
Samancor's takeover of Middelburg Steel \& Alloys (MS\&A) last year raised its share of SA and world production capacity to $60 \%$ and 40\% respectively

In spite of the huge world oversupply of ferrochrome and Samancor's announcemeat in February that it would close its plant for at least three months, there is renewed international interest in ferrochrome ventures

Buyer resistance to Samancor's price increases and a low entry barrier to the industry have spawned many potential producers

The London-based Metal Bulletin reports that a group of European stamless-steel producers plan to build a ferrochrome smelter in SA

But it is impossible to substantiate this report

Western European interest are also trying to set up ferrochrome ventures in Russia

Informed sources at the sixth Infacon (ferroalloys) conference in Cape Town thus week told Busies Times that several potential SA ferrochrome smelter projects were being investigated by both domestic and foreign interests

## Arc

Projects mentioned included a 120000 -ton-a-year plant to be developed by a Swissled consortium

Mr Pouroulis is looking at a possible smelter near Rustenburg New technology ineluding plasma-are is also being studied
The smelter would be based on chromite from the Goudin mane in the Zeerust district of the Western Transvaal and lower-grade reserves in the Rustenburg distract


LUCAS POLROULIS.
Goudinı produces highquality ore with a chromemon ratio of more than 21 compared with an industry average of about 1,5

Production is low, having fallen from a maximum monthly output of about 12000 tons in 1990 after cancellation of a major contract with Samancor's Middelburg division
Irish \& Menell Rosenberg Inc analyst Dave Russell behaves that Goudin's highgrade chromite could bring an advantage over competitors using lower grades

Access to both high- and low-grade ore (in both fine and lumpy form) will provide a range of feedstock for flexible smelter operation

# Highveld for added going 

## By IAN ROBINSON

HIGHVELD Steel \& Vanadıum is looking to a new strategy of increasing value of its products instead of volumes
Highveld managıng director Trevor Jones says consideration could be given to the installation of cold-rolling facilities when markets improve
The process allows steel to be rolled to thinner gauges after it has been hotrolled to sheet and adds much to its value
Facilties at Highveld could also be used to roll 3 Cr12, the low-grade stanless steel developed by Middelburg Steel \& Alloys
Highveld has an annual steel production of about a million tons and is South Africa's second-largest producer after Iscor (7-milhon)

## Sanctions

The lifting of sanctions will provide more scope for added-value products because a wider spread of sales to diverse markets will result
Highveld has already moved to add increased value to vanadium The closure of the large Casa plant in Luxembourg for the conversion of vanadum slag (which contains about $25 \%$ vanadium pentoxide) to standard grade vanadium pentoxide has provided the oppor tunity for Highveld to convert part of its slag production to pentoxide at its Vantra plant


TREVOR JONES Wating for improvement
Highveld has spent R10-milion on facilities at Vantra to convert about $20 \%$ of its slag production to pentoxide
Pelletisation of ore fines will play a key role in reducing the costs of steel and vanadium production at Highveld Mr Jones says the installation of a second pelletising plant will be considered

Highveld brought an R82-million pelletising plant on stream in March last year The pellets will comprise more than a third ( 750000 tons) of the total used in making iron ore ( 2 -million tons)
The primary objective of pelletising is to provide a more consistent and higher grade feed than lumpy ore It is processed through pre-reduction kilns which reduce the oxygen content of the iron ore before it enters the electric are furnaces where it is converted to liquid Iron
Ore is produced at Highveld's Mapochs mine 140 km from Highveld in the form of lumpy (more than six millsmetres) or as fines (under 6 mm ) Fines are used as a feed for the production of vanadium pentoxide at the Vantra plant Lumpy ore is used for ron production

## Stockpile

Fines cannot be used in furnaces because they can cause explosions through blocking the escape of gases
More than 3-million tons of fines have been stockpiled at the mine The pelletising plant can use all the fines, supplemented by the stockpile
Highveld's acquisition of Rheem South Africa in 1985 was motivated by the promise of good returns and partly to compensate for the cyclical pattern of steel and ferroalloy demand which affects Highveld and its Rand Carbide and Transalloys divisions They make ferrosilicon and silicomanganese respectıvely
Rheem produces metal containers and plans to make aluminium contaners in South Africa


USKo minorities will be
diluted almost of out sight in the proposed R50-million rights issue
Two groups, Berzack and Dorbyl, have both walked away from bids for control of Usko after certain conditions were not met
A third bidder, Aberdare, has withdrawn its offer The offer remaned on the table even though Usko sand it had accepted another and was precluded from considering others
The market value of Usko's ordmary share capital is R8,9-million The prefer ence share capital is $\mathrm{R}, 9$ million The ordinaries last traded at 20c and the prefs at 25 c

On top of the R50-mulion equity capital to be raised, Usko's bankers will accept redeemable prefs instead of R105-million of debt A quarter of these shares may, at the banks' option, be convert-

## By JULIE WALKER

ed into ordmaries
Usko, with its share price at only 20 c , will have to issue 250-million shares to raise the money it seeks There are only 30 -milhon ordinarres in issue and battered minorities are unlkely to pour more cash into Usko
If the banks convert a quarter of their prefs into ordinaries, the holding of the minority will be further diluted
Metkor and Iscor together hold $55 \%$ of Usko and will underwrite the offer in proportion to their holdings Metkor will also have a rights issue to enable it to follow its entitlement
Usko has told shareholders that the complaint by Aberdare to the Securities Regulation Panel has been dealt with
Eyebrows were ralsed
about the proposed deal with Dorbyl because 1t, Metkor and Usko all have the same chairman, Floors Kotzee
The deal's arm's-length nature was brought into question

Dorbyl was to offer Usko's major shareholders one of its own shares for 240 Usko, but made the Usko minority a three-tımes as generous cash offer of 35 c an ordinary or 59 c a preference share

## More space for filters

GUD Filters, the largest manufacturer of automotive filter products, has bought a $20\left(140 \mathrm{~m}^{2}\right.$ property in Isando which will become its major distribution centre.
The centre will provide greater stockholding space, speed deliveries and be closer to man markets

## WEEK IN BRIEF

A SUMMARY of the week's corporate announcements. MONDAY: Oakfields directors reject offer for shares Musica warns Oceana Investments moves to retall \& wholesale sector

Gencor's rights offer $97,8 \%$ subscribed, Genbeheer's $\mathbf{9 9 , 8 \%}$, Tiger Oats' $\mathbf{9 8 , 9 \%}$ Stocks \& Stocks buys Datalogic for R 4,2 -million
TUESDAY- Inmins overstated extraordinary profit by R729514
WEDNESDAY. Perskorgroep's rights offer $95,8 \%$ subscribed Lanchem delisted Gazgold rights offer opens 20/3, closes 10/4

Medrclinic cancels negotiations. Plate Glass rights offer opens 20/3, closes $10 / 4 \mathrm{Unm}$ hold buys Dimbaza Foundries for R15,8-mullion, to be settled by the issue of 8,4 -milhon shares at 185 c plus cash; warns of more negotiations
THURSDAY: Dorbyl will not acquire Usko Usko will raise R50-milion in a rights offer and its bankers will convert R105-million of debt to redeemable prefs in Usko Major shareholder Metkor will also have a rights issue to

## Highveld S/Times [BUSS] for dded <br>  <br> value

## zi By IAN ROBINSON

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## COMPANIES

## Haggie 'well placed' for upturn

HAGGIE Rand's performance in 1992 will depend largely on local and international economies, but its factories and distribution networks can respond quickly to any improvement in business conditions, the steel wre and rope company's annual re view says. (189) B1Day $16 / 3192$
However, Haggie chairman Grant Thomas does not anticipate an economic upturn starting soon or strongly enough to be of any major benefit to the company in its financial year to December 1992

He says the recession is so entrenched that even if stimulatory measures were introduced, it would take six to nune months to percolate through the economy

MD Chris Murray said Haggie was well placed to take advantage of any upturn because the rationalisation of the copper products division was nearly complete and there were plans to improve competitiveness in the engineering consumables and wire industries businesses.

Any infrastructural expenditure would benefit Haggie, while major customers appeared to have stopped destocking Order patterns should return to normal, he said

## EDWARD WEST

Export margins were being squeezed by overseas competition and the stable rand. However, Haggle had budgeted for better results in 1992 based on expectations of improved economic activity starting to filter through towards the end of the year
The company planned to introduce alu minium tubes to replace copper tubes for some applications It was also planning to set up a steel tyre cord manufacturing plant which would replace imported tyre cord used for reinforcing vehicie tyres The project involved R82m capex over two years and would enable Hagge to supply the SA tyre industry in full
In the year to December 1991, Haggie's interest charge came to R20m with bor rowings up from R114m in 1990 to R124,5m

Debt could run close to $40 \%$ of share holders' equity if the tyre cord project reached fruition, Murray said The tax rate would rise from $25 \%$ in 1991 to about $36 \%$ in 1992 because of reduced tax incentives
Haggie's sales fell $5,8 \%$ to R1,2bn in 1991 while earnings a share fell by nearly a fifth to 296 c a share from 363c in 1990

## Hudaco spreads interests

 310 ay mick ellingham ( 189HUDACO's R75m acquisition of Valard will ensure an additional spread of markets and products for the group in 1992, says Hudaco CE Kevin Clarke.
"The acquisition of Valard will reduce the group's dependence on gold mining and agriculture," said Clarke in the Hudaco 1991 annual report.

If the pick-up in markets served by Valard continues, the company will be able to take advantage of its mereasingly dominant position in the hydraulic and pneumatic markets.

Valard should continue with real growth in both sales and earnings in 1992, predicted Clarke.
The rationalisation of manufacturing and data processing divisions at the group's abrasives division is expected to improve operating profits in 1992

Hudaco has disclosed an increase in attributable earnmgs to $\mathbf{R} 25,6 \mathrm{~m}$ for the year ended November. Net borrowings decluned to R920 000 from R24.

Conditions in the depressed engmeering sector resulted in the group reporting a $9 \%$ drop in trading to R366,7m for 1991. However, it strengthened its operating margin to $13,8 \%$ from $13,5 \%$.
Hudaco disclosed earnings of 112,2c (1990: 110,4c) a share for the year, from which a total dividend of 51c (50c) a share was declared.


## Trimmer Standard does <br> STAR $20 / 3 / 92$ well to maintain interim

By Derek Tommy
Standard Engineering's operating income dropped 14 percent in the six months to February to R30,2 million
But earnings attributable to ordnary shareholders rose 7,8 percent to R17 million
Earnings a share increased only 6,1 percent from 46c to 48,8c owing to an increase in its issued share capital An unchanged interim divadeng of 14 c has been declared.
Interest pard rose 8,9 percent to R8,6 million, but tax paid dropped 63,8 percent to $\mathrm{R} 2,78$ million

Managing director Terry Davidson says this was a creditable performance in view of the low demand for capital goods.
The 12,5 percent rise in turnover to R333,1 million reflected increased efficiency, the sale or closure of under-performing operations and some acquisitions.
One was Protea Technology, which made its first full contribution in the six months to December
Another was a 74 percent stake in
Autoflug last September
The drop in operating income was the result of lower margins on pipe
exports and lower sales by the auto motive and rolling stock divisions
Protea Technology has been antegrated into the flue handling divesion and this has substantially m proved its contribution to group earnings.
But the fluid division's Mellon pump business is to be closed down Sanctions had resulted in the loss of its major franchise and it had also been affected by reduced demand from the mining industry
The closure will cause an extraordinary loss of R11 million, which will be brought into account this year

Although the contribution from the rolling stock division was reduce, it increased its turnover by 10 percent and remains committed to expanding its international markets
The rolling stock operation, Union Carriage, has submitted a number of substantial export tenders
Mr Davidson says the international recession will affect the commany's exports and profits.
But this should be offset by the improvement in the local economy, which has been evident in recent months
He expects earnings for the full year to be in line with those of 1991

## Standard Engineering's export MICK ELLINGHAM <br> TUESDAY'S "yes" vote is good news for export-driven Standard Engineering, but recessionary conditions worldwide might have a negative effect on the volume and profitability of its export business <br> Standard Engineering MD Terry Davidson said the group was contmuing to focus on export markets Export turnover, according to the group's interim report for the SIX months to February 29, was $10 \%$

 higher than the previous year's despite significantly lower deliveries by the rolling stock divisionAttributable earnings were increased $7,8 \%$ to R17m (1991 R15,7m), while earnings a share rose $6,1 \%$ to 48,8c (46c) because of an increase in share capital
In an interview, Davidson said he was happy with the group's results, considering the low demand for capital goods for infrastructural development He attributed the performance to improved efficiencies, acquisitions and a rationalisation exercise which included the sale or closure of underperforming operations

The acqusitions were $74 \%$ of Autoflug SA (with effect from September 1 last year) and Protea Technology, bought from Malbak in 1990 and making its first contribution in the review period


These acquisitions boosted turnover $12,5 \%$ to R333,1m (R296m)
However, operating income was down $14 \%$ to R30,1m as a result of low international prices for the pipe division's products and lower volumes in the rolling stock and automotive divisions
The tax bill was cut $63,8 \%$ from $\mathrm{R} 7,7 \mathrm{~m}$ to $\mathrm{R} 2,8 \mathrm{~m}$ thanks to the export contribution The interim dividend was mantaned at 14 c
Davidson said the decline in SA's heavy vehicle market was puttung pressure on the automotive division's Astas operation However, an increase in African trade would open up exciting opportunties in the longThe acquisition of Aurket, he sald The acquisition of Autoflug, a man-
ufacturer of seatbelts and other products for the aftermarket, was designed to lessen the division's dependence on the heavy vehicle
market and extend the automotive division's range
The $74 \%$ interest in Autoflug was bought for $\mathrm{R} 10,7 \mathrm{~m}$, settled by the
issue of new ordinary shares
The flud-handling shaves proved its contribution to group earnings, arded by the integration of Protea Technology into the division In November the company decided to dispose of the Mellor pumps busihess on a precemeal basis
A major part of the business consisted of a franchise from Sweden, which was lost as a result of anti-SA sanctions It was expected that resulting extraordnary losses would amount to R11m These would be brought to account this year
The metal-pressing division $1 m$ proved its contribution substantially to $29 \%$ of group earnings The pipe division increased its turnover, but the US embargo on imported prpe was expected to make conditions difficult in the year ahead
The rolling stock division, Union Carriage, suffered from a reduced order book Volumes contracted sharply. However, Davidson said a number of substantial export tenders had been submitted If successful, these would have considerable effects in future
He said "Although local demand is sporadic, recent market improvements should ensure earnings per share for 1992 to approximate those
of this year"

## Bid to get details of 'secret' <br> 

last mght the funding was part of the Innovation Support Scheme for Electronics, announced two years ago

Through the scheme, Trade and Industry undertakes to put up $50 \%$ of the development costs of a project, provided the project was for a new invention which would give a local company a competitive edge in domestic and foreign markets
"We cannot disclose project details as then competitors would hear about the projects, and the entıre purpose of the support scheme would be defeated," Smith added

Because Trade and Industry was providing only $50 \%$ of the development funds (in fact, it has glven up to only $37 \%$ in the past), it did not have the right to disclose project details That was the prerogative of the firm undertaking a specific project

Smith said funding was made in the form of non-rapayable grants instead of on a loan basis for two reasons
Firstly, a similar scheme in France, which operated on the basis of grants being repayable if projects were successful, and written off if they fanled, encouraged some firms to declare their projects failures They would then enter the market with a derivative product, and thus avold having to repay the grant
Secondly, SA's Treasury was able to recoup the grant outlay through company and other taxes on the profits of succesful projects, and was able to obviate spending on unnecessary red tape and project policing activities, said Smith

## usk <br> Trying again

Usko minorities who were worried last month that the group's controlling shareholders could be taking them for a ride by arranging to sell the business to Dorbyl might now be wishing the deal had gone ahead
Dorbyl last week followed the example of Berzack a few months earlier and walked away from the proposed purchase Details of why the talks fell through have not been disclosed, though Dorbyl is thought to have been deterred by the findings of its due diligence and the failure to reach agreement with Usko's creditor banks
With Aberdare - which protested strongly about being shut out of negotiations when the Dorbyl deal was on the table - no longer pressing its bid, Usko's major shareholders, Iscor and Metkor, have announced a rights offer to recapitalise the ailing engineering group
The offer, together with the agreement which Iscor and Metkor concluded with the group's banks, will considerably dilute the minorities' stake in Usko It will almost centainly be some time, if at all, before the
counter trades above the 35c Dorbyl was prepared to offer to minorities

Though details of the rights offer have yet to be finalised, an enormous number of shares will obviously need to be issued to raise the R 50 m required by Usko If, for example, the rights offer is pitched near the current price of about 20 c , it would need an issue of 250 m new shares - eight times the present issued capital

Most of the new shares are likely to be taken up by Iscor and Metkor, which already hold a combined $55 \%$ interest and are underwriting the offer. Metkor is to hold a rights offer of its own, underwritten by Iscor and Rembrandt, to follow the Usko issue Bear ing in mind Usko's dismal performance in the last few years and the fall in its price from 180c in 1991 and above 500c a few years earlier, minorities are unlikely to be enthusiastic about following their rights Iscor and Metkor could end up with more than $90 \%$ of Usko's ords

Minority interests will be further reduced as a result of the agreement with creditor banks, that will see R105m of Usko's estmated R150m debt converted into redeemable prefs. Effective from April 1 the agreement enables banks, at their discretion, to convert $25 \%$ of these prefs into ords. Again, no details of the number of prefs Usko will issue, or their coupon rate, are available. The $20 \mathrm{~m} 14 \%$ compulsorily convertible prefs $1 \mathrm{~s}-$ sued by Usko in 1990 are quoted at 25c

Recapitalisation and debt conversion is expected to leave Usko with almost no borrowings and a positive net worth. Usko charrman Flores Kotzee says the underlying businesses, now the loss-makıng steel and vanadium operations have been shed, are sound and have good cash flow and profit histories. Annual pre-interest profit from these operations have been around R30m for several years, he says

But there must be doubts about the group's ability to provide shareholders with a satisfactory return on equity With such a large number of shares likely to be in issue, achieving even a modest EPS will be extremely difficult

And, as such a large proportion of Usko shares could be held by Iscor and Metkor, a move to take out minorities and delist the share must be a possibility Usko's assessed tax loss of around R120m remains a carrot for any potential buyer Whether minorities could then expect similar or better terms to those proposed a few weeks ago by Dorbyl (or Aberdare) is unclear

The collapse of the Dorbyl proposal and its controversial demand that Usko shareholders refrain from other negotiations, opens the way for other potential buyers to make a late bid But this would need the support of Usko's two main shareholders to be successfurl It seems unlikely, given their intention to pursue a rights issue Aberdare management says it has not been approached to rekindle its proposal
Shareholders must also be concerned by the apparent failure of Usko's remaining

businesses to satisfy due diligence investigatons conducted by Dorbyl and Berzack Nether group will comment on these investcations
More clarity on Usko's future will emerge when details of the rights offer are announced With a full set of accounts for the year to September yet to be published, it is to be hoped that Usko will now move as quickly as possible to provide shareholders with an accurate picture of its financial situation
Meanwhile, minorities will have to wait and hope they are not going to get burnt again

Simon Cashmore
 Here for the welding products division About 800 tons of welding electrodes have been exported, says managing director Peter oubert.
The company has also negotiated a R1
milion order for specialist wear-resistan
products in a market which had prevously
Mr
Mr Joubert says "We have successfully
targeted markets for
targeted markets for products such as
special-purpose welding electrodes for use in the sugar-processing industry Our Azucar 80 sugar mill roughenung and resurfacing welding electrode is setting the standard in this industry"
The export breakthroughs have been achieved in spite of great distance from mar kets, international competition and the pref erence in some countries for "home-grown"
products.
2 SUNDAY tIMES, Business Times, March 22, 1992






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NEI s disadvantage.
He has cut out a tuer of dt-



The Holdains group's future rests on its flexibility
 as he potsit.













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## export revenue

Finance Staff
Engmeering major Dorbyl is set to treble export revenues to R450 million this vear

All subsidiaries are pushing exports hard to counter depressed trading conditions

Tubemaker Tosa is soon to load its first 3000 -ton shipment of steel pipes for the US When the new R170 million seamless tube plant opens in 1993, exports will rise' by 15000 tons initially, and then by 35000 tons to 120000 tons a year over a five-year 'period'
知- Dorbyyl Automotive Products (DAP) is budgeting to double exports from R30 million to R60 mulhon It is already exporting 100000 aluminıum jacks to Daimler Benz for the W124 car

Guestro Wheels, a DAP company, exports 170000 steel road wheels for cars and trucks to the UK, Austria and Tawwan

DAP subsidiary Automotive Seating Manufacturers has designed a seat withia special lumbar support, which is being examined by Volkswagen in Wolfsburg Not included in DAP's R60 mullion target are exports of milhons of rands of tubing for vehicle brake and fuel lines and backwalls for refrigerators from Bundy Tubing of Kingwillamstown

Dorbyl Heavy Engineering has exported mining mills, winders and rolls for the steel industry to Zımbabwe, Zambia, Mauritius, Zarre, Chile and the UK

Stewarts \& Lloyds, a trading arm, is exporting diesel engines, pumps, valves and windmills to Africa and South America

Dorbyl is expecting exports to comprise 15 percent of group turnover of roughly R3 bilhon

## 189

Assore pushes
up dividend 50\%
Assoclated Ore and Metal Corporation has put in a sterling performance for the half year ended December 31, 1991 pushing its dividend up by 50 per cent to 300c a share compared with the corresponding period the previous year

The company managed to increase turnover by 6,7 percent, reversing the trend of the previous two accounting periods.

The company attributed the improved results to the greater dividend pard by Associated Manganese earlier this month. Assore recelved some $\mathbf{R 8} \mathbf{~ m i l}-$ lion in dividends from Assmang compared with R4 million prevously.

Although there were changes to accounting policy earnings per share increased to 626 c a share (387c).—Sapa.

## Price of vanadium lowest in two years BlDay $25 \sqrt{3192}$ HIGHVELD Steel and Vanadium, the world's largest producer of vanadium pentoxide, has cut the June quarter <br> MATTHEW CURTIN

 price for the material by nearly $6 \%$ to its lowest level in two yearsA company official sad yesterday that Highveld had set a price of $\$ 2,45$ a pound, compared with $\$ 2,60 / \mathrm{lb}$ in the current quarter
Free market spot prices are lower still, at $\$ 2,22 / \mathrm{lb}$ last week as the slump in world steel markets continues
Vanadıum is an important strengthening ingredient in the manufacture of special steels The Hıghveld official sad vanadrum demand had fallen in line with the $5,5 \%$ drop in world carbon steel production, and current market conditions were not favourable
The prospect of reduced vanadium output worldwide would see a better balanced
market in the future, perhaps in the second half of this year, he added "
Highveld produces vanadium pentoxide in two ways by having vanadum-bearing slag, produced as waste in the manufacture of iron and steel, toll-refmed in Europe, and by treating vanadıum-bearing ore at its Vantra division
MD Trevor Jones sald last month that Highveld continued to close and reopen Vantra according to prevalling market conditions, in a bid to support prices and limit the size of vanadium inventories
Highveld's steel division had also shut two furnaces because of sluggish local and overseas demand The group reported a $35 \%$ drop in attributable earnings in the year ended December 1991 to R96m from R150m

COMPANIES

## Assore posts 58\% higher profit

BASE metal and mineral producer Associated Ore and Metal Corporation (Assore has posted a $58 \%$ jump in attributable profit in the six months ended December 1991 B/Day $25 / 3 / 92$
Assore's results belied the slump in base metal and ferro-alloy markets thanks to a $100 \%$ increase in dividends it received from associate company Associated Manganese (Assmang)

Assore's man business is chrome ore mining, and it supplies Assmang subsidlary Feralloys' plant in Fairview

Attributable earnings rose to $\mathrm{R} 8,8 \mathrm{~m}$ from R5,6m in 1990 Earnings rose to 626c from 397e a share

## MATTHEW CURTIN

Assore declared a $50 \%$ higher' interim dividend of $300 \mathrm{c}(200 \mathrm{c}$ ) a share
Deputy chairman Desmond Sacco said yesterday Assore benefited from an increase of R4m in the final dividend recerved from Assmang
Sacco sand both the turnover and net income other than Assmang's dividend were knocked by the results of Assore's chrome mines Ore mined was reduced "substantially in response to the continued weakness in the ferrochrome market" Turnover rose $6,7 \%$ - against a $43 \%$ drop in the interim period in 1990 - while other net income fell to R3,3m from R5m

## STANDARD ENGINEERING Thanks to exports

The shift towards exports some time certainly helped Standard Engineering through a turbulent time in the local market But with prospects for foreign markets not too healthy, at least short-term, it cannot count on exports pulling it through again
First-half results to February 29 show a $10 \%$ rise in export turnover, accounting for about $20 \%$ of total sales of about $\mathrm{R} 66,7 \mathrm{~m}$ Biggest contributor was the pipe division, though its share of earnings fell by more than 20 percentage points over the year

Rolling stock, on the other hand, with big orders for Taiwan and Botswana completed, now depends mainly on local demand "Rolling stock needs big contracts, and we have submitted tenders for some biggish ones

FINANCIAL MALL $\cdot$ MARCH $\cdot 27 \cdot 1992 \cdot 121$
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worth about R 400 m . But we wont know about these for some time, and they might not show in results for the next few years," says MD Terry Davidson, who admits that exports saved the group from "terrible tronbile" in the past 18 months.

The "Yes" vote helped export opportuneties, he says, and Standard Engineering hopes to get the American Petroleum Instrtue mark for its pipes in the next few months That would qualify them for use in petroleum installations and fetch a premium.

But it looks like Standard Engineering will have to rely a little more on the local market That continues to languish but there may be a few faint signs of recovery One is local orders for Hall Longmore's spiral pipe, which, while nowhere near the 20000 t supplied three years ago, is expected to rise by 2000 t to about 8000 t this year

While the heavy commercial vehicle market remains at the bottom of the hill, Davidson says unit sales could increase to more than 6000 from 5600 , benefiting heavy gearbox manufacturer Astas "The offtake seems to indicate the industry is picking up a bit At least it appears destocking has ended"
Reduced stock at Astas, which Davidson says should be down by R20m-R30 m by endAugust, will strengthen cash flow
"I wouldn't say the local economy has turned, but it does seem to be coming off the
bottom. Results for the rest of the year should be in line with the second half of last year," Davidson says

Export tax benefits, which helped the tax bill to drop $64 \%$ to $\mathrm{R} 2,8 \mathrm{~m}$ at the interim, should continue to smooth results The two latest acquisitions, Protea Technology and Autoflug, have been brought to account for the first time and they boosted earnings Standard Engineering has no specific acquisins lined up though Davidson says it remains on the lookout.

Despite the difficult outlook for the industry, the share price has shown steady growth from under R6 a year ago to its present high of 975c With the group seemingly able to cope with tough trading conditions, the pe of 7,9 and dividend yield of 4,1 appear to make the share worth following. Shaun Harris

## Other manufacturers may follow

 - sometimes on a four-day week, a Samcor, spokesman says
This effectively means that in the next three months Samcor's 5200 employees will have their income cut by more than a third
The 480 normal working hours will be cut back to about 310
It is also understood that Samcor, like most other motor manufacturers, regards itself as seriously overmanned Between 300 and 1000 potential redundancles have been bandied about
Volkswagen and Mercedes-Benz have also knocked between elght and 12 hours off the normal 40-hour week
Last year the seven major motor manufacturers agreed to a moratorium on retrenchments in exchange for a halt to unprocedural industrial action The agreement was for the year to end-June
Locked into the agreement, and reeling under depressed trading conditions, employers like Samcor, VW and Mercedes have cut back radically on working time while mantaining jobs. Other motor manufacturers have sald they will use this option if nicessary
This year the motor workers' union Numsa again demanded a moratorium on retrenchments but drd not link it to unprocedural action
"Employers and the union sáy they are " committed to protecting jobs Some employers would like Numsa to agree to voluntary retirement and retrenchment, but Numsa argues this will undercut its

drive to defend jobs Although employers have the latitude to offer this option directly to workers, most are reluctant to do so without the union's consent
But when the agreement was struck last year, few imagined the recession would exact such a toli on the industry Short tume was never part of the longer-term scenario for employers or the union
A source says that in 1986 Toyota workers on short tmme went out on strike aganst short time and accepted redundancy packages instead
This year's negotiations, which begin in two weeks' time, are set to be the toughest to date
Unions and employers must try to strike a balance between demands for job security and above-inflation wage increases, and the viability of the industry under current economic conditions
Numsa has demanded a R2 an hour across-the-board increase
Motor manufacturers are the highest paying industry in the country The lowest minumum monthly wage is Delta's R1 153 and the hughest is VW's R1 499
New passenger vehicle sales dropped $2,1 \%$ in January to 14766 units compared with the previous year

Although this was shightly up on December's' figure, the National Association of Automobile Manufacturers of SA sald trading conditions would reemann tight for the foreseeable future
Samcor sold 2849 units in January - the third highest - which accounted for $16,8 \%$ of the market

COMPANIES



## TPN Investments improves performance

NUTS and bolts manufacturer and distributor TPN Investments reported improved trading conditions for the half year ended December 1991

The group has disclosed a $20 \%$ increase in bottom line earnings of R1,5m ( 1990 $\mathrm{R} 1,2 \mathrm{~m}$ ) for the period under review on the back of a $20 \%$ increase in turnover (figure not disclosed)
Earnings a share were $3 \mathrm{c}(2,5 \mathrm{c})$ and no Interım dividend was declared
$3 /$ Daery $27 / 3 / 42$
The tax bill was reduced by $13 \%$ to R591 000 (R681 000) (89)
Chairman Lino Cerrat-saddin the notes to the results there was concern over whether an outstanding export debt would be recovered in full
"Provision for non-recovery of a portion thereof has been made in the interim results" he sald

## COMPANIES

## Booming T\&N Holdings braces for tough year <br> TRADING conditions in 1992 will <br> $2713 / 92(189$

remain tough for industrial holding company T\&N Holdings, ferecasts charman Colin Hope in the 1991 annual report
T\&N Holdings doubled its 1991 earnungs to 70 c a share ( $1990{ }^{35 c}$ ) and its bottom line profit to R16,2m (R8,1m) These results were achieved on the back of a slightly nicreased turnover of R425,7m (R413,4m).
Hope sald these results were achueved by management foeus on improved factory throughput and taght expense control
The staff complement was reduced by 285 durng the year to 3683 at year end
T\&N ple has decided to reorganise into worldwide product groupings and Hope expects T \& N Holdings to benefit from participation in the group's global technology base and marketing network
Asséng became a wholly-bwned subsidiary of T\&N on 27 January 1992 However, the consoldated baiance sheet of $T$ \& $N$ Holdings as at 31 December 1991 was prepared on the basis that Asseng had been a wholly-
mick Eztrigham
owned subsidiary at that date
The company disposed of its investment in property owning associate company Distro Dee during the course of 1991, receiving a dividend of R2,2m prior to disposal
In the automotive components secthon, the directors expected a moderate recovery in exports of AE Bearings for 1992, with some orders already received But directors sard there is little evidence of a market recovery for AE Engine Parts in the coming year
AE Liners should improve its performance significantly this year, sad the directors, even at the expected low levels of offtake
The AE Pistons division operated significantly better in the second half of 1991 than it did in 1990 This was as a result of cost benefits derived from reduced staffing and costs, as well as refurbishment of major items of plant, said the directors !
Growth was forecast for the AE Pistons and AE Valves divisions in the coming year as a result of explortation of export potential

Notwithstanding difficult trading conditions in the motor industry, Ferodo - manufacturer and distributor of friction products - continued to improve market share in 1990
FHE, manufacturer of aluminum brazed and mechanically-assembled radiators and heater cores, had a successful year The company started a major product diversification and will be producing heater and blower assemblies later in 1992

Directors said indications are FHE will maintain its strong growth of the recent past

Payen Components, SA's largest manufacturer of automotive gaskets, recorded improved results in 1991 and export sales are being actively pursued
A marginal merease in turnover over 1990 was recorded by Silverton Engineering - manufacturer of cop-per-brass truck, bus and car radators as well as industrial and mining heat exchangers
The fabricated products division was rationalised because of the depressed local truck market, which is not expected to improve in the short term

SA equipment for ex-Soviet minee
THE Johannesburg office of international trading company AIOC Corporation has secured a contract Kazakhstan, the world's largest chrome mine, for the supply of a R750000 screening and stockpiling plant
Steven Blend, managing dsrector of AIOC Africa (Pty) Ltd in Johannesburg, believes it is the beginning of a recal manufacturers and a local manufacturers and a panies that make up AIOC's supplier base in the Commonwealth of Independent States (CIS) - formerly the Soviet Union

Leading
The equipment has been designed and manufactured by Osborn MMD in Elands-
fontein Osborn engneers travel to Khromtau, north of the Caspian Sea, in April to supervise the erection and commissioning of the equipment on site AIOC is an international trading house, based in New

York, with more than 20 years' experience in the marketing of metals and minerals It is the world's largest trader of chrome ore and a leading player in other ferrous raw-material markets
The president of AIOC, Alan Clingman, is a former South African who bought the company in 1988 AlOC
Corporation and Donskoy GOK are partners in a joint venture company called Kazamchrome
AIOC is one of the largest traders of metals and natural resources from the CIS to world markets The ability to finance its transits success
To overcome the problems resulting from the lack of adequate banking services, the company this month set up First Ukraman intry's first independent international bank


## New boss plans more growth for Philips realise its full potent joint venture' in an effort to

The stard, low-profile mage a new South Africa company will become more product- and marbe changed, the thising adopt a much higher profile through "intet-oriented and

The new profile concer
follows closely on the appoint for the multinational group executive Bruce Mackenze $H$ appont of new chairman and chief to expand the company, er He told Business Tmes "I want organically through existing businesses or through investments We are investigating a new busimess opportunity which will involve substanthal sums
"We have underspent our competitors and this has to change I am more aggressive than the traditional Phullos method and am much more mvolved in marketing and promotion

## Fresh

"I feel more positive now after the results of the refer endum, and SA could become 'the flavour of the month' for the rest of the world"
Mr Mackenzie, born Marıtzburg 49 years ago, moved into his present position after having been senior vice-president of Polygram International in the UK, Philips subsidiary
rram has also managed Polyand operations in Australia head of Zealand, and was head of the Teal-Trutone record company in SA after running the marketing after vision of CNA
Mr Mackenze comes unto the Philips operation with the
"We are in a fresh-start en vironment I am coming into the company at a stage where it has already gone through a traumatic period of reorgantsation internationally and in SA," he sald
This included trimming the staff in SA by about 250 to about 1650
"I see head office
basically an infice as being nesses and thestor in bustcorporate fine controller of stablish finances I want to atıon a dedicated oper y exs team which will active portumine new busimess opto be on the emphasis has zie sand growth," Mr Macken-
Money for any new ment would have to be f. nanced internally, from the parent company or from the ternal sourcea or other exforeignources Being largely cerelgn-owned, SA Philhps is restricted in the borrowings can rase locally
$\qquad$
 M-

## Unihold bumps up its THE diversified Unihold

 group is to increase its stake in the luminaire industry with the acquisition of the lighting manufacturing and distribution business of Thorn in SAThe agreement includes Unihold, its pyramid UControl, Zumtobel AG and Zumtobel Holdings of Austria, and the Unihold Inghting subsidiary Zumtobel Barite (ZB Lighting)

The outcome of the deal will involve the establishment of a new company, U-Lite which will have a share of about $26 \%$ of a share of million-a-year lighting and luminare industry
When approved, Zumtobel and Thorn will each have a 25\% interest in U-Lite, while Unihold wall have $50 \%$ plus management control.

In terms of the deal, ZB Lighting will issue ordinary and redeemable preference shares in U-Lite to Thorn EMI Industries for the business worth R12,5-milion
In addition, Unihold will issue 2 -milion new ordinary shares to Zumtobel at the price of 185 c a share for the purchase from Zuntobel of a further $12,5 \%$ in the increased share capital of the new company

## Unihold to lay out R72,9m for Bufficor <br> 明。 <br> mick Ellingham - 189 <br> ENGINEERING group Unihold is to buy

Biffalo Corporation (Buffeor) for R12,9m
A joint announcement issued today by Buffcor and Unhold said Buffcor's purchase price is to be pand in cash after an issue of 6,4-million new Unihold ordinary
hares at a price of of 185 c a share
"The entire issue has been placed with institutional shareholders and the balarce of the purchase price will be paid in cash from Unihold's resources"
The transaction's rationale is described as being the consistency between Buffcor's undertaking in "the manufacture and supply of reflective and non-reflective number plates and safety sıg̀ns" and Unihold's focus on "Industrial niche products where a dominant market position can be secured" "Blpoy $30 / 3192$,
The financial effect of the transaction, if based on Unihold's results atan 1991 yearend'' is to merease Unihold's earnings a share from $22,4 \mathrm{c}$ to $26,2 \mathrm{c}$ and increase its net 'asset value from 162,6c to $167,8 \mathrm{c}$
Rumours of Buffcor's imminent takeover were sparked off after the recent death of Woolf Heller, a Buffcor founding shareholder who had owned $14 \%$ of the company.

## Reunert, Siemens in major cable deall STAR 3H3/92

Reunert and Siemens have taken another step towards creating a major cable group
Agreement has been reached in terms of which African Cables will acqure, with effect from October 1 1991, the entre issued share capital of Rosslyn-based Siemens Cables, which is wholly owned by Siemens
This follows the acqusition six months ago by Afcab Holdings a joint Reunert/Siemens venture - of control of African Cables.

The injection of Siemens Cables into African Cables creates a group with an annual turnover of R300 milhon, Tony Ellingford, MD of Reunert, sald yester-
day He sald the deal effectively rased Afcab Holdings' interest in African Cables from 67 percent to just under 80 percent
The acqusition will be paid for via the issue to Siemens of a fully pard renounceable letter of allocation giving it the right to acquire 15,217 million ordinary shares of 25 c each in African Cables. Stemens will renounce the right to Afcab Holdings.
The African Cables shares issued for the purchase will rank equally with existing ordmary shares and will qualify for any interim dividend declared by Afncan Cables this year - Sapa

# Berzack companies hit by drop in demand <br> ALL companes in the newly constituted Berzack/Elcentre/Voltex group have re- 

 ported varying degrees of reduced earnported varying degrees or end-December ings in the six montack announced it had Lasured control of Elcentre and Voltex although these companies were not merged at end-December, directors sald it made sense to report all the companies as an entityBoth Berzack Brothers (Berzack) and Berzack-Illman Investment Corporation (Bivec) increased operating income, but the move to an interest-paying position resulted in reduced attributable profits for both groups Berzack reported a $27,6 \%$ drop in earnings from $73,5 \mathrm{c}$ to $53,2 \mathrm{c}$ a share, and declared an interim dividend of 15 c (18c) a share

Bivec's earnings were reduced by $26,6 \%$ to $37,5 \mathrm{c}$ a share, and it declared a dividend of 11c (13c) a share

Voltex, whose electrical manufacturing and distribution operations accounted for about $87 \%$ of group operating profits, reabout $87 \%$ arted a $29,2 \%$ drop in attributable earnported a $29,2 \%$ drop $\mathrm{R} 29,4 \mathrm{~m}$
ings from R41, $17,9 \%$ from
R636,0m to $\mathrm{R} 522,1 \mathrm{~m}$, and operating income $\mathrm{R636}, 0 \mathrm{~m}$ to $\mathrm{R} 522,1 \mathrm{~m}$, and
from $\mathrm{R} 69,4 \mathrm{~m}$ to $45,2 \mathrm{~m}$ Finance costs were significantly reduced
were signincantly Voltex's major markets
Directors said Vol - southern Africa and the UK - were severely constricted by recessions, resultsevere in a sharp drop in demand Operating
margins came under pressure in order to maintain market share An interım dividend of $2,75 \mathrm{c}(3,5 \mathrm{c})$ a share was declared

An extraordinary loss of $\mathrm{R} 2,4 \mathrm{~m}$ reflects the disposal of the retanl interests of UK arm Bennett and Fountain ,

Directors sald the change of control had Dulted in a restructured management, result further benefits of rationalisation and furld be seen in the coming year

Sanlıc Hardware Holdings showed a Sanlic Hardware rise in turnover, to $\mathrm{R} 25,4 \mathrm{~m}$, and in operating profit, to R1,4m
It reported a loss of R4,4m (loss of $\mathrm{R} 14,8 \mathrm{~m}$ ) for the period, which largely reflected losses from its discontinued operation No dividend was declared

Directors said the company had not yet taken full advantage of the benefits of restructuring and downsizing which took place in the previous year Sanlic has provided an additional $\mathrm{R} 3,6 \mathrm{~m}$ as an extraordinary item as it has not been able to realise all assets at original estımates

Elcentre, whose results are dependent on assoclate companies Voltex and Sanlic, reported a R494 000 operating loss compared with a $\mathrm{R} 9,1 \mathrm{~m}$ operating profit the previous year

Directors said that in all the companes, medum- to long-term prospects were good

## Metal unions reject

## sTAR 3/4192

 wage increase offersCAPE TOWN - Trade unions at metal industry pay talks yesterday rejected the 6,4 percent increase offered by the Steel and Engmeering Industries Federation of SA, sard Serfsa executive director Brian Angus

Unions countered with demands ranging from 42,6 percent for labourers and 20 percent for artisans, he said
Seifsa's across-theboard offer amounted to hourly increases of 30 c for labourers and 67 c for artisans This would - rase wage rates in the industry to R5 and R11,11 for labourers and artisans

The 12 unions party to the national industrial councll talks tabled
more than 50 demands for improved conditions of service and wages.

Yesterday's meetıng set the formal.barganing process in motion following the opening round on March 19 , when the parties motivated their proposals

More than 328500 m dustry employees were represented by the National Union of Metal workers of SA, the SA Confederation of Labour, seven affiliates of the Confederation of Metal and Bulding Unions, one affilate of the National Councli of Trade Unions and one independent trade umon
Negoţations will continue on April 24 Sapa.
$0000$

AT least 81 companies in the Free State Gold－ frelds area，members of the Steel and Engineer－ ＇hing Industries Feder－ ation of SA（Selfsa）， have closed in the past 18 months．
（0）This is a $13 \%$ cut in the number of groups supply－ ing the mines
A About 3000 jobs have been lost and other companies have placed workers on short time．
If tightening of the purse strings by mines in the face of a declining gold price has hurt supplers，but some be－ lieve the worst is over

## Sharp

Selfsa has been asked to tell trade unions negotuating wages with it that Goldfields icompanies will ask for a six－ ＂month＂stand－off＂on pay thiney say they will review the position before the end of the year
In the year to December 1990 －the latest avalable ifigures－gold mmes spent R8－billion on stores and ser－ vices，such as food，machun －ery，equipment，civil works and electricity
t A spokesman for the Chamber of Mines says that aithough figures are no long－ er calculated，he believes 1991 expenditure will be lower than in 1990

Most major supply com－ panies have suffered a sharp fall in orders in the past two years some by as much as $300^{-\infty}$ Others belleve that the数名ht cost controi by the nimes has left them with re－ haced stocks which will have torbe topped up
籼 Murray \＆Roberts manag－ ing director David Brink says the goid mines have been de－ the gold mines have been de－ some almost stopped buying supplies This was particu－ larly noticeable in com－ panies such as Broseal，which

## By DOH ROBERTSON

supplies ventilation tubing， and Premer Valves
＂They have squeezed the emon to such an extent that their inventories have been much reduced＂

Mr Brink foresees an m－ crease in buying which should＂tide us over in the short to medium term＂－ provided there are no more shaft closures
Envirotech，largest suppir－ ers of pumps to the mines， says business dropped by be－ tween $15 \%$ and $20 \%$ last year

Dennis McElwee，division－ al director of the pump divi－ sion，says sales in the first three months of this year have improved aftor stook replenshment

Haggie，supplier of wre ropes，says orders have fallen by about $30 \%$ in two years But managing director Chris Murray says orders have be－ gun to pick up

LTA says activity in every business sector has been hut， not only bulding and civil engneerng but alled trades and sub－contracting work

Managing director Colin Wood says＂We anticipated the diminishing market and reduced operations in the Goldfields＂

## Salvage

AECI，largest supplier of explosives to the mines，does not believe sales will be affected unless there are un－ expected major shaft clo－ sures

Major suppliers of mining timber，Sappi and HL\＆H，say sales have dropped by be－ tween $10 \%$ and $20 \%$ in the past two years

Lous Taljaard，group executive director of Dorbyl which provides capital equip－ ment to the mines，says con－ ditions have been depressed for some years Most mines or some years Most mines are salvaging equipment
from underground from underground

## COMPANIES

## Unihold buys Dimbaza Foundries <br> MINING supplies, steel alloys and castıngs group Unihold has acquired Dimbaza

 Foundries and its subsidiary company Leon Helfet for R15,8mToday's announcement from Unihold said Tullis Laundry \& Engineering Supplies, certain other vendors and Unhold reached agreement for Unihold to acquire the entire shareholders' interest in Dimbaza Foundries with effect from January 1 1992. The announcement follows a cautionary announcement from Unıhold on January 17

The purchase price of R15,8m would be rased by the issue of 8400000 new Unihold ordinary shares of 50c each at a price of R1,85c a share while the balance would be funded from Unihold's cash resources The issue has been placed with inśtitutional
shareholders (189)
Ahead of the announcement, Unihold's share price rose 5c to a new high of 180c a share on the JSE yesterday

The announcement said Unihold, through its Unicast Steel Foundry division, operated in the international manganese steel wearparts market Its acquisition of Dimbaza Foundries would promote Unlhold's strategy of becoming a major supplier into the global crushing and mining industries

About $90 \%$ of Dimbaza's output was exported and its acquisition would provide good export apportunities for Unıhold, sard MD"John Bútler

## Unihold buys <br> Dimbaza <br> Finance Staff $11 / 3 / 92$

Mining supplies group Unihold has bought Dimbaza Foundries and its subsidiary Leon Helfet
Manufacturing for R15,8 million.
The acquisition, which came into effect on January 1 , will be financed through cash and the issue of 8,4 million new Unihold shares at 185c a share to institutional shareholders
In terms of the deal Unihold has bought the shares in Dimbaza, which it did not control, from Tills Laundry and Engineering Supplies and other vendors

## SA 'well placed' to take a lead in ferroalloy market <br> CAPE TOWN - SA is strongly placed to <br> rials, local transportation, labour and

extend its leading role as an international forice in the ferroalloy market once sanctions disappear, says Samancor MD Hans Smith
TSamancor is the Western world's biggest producer of manganese ore, chrome ore and ferrochrome
Smith sald SA's highrquality mineral reserves, well established infrastructure, cost competitiveness and advanced technology were favourable to expansion of the ferroalloy industry

Smith was addressing an international conference on ferroalloys and chromum steel and alloys yesterday
"There is still tremendous potential for development and for strenghthening its (SA's) position as an international market -force in a post-sanctions, post-apartheid -ora;" he sald
SA has $81 \%$ of world manganese ore reserves, containing 4,9-billion tons of manganese, and $75 \%$ of world chromum ore reserves estimated at 4,3 -billion tons.
Smith sald the local ferroalloy industry was highly integrated and the four major production cost components - raw mate-
power
Electricity tariffs were still lower than in the major developed countries
However, the SA industry was investigating a strategy adopted successfully by one-quarter of the world's aluminum refining industry of pricing power as a function of alloy prices.
This could significantly assist the industry in managing the severe cyclical swings of the market, he sad
Following poltical reforms SA's thes in Africa could be strengthened by the development of the region's natural resources through the integration of mineral resources and the explotation of existing hydro-electric potential
Schemes such as Mozambique's Cahora Bassa in the catchment area of the Zambe${ }_{z 1}$ River are greatly underutilsed and vast potential for electricity generation is still undeveloped
The Lesotho Highlands water scheme, due for completion in the next few years, would greatly strengthen SA's existing infrastructure, he added ${ }^{\circ}$ - Reuter

Stainless steel plants in SA, supplying a raw material used by many small manufacturers in, for instance Taiwan,
could play an invaluable role in the "re-commercialisation" of many parts of Africa The suggestion comes from Min-
charge of finance and business development Dr Nıc Barcza
That would be a logical development, he says, from this country's possession of 80 percent of the world's chromium ore reserves Chromium is a vital ingredient of stanless steel
The reserves, came into their own when - The argon-oxygen decarburisation process for the making of stainless steel, developed in the US, turned ferrochromium with a chromium content of up to 55 percent instead of 70 percent into an acceptable benēficiated raw material
thermal power stations, found itself with a cost advantage after the onl and energy crises of the '70s (189)

Dr Barcza says that; apart from this country producing a third of the world's chrome ore, exports of the beneficiated material ferrochrome have grown nearly twentyfold since the early '70s and doubled since 1984 to 1,7 milliontons This growth has coincided with a 20 -year stagnation in world production of ordinary steel at some 800 million tons while production.of stamless: steel has doubled to morethan 18 mmhm

## Samancor 610 ag 1013192 for reducing pipeline <br> puts case

 by the ferroalloy industry"The producers of alloys and ore have to get their act together and, wherever possible, reduce working capital to keep the costs down and prices competitive
"However, this is not sufficient and a close co-operation has to be acheved with customers so that stocks move faster and do not get stacked in warehouses for several months," he sald
A commitment was needed for the ore and alloy business simular to the so-called just-in-time (JIT) delivery principle which had worked for manufacturers
Producers would ensure delivery in time with certain guarantees in regard to stock levels
But, sard Smith, the customer had to fulfil his obligation and maintain a regular offtake to keep costs to a minimum.
He expressed concern at the result of a recent Samancor exercise which broke down the flow of materials from mining up to final delivery to the customer, including receipt of payment.
"For Samancor the total pipeline is close to one year, which seems to be an eternity, partscularly when it comes to financing the working capital involved" - Reuter

## Demand improving as orders pick up <br> STAR 1013192

Orders for ferrochrome have been slightly better in the first quarter of this year than in the final quarter of last year says Consoldated Metallurgical Industries (CMI) charman David Kovarsky. Slowing orders took a further plunge last year after local producers increased their price by 6 percent to $\$ 0,52$ a pound

The slight improvement was corroborated by charman John Vorster of Chromecorp Technology, which stopped operation of its three furnaces in Rustenburg from January. Phased re-starting over three months has now begun and in May or

June the company will commission a 20000 toncapacity plant to recover ferrochrome from furnace slag
Ferralloy in the Anglovaal Group said no mm provement in demand had been experienced SA's largest producer, Samancor, declined to comment
Samancor followed CCT in closing all its furnaces for some months from February 20, saying its takeover of Middelburg Steel \& Alloys had boosted inventory
It has SA's largest capacity at 1 millon tons, followed by CMI with roughly a third of that, CCT with 180000 tons and Ferralloy with
100000.
"CMI's stocks are not as high as those of other producers in this quarter," says Mr Kovarsky, "as a three-week strike in September and refurbishment of a furnace reduced output in the previous quarter Our three; furnace plant at lydenburg is operating at two thirds of 1ts 220000 ton capacity, and our twofurnace plant at Rustenburg at half its 110000 ton capacity"
In the long-term, he's optimistic "Although makers of stanless steel have, for the time being been able to make greater use of scrap whose price had fallen markedly - they'll be back"

## SA - land of ferroalloys

The 6th - and largest International Ferroalloys Congress running in Cape Town from yesterday to tomorrow stakes SA's claim to be the world's premier "land of ferroalloys".
It incorporates the world's 1st Chromium Steel and Alloys Congress, accounting for a fifth of delegates
More than 300 ferroalloy and steelmaking ex-
perts from with an equal number of local delegates, will today be addressed by President de Klerk The congress is in effect "returning to base" after the first was held here in 1974 and intervening ones in Switzerland, Japan, Brazl and the US Having the two congresses together unites experts along the entire chann from ores to manu-

A primary objective is "to show the ferroalloy variety, quality and technology we have," in the nology w Min words of Mintek vicepresident Nic Barcza The minerals research organisation has organised the congresses in cooperation with the Ferroalloys Producers Asso clation and the SA Institute of Niming \& Metallurgy
Chromium cand deliver a sheen to SA's future, Ron Schurink found during discussions with ferrochrome industry leaders ahead of the 6th International Congress on Ferroalloys taking人


## Businness Day <br> 

There is substantial foreign interest in this year's Southern Africa Industry \& Technology Fair and Electrex '92 which opens in Johannesburg tomorrow There are also conferences, workshops and seminars running alongside the exhibitions and a symposium on the management and auditing of electrical energy MELANIE SERGEANT reports.


Interior view of one of Aberdare Cables' large manufacturing plants.

## Powertech adlapts fast technology trends <br> NEW product development gles, Yelland, and White <br> use on rural distribution

and the adaptation of over- leys are involved in power seas technology play a major role at the Power Technologies Group, which has an annual turnover of more than R1,2bn
Powertech executive charman Peter Watt says the Electrex show provides an ideal venue to show potential buyers the group's capabilities in the power electrical field in terms of local manufacture, engıneering and development

## Style

"Our strategy is not only to profitably develop new products and technologies, but to acheve a style which enables us to adapt quickly to developing technology trends," he says

In the space of a decade, the group has grown to employ almost 7 00u peopie at its manufacturing facilities and branches in most parts of SA
The group comprises companies which fall into four mann business sectors $\square$ Power and communications cables is handled by Aberdare Cables,
$\square$ Brown Bover Technolo-
leys are involved in power
generation, transmission and distribution $\square$ Energy management and control is the focus of Willard Batteries, Electrical Protection Company and Delta Controls, and
$\square$ Lascon Lighting Industries, Litemaster and Crabtree are involved in the lighting and electrical accessories markets
Products range from minute optical fibres to massive power transformers
Technology agreements with overseas principals enable the group to offer technically advanced equipment and a number of new products will be on show at Electrex
These include a new range of cost effective luminaires from Lascon Lighting and EPC's earth leakage unit designed for application in high voltage and DC power
Delta Controls is showing the latest Yokogawa YS 100 series panel instrumentation, while Brown Boverı will display pole-mounted compensation systems for
lines
Aberdare's economical cabling systems for affordable housing, new data communication cables for deep-level mining, telecommuncation cables and hi-tech optical fibre will also be on view
From Litemaster there's a designer range of sockets and switches and the plas-ter-depth wiring system almed at the affordable housing market

## Research

A range of sealed lead acid, maintenance-free batteries will be shown by Willard Batteries
Watt says investment in research and development and the adaptation of designs from overseas partners will continue
"We are not only committed to ensuring a high rate of product innovation, but also to raising the technology level in products and systems in the long term, which will maximise productivity, efficiency and profitability for our clients,' he says


Timing tests being carried out on a tap changer of a power transformer at Brown Boveri in Pretoria.

## nology Fair

## A FEATURE of this year's Southern Africa Industry and Trade Fair (SAITF) is services, as opposed to products, will be the focus of attention on a number of stands. <br> One such exhibitor is Armatron Systems, a multıdisciplinary technical consulting and engineering enterprise which provides <br> the foundation of their decision making and planning structures. <br> A service of a different kund is offered by Gerotek, which aims to introduce exporters, manufacturers and designers of high technology, electronc, electrical and mechanical products to EN45001 accreditation during the far.

Services have become
a focus of athention
contract research, design, development, engineering and program management services
Among the services offered by Armatron are design engineering, project management, product improvement, software development, mantenance and support and technical consulting
Strategic information services are provided by Associated Information Technologies (AIT), an industrial and business-tobusmess research company which has positioned itself between the conventional industries of market research and management consultancy
Information provided by AIT to its chent base of some 100 companies forms

## Restrictions

The European Community (EC) has announced that from January 11993 mandatory trade restrictions will be imposed against the import of a wide range of products unless they carry the EC mark of approval, which includes the EN 45000 Series.
These are general criteraa for the operation of test and calibration laboratories and are equivaient to SABS 0159.
Europe's planned ECwide product testung and certification programme presents a range of challenges and options to SA manufacturers and exporters, who will have to become familar with the new legal requrements in order
to determine the levels of compatibility between these requirements and their approach to certufying products for export to indvidual EC member countries
SA producers may also face logistical problems trying to obtain this mark as a result of the distances involved, to say nothing of language problems and unfamiliarity with prevailing customs and excise regulations
Gerotek's environmental test facilty was recently granted EN45001 accreditation and status, empowering the local company to test products and confirm complance with the EC's requrements and specificatıons.
This should help to minimise delays and foreign exchange.
Naschem's stand will include a dsplay of its laboratory services, including its practical laboratory and environmental testing laboratories services
Practical laboratory services cover such items as electron mucroscopy; particle size analysis; thermal analysis and ion chromato-
graphy
With laboratories becoming information intensive and the fact that environmental pressures and statutory bodies are adding to workloads, automation could be an answer, says Symmetry Software Services
Symmetry, an independent software house spectalising in computer applications in the scientific, techmical and englneerng fields, is exhibiting with Oivettı Information Systems to demonstrate a wide range of systems.

## Needs

These are sald to meet the needs of every type and size of laboratory
The range stretches from SQL*LIMS, using any size of DEC hardware, though Symmetry's own SLIMS package written for DEC/VAX, down to peSLIMS, which runs on a PC network.
Symmetry's areas of expertise include process control, laboratory management information systems, telemetry and expert systems.
Cullinan reckons the worst is



Chef executive Ed Harbuz is willing to sell some less profitable divisions, saying profitable divisions, saying
that concentration on the core businesses wrll make the group as a whole leaner and more efficient
Management will place its full attention on the electrical contracting and trading, refractories and buildingbrick divisions
Reasonable prices should tocking, pressure on debtors pay faster and the sale of maller, peripheral busisses and certan proper.

ALTHOUGH Cullinan's results for the six month to December 1991 were a disaster, investors should not write the company off
With a new chref executive, heavy retrenchments out of the way and consuderable scope to reduce debt and thus interest charges there is reason to hope that the second half of the year to June 1992 will be much better
Debt stands at R108 mihon, but financial director Dale Hillary sees no reason why it should not be halved by June
Thss could be done by de

## By ROBIN PECLER

be obtaned from selling some divisions There will be no fire sales
The full benefit of lower debt will come only in the 1993 year
Mr Harbuz says retrenchments and early retrrements reduced operating profit by about R2-milhon

## Scope

Costs will contunue to be trimmed, but there is now less scope for greater efficlencies
Normally, the brick diviSion has an advantage in the high quality of its cia lay The prics sell at a premum price and a high profit margin But teething troubles at the automated plant resulted in losses
Mr Harbuz hopes that pro-

## Shops for

A SHOPPING centre is planned for the Kyalamu Busless Park.
The application for rezoning is expected to be approved withun a month and construction mull begin later
duction will be normal by June, but regrets that a year has been lost.
Good profits will have to await a recovery in the building industry
Refractory customers are destocking, but this process may be near its end The fortunes of companies, such as iscor and Samancor, will give a clue here
The electrical trading divislon acts as agent for equp ment and makes ceramis sulators It is the group's most consistent division
Cullinan is not the only company which has had to adapt to tught conditions
Companies will have to re form and restructure in the 1990s Cullinan may be one of the first to do so
He is confident of success An advantage for Culliman is that its net asset value of R12 is more than three times the share price
Kyalami
this year The centre woll be on a 2,3 ha block at the entrance to the park.

Developer Forthe Financial says the centre is needed because of high growth in the park and Kyalamu Estate.

## Steel trade inquiry is renewed

THE Competition Board could get tough with the R5-bilhon-a-year steel distribution business

It is mvestigating whether distributors are guilty distributors are
restrictive practices

The inquiry wll cover aron, steel, stamless steel, nonferrous metals and ferrous cand'non-ferrous scrap
tas Wouter Meyer, director of chnvestigations at the board ssaysumany complants have theen made The board made aninnformal investigation last year
asyAnyone washing to help the cinvestigation has untal the -endisof thes month to submit -representations The inqury is lukely to take between six months and a year
prontone of the many small polpone of the many smand mbyBusmess Tmes will agree ritapheing identified But all ywelfome the investigation.

They say they could be
threatened or supplies could
be withdrawn if they dis-
closed that they wished to
help the inquiry
They also fear that their
operations will be taken over
by big merchants
The three main suppliers are Macsteel, Trident and Baldwins

Michael Hoffman, deputy chairman of domestic sales at Macsteel and chauman of the Steel Merchants Assoclation (SMA), says there is no proof of price or supply colluproor of investrgation con-

## By DON ROBERTSOH

cerns all supplers mdustry and not only steel merchants Mr Hoffrman says "It is difficult to imagine that any steel buyers would complain of price collusion Any one of them can buy directly from Iscor or one of the other producers, provided they supply financial guarantees"

Andrew Embleton, manag ing director of Baldwins Steel, says the steel mer* chant industry is one of the most competative in SA , requiring huge investment

## Tooth ${ }^{\text {' }}$

"We have contracts with major consumers and it is sometimes difficult for our sown managers to know what we charge There are, for inwe charge.
stance, different prices for stance, different prices for Rosslyn and one in Durban
"We operate on low mar" gins and often fight tooth and nanl with competitors Sometimes we have to drop deals because of low margins"

He concedes that through the SMA, members visit steel producers together, offer predit management advice and discuss industrial relations

Small merchants insist that the large suppliers also discuss prices and that they dictate discounts

 group with taxed losses of R1,9m
CE Lawrence Hyslop said in a'statement while results were disappointing, the restructuring of some companies would impact positively on 1992 results

Abrahamse sald all NEI's companies, except the diesel engine remanufacturing division Pro-bult, were cash positive. At the interim stage all divisions would be cash positive and this would reduce the high level of finance charges experienced over the past two years

He attributed high finance charges to borrowings from write-offs on Propower, its diesel division, and borrowings incurred to keep work in progress at Ical's Mossgas operations where there were expenditure overruns Borrowings amounted to R174m at year end, he sand

The problems at boiler and pump maker Ical resulted in claims in its favour, of which less than half had been brought to account in 1991, Abrahamse said

The 1990 comparitive figures were restated in the results to take into account a R52,5m adjustment to net assets at Propower announced at the interim stage last year

Abrahamse said NEI would continue to penetrate new export markets, particularly in sub-Saharan Africa At year-end export sales amounted to about $5 \%$ of turnover Abrahamse said links with NEI ple's international marketing arm would be established now that foreign relations with SA were improving

NEI Africa Holdings, which has as its sole investment a $53,3 \%$ stake in NEI Africa, declared a taxed loss of $14,9 \mathrm{c}$ a share and a final dividend of $3,5 \mathrm{c}$ a share bringing total dividends to 7 c for the year

NEI Africa reduced its restated loss of $68,2 \mathrm{c}$ a share in 1990 to $29,9 \mathrm{c}$ a share in 1991 Dividends fell substantially from 165c last year to 14c Abrahamse said dıvidend polıcy in 1992 would probably be conservative

After taking a bad knock for twoliyears engineering group NEI Africa is confident that 1992 will be the year in which it returns to strong profit growth NEI yesterday reported a loss of $29,9 \mathrm{c}$ a share in financial 1991 and substantially cut its total dividend from 165 c to 14 c a share

## Setbacks

The comparitive 1990 figures have been restated after a R52,5 million write-off after flnancial reporting problems in NEI's wholly owned subsidiary Propower between 1988 and 1990.

Chairman Len Abrahamse says last year's results were worse than expected following on three adverse developments

- The depressed state of the economy slowed the pace of recovers at Propower although the group has turned the corner since December
- The ICAL subsidiary expertinced problems with its Mossgas contract and has taken the total costs of the contract as a charge against last year's income However, a portion (less than half) of the outstanding clams have also been brought to account
- The two factors pushed up flnance charges from R15,6 milhon to R29,1 million and lifted

He adds, however, that during the first two months of the current financial year NEI's cash book has already been boosted by R13 million and with the exception of Probuld, all operating companies were in a cash positive situation

CE Lawrence Hyslop says that most operating companies performed well last year and were in a position this year to take advantage of any upturn in the economy

He is optimistic that NEI will return to profitability at the 1992 interim stage

## Turnover

During 1991 NEI's turnover increased by 12 percent to R797,3 million (R712,2 million) while operating income was up by 17 percent to $\mathrm{R} 36,5$ million (R31 million)

The group continued to expand its exports operations lifting the percentage of exports to turnover to about five percent
NEI Africa Holdings, which
derives its income from its 53 percent stake in NEI Africa, showed a loss of $14,9 \mathrm{c}$ a share and reduced the dividend from $82,5 \mathrm{c}$ to 7 c a share

# Exports weather <br> <br> help Bateman <br> <br> help Bateman tough conditions tough conditions 189 189 <br> opportunities with projects in neigh- 

JABULANI SIKHAKHANE
INCREASED exports and the related sharp drop in the tax rate helped engineering group Edward L Bateman (ELB) weather tough trading conditions in the six months to December
Earnings rose $11 \%$ to $35,2 \mathrm{c}(31,7 \mathrm{c})$ and the dividend was increased by
_ $14,6 \%$ to $8,25 \mathrm{c}(7,2 \mathrm{c})$ a share
For the full year the group is targeting to maintan real earnngs growth and financial director John Hooper says that this will necessitate a better second half
Hooper expects the export momentum to increase during the second six months, whech should also help maintain the effective tax rate at $12 \%$ for the full year compared with $19 \%$ in financtal 1991 The group traditionally earns about $60 \%$ of income during the second half.
ELB's operating subsidiaries are equipment supplier Bateman Industrial Holdings (BIH) and project management division Bateman Projects (Batepro).
Star performer during the review period was bit wich, despite sutter-

ing from the global recession, showed a substantial increase in exports and a sulocal activities
Exports and income from offshore operations form a major portion of BIH's taxed earnings, contributing about half of the total

Batepro suffered a slower six months with fewer new capital projects Hooper says that new capital projects, including Columbus, are also due to start later than orignally expected
On the positive side there has been a marked improvement in offshore
bouring states, the US, the East and Australia

However, Hooper notes that these will not affect Batepro in the short term and it would be difficult, but not impossible for Batepro to match financial 1991's performance
Group turnover (including notional) was down $6 \%$ to $\mathrm{R} 387,84 \mathrm{~m}$ (R423,33m) Operating profit was $12,4 \%$ higher at R16,4m (R14,5m), but due to the long-term nature of the projects the directors stress that there is no correlation between turnover and profits
The interest bill jumped $191 \%$ to $\mathrm{R} 3,1 \mathrm{~m}(\mathrm{R} 1,1 \mathrm{~m})$ as certan subsidiaries turned to external funding As a result pre-tax profit reduced marginally to $\mathrm{R} 13,27 \mathrm{~m}$ ( $\mathrm{R} 13,46 \mathrm{~m}$ )
But this was offset by a fall in the tax charge from $\mathrm{R} 3,6 \mathrm{~m}$ to $\mathrm{R} 1,6 \mathrm{~m}$, boostung net income by $19 \%$ to R11,69m (R9,86m)
After outside sharehoiders interest and preference dividends, attributable income rose $11 \%$ to $\mathrm{R} 9,62 \mathrm{~m}$ (R8,66m)

Hooper sald an acquisition announcement could be expected soon

## COMPANIES

$\qquad$


## Cullinan expects better second half <br> INDUSTRIAL conglomerate Cullnan

 Holdings' bottom line was hammered by falling profit margins and high interest payments in the six months to December 1991, but drectors forecast improved earnings in the second halfSales of industrial and electrical products and services improved marginally to R233m (R222m) Operating profit fell from R11,5m to R700 000 Interest payments of R10,8m pushed this firmly into the red with taxed losses at $\mathrm{R} 10,1 \mathrm{~m}$ compared with R10,7m profit last year The cost of retrenchments and early retirements reduced operating profit by about R2m
Cullunan MD Ed Harbuz said the recession's effect on infrastructural spending
sıgnificantly reduced production volumes and profit margins, although market share was mantaned Market conditions were not expected to improve, but strong remedal action would improve performance In the period under review the refractory division was affected by customers' stock rationalisation and by reduced international steel and ferro-alloy production, he sald
Cullinan's share price was down to 525 c on the JSE yesterday from 800c in April Earnings a share fell from 53,9c a share on 1990 to losses of $69,7 \mathrm{c}$ a share for the period to December 1991 No interim dividend was declared.

## Cullinan rationalises) <br> in wake of bad losses Finance Staff $\quad 313192$ Cullinan Holdings, which showed a sharp loss in earnings in the first half of the current financial year, has implemented rationahsation measures to return th <br> Although group turnover firmed to R232,5 over million (R221,7 million) in the six months to De- <br> on the group's core divisions, but vigorous remedial action has been taken, which should see an mproved second-half performance <br> The market for bulding bricks has deteriorat9 ed badly and delays in the commissioning of a new brick plant required extensive modifications at substantial extra cost <br> Priorities

cember, operating profit fell sharply to R693000 (R11,5 million) after margins came under pressure
Interest charges climbed to $\mathrm{R} 10,84 \mathrm{mll}$ hon, resulting in a net loss of R10,24 million.

## Recession

No interim dividend is being pald

Managing drector Ed Harbuz says the declaration of a final dividend will depend on the level of improvement in the second half

The deepening reces sion had a severe impact
"The group's electrical operations made a positive contribution at reduced levels over the period," he says
The immedate priorities of management are the satisfactory commissioning of the brick plant and the reduction of the interest burden by the disposal of under-performing and non-core assets
"Market conditions are not expected to improve, but the action taken will result in a better performance in the second half-year," Mr Harbuz says





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Berzack now has control of

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notived ut opis xapnduoo $\frac{\text { Iel }}{1}$ ing scope for improvement on
 Mr Berzack will be able to
consolidate the number of




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office


# Ferrochrome plant plan Europe inmer bid to ditch Samancor 

A GROUP of European stamless-steel producers plan to buld a ferrochrome smelter in South Africa, says the Metal Bulletin in London

But Samancor managing director Hans smith telis Business Tumes that such a venture "doesn't make com" mercial sense"

The Metal Bulletin says the 145000 -ton-a-year plant, costing about R160-million, could be operating as soon as mid-1993

The report attributes the information to a well-placed source in South Africa and says there is growing spectlation that the consortium includes U'gine Acıers of France, Krupp of Germany and possibly Thyssen of Germany and Scandinavian stamless-steel producers

Ugine officials deny involvement, but express their

## By IAN ROBBIHSON

"discouragement" at current ferrochrome prices

The European move is attributed to dissatisfaction with SA ferrachrame cunplsers, partıcularly Samancor
It raised its price to 52 US cents a pound delıvered Europe in the first quarter

## Closed

Samancor is also sard to be planning to rase the price to $55 \mathrm{c} / \mathrm{lb}$ in the second quarter
Samancor recently announced that it would close its ferrochrome production facilities for at least three months because of the huge world oversupply

The other SA producers Consolidated Metallurgical Industries, Chromecorp Technology and Ferralloys

- are operating at well below capacity
Samancor is the world's largest ferrochrome producer with an annual capacity of about a milion tons That is $60 \%$ of SA capacty of $1,7-$ mullion tons and $40 \%$ of the world's 2,5-million
However, because of a sharp decline in world stain-less-steel production towards the end of last year and large stocks of scrap which can be used as an alternative source of chrome, demand for ferrochrome is weak
In addition to scrap, which is now avallable "for as littie as $37 \mathrm{c} / \mathrm{lb}^{\prime}$, the Metal Bulletin reports that a growing tonnage of high ferrochrome slags from Yugoslavia, Albania and Greece represents another source of chrome supply



## Unihold posts

5\% increase in earnings to R8, 2 m
881292 sean van zul (189)
ENGINEERING-lasted Unihold has
posted a modest $5 \%$ increase in at 'tributable earnings to $\mathrm{R} 8,7 \mathrm{~m}$ for the year ended December

However, following the issue of ad'ditional ordinary shares during the year, the industrial manufacturing "groùp's earnings a share declined by ${ }^{5} 5 \%$ to $22,4 \mathrm{c}$ ( $199023,6 \mathrm{c}$ )
The share base increase was attr1buted to conversion of debentures and the issue of employee incentive shares

A final dividend of 9c (9c) was declared, bringing the year's total dividend payout to $13,5 \mathrm{c}$ ( $13,5 \mathrm{c}$ ) a share The lower earnings resulted in the group's dividend cover dropping back to 1,7 times from last year's 1,8 times. 'Unihold's parent company U-Control posted earnings of $6,82 \mathrm{c}(6,78 \mathrm{c})$ a shàre of which a final dividend of $4,5 \mathrm{c}$ $(4,5 \mathrm{c})$ was declared
In spite of a $10 \%$ rise in sales to R216m (R196,8m), Unihold's operating income dechned $16 \%$ to R19,3m (R23m). This resulted in the group's operating margin falling to $8,9 \%$ compared with 1990's $11,6 \%$.
However, a lower tax bill of R3,2m ( $\mathrm{R} 6,2 \mathrm{~m}$ ) helped boost the group's earmngs to $\mathrm{R} 8,9 \mathrm{~m}$ ( $\mathrm{R} 9,2 \mathrm{~m}$ ). A drop in attributable income to outside shareholders' to R106 000 (R828 000) resulted In the group disclosing a modest $5 \%$ increase in attributable income to R8,7m'(R8,3m)
CE John Butler sald Unhold's poorer performance was due to tight trading, conditions and mereased expenditure on export promotions
Unihold's operating subsidaries manufacture industrial ' equipment and lighting parts for the mining and automotive sectors which Butler sand had been severely depressed in recent years

## AVI on track for ( record earnings for the six months to end-December place the group on target for its seventh consecutive year of increased earnings. <br> Today AVI announced an $18 \%$ earnings growth from R103,0m to R121,5m, or by $17 \%$ from 363 c to 425 c a share - on more shares in issue <br> This was acheved on the back of improved resuits from frozen foods manufacturer and distributor Irvin \& <br> $29 \%$ to $27 \%$ and Grinaker's from $7 \%$

 Johnson (I \& J), consumable goods division National Brands and the engineering division of AVI Diversified Holdings
## Increased

Group turnover rose by $8 \%$ from R3,6bn to R4,0bn, but pressure on margins saw profit before interest and tax rise by only $3 \%$ to $\mathrm{R} 368,1 \mathrm{~m}$ ( $\mathrm{R} 358,3 \mathrm{~m}$ ) The interest bill remaned unchanged at R43m

Directors said that pre-tax profit gains by I \& J, National Brands and AVI Diversified Holdings' engineering division were offset by "a substantially reduced contribution from Grinaker Hoidings and, to a lesser degree, Avtex Holdings' textile businesses" Packaging and rubber company Consol's contribution to pre-tax profit was unchanged
Taxation of R145,5m (R146,5m) resulted in a $6 \%$ rise in profit after tax from R168,8m to R179,6m
AVI Diversified Holdings, I \& J and National Brands increased their contributions to group earnings to $21 \%, 20 \%$ and $28 \%$ respectively but Consol's contribution dropped from
 to $3 \%$

Directors said earnings for the 1992 financial year would exceed those of the previous year, but the growth rate for the full year would be below that achieved in the first six months.

The group's R388m rights issue saw it repay borrowings and reduce gearing from $29 \%$ to $17 \%$ Cash resources exceeded total borrowings by R173m at end-December

The group has been involved in a number of acquisitions and disposals, which included AVI Diversified Holdings' sale of its $65,4 \%$ holding in Claude Neon, and its increased interest in Tristel - from $90,6 \%$ to $94,1 \%$

AVI subsidiary Aveng acquired a $51 \%$ holding Bearing Man following the merger of the bearings businesses of wholly owned subsidsary Steelmetals with those of Bearing Man

National Brands sold its $16,2 \%$ interest in Cadschweppes for a profit of R153,7m, of which R150,2m accrued to the group Thas week it announced that it would acquire the $27,6 \%$ of minority shareholders' interest in Pleasure Foods for R16m to make it a wholly owned subsidıary

Usko, after announcing last week that it was negotiating to sell to an undisclosed party and had agreed not to consider any other offers, has published details of the Dorbyl proposal As expected the heavy engineering group is offering a share swap (one Dorbyl for 240 Usko ards or prefs) that values Usko ord and press at about 12c, with an alternative cash offer to minorities of 35 c per ord and 59 c per pref
This compares with current prices of 20 c for the ord and 10 c for the profs

Iscor and Dorbyl parent Metkor, which together hold $55 \%$ of Usko's ords and $59 \%$ of the profs, will elect for the share swap Dorby intends to deist Usko and absorb its remaining nonferrous operations (mainly its cable business and estimated to have generated R25m-R30m trading profit last year) into its manufacturing division alongside its automotive, transport and tubing businesses
Presumably this would enable Dorbyl to make best use of Usko's assessed tax loss of around R 120 m - a facility also attractive to Aberdare However, there must be doubts about the wisdom of Dorbyl entering a market that is considerably overtraded and offers little growth potential

Though Aberdare's bid has not been disclosed, it is understood that the Powertech subsidiary proposed reversing itself into Usk in return for a large number of new shares, giving it control An offer to minorties is thought to have been considered

Depending on its valuation of Usko's bussnesses and the results of negotiations with creditor banks it is understood that Aberdare, if it took control, could offer minorities up to 50 c a share Such an offer, however, is by no means certain.
Aberdare wont confirm details but stresses that its offer is still open
Dorbyl's offer understandably depends on several conditions precedent Not only does it need the support of the majority of Usk shareholders (which with Iscor and Meteor backing appears inevitable) and approval of the JSE and Securities Regulation Panel, but, most important, it requires successful completion of a due diligence by month-end and an arrangement with Uso's bankers.

Usko, which at the end of financial 1991 had a R91m negative NAV after disposing of its steel and vanadium businesses, is estmated to owe banks more than R150m
Settlement with these is likely to be crucal to both the Dorbyl and Aberdare proposeads As Usko is technically insolvent it must be hoped that its fate will be settled soon

## BERZACK/ELCENTRE FM Deceptively simple ${ }^{2(2)}(182$

Berzack's acquisition of the Elcentre group has turned out to be deceptively simple, despite the fracas with the JSE that delayed announcement of the terms

In essence, all that is happening is that Berzack is exchanging a major portion of its holding in Voltex for a controlling stake in Elcentre's pyramid, Elgro It will thereby acquire undivided control of Voltex which, up to now, has been shared by the two groups
This, in reality, is what the whole deal is about For both groups, Voltex has been therr major asset and earnings source ever since Berzack and Elcentre agreed to pool their respective electrical cable and wholesaling interests In the case of Elcentre, its holding in Voltex represented all but $0,5 \%$ of its total investments at market value For Berzack the electrical group accounted for some $91 \%$ of tangible net worth and $86 \%$ of attributable earnings based on the last financial statements
Terms of the deal are that Berzack will exchange 180,6 Voltex shares for every 100 Elgros It has so far acquired $86,4 \%$ of the Elgro equity from the controlling shareholders (mainly the Mowszowskı famly, who have already placed some of the $107,2 \mathrm{~m}$ Voltex shares so acquired) A similar offer, backed by a 205 c per Elgro share cash alternative, will be extended to Elgro minorities with the intention of making Elgro a wholly owned subsidary of Berzack
One slight twist is that if all Elgro shareholders take the Voltex shares (as has been assumed in the diagram depicting the new group structure contained in the announcement), Berzack's effective holding in Voltex will dechne slightly, despite resolution of the joint-control situation.

Up to now, Berzack had a direct $39,7 \%$ interest in Voltex (treating all shares and convertible debentures as "equity"). This could drop to an effective $38,2 \%$ if it has to part with the full 124 m Voltex shares that would be necessary to acquire all Elgro's $68,7 \mathrm{~m}$ shares purely on a share exchange basis Even if all Elgro munorities opted for the cash alternative, the effective holding would rise only marginally, to just over $42 \%$

As to the effect on individual companies, the deal is satd to be bastcally neutral all round in terms of earnings and NAV That, however, is based on historical results The more relevant question is whether elimination of the joint control situation in Voltex will have any positive effect on future earnings Berzack joint-MD Myron Berzack seems cautiously optimustic on this score, and continue


From MATTHEW

## CURTIN

JOHANNESBURG. - Iscor emerged battered and bruised from the six-months ended December, as high interest charges from financing its R4bn expansion programme worsened the effect of the slump in local and overseas steel markets.

The iron and steel producer posted a $43 \%$ drop in attributable earning compared with R301m in the period in 1990.
Earnings a share dropped to 9,2c from 16,1c as Iscor's results continued to fall behind the predictions at the time of its listing in 1989 The group declared a 3 c interim dividend, down from 4,5c in 1990, to keep its dividend Iscor

Steel 1884
cover at three times
Market concern at the group's short-term position has pushed its



Ct27/292
He said the depressed iron and steel markets had led to Iscor borrowing more money than it originally planned to finance its spending programme

Finance charges were at therr peak and would fall as the group's capital spending programme was now winding down

## Sasol buys R40m acrylic fibre plant from fibre production, the purchase of a R40m acrylic fibre plant from <br> intensive investment in SA tended to <br> tured from ammonia and propylene Textle Federation director Brian Brink sadd the plant's capacity repre

 France, has brought it into conflict with the National Clothing Federation.The plant is to be erected near Durban.
Sasol intends to export the fibre as well as replacing imports of about 30000 tons a year
National Clothing Federation charman Henne van Zyl greeted news of the plant with scepticism
Hesand there was a glut of acrylic internationally and, because its manufacture was capital intensive, there was very hittle chance SA could compete as effectively as European manufacturers with their higher export volumes
VanrZyl sad traditionally capital
follow industrial policy geared towards import replacement and foreign exchange savings.

Such investments were usually followed by protection measures from so-called "dumped" import prices, sad Van Zyl
However, Sasol's Fourne sald the plant would not operate under industrial protection measures and would contribute towards foresgn exchange savings and earnings from import replacement as well as exports
Acrylic fibre, often known as "poor man's wool", is a cheaper substitute for wool
Sasol's plant will polymerise then extrude and spin an imported compound called acrylo-ntrile manufac-
sented about $0,5 \%$ of world production capacity SA consumed about 30000 tons a year, he sald
Sasol GM Jan Fourie sadd Sasol Fibres had awarded a R40m contract for the dismantling, transport and reerection of a French acrylic fibre plant last week to a consortuum consisting of Genrec subsidiary MEI Construction and Spie Batignolles of France
MEI Construction MD Chris Biden sad plant, plpework, electrical control gear and instrumentation would be dismantled, labelled, packaged and shipped from Calas
Once in SA it would be re-erected, tested and commssioned for full production in 1993 on a ste near Durban

# Iscor cuts interim dividena <br> tage of any improvement in 

derek tommey $(189)$
Johannesburg JOHANNESBURG collapsing export prices and a drop in local sales, Iscor man aged to limit the decline in operating profits in the six months to December to 9,6 percent

A major factor behind the small drop in operating profits has been Iscor's R4 billion investment over the past three years in modernising and upgrading existing plant and in new products
The investment enabled it to remain competitive and to increase sales at reduced operating costs, despite difficult trading conditions at home and abroad, chairman Marius de Waal sard yesterday
The investment should enable Iscor to take full advan-
market conditions and charge considerably higher prices for its products, he added

However, part of the R4 bil hon investment was financed by borrowings and the interest on this money had made deep inroads into Iscor's earmings

Financing costs absorbed R218 million (R108 million a year ago)

After payment of a small amount of tax, attributable income dropped 43 percent to R171 million - 43 percent down on the R301 million earned in the same period of 1990
This has resulted in the interim dividend being cut by a third from $4,5 \mathrm{c}$ last year to 3 c

However, finance costs should not bear so heavily on
earnings in the six months to June, as R800 million in shortterm debt is being converted into lower-cost medium-term loans

Mr De Waal sard there were no signs of a recovery in the domestic market and excess capacity overseas would depress steel prices for most of 1992

Therefore no short-term 1 m provement in earnings was expected
MD Willem van Wyk sard Iscor was taking steps to protect its earnings untıl market condıtions improved
One of these steps included restricting capital expenditure to existing products
But Iscor would look immediately at new investments should market conditions warrant

## ADE price freeze may benefit farmers

ATLANTIS Diesel Engines (ADE) wil 18 freeze the prices of all its tractor engines untıl year end, which may help the depressed farming sector, says MD Fritz Korte BiDay 241292

Korte sald the move was equivalent to a price cut of $32 \%$ on ADE models since July 1990 He said ADE was confident tractor manufacturers $\quad$ Hould pass the benefits of this price freeze onto farmers

The reduction would result in the engine
epresenting only $15 \%$ of the expected retall price of tractors by the end of the year
favourably to the $17 \%$ figure of June 1990, Korte said

He sand ADE was able to implement the engine price freeze because of the success of its current cost-cutting programmes

While 1992 retal tractor sales forecasts ere currently set at 2800 units, compared with 2860 units sold in 1991, ADE was confident the market would show a gradual long-term improvement

tax bill offsets

Earnings a share of $27,5 \mathrm{c}$ (27,1c previously) were notched up on a $13 \%$ reduction in turnover, which suffered under the weight of product rationalisation and depressed consumer spending Last year Picapli withdrew from the portable audio products market, concentrating instead on the higher-margin white goods sector

Pre-interest income fell $12,8 \%$ to R14,6m (R16,8m) This, director Jan Pickard junior sard, reflected operating efficiencies achieved Branch and staff numbers had been cut

A 15\% decline in interest bearing - debt during December 1990 meant - Picapli paid only R6,5m in interest $33 \%$ down on the previous R9,6m Gearing at year end, a peak period,

stood at $133 \%$ or $95 \%$ if the R21m loan from parent company Picardı Holdings was excluded Pickard expected this to fail to $65 \%$ by year end
The tax rate rose from $1,2 \%$ to $12,6 \%$ but should rise sharply in the next six months as Picapli has exhausted its tax losses After-tax income was almost unchanged at R7m
Chaurman Jan Pickard senior said profits in the next six months would remain under pressure because of depressed consumer expenditure and intense competition in the white goods market, where there was significant overcapacity Thus would affect margins, but the group would continue to position itself for an upswing in 1993 by maintaining market
share/and improving efficiencies
In spite of a higher tax bill, strong growth was displayed by Picardi Holdings (Pichold), the assets of which consist of a 93\% stake in Picapli, about R21m cash loaned to Picaph and other investments Attributable earnings and earnings a share rose $50 \%$ to $\mathrm{R} 7,3 \mathrm{~m}(\mathrm{R} 4,8 \mathrm{~m})$ and 120 c (80c), respectively
The percentage of interest bearing debt to equity declined to $78 \%$ from 118\% Finance charges almost halved to $\mathrm{R} 5,2 \mathrm{~m}$ (R10,2m) to produce a $61 \%$ rise in pre-tax income of $\mathrm{R} 9,3 \mathrm{~m}$ (R5,8m) on a $10 \%$ decline in pre-interest income to R14,5m (R16m) The bottom-line improvement was somewhat constraned by a rise in the tax rate to $16,6 \%(8 \%)$
The growth was attributed mainly to an asset management programme embarked upon two years ago
Picards Investments (Picbel), which holds $69 \%$ of Pichold, produced earnings a share of $122 \mathrm{c}-44 \%$ up from its previous 85 c
None of the companies declared an interim dividend In the last Picaph annual report Pickard said payment of dividends would be waived untll such time as interest bearing debt relative to shareholders' funds reached acceptable levels

By Carole Mason， International Economist Standard Bank
For the second week running and， in the face of what in more nor－ mail circumstances would have represented considerable adver－\％ sty，the dollar displayed substan－ trail strength last week．

Whereas central bank intervene－＊ tron against the unit，official statements that German interest rates were not likely to fall any－ time soon and a poor showing by President George Bush in the first primary of the election cam－ paign ought to have been suffr－ cent justification for a weaker dollar last week，this simply did not happen．
The lack of a dollar reversal in fact underscored what has now become a familiar phenomenon on international fores markets－ the reestablishment of long dolor lar positions on the premise that， by most standards，the dollar is under－valued．
For weeks，the Bank of Japan has indicated its belief that dol－ lar strength ageist the yen is not reflective of underlying fonda－ mental
It also indicated that the sur－ trained dollar strength would force it to intervene on the yen＇s behalf

It therefore came as no great surprise to market participants when the Bank of Japan and the US Federal Reserve intervened to prop up the yen．
However，while early interven－ ton efforts succeeded in pushing the dollar back to Y126 from Y128，yen gains could not be gus－ tanned and the dollar quickly moved back towards Y129．
Whereas previous central bank intervention efforts have sought

## CAROLE On CURRENCIES

to capitalise on the element of surprise usually afforded by then clandestine，almost surreptitious， intervention activities，recent
Bank of Japan intent has been so Bank of Japan intent has been so desired result has simply not been achieved．

In effect，all that the Bank of Japan has accomplished through recent intervention activity is a substantial running down of its domestic foreign currency re－ serves．
week＇s
The perception that last week＇s central bank intervention：was
largely defensive in nature thus prevented the dollar from weak－ ening to the degree normally as－ sociated with market awareness of potential central bank dollar sales．

Likewise，statements from Germany indicating that there was no scope for lower German interest rates also failed to de－ press the dollar，in large part be－ cause these were issued at much the same tome as economic data showing that Germany had just experienced its third consecutive quarter of negative growth．：${ }^{3 / 2}$

Growing market appreciation of the fact that the German econ－ omy has entered a period of con－ traction（the underlying severity of which is not yet clear）suggests that German interest rates have peaked，just as US rates have troughed，thereby affording the dollar the prospect of reduced ad－ verse interest rate differentials in the months ahead tie New Hampshire primary un－ derscored the potential problems faced by the administration in seeking re－election（President Bush only captured 58 percent of the Republican vote，against 49 percent for alternative candicate Pat Buchanan），forex markets chose to dismiss the worse－than－ expected outcome as symptomat－ ic of desire on the part of the electorate to register a protest

Since current voter discontent
stems in large part from under－ taints regarding medium－term economic prospects，the overrid－
＊ing market belief that US recon－ aery will soombecome apparent largely explains why the dollar gave such short＇shift to last it week＇s negative political news．
Market focus thus remains squarely on the dollar and the expectation that favourable dol lar sentiment will be sustained．范 Having broken through strong resistance at Dm1，6350 with rela－ five ease last week，the dollar＇s technical position now suggests continuing progress towards Dm1，70－1，73
a Although the possibility of con－ carted central bank intervention to depress the dollar remains little indication that intervention from any source other than the Bank of Japan and the US Feder－ al Reserve is likely over the near－ term suggests that intervention will likely be frustrated by what remains strong underlying de－ mend for the US currency

## Usk shareholders should take the cash

By Derek Tommey
Dorbyl is offering Usko share－ holders a choice of cash or Dor－ by shares for their Usko share holdings They should have no dir－ ficulty deciding to take the cash．
Dorbyl is offering 35 c in cash for each Usko share，or one Dor－ by share for every 240 Usk shares

Dorbyl shares closed on Fr－ day at R29 On this figure the

3 share offer is worth 12 c for each 4 dividends Usko share，which is only a third of the cash offer

Dorbyl is offering holders of Usk preference shares 59c in cash for each share，or one Dor－ by share for every 240 Usk pref－ erence shares．

Here again，the cash offer is the one to be preferred．The greater cash payment for the preference shares arses from the existence of arrear preference

The offer to Usk sharehold－ ers is dependent on a number of factors，including the successful completion of a due diligence ex－ ercise，the successful completion of arrangements with Usko＇s bankers and the ratification by shareholders of the sale of Usko＇s steel and vanadium divisions

Dorbyl intends acquiring all Usko shares and delisting the company
Dorbyl intends acquiring all


DORBYL came out of the closet on Friday with an offer for Usko
Minorities of the embattled former steel producer - its largest remaining asset is a good cabling operation - are to be offered 35 c a share or one Dorbyl share for 240 Usko ordinaries Preference shareholders are offered 59 c , or the same share swop terms because their dividend is in arrears
Iscor and Metkor, controlling shareholders of Usko, have accepted the share offer for $55 \%$ of the ordmaries and $59 \%$ of the prefs The intention assto dellst Usko
Usko minorities should take the cash. A Dorbyl share is currently R29,50, valung Usko at a little more than 12c Usko minorities will not suffer in this deal, but on the basis that somebody pays for everything, Iscor and Metkor members'are footing the bill

Taik is that the offer to Usko's minority was window-dressed after criticism of the secrecy surrounding the bid
Major cabling group Aberdare - in the Powertech fold announced two weeks ago that it was bidding for Usko But Usko repled that at had already accepted an offer, the condrtions of which sadd it could not entertain others
This gave rise to unfavourable comment because Dorbyl, Usko and Metkor have a common chairman in Floors Kotzee as well as several mutual directors Mr Kotzee ran Iscor untul 1987
Aberdares bid has reportedly not yet expired If Dorbyl's conditions are not met, therecould be a better deal for Usko's minority

# Small Bellville firm wire their way into Zimbable 

A. SMALL Western Cape electrical firm, HME Electrical of Bellville, has pointed the way to penetrating lucrative African markets by successfully installing an intricate network of electrical wiring and piping at a new mul-timilhon-rand factory in Zimbabwe
The main contractor, Paris-based Bouygues with a R33-bilinon annual turnover and operating in 64 countries, was so pleased with the work undertaken that it has asked the firm to tender for modufications and addtions to the milk and butter factory operating at Chitungwiza near Harari

Hannes Baard, owner of HME Electrical, said the original contract was negotiated with the French company Alfa-Laval by phone and fax from Bellville.
The project was brought to the attention of Mr Baard by Machine Moving International of Bellville He submitted a tender and won against stuff competition from many countries
Alfa-Laval specialises in heat exchangers, pumps, valves and other equipment as well as computers for the food industry, and its equipment was used for the Chitungwiza factory HME Electrical installed all the in-

ter-connecting wiring and cabling for the mulk processing section of the factory, and the work involved amounted to about R100 000, mainly for manpower and tools as the materials were supplied
"The size of the project can be gauged from the fact that 5,5 kılometres of electrical cabling and 2,5 kilometres of pneumatic piping were used," said Mr Baard

This was in addition to a wide range of control panels, sensors, instrumentation and solenoids, plus
electrical and pneumatic testing equipment
Mr Baard went to Zimbabwe with his chief assistant Pierre le Roux
With the help of four workers, they did the bulk of the work in November -and were so far ahead they were asked to take a break
So they came back to the Western Cape for two weeks in December and returned to the site for final commis sloning of the factory between Janu ary 20 and 25

There were no hitches at the commissioning and we were complimented on the high standard of our work," sand Mr Baard
"We were told by the French that our work was on par with most European firms
"On our side, we were impressed with the sheer professionalism, hard work and ability to keep to danly schedules that we witnessed at the site
"This is something we should strive for constantly in South Africa We must really wake up our ideas if we want to compete internationally, specally now that political and trading barriers are falling fast "

ENGINEERING group Union Steel Corp of SA (Usko) said it would contest claims made by Aberdare Cables Africa that it had breached the takeover code in relation to Aberdare's offer to buy Usko
Usko, which sold its vanadium and steel divisions last year, is negotiating to dispose of its remaining non-ferrous operations B/PCV $21 / 2192$
In a notice publushed today it says that after Aberdare had made an offer to Usko on February 12, it had submitted allegations to the Securities Regulation Panel (SRP) on possible contraventions by Usko of the code on takeovers and mergers in relation to its offer

Usko referred shareholders to an announcement on February 18 that said matters relating to offers made to Usko and its controlling shareholders had been fully canvassed with the SRP, and that the issue had been conducted within the framework of the code
"Usko will, on that basis, contest the allegations made by Aberdare by way of a


EDWARD WEST
submission to the SRP," it said
Meanwhile, Dorbyl has confirmed its intention to acquire Usko and announced plans to delist the company from the JSE, the London Stock Exchange and the Irısh stock exchange in Dublin
In a joint announcement published today the compames sald Dorbyl would offer Usko shareholders 35c a share or one Dor byl share for every 240 Usko shares held Usko's share price fell $37,5 \%$ to 20 c a share yesterday
Preference shareholders would be offered 59 c a share or one Dorbyl share for every 240 Usko shares
The offer to Usko's preference shareholders was inclusive of the waver by such shareholders to receive dividends in arrears
Dorbyl's offer is subject to a number of conditions including a diligence exercise by the end of the month and sufficient votes to make Usko a subsidiary of Dorbyl

## Berzack to take over Elgro in R145m swap 230) , Marcia klein

BERZACK Brothers is to"acquure control of Elcentre Group (Elgro) in a share swap valued at around R145m between the Mowszowski family and the Ber zack group. $B / D=4,21 / 2192$
An announcment issued today said Berzack has acquired 59,3-million shares in Elgro, constituting 86,4\% of Elgro's issued share capital, in exchange for 107,2 -million shares held by Berzack in Voltex The deal would see the Mowszowski family lose control of Elgro subsidiary Elcentre and Elgro disappear.

The JSE had said that the multiple pyramid structure resulting from the EIgro acquisition conflicted with its requirements In this light, Berzack will make an offer to Elgro minorities, and will make a proposal which will result in the elimination or declassification of one of the remaining pyramid companies in addition to the elimination of Elgro.

Elgro minorities will exchange their shares in Ergro for shares in Voltex or for cash

Elgrocurrently holds $54 \%$ of Elcentre, which holds $51,6 \%$ of Voltex and $82 \%$ of Sanlic Hardware Holdings Berzack currently holds $39,7 \%$ of Voltex
Conclusion of all transactions will see Berzack with a 54\% holding in Elcentre, which in turn will hold $51,6 \%$ of Voltex and $82,0 \%$ of Sanhi. Berzack will also have a $10,3 \%$ direct holding in Voltex, and its holding in Voltex also will be reduced by $4 \%$
Berzack joint MD Myron Berzack said last night joint control between Elgro and Berzack in terms of Voltex had its pros and cons, and this deal would see, Voltex fall under Berzack control through Elcentre:

He said there could also have been family considerations'on the part of the Mowszowskis which could have, prompted the deal

One of the results of the deal was that Berzack would take control of the non-performing Sanlic Berzack said his group would look at the company and would try to do something with it

ing of about R30m Murray says the costs will dampen profit over the next 12 months but benefits will be felt in about two years
Another development which Murray views as positive for longer-term prospects is the intention to build a R150m steelcord
taut lines

|  | 1990 | 1991 |
| :--- | ---: | ---: |
| Year to December 31 | 1954 | 1182 |
| Turnover (Rm) | 1254 | 105 |
| Oparating income (Rm) | 137,7 | 57,5 |
| Attrbutabie inc (Rm) | 70,7 | 563,2 |
| Earnings (c) | 295,5 |  |
| Dividends (c) | 157 | 157 |

factory, which will more than meet the needs of local tyre makers who rely on imports The R38m first phase will start later this year, with commissioning due in mid-1993

Capex rose last year to R61,8m (1990 R49,3m) With other projects having been completed, a large increase in spending is not expected this year An overseas partner is involved in the steelcord plant and the planned spending is to be funded from borrowings At December 31, gearing was only $26 \%$ It's forecast that gearing will peak at about $40 \%$, though the increase will not be as steep if markets recover this year

Improved profits are budgeted for this year, but there is no obvious reason to expect a sharp rebound yet. With the share standing at a 12-month high of R30, well up from R23 last March and on an earnings multiple of 10,2 , the price is discounting much of the immediate recovery prospects. Andrew McNulty

one set of shareholders "I think I could represent mine (different groups of shareholders) if necessary When I go into a meet-
When two companies are locked in takeover talks, is it possible for directors who sit on the boards of both organisations to work in the best interests of two separate sets of shareholders?
This question is at the heart of the furore surrounding the possible disposal of the remaining businesses of ailing engineering group Usko Management at Usko told shareholders last week that a restructuring proposal, which had the backing of the Usko board, had been accepted subject to cond1toons precedent Though detals are only expected at the end of the week, the proposal apparently came from Dorbyl Usko's major shareholders are Iscor, and Dorbyl parent, Metkor Between them, they hold about $58 \%$ of Usko Five Dorbyl directors are on the Usko board, including Flores Kotzee, who is charrman of both groups as well as Metkor

Usko minorittes are concerned that a deal between the two could favour Dorbyl shareholders Though there is no evidence that Usko minorities will be disadvantaged, their apprehension is understandable It is rumoured that of the deal goes ahead, then Usko minorittes will be offered about 12 c a share by way of a share swap The quoted price is 32 c and the share traded at above 180 c less than a year ago
A few years back, the counter was trading at more than 500 c Since then the group has slid into technical insolvency - shareholders' funds are estimated at a negative R 90 m - and has sold its steel and vanadium operations at well below book value Remaning non-ferrous operations, that mainly comprise four cabling plants, are thought to be operating profitably but are saddled with bank borrowings exceeding R150m

Minorittes are particularly concerned by Usko's disclosure that management and controlling shareholders are contractually bound not to negotiate with any other party about the disposal of the group's shares or parts of ats businesses Though this unusual condition presumably falls away if these negotations are unsuccessful, Dorbyl (which has no cable interests) is not the only group interested in Usko's remaining assets Kotzee confirms that two other organisations put in offers Management considered all three proposals

Shareholders' Association chairman Issy Goldberg describes the apparent exclusion of other bidders as abhorrent and unacceptable He suggests Usko suspend negotiations with Dorbyl, and allow other potential buyers to examine the accounts and possibly present more favourable offers He says his association will, if necessary, consider legal action to protect Usko minorities

Kotzee declines to say why it was necessary for Usko management and directors to agree with one party to refrain from further negotiations with other potential buyers He sees no conflict in representing more than
ing I represent the interests of one company," says Kotzee
Usko was close to being acquired by cable maker Voltex late last year Voltex withdrew in November Voltex's Myron Berzack says his group was, among other reasons, deterred by the amount of debt it would have to take on if it took control of Usko Voltex may make another bid if current negotiations fall through

On February 12, the day before Usko management announced it had provisionally accepted a proposal, cable manufacturer Aberdare announced it intended to bid for Usko Aberdare executive chairman Peter Watt won't comment However, it's clear that Aberdare - a subsidiary of Altron's Powertech - was none too pleased at the way it has been shut out
Though details of the three bids for Usko, including that provisionally accepted by management, have not been made public, the Securities Regulation Panel (SRP) says it is satisfied, based on information provided by Usko's board, that Takeover Code requirements have been met SRP officials met with Usko management and its merchant bankers, Absa Merchant Bank, early this week
SRP deputy executive director Hermie Engelbrecht says interests of Usko minorittes will not be forgotten Minorit able to assess the situation at the end of this week when detalls are expected to be revealed Meanwhile, Usko shareholders deserve an explanation of why the Usko board would consider a provisional offer which excludes any higher bids

Stmon Cashmore

## Scheme to promote SA industrial design

 WITH the serious decline in the gold miming industry as a torex earner, $\mathrm{SA}^{\prime}$ 's manufacturing sector must provide the growth necessary to ensure future prosperity and quality of life for South Africans With this in mind, the SA Institution of Mechanical Engineers' design division has launched study for a design promotion policy for SASome representatives at a meeting organised in Johannesburg by the institution were unsure that a separate body was necessary to promote design, and a viability study is beng undertaken to establish costs and the support necessary to get such a scheme under way
Adviser Michael Hunt says SA has no database on design information and lags behind other countries where local design has become central to brand name product development and export success
"In Tawan for example, there's a $\$ 170 \mathrm{~m}$ five-year programme under way to promote industrial design, because that country has realised the pitfalls of simply manufacturing under licence"
Manufacturing goods under licence does not give companies a strong position in world markets, nor do these products give them the added value earned by the companies which own the designs Hunt says design ownership and brand names are important if companies wish to maintain a competitive position in the market
"The subject of design gets scant attention in SA Ths is especially unfortunate at a time when it is so urgently needed for industrial expansion, and also when the latest technological developments have made it affordable for small companies," he says
Safto marketing services executive Vivienne Finnemore says Safto supports the beneficiation of any raw "SA
"SA needs to have a broader base of products for international markets, having traditionally concentrated
on raw materials
"Design is central to any beneficiated product, so a design body could benefit manufacturers throughout SA Also, the body could play a pivotal role in assisting manufacturers in conforming to international standards such as the EC's ISO 9000 ."

## Multimillion-rand

## Elgro deal expected B 2012 IT 2 marcia klein 189

MARKET analysts are expecting the announcement of a multımilion-rand deal unvolving the Elcentre Group (Elgro), in which the 'Berzack group would play a central role

Speculation is that the Mowszowski family could sell its interests in Elgro, holding company of Elcentre, to Berzack Brothers Both groups control cable group Voltex, so a deal would make Berzack the sole controlling shareholder of Voltex.

Last month Elgro, Elcentre, Berzack and Voltex issued a cautionary announcement,saying negotiations were under way

Analysts sard if speculation that the Mowszowskı famıly would want to dispose of,its holding was true, it was likely that Berzack would take up the interest in Elgro, obtaining full control over Voltex and*its recently acqured UK electrical wholesaler Bennet \& Fountain. However, they did not discount the possibility of othericompanies or institutions taking up some of the family's Elgro shares.
If the,deal went through, a restructuring of Berzack's interests would probably follow. consolidate ats interest in Voltex, possibly under Elcentre
Elgro could disappear after its shareholders received shares in Berzack or Elcentre, and Berzack would become the major shareholder $\mathrm{in}_{\mathrm{F}}$ Elcentre

It is understood that technical difficulties with some of the finer points of the deal are holding up the announcement

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MAY - DEC

METAL industry negotators agreed to resume pay talks on June 9 following a dispute between employer and union representatives in Johannesburg on Wednesday

The National Unon of Metalworkers of South Afnca (Numsa) sard all unions involved in the negothations, except the SA Yster- en Staalune, de-
clared a dispute on May 14 Employers represented by the Steel and Engmeering Industries Federation of SA had subsequently also declared a dispute A further round of talks could be held on June 18 and 19 Seifsa spokesman Mr Hendnk van der Heever confirmed the decision taken at a special executive committee meetung of the

Natuonat Industral Councll for the Iron, Steel and Metallurgical Industry

Numsa official Mr Les Kettledas sard his union would have no alternative but to ballot its members for industrial action if no progress was made in nathonal negotuations across four sectors
Numsa negotators in the metal, tyre and motor industries on Sunday expressed concern at the apparent lack of progress in these negotations
However, the union remaned committed to finding an acceptable outcome to the negotations and expected employers to do the same - Sapa
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## Siefsa moves block unions wage demands <br> Own Correspondent CT2S blon

JOHANNESBURG - Seifsa is balloting 1ts 3400 members on a lock-out in the metal and engineering industry to compel trade unions to accept its latest wage offer
The industry covers about 9000 firms, which employ about 310000 workers Seifsa's members employ more than $70 \%$ of the industry's workforce, which comprises about one-third of the total manpower in manufacturing in SA

Selfsa director Brian Angus said the results of the ballot would be known in 10 days time He said this was the third time Selfsa had balloted for a lock-out

Meanwhile, the industry's biggest union,'Numsa - with 170000 members - is gearing for a strike ballot.

If Numsa's national executive committee agrees this weekend to recommendations to ballot for strike action, balloting will begin on July 6 in preparation for a strike in late July
Selfsa is holding workshops for its members on lock-outs and their implications as part of its campaign It is offering an $8 \%$ wage increase, while Numsa is demanding $20 \%$
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 Geting restive ... Numsa workers may soon go on strike


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 forced them to revise projected vehicle әлеч suolipuos зәуеш лоод иечр esumn plof әлеч sraкopdua onny шою ио งвีย! pied pue san! peinpaoord suinn gessimsip worf
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 an employer proposal of voluntary
retrenchment packages Numsa argues



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## Seifsa members 6 vote for lockout 189 DIRK HARTFORD 182

MOST of Seifsa's 3000 member companies in the metal and engineering industry have voted in favour of lockout action
Seifsa has described the outcome of the balloting among ats 35 member assoctations as "a significant show of employer Employers and $B 1017617192$
anployers and unions, including metal workers' union Numsa, are deadlocked in wage negotiations Employers are offering $\%$ aganst Numsa's demand of $20 \%$
The ballot means empioyers can legally lock their workers out Seifsa says this does not necessarily mean a mass lockout as individual employers can act at their own discretion
It is beleved many Serfsa members will wait for the outcome of Numsa's strike ballot - expected on July 20 - before deciding whether to lock out workers and whether to do at selectively or collectively
Up to 220000 Numsa members could be affected by a lockout
The union has already begun balloting its members and is planning - if the vote positive - to strike from July 22.
The lockout could be used to compel workers to accept Seifsa's final offer, as a pre-emptive measure aganst possible strike action or to counteract strike actıon
This is the second time Seifsa has conducted a lockout ballot Last year employers also voted in favour of a lockout, but agreement was reached with the umons before any action was taken

## Numsa calls national strike

NUMSA will strike nationally in the metal engineering, auto manufacturing, tyre and rubber industries on Monday in support of wage and job security demands

The 270000 -strong umon expects the strike to be the biggest yet in SA if many non-members in the affected industrifs join the strike
The strike is an industrial dispute, separate from and likely to continue after the planned general strike BIDAY
Employer organsation Selfsa sad it was seeking a court interdict to declare Numsa's ballot invalid The apphcation will be heard early next week - after the strike has already begun. $31 / 7 / 92$
Seifsa sald it had already lodged a complant with the industrial registrar, asking for an inquiry into ballot irregularities.

## 

Seffsa claımed Numsa had not yet provided it with the outcome of the strike ballot in the metal and engineering industry, despite requests It sald 856 irregularities - including voting by non-members and unsealed ballot boxes - were reported by 272 of ats member companies (189 Numsa accused Seussa of faling to-provide it wnth the outcome of its lock-out ballot and sald Selfsa had not responded 1ts allegations of irregularities in that ballot
The union yesterday said it suspected Serfsa had etther "bugged or made use of other dushonest means" to obtain information from ts strake committee meetings after Seifsa's announcement of Numsa's strike action before the umion had done so


PREIORIA - Tough legislation ammed at curbing intimidation, banning private armies and providing harsh sentences for the il legal use of certam weapons came into effect at the weekend.
A notice in the Government Gazette published on Friday brought into effect the Criminal Law Second Amendment Act and a separate schedule defined the classes of weaponry prescribed under the Act
The schedule effectively includes AK-47s, hand grenades, rocket launchers, mortars and mines. A minumum five-year prison term will be imposed if a per-
son is convicted offence with offence with ${ }^{2}$ weapon possessed
unlawfuly A magistrate may $3 / 8 / 92$ ise the detention of also authorise the detention of people with-
holdung informat hice about such weapons, sobjeto certain regulations
The Act crimmalises the training or equpping of mulatary or quası-military organisations which could usurp the functions of the SAP or SADF.
The Intumadation Act is also extended to criminalise indirect forms of intimidation.
Previously it was an offence if someone had been persuaded, With threats, to do something Now it is an offence if the intime dator fills someone with fear.

## Numsa

 jump ${ }_{\text {sum }}$ strike
NUMSA members at several fac tories in Benom jumped the gun on the union's national strike officially due to begin today and started striking on Friday

Several Seifsa members have aiready given notice to the unson they intend to lock out workers next week. Numsa is striking in the motor, tyre and rubber, and metal and engineer-
ing undustries ing undustries
It will be impossible to gauge the support for the strike before Wednes day, because of the general strike Even after that it could be difficult depending on the extent of the mass action programme
In the motor manufacturing sector, for example, Samcor has closed for the entire week by arrangement with Numsa shop stewards. So it is not actually clear if the workers are on strike or not
If all Numsa's 250000 members in the affected sectors come out, it will be the biggest industrial strike in SA's

Meanwhile, Seifsa denied last week that it had "bugged or made use of dishonest means" to get information on Numsa's strike
Selfsa spokesman Hendrik van der Heever sald the suggestion was
laughable continue beyond that industrial also go on stri mes and working conditions said Numsa's Border secretary Enoch Godongwana. Godongwana said the strike was separate from the two-day stayaway begunung today and would

- A Mercedes spokesman sard the company could not comment on the situation as the dispate had devel oped in the national bargaining fomanufacturens


## Closure

 opens way for HivedSitimes(BUS5)

## By IAN ROBBASON

THE closure of a va
THE closure of a vanadum plant' in Germany provides increased scope for Highveld Steel \& Vanadium to-beneficlate its own slag (189)

German ferrovanadium producer GfE announced last month that it would cease producing commercial-grade vanadum pentoxide from slag at the Nurnberg plant from the end of September It will buy pentoxide in future
Highveld said in February last year that it would undertake a R10-million upgrade of the Vantra plant. Modifications of facilities will allow the corporation to beneficiate about $20 \%$ of slag production to vanadium pentoxide and trioxide.
However, the closure of GfE's conversion capacity from slag to pentoxide will have no effect on the contunuing world oversupply The glut has been caused by excess production capacity of vanadum by primary producers who extract it from the ore in the form of slag, pentoxide or other products


## Macsteeldispute appeal dismissed BLOEMFONTENN - An appeal by thio <br> and assessors, in the Labour Appeal Court

 National Union of Metalworkers of SA and 17 of its members agaunst a judgment of the Labour Appeal Court was dismissedhy the Appellate Division yesterday ( 4 se ${ }^{2}$ )Ine case arose from a wage dispute and disruptions at plants belonging to Macsteel (Pty) Ltd, of Germiston, in August and September 1988 BDan $22 \mid 5192$

An industrial court found that the collective overtime ban by Macsteel employees, with the knowledge and concurrence of the union, was neither unlawful nor an unfar labour practice but a legitimate industrial relations pressure tactic

On July 241990 Judge W J Hartzenburg set aside the industrial court's decision substituting an order that the union's conduct to introduce, instigate and persist in an overtime ban in the circumstances was an unfair labour practice Union members fanlure to work normal overtme, further ing a collective intention to persuade Macsteel to accede to their wage demands, constituted a collective overtime ban

Yesterday Judge Richard Goldstone said there were ample grounds for the lower court to hold that the overtime ban was an unfair labour practice It followed that there was no reason to interfere with the order made by the Labour Appeal Court - Sapa

## Bop pension fund moves intocity property

 BOPHUTHATSWANA'Sstate pension and unemployment fund had embarked on "a major thrust into the Johannesburg property market," the company sand yesterday
The Sefalana Employee
Benefits Organısation
(Sebo), which has been in-

ADRIAN HADLAND
volved in a commission of inquiry into alleged financial irregularities, has also begun an advertising campaign aumed at boosting its corporate image

Senor GM of customer services Rohan Laird said
yesterday the campang was not amed at addressing issues raised by the inquiry but "to let people know we exist"

Among recent Sebo acquisitions are two buldangs in Johannesburg's CBD, for R 18 m , and three office blocks in Sandton

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every situation there should be no and adequate compensation"

 labour "in the next 10 years", it the gold mining industry was set that while the union accepted that
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## Deadlock in metal indust

DISCUSSIONS to resolve the dispute over .
wages in the metal industry will resume $\sim 189$ STEPHANE BOTHMA (is)
this week fanled to rer Selfsa and Numsa Kettledas sad hane bothma (\%)
Seifsa yesterday revised agreement $\checkmark$ Seifsa remain a statement last might from $6,4 \%$ to $8 \%$ for all workers itse offer $\sum$ demand for a maned opposed to a Nums ion the union dropped other on condl- ments but sard moratorium on retrench Numsa rejected the offer and a furs olternatives. Kettled prepared to consrder meeting was schedue offer and a furthe ive bargaining mation for June 18, colle bargaining national secretary les Responding to adas sald (蒌3) practice to end discrimand for a coutie of ment, Seifsa called for a tion in employ-

## June 16 is a paid holiday in the metal industry JUNE 16 was appaid public holiday or

 workers in the metal and engneering in-" clide a general strike of not less than thre dustry, the Steel-and Engineering tidios- "days and other disrupive actuons.tries Federation emphasised yesterday. ". .- "Seifsa believes that this will be coordi-
"This holiday arrangement was negotu- - nated to concide with the legal, or possibly ated between employers and frade mions, ihegal, strike action related to the (metal in the industry during the 1900 regotia- - and engineenng) industry's wage negotuations and apples to all employeés covefed tions currently underway by the industry's'mairragreement, ${ }^{\text {" }}$. sadd a statement issued by Seifsa.
Serfsa was reacting to néws reports'yes: terday, referting to "disciplinary àction against workers .who stayed away from work bectause of mass action.
"It must be made clear that this obviously dopes not apply to June 16 in respect of employees covered by the industry's main agreement."

Referring direcily to mass action of the ANC, which started yesterday, the em--"Seifsa is recommending that its mem bers fespond to this action as follows-
** The overnding principle is that a firm policy of no work, no pay be implemented with regard to all unauthorised absences from work resultung from participation in mass action Once agan, this does not apply to June 16 - which is a pard holiday for the industry

- "Discıplinary action be taken ateach membercompany's discretion in respectof such absences " - South African Press Association

About 40000 singing, toyi-toying members of the National Union of Metalworkers of SA (Numsa) yesterday marched through downtown Johannesburg to demand higher wages and improved working conditions
Led by SACP general-secretary Chris Hani, the marchers who carried anti-Government placards and ANC and Numsa banners, delivered memoranda to the Steel and Engineering Industries Federation of SA, the Department of Manpower and the Motor Industries Federation offices with demands, including. - A 20 percent increase across the board and a moratorium on retrenchments.

- That Iscor close KwaMadala hostel, whose inmates they have linked to last week's massacre of residents in Boipatong and Slovo Park.
- A "living" wage and ä reduction in basic food prices.
The march formed part of the ANC's mass action campaign for an interim government.

If employers falled to meet the workers' demands, the 230000 -strong Numsa would soon hold a strike ballot and decide on "action", warned gener-al-secretary Moses Mayekiso, adding that wage talks with employers had reached a deadlock
"Numsa wishes to assert that we have accepted the challenge of the metal bosses in theur intransigence to accede to our reasonable demands We want to say that with today's march the matter now is in the hands of the actual producers, those who create the marvels with their labour power but are forced to live in hovels," said Numsa in a statement.

- ANC, Inkatha wrangle over unionists' meeting - Page 11


## IDC chief outlines plan to add value to ${ }^{(189}$ exports <br> ADDING value to SA's natural resources is seen to be the driving force for econom c growth by Industrial Development Cor <br> Macdonald said SA would also become

 poration (IDC) GM Malcolm Macdonald who belleves this method could could earn the country billions of dollars in additional foreign exchangeMacdonald told the Euromoney Conference in London this week that SA's economic policy was changing from inwardlooking protectionism to an open market

Import duties and quotas were being reduced and industries were being promoted in areas where they had an international competitive advantage
"The country has remarkable natural resources and there are many opportunities for adding further value," he sald
A number of specific projects were be ing investigated, Macdonald said, some of which would start this year
SA, already the world's largest producer of ferroalloys, had the potential to become one of the lowest cost manufactur ers of stamless steel
The recent joint venture between Highveld Steel and Samancor would result in a world-scale plant with a capacity of 300000 tons a year
The plant would be completed in 1996 and export earnings of $\$ 820 \mathrm{~m}$ were expected

The country's low-cost electricity, based on its abundant cheap coal, would give SA an international competitive advantage in aluminum production
Electricity was the major input cost in aluminum production.

The proposal by Gencor, the IDC and Eskom to increase the capacity of the Richards Bay smelter plant to 600000 tons a year from 17000 tons a year at a cost of $\$ 2 \mathrm{bn}$, "would generate exports to the value of $\$ 980 \mathrm{~m}$ a year
Depending on the results of a demon stration plant being constructed, a full scale plant, which would make the country self-sufficient in alumina, magnesia and potash, would be bult
significant exporter of magnesia and later of magnessum metal The plant was planned to come into production in 1997 and would contribute $\$ 540 \mathrm{~m}$ to the country's foresgn trade account
Macdonald said the IDC and Iscor were working on a project study to convert a portion of the iron ore exports to an endproduct steel using a new iron-making process developed by Iscor in partnership with Voest Alpine of Austria
Thus would further benefit SA, already potentially one of the lowest-cost steel producers in the world The new $\$ 1,1 \mathrm{bn}$ steel mill, to be commissioned in 1997, would earn $\$ 350 \mathrm{~m}$ in additional exports
A preliminary feasibility study had been done for a world-scale petrochemical complex based on downstream processing of gas from the Mossgas fuel project which was being commssioned Further studies were • being done by Sentrachem and Engen with the IDC and a detarled proposal was expected by the mid-1993
The bulk of the \$4bn complex's output would be taken up for further processing domestically, with $30 \%$ being exported initially Improvement to the foreign trade balance was estımated at $\$ 840 \mathrm{~m}$ a year

A national strategy had been approved to expand the infrastructure and accommodation in and around national parks to increase forelgn exchange earnings from tourisim to \$1bn within the next five years
The SA economy would recerve a major stimulation from the implementation of the large-scale natural resource addedvalue projects in the pipeline.
The sumultaneous change in the economic policy was directed at achieving sustamed long-term economic growth that was essential for the future of the whole sub-continent, Macdonald said

Protectionis
haunts steel

Chairman of the Wire Converters' Assoclation Robin Bosomworth said trading conditions were down across the board as a result of years of protectionist policies
SA was primary industry orientated and measures - such as the two-tier pricing policy allowing raw materials to be exported cheaper than what was available in SA - would turn foreign investors in the manufacturing sector away from SA
He said the way to give the manufactur ing sector a much-needed boost would be to make raw materials available to SA manufacturers at worid prices

Iscor spokesman John Barnard sald domestic steel prices were market related with about $50 \%$ of total domestic production being allocated to the production of farming implements and tools In 1991 Iscor exported $47 \%$ of ats production
Steel and Engineering Industries Federation of SA (Seifsa) economist Michael MacDonald said the issue of high raw material prices had been raised with Finance and Trade and Industry minister Derek Keys at a meeting last Thursday
He sard some raw materials, like copper, were sold in SA at London Metal Exchange prices regardless of production costs
Other raw material suppliers, like Iscor, had fixed costs which needed to be spent no matter the extent of production And once curtalled it was prohibitively expensive to It production
It was for this reason that every steel producer in the world unloaded excess capacity whereever it could However, some raw materials were overpriced and protection measures on these would have to be reviewed eventually, he said

The sudden removal of protection measures would result in the closure of some industries which would make government unpopular As a result trade barriers would probably stay untıl other economic
distortions were removed, he said
National Assocration of Automobile Component and Allied Manufacturers chairman John Brandtner sald the shift from local to imported components and the rising protection of raw materials had slashed about 15000 jobs in vehicle component industry since the introduction of Phase VI in 1989 Falling vehicle sales had also cost another 10000 jobs
Local component manufacturers battled to be competitive internationally because raw materials cost significantly more than for overseas competitors Plant and machinery cost $25 \%$ to $30 \%$ more due to import duties, surcharges, and transport costs and tax levels were high with limited scope for economies of scale production
He said capacity utilisation in the industry was about $80 \%$ three months ago, but the strike at Toyota and falling vehicle sales would have sliced about $15 \%$ off

## Opportunity

Conditions in the steel door and window andustry were also down, but for different reasons Steel Windows and Doors Association spokesman Nick Crosby said the industry was currently supplying 3500 tons of steel windows and doors a month to the building industry, but because of the collective industry production capacity, it was well placed to supply at least double
the figure
"There are massive employment opportunities within the steel industry, with many manufacturers desperate for business," Crosby said However, these employment opportunties could only be effected once the proposed large low cost housing projects were in progress, he sald An example was steel and aluminum window producer Wispeco MD Ian Wood said the depressed market had claimed $8 \%$ of its staff in the past year with production capacity utilisation at about $70 \%$
 avaulable in SA at world prices, industry sources said
Charman of the Wire Converters' Assoclation Robin Bosomworth said trading conditions were down across the board as a result of years of protectionst policies
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.Other raw material supplers, like Iscor, had fixed costs which needed to be spent no matter the extent of production And once curtaled it was prohibitively expensive to resume production.
It was for this reason that every steel producer in the world unloaded excess capacity whereever it could However, some raw materials were overpriced and protection measures on these would have to be reviewed eventually, he sald
The sudden removal of protection measures would result in the closure of some industries which would make government unpopular As a result trade barriers would probably stay untıl other economic
distortions were removed, he sald National Assoctation of Automoble Component and Alled Manufacturers chairman John Brandtner said the shift from local to imported components and the rising protection of raw materials had slashed about 15000 jobs in vehicle component industry since the introduction of Phase VI in 1989 Falling vehicle sales had also cost another 10000 jobs.
Local component manufacturers battled to be competitive internationally because raw materials cost significantly more than for overseas competitors Plant and machmery cost $25 \%$ to $30 \%$ more due to import duthes, surcharges, and transport costs and tax levels were high with limited scope for economes of scale production , wh,
He sald capacity utilisation in the industry was about $80 \%$ three months ago, but the strike at Toyota and falling vehicle sales would have sliced about $15 \%$ off


Conditions in the steel door and window industry were also down, but for different reasons Steel Windows and Doors Association spokeśsman Nick Crosby said the industry was currently supplying 3500 tons of steel windows and doors a month to the building industry, but because of the collective industry production capacity, it was well placed to supply at least double the figure. ,
"There are massive employment opportunities within the steel industry, with many manufacturers desperate for business," Crosby sald However, these employment opportunities could only be effected once the proposed large low cost housing projects were in progress, he said.
An example was steel and alumimum window producer Wispeco. MD Ian Wood satd the depressed market had claimed $8 \%$ of its staff in the past year with production capacty utilisation at about 70\%



## Union votes for lockout (189) JOHANNESBURG - The Steel and Engineering Industries Federation of South Africa announced that most of its member associations had voted for a lock-out CT17/192

STRIKES about pay could begin on Wednesday in the motor and metal industmes. Conclisation board talks held this week in the motor industry failed to resolve differences - and Numsa immediately held a strike ballot.
The disputes in both industries, affecting about 370000 workers, enter a critical phase as Numsa's national executive committee meets this weekend.
Seifsa, the employer body in the metal industry, has recelved a vote in favour of a lock-out.

The last national pay strike in the metal industry occurred in 1988 and lasted two weeks. Numsa members embarked on what it called "strategic strike action"
It occurred at carefully chosen companies, mostly in the PWV area.
There is speculation that Numsa may not get a yes vote for a strike. But even if it does, a strike is not certain

Given tough economuc conditions, Numsa may hesitate to call a strike across the entire metal industry.
One of the key advantages of the lock-out is that even if "strategic strikes" occur, employers will be able to act on a broad scale, placing pressure on the unon
Selfsa offers an $8 \%$ pay mcrease and Numsa demands $20 \%$ The union wants a moratorium on retrenchment Employers say it is impractscal.
Seifsa executive durector Brian Angus says "we would prefer a settlement - in line with the economic conditions in the industry"
The unknown factorlikely to play a decisive role as many pay negotrations come to a head - is how political events unfold
The parties in the motor mdustry are reluctant to comment on what happened in concliation board meetings this week
But it is believed that there was some modification of position by both parties, which offers some cause for hope interim(189 order

By Susan Smuts
An interim order restraining 150 National Union of Metalworkers workers from an illegal go-slow at Trident Steel's Germiston plant was yesterday granted in the Rand Supreme Court. Before the hearing, the workers named in the interdict and their supporters sang and chanted outside the court

The workers, who opposed the matter, had no legal representation.
Mr Justrice RT van Schalkwyk postponed the case to August 18 to allow the workers to file answering affidavits
Granting the order, he satd if any unlawful conduct was taking place, it should be stopped, and if no unlawfui conduct was taking place, the workers could not be prejudiced.
Trident sought the interdict to declare the goslow, sald to have started on June 29, illegal and restran workers from mstıgating or taking part in it.
Trident clarms workers have embarked on a go-slow but workers say they have merely refused to work overtime
It was agreed that workers would be represented by a few shop stewards as the court was toosmall for all.
 of the unclassified categor

 R24,23 billion (R23,52 billion)

 woIf uotitiqe\&y deao
 fust year's record R21,89 billion
 Economists warned, however, ing to figures released by Cuswith the 1991 first half, accordmonths of 1992 rose by 9,5 per-
cent to $R 8,78$ billon, compared The trade surplus in the first six
By Sven Lunsche 221719



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 Excluding the unclassified
category, exports were up by
, R13,28
R11,47 billion this year
Excluding the unclassified 108 HLCL








 kets, rose sharply in June, rec-
ording a remarkable growth of
 Mineral products, resilient in
the face of poor conditions in inchemicals ( 49 percent) and ma60 percent so far this year on
1991 ), plastics ( 52 percent), transport equipment (a rise of

exports 1n 1991 to po.In pe. 41 I!I


## Own Correspondent

JOHANNESBURG The European Commis sion has launched an in vestigation into the al leged dumping of manganese steel wearparts from SA, the EC's parsond probe into dumpsecond by SA's steel industry this year

Scaw Metals manager David Bennet said the inquiry followed complaints by wearparts makers in France, Italy, makers in Fol, Scotland,
Spain and the UK, who alleged that SA castings were being sold in the

## TC anti-dumping



EC at lower than domestic prices About 8450 tons of manganese steel wearparts were exported in 1991, he said ed in 1991, he said
Wearparts are parts of Wearparts are parts of machinery which get worn away by contac with the material they with the mating
Sapa-AP reports that
18 SA producers are al-

leged to have undercut EC producers and depressed prices Financial losses have led to some EC producers consome ec producer considering shutting down production
SA's exports grew, to $26 \%$ of EC consumption in 1991 from zero in 1983
France and the UK
were the two markets
hardest hit In France, hardest market share climbed to $63 \%$ in 1991 from $56 \%$ in 1989, and in the UK to $41 \%$ from $14 \%$

Bennet said questionnares dealing with cost inputs, ex-works, turnover and export and domestic prices would probably be sent to SA
producers SA comprodies would then have 30 days to reply An onsite investigation by the site investiga likely
Seifsa economist Michael MacDonald said making representations to the EC as a group could rase problems could rase problems over aspects such as col-
lusion and conflicting interests

He believed producers would make similar representations to those by Highveld Steel and Samancor, under EC inSamancor, for alleged ferro-silicon dumping
chief justrice of Indja
More than 40 people
died in the Boipatong
died assacre when a large
massacre when mat
tacked the township
Sapa
4 $188^{\circ}$
strike ruling
threatened strike in the
llegal has been delayed
SA (Selfsa) spokesman
Mr Hendrik van der
Meever said yesterday
the federation, repre-
senting over 3200 com-
sanies, launched the ap-
plication against the
plication against the
National of SA in Pre-
worka on Monday
toria on Monday
There appears to
have been major ballot-
have been marities, we
were not informed of the
were not informed ond we
, have good reason to be-
lieve that the ballot was
unsuccessful" he said.
Mr Van der Heever
said there would not be
a mass lockout ${ }^{\text {sidan }}$ a threatened strike in the metal in- $N$ ballot ontcome and we have good dustry declared illegal had been de-a reason to believe that the ballot was dustry declared ilegal hailsa tomorrow, Selfa spokes, unsuccessful,", said Van der Heever man Hendrik van der Heever sald Numsa, which represens infore yesterday (t) N 10 than 170 employees, was fighting the
Selfsa, representing mo the 3200 companies, launched the appir- According to Seifsa, the strike III cation against the National Union of the metal sector wá supposed to Metalworkers of SA-in Pretoria on She metarted oin Monday Monday (f) San der Heever said it was up to "We are seeking thave inpears to individual companies whwther or not declared illegal There appeans to individual companies whither or not have been major irregularities in balto enforce á lockout today. - Sapa.

## Court bid to

 end strikePRETORIA ( 189 ) AHI urgent application by the Steel and Engineering Industries Federation of SA and 17 employer associations to halt a National Union of Metalworkers countrywide strike started in the Supreme Court here yesterday $C T] 18$
The employers are
seeking an interım order to stop the strike, pending the outcome of a further application to declare the ballot invalıd Most auto assembly lines have been standing dle since Monday Sapa

MPLOYERS in three metal sec-
tors this week took the National
Union of Metalworkers (Numsa) of its industry-wide strike which began of its industry-wide strike which began
on Monday

As about
As about 170000 metalworkers
began their strike on the same day as the start of the national general strike, Numsa's legal representatıves were engaged in different battle in the Rand Supreme Court as employers tried to halt the strike in the engineering, iron and steel and metallurgical industry The Steel and Engineering Federaion of South Africa (Seifsa) is arguing that Numsa's ballot was riddled with inegularities and that the unon did not get a mandate from its members to
 a formal complaint with Department of Manpower's Industrial Registrar requesting an inquiry into the "irregularities"

In the motor assembly and in the tyre and rubber industries, however, where 15000 workers are out on strike, employers are satisfied the action is

But at Totoyta's Durban plant, workers are ted by an agreement reached with management two weeks ago that
they would not strike until November 1 in retum for their being reinstated following a seven-week strike
Numsa discuss Naamsa's offer today and the two sides will be negotiating again on Monday
"I'm confident the dispute will be charman and chief negotuator Charles charman

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vacy Hersu 189 nsin Following Numsa's announcement of the strike last Thursday, Seifsa mmedrately said it would contest the ballot and interdict the union from striking Papers were served on Numsa on Sunday mormmg but at the Monday hearng the union's request for more time to study the papers and formulate a response was granted. Judge R Joffe also declined to force Numsa to sus-
pend the strike for the duration of the
 begin today, the ruling will only be known next Monday And by then the
stake will be in full swing
However, Seffsa does seem to have However, Seifsa does seem to have
sufficient ground for doubting the result of the ballot Numsa did not prohave virtually agreed on an 11 percent wage increase, but the smaller components companies' are unable to give
that much.

vide information about the outcome of the ballot and it appears the union doesn't yet have comprehensive reports on the percentage of the poil "We are working that out but we are sufficiently satisfied that the majority acton," Numsa legal represantantive

In recent years the ballot has been marred by low voter turnout and this year's has also been a very problematic one for Numsa The outcome was delayed by two weeks due to slow vot-
ing, which Numsa attributed to intrmiing, which Numsa attributed to intumiIntion The union claimed that the
Inkaligned United Workers Union of South Africa was harassing Union of South Africa was harassing
members who Inved in hostels and that almost 20 people had been killed in clashes related to the ballot

The dispute in the motor assembly ndustry may be resolved next week and is unlikely to last as long as last year's damagng strike Numsa and the National Association of Motor Manu-
facturers of South Africa (Naamsa) facturers of South Africa (Naamsa)
 that non-union members voted in Numsa's ballot, that some ballots were unsealed or inadequately sealed and hat workers were unable to vote in pri-
In tyre and rubber about 3400
workers also came out on strike as employers rejected Numsa's demand of a 20 percent or $\mathrm{R} 1,50$ an hour increase and are offering 12 percent or

## Seifsa considers revised Numsa demand

SEIFSA is to respond to Numsa's lowered wage demand today for metal and engineering workers al and engineering worker vidual companies, have been granted However, thvolves 100000 workerso being dealt with estimates involves 100 looks set to Seifsa executive director Brian Anand Selfsas on as there is still a large gapy gus said Seifsa's appeal to have the drag on as there parties. Although Numsa has dropped its

* wage demand to $16 \%$, it is insisting of -a moratorium on jobs whal offer durhas rejected Seifsa's final offer dur
$\because$ ing negotiations was an $8 \%$ increase
Numsa says at mostly in the PWV
out on stike, mave been dismissed at
- area Workersiants and more than 100
nune small plants and workers out.
plants have locked workers out.

Numsa strike ballot declared unlawful would be heard by a full bench of the Transvaal Supreme Court next Friday, Sapa reports
The union intends balloting memers in the motor industry next week
Angus said some companues were shutting workers out, rather than locking them out, largely because of intimidation

Angus sard several Numsa-orga
nised plants were still working, but that there were also non-Numsa members who had joined the strike

The Metal and Electrical Workers Unon of SA, also in dispute with Union of SA, anced yesterday that $953 \%$ of its members in the industry supported strike action

But it sand a burglary at its Athlone offices on Tuesday - the second in two weeks - had disrupted union work, "suggesting some suister force is intent on destabilising our union" Meanwhile, full production resumed at vehtele assembly plants yesterday following an interim agreement after a nine-day strik Seifsa spokesman Dave Kırby sald

## Seifsa rejects Numsa's revised offer <br> THE strike by between 60000 and

100000 workers in the metal industry is likely to ve protracted after Seifsa stood firm on its final offer of a 8,6\% increase in response to Numsa dropping its wage demand from $20 \%$ to $16 \%$ on Tuesday

Seifsa called on Numsa to accept its offer so the strike could be resolved without further job losses The employer federation said most member firms were managing to maintain production at reduced levels and some strikers had returned to work This week Numsa said workers at

89 DIRK HARTFORD (KB3)
more than 550 plants were out on strike and more than 100 companies had locked out workers Selfsa said companies had shut down because of $i$ the intimidation of workers

Numsa said nine small plants had dismissed workers (ifin发是)

Meanwhile, Numsa and national motor manufacturers are hoping to sign a far-reaching agreement today on wages and jobs If the parties are unable to settle, the strike; which ended this week, could resume


The prediction of a modest increase in earnings over 1992, by Anglo American Industrial Corp's previous charman Graham Boustred in March, has come off the rals Interım results announced by Anglo's madustrial arm reveal a $15 \%$ decline in EPS over the same period last year, down to 281 c from 333c for first-half 1991

New charman Leshe Boyd says he expects a similar percentage fall for the second half, which means Amic is on course to produce full-year EPS of around 620 c compared with 1991's 731c However, the dividend has been held at 110 c , achieved at the expense of cover which has fallen from three tımes last year to 2,6
Amic is positioned in iron, steel and englneering (Scaw, Highveld and now Columbus), explosives and chemicals (AECI), mining and construction equipment (Boart), pulp and paper (Mond), sugar and food (Tongaat-Hulett), electronics and electrical engineering (Ventron and Control Logic) freight and travel (Rennies), motor assembly

|  |  |  |  |
| :---: | :---: | :---: | :---: |
| Six montis to | Jun 30 | Dec 31 | Jun 30 |
| Turnover (Rbn) | '91 | '91 | '92 |
| Operating income (Rm) | 3,12 | 3,34 | 3,28 |
| Attributable (Rm) | 211 | 223 | 170 |
| Earnings (c) | 182 | 219 | 160 |
| Dividends (c) | 110 | 398 | 281 |

and distribution (Samcor/McCarthy and, soon, Prefhold), and building and construction (LTA)
This makes it widely diversified As such, it is susceptible to all the vagaries of the SA and international economies and 1992 has been an especially difficult year on both fronts Boyd says he is not disappointed with the results in the light of arduous trading conditions "We experienced problems in all sectors," he says, adding that most of the companies in the Amic stable had reduced demand for their products in the local mar-

ket Compounding this were lower prices in export markets
The companies most affected by the downturn were Highveld and Mond Both are significant contributors to Amıc's equity earnings, over 1991 Mondi's contribution was $12,7 \%$ and Highveld's $12,3 \%$
The most important project on Amic's books is the Columbus stainless steel joint venture it is developing with Samancor Boyd says the respective boards have approved in principle the project's capital expenditure estimated at R2,5bn in 1992 money The approval is subject to the finalisation of firm tenders The matter of how best to fund the project is now receiving consideration and Boyd says an announcement will be made in the next few months
He expects construction on the Columbus project to begin early next year and continue through 1994, with commissioning beginning in 1995 Meanwhile, he confirms discussions are being held with government on applying Section 37E of the Income Tax Act to the project Section 37E bestows certan tax advantages on beneficiators of local raw materials (Economy April 10)
Amic's stock is priced at R75, down from a 12-month high of R92 It is trading on a pe of 10,1 , aganst a sector average of 13,1 Considering the miserable state of the economy and practically zero prospects for a recovery before 1993, the share is fairly priced However, Amic is well-positioned to take full advantage of the upturn and this is probably a good tume to accumulate the counter

By CIARAK RYAN al
DON ROBERTSON
EXPORT orders are being cancelled because of strikes and SA's growing reputation for unrelability, says the Steel and Engmeering Industries Federation (Seifsa)
Car sales have also been hammered by strikes in the motor industry
Selisa spokesman Mike McDonald says several large export orders have been cancelled because of the the mass action campaign and the two-week-old Numsa strike.

It will be hard to regam these orders."

Average monthly car sales to July were only 15 167. The poor showng in July resulted largely from a sharp decline in Toyota sales as a result of the nine-week strike. S (iven

Lowestavs)
Expectations of new-car sales have been slashed to 182500 for the year from 197736 in 1991

Car sales are at their lowest in 16 years. 1A8) 7 ?
August sales may be hit by the Numsa strike which affected all manufacturers except Toyota Strikers in the motor and tyre industries returned to work after settling for $12 \%$ and $11 \%$ increases.
But Numsa spokesman Berme Fanaroff warns that motor assembly workers may resume the strike because some plants are balking at signing the agreement.

The expected drop in sales could result in more lay-offs. Samcor has retrenched 650 employees

Between 80000 and 100000 workers remaned on strike this week at 634 plants Numsa repled to Seifsa's offer of an $8,6 \%$ increase in minimum scheduled wages with a counter-clam for $16 \%$ in actual pay, Seifsa rejected the claim, saying that it amounts to an effective increase of $20,7 \%$ in mmumum wages

The National Union ${ }^{\prime \prime}$ 解 Metalworkers of South Africa has completed its strike ballot in Transkei and Cisker and has already started counting votes, the union said yesterday.

Meanwhile, the strike by thousands of workers at 834 factories in the metal and engineering industry in South Africa enters its third wieek today after employers refused to accept Numsa's revised wage demand last week

Numsa has dropped its demand for a 20 percent wage increase to 16 percent. The employer body, the Steel and Engmeering Industries Federation of SA, has asked Numsa to àccept its final offer of 8,6 percent on scheduled rates of pay ${ }^{2}$ '

Own Correspondent
DURBAN - More than 100000 workers from factories in the engineering industry have now joined the two week-old national strike - and the union has dropped its wage demand from $20 \%$ to $16 \%$, Mr Bernie Fanaroff, chief negotiator for Numsa, announced at the weekend
Numsa (the National Union of Metal-
workers of South Africa) has also diclosed that mass dismissal of its members has taken place in some parts of the country It said 58 companies have locked out striking members and other companies have threatened similar action

The employer body, Steel and Engineering Industries Federation of SA (Seifsa), said there were about " 60000 Numsa members" taking part in the current
national wage strike The organisation could not say how many non-union members were participating in the strike
"Several reports of intimidation and violence have also been received This has resulted in a large number of shut-outs where employers have refused striking workers access to company premises by exercising normal, proprietary rights," a Selfsa spokesman said

##  <br> AS THE national strike in the metal industry enters its third week, another 70000 <br> 189 dikk hartford (fis)

workers in the motor sector are balloting for strike action
And negotiations in the motor manufac turing industry, expected to be finalised last week, will continue on Friday after the parties fanled to reach agreement

Although motor manufacturing workers returned to work last Monday, they could strike again of no agreement is reached The biggest obstacle to settlement, according to a source, is the agreement to end the strike at Toyota, which effectively excludes the company (except for wages) from the industry agreement

Numsa insists the agreement must cover all motor manufacturers
Meanwhile, Numsa says more than

100000 workers at 834 factories are on strike in the metal industry Seifsa says about 60000 workers are on strike 68

The union has balloted its members in the Transkel and Ciskei and a decision on whether they will join the strike will be made today

Numsa says workers are determined to continue the strike and marches were being organised in most industrial areas to back up the strike Marches on Selfsa of fices have already taken place in Durban and Cape Town

Several hundred workers have already been dismissed for supporting the strike and 58 companies have locked out workers says the union

## Striking workers


strike involving abou-week-old national wage engineering industrit 100000 workers in the least R54 million Angus, Seifsa He said there panies covered were 10000 engineering com the engineering the main industrial council in These companies were throughout the country lion a day turnover had been lost dussible to say how much Mr Les Kettledas lost during the strike
in charge of collective barg national secretary neering se of collective bargaining in the engineering sector, said the national executive committee meeting at the weekend resolved to "intensify the strike action" following Seifsa's - Own Correspondent - Own Correspondent, Sapa


##  old strike at 720 plants in the engineering <br> said it would call meetings with the editors

 sector following a deadlock with employer body Seifsa, the union said yesterdayNumsa national secretary Les Kettledas said members would now mount pickets and hold marches in towns and industrial areas after Seifsa's rejection of Numsa's offer to lower its pay demand and to explore possibilities for a settlement

Seifsa executive director Brian Angus said an intensified strike might result in more dismissals

Seifsa, representing more than $\mathbf{3 2 0 0}$ companies in the metal and engineering industries, had ruled out any chance of increasing the employers' final $8,6 \%$ wage increase offer, Angus said

Numsa had dropped its demand for a $20 \%$ increase to $16 \%$

No further talks had been scheduled
Union members in Transkei and Ciske were to begin striking tomorrow after balloting for industrial action, Kettiedas said

Numsa said it would back Cosatu's campaign against companes which had fired or diseiplined workers during the August 3 4 national stayaway

Alleging poor media coverage of the countrywide engineering strike, Numsa
of certain newspapers and the SABC

Angus said employers overwhelmingly opposed further increases "Recessionary conditions are getting worse and mass action has not helped "

Nerther would employers respond favourably to Numsa's "umpractical" demand for a blanket moratorium on retrenchments
Employers were, by agreement, prevented from retrenching at will

Mass dismissals were not ummediately likely, though some companies had already fired striking workers

Our Durban correspondent reports Angus said eariner the strike had so far cost workers at least R54m in wages
He sald there were 10000 engineering companies covered by the main industrial councll in the engineering sector, excluding the homelands, but that it was impossible to say how much turnover had been lost since the beginning of the strike

The number of employees taking part in the strike remained uncertain Numsa said 100000 workers were affected, but Seifsa was adamant that there were between 60000 and 80000 workers on strike

Numsa topicket
Jirge companies
189 theo rawan
ANGLO, Gencor, Dörbyl, barlow
Rand and the JSE would be picketed by National Union of Metalworkers of SA (Numsa) strikers in a protest agaunst Selfsa, the union sard yesterday B(DAY 1918192
$\because$ Marches in Benoni, vereenigmg and Cape Town today would mark the start of the action following the breakdown of talks between Numsá and Sefsa, Numsa spokesman Berme Fanaroff sald.

A third march would be held in Johannesburg tomorrow, he sald.
Numsa has vowed to intensify its two-week-old strike and stage pickets and marches after Seifsa rejected its offer to lower its wage demand and explore possibilites of a settlement.
Numsa said it would picket the head offices of several companes, uncluding Anglo American, Gencor, Dorbyl, Barlow Rand and the JSE, because they were "leading the resistance to the achievement of our demands"
Seifsa executive director Bran Angus said the body had ruled out an increase on the employers' f1nal 8,6\% wage offer. Recessionary conditions were getting worse and an intenssfied strike might result in more dismissals
$\therefore$ Numsa sard it deplored Seifsa's dismissal warning.
Our Durban correspondent reports the strike's legality will be tested when Seifsa's appeal comes before the Full Bench of the Rand Súpreme Court on Friday

Seifsa attempted earlier to have the strike declared unlawful, but the, court turned down the application on a technicality.


## Union says 1200 men on strike were fired

JOHANNESBURG
Union of Metalworkers More than 1200 National strike in the engineering of South Africa members on Metals and engineering sector - at Boart Hard Metals and Cobra Watertech in Springs - were dismissed yesterday the union claming
Boart gave 800 workers until Thurse 189 or their jobs, Numsa said CT $1918 / 92$
The legality of the three-week-old strike by about 100000 workers in the steel and engineering industry will be tested when the dispute comes before a Frin bench of the Supreme Court on appeal on Friday - Own Correspondent, Sapa

Labour Reporter
METAL WORKERS at Dorbyl Marine were assaulted on their way to work as the strike by about 2000 regional engineering sector workers continues. A company spokesman sald a group was attacked on their way to work yesterday Two workers were hurt and were treated by the company's nurse.

Numsa regional secretary Mr Adrian Sayers sald the union did not condone intumidation.
About 700 workers disrupted lunchtime traffic yesterday when they marched from District Six to the Broadway House regional office of employer body Selfsa.

The Numsa members, who joined 100000 other workers who went on strike two weeks ago, handed over a memorandum to Seifsa regonal director Mr Colin Boyes.

They demanded that Seifsa return to the negotiating table and improve on a 8,6 percent and improve on a

Mr Boyes complimented the workers on their peaceful march and agreed to pass on their demands.


## Numsa strike ${ }^{80}$ 'violence' in city alleged <br> Staff Reporter

POLICE are investigating allegations that four workers were assaulted with iron bars and knobkieries before a march by striking National Union of Metal Workers of SA members yesterday.
The allegations were made yesterday by SA Bollermakers Society official Mr Andy Thomas
Striking Numsa members marched to Steel and Engineering Industries of SA (Seifsa) offices in Hertzog Boulevard and handed a memorandum to Mr Colin Boyes, Seifsa regional secretary
The march is part of national protests to pressurise Seifsa into resuming national negotiations with Numsa More than 100000 workers from factories in the engineering industry have been striking for two weeks

Mr Thomas said that in one incident a 50-year-old man was almost thrown from a bridge
Numsa spokesman Mr Bernie Fanaroff said last night that it was not policy to assault anybody The matter would be looked into

Police spokesman Colonel Gys Boonzaaier said three dockets of assault and one of intimidation were opened yesterday

A senior trade unionist warned that production might be stopped for the second time in two weeks as the strike threatens to dry up the supply of components

Numsa is demanding an end to retrenchment, the right for members to hold meetings in factories, time for shop stewards to go on training during work hours and the right to strike and picket

## Job security deal for Numpa <br> MOTƠR manufacturers and Numsa are likely to sıgn soon an mnovative agreement on job security - to replace last <br> weeks, again on full pay Traning will be

 year's moratorium on retrenchments in the industry - as part of this year's settlement on wages and conditionsNumsa and motor manufacturers will be meeting again tomorrow to try to finalise the agreement

The plan is to set up a work security fund to support and retran laid-off workers Employers will contribute 10 c an hour per worker Other sources of funding - meluding assistance for training from the Unemployment Insurance Fund and national traming boards - will also be pursued

Retrenched workers will have the option of entering the fund on full pay for 15 working days In this period they will receive individual counselling and information on matters such as employment possibilities, training requirements and financial problems They can then enter , 解e training activities of the fund for 12
appropriate to the industry and the needs of the worker

Participants in the fund will have preference for re-employment in the industry If re-employed, they will have all periods of continuous service in the industry recognised for benefits

Other proposals are that employers finance full-time training in industrial or production engineering for union-nominated workers, a minmum industry wage of $R 6,60$ an hour; and severance pay ranging from 20 days (less than two years' service) to 120 days ( 10 years or more) $\square$ Agreement has been reached on a mora torium on retrenchments in the tyre industry after a week-long strike by workers at Tycon, Furestone and Gentyre, says Numsa's Les Ketteldas The minmum industry wage is up by $20,5 \%$ to R5,50 an hour

- See Page 3


## Metal unions hope to preserve Seifsa's status Selfsa's position as the national collec- <br> DIRK HARTFORD <br> ing to Numsa, strikgng metalworkers

tive bargaining representative of employers in the metal and engineering industry should not be undermined Selfsa, Numsa and two other metf untons in dispute with Seifsa will be meeting informally at the weekend to hold exploratory talks
Seifsa's executive director Brian Angus said the federation would have to think seriously about how it was golng to operate in the future if its appeal today failed Selfsa is appealing against a Supreme Court judgment that it was not entitled to represent metal employers

Industry sources said several major
employers were opposed to collect 189 bargaining A judgment aganst Seffsa would strengthen their hand
Numsa's Berne Fanaroff said the union "would not like to see Selfsa fall to pleces" Numsa had been mundated with pleas from employers for exemption pleas from employers for exemption
from the strike Some major employers had approached Numsa with offers to negotrate a better deal at plant level
This put Numsa in a difficult situation as it wanted to preserve centralised bar gaming and improve on Seifsa's offer
Meanwhile, anything from 10000 , ac cording to the police, and 35000 , accord-
marched on Seifsa's offices yesterday Union leaders handed Angus a letter demanding an end to dismissals, scabbang and intimidation and asking for a positive response to wage demands
Thousands of workers were expected to march in Springs today
The strike, now three weeks old, is starting to have an impact elsewhere Most of Cape Town's docks have shut down because of the strike, Fanroff said

And a motor manufacturing source sard the shortage of supphes was affecting production "We are handing things as best we can day by day," he said


## ANC ${ }^{\text {ARF }} 21818192$ <br> end to <br> metal strike

SHARON SOROUR
Labour Reporter and Sapa
THE ANC has entered the metal industry fray, calling on employers to resume negotiations "urgently" to settle the nationwide strike which has cost about R600 million in output

Secretary-general Mr Cyril Ramaphosa also called on employers not to try to break the two-week strike with mass dismissals About 1500 workers have been dismissed since the strike began on August 3
Mr Ramaphosa, former general secretary of the National Union of Mineworkers, sald mass dismissals could "only lead to increased bitterness and instability in the industry"
"Mass dismissals in legal and legitimate strikes make nonsense of both the collective bargaming process and the Labour Relations Legislation."
Meanwhile, employer body Selfsa (Steel and Engineering Industries Federation of SA) has broken the stalemate between the parties by agreeing to meet unionists from the Na tional Union of Metalworkers (Numsa) and two other unions tomorrow.


## 6000 march on Seifsa offices

JOHANNESBURG About 6000 members of the National Union of Metalworkers of South Africa led by the union's national executive committee marched yesterday to the national offuces of the Steel Engineering Industry Federation of South Africa here to present a memorandum outlining their demands Police kept a close watch on the proceedings - Sapa
 South Africa (Numsa) has threatened to intensify the strike with marches












The Steel and Engıneering Federation of South Africa last week rejected
 cent wage increase A meeting of employers last week resolved that the body would not budge from its 8,6 percent offer
Serfsa seems to be holding out for a
court judgment declaring the strike court judgment declaring the strike
illegal Its case - which was thrown out by the Rand Supreme Court two
gates and arrests of strikers have taken

Fanaroff says the firmgs at Anglo may mark the beginning of the corporation's mass firing strategy used to break the National Union of Mineworkers at Anglo mines during the 1987 strike
"They are going to try to crush us in
that manner, but it will not be easy that manner, but it will not be easy
because unlike the mines, this is highly skilled area," he said

While the metal strike intensifies, 70000 Numsa members have begun
balloting in the motor parts industry, balloting in the motor parts industry,
which includes filling stations, reparr which includes filling stations, reparr ballot is successful in this sector, in which Numsa represents only a quarter of the industry, it is doubtful
whether a strike can be sustained as whether a strike can be sustamed as The motor assembly settlement The motor assembly settlement
nearly collapsed last Friday after Numsa and the National Automobile Association of South Africa farled to agree on the extension of non-wage aspects of the agreement to Toyota The company had been exempted
from the week-long strike because of -long strike b agreements between the company and Numsa that industrial action would be
suspended till November

Durban workers have already staged two marches on the local Serfsa office in protest aganst Seifsa's
Natal chapter's offer of only 6,4 percent increases

## LABOUR

 employer sourcesSo far Seifsa's legal moves have Bernie Fanaroff ... They're trying to
been frustrated by the courts. Besides crush us the judgment against the federation intımıdatıng non-strikers and tempo-
Numsa's Berme Fanaroff says the union has instructed members that while it is permissible to speak to
strke-breakers, they must desist from strke-breakers, they must desist from
barring them from factories But
 y's interdict has been thrown out by the court as not urgent, and Anglo's Steeledale Engineering application has been delayed However, there have been other successful interdicts almed at preventing strikers from

enters its third week, employers are beginning to

did not have the legal standing to rep-

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## Renewed bid 1 outlaw a three-week <br> SHIP repairs in Table Bay harbour have contin

 countrywide strike after successfully appealing to a full bench of the Transvaal Supreme Court yes terdayThe judgment overturned an August 7 ruling that Seifsa did not have the legal standing to represent its constituent assocations, Seifsa spokesman Mr Hendrik van der Heever confirmed
esterda, to which the striking Numsa is affiliated ployer yers did not meet Numsa demands
ANC secretary-general Mr Cyrıl Ramaphosa also appealed for a settlement, calling on Seifsa to stop dismissals which, says Numsa, have claımed up to 1500 jobs since the strike began on August 3
Seifsa is expected to go to court on Tuesday with renewed bid to have the strike by up to 100000 workers declared unlawful because of alleged irre
ued despite a three-week national strike in the engineering industry, although international contracts could suffer, industry sources said yes terday
"We cannot deny that we have been affected, but there have been no serious delays," Globe (Ma rine) Engıneering Works assistant managing director Mr Brıan Bain said yesterday

Her Mr Brian Bain said yesterday
He was commenting on clams by Numsa that its Portnet shut down most of Cape Town's docks Portnet spokesman Mr Leon van Deventer said industrial action at ship repair plants had had no impact on shipping. - Sapa
gularties in strike ballot ing (CN)
Mearwhile, Numsa slgned a landmark wage and job security agree ment with auto assembly employers yesterday
The agreement on job security replaced the 1991/2 moratorium on re trenchments and guaranteed wage increases averaging $11 \%$, union sources confirmed
In a show of solidarity Cosatu yesterday warned it would consider a general strike of the government and employers failed to meet the demands of striking workers in the health and metal sectors

Cosatu assistant general-secretary Mr Sam Shilowa said the decision to embark on a full-scale strike would depend on the outcome of legal action and a national strike ballot
August 31 had already been set aside as a day of solidarity action with members of the National Education, Health and Allied Workers Union (Nehawu) dismissed after a protracted strike at state-run hos pitals - Sapa et 2

## Seissa wins appeal

The ond of a three-weok legal strike by about 156000 Numsa members may be in sight, after a ruling by three Supreme Court judges that the Steel and Engineering Industries Federation (Seifsa) has a right to launca an urgent appleation to siay the strike.
Etearlier this month. Mr Justice MM SKatio-dsmilssed an application launched by Selfsa. He sald the federation did not have a direct interest in the sarike. C/Pren 23842

- Selfaa clalmed the strike' ballot held by Numba Was invalid. Numsa memburs have bean on strike
since August 3 . ; On Friday Seifsa and the 16 emptoyer organisatons appealed against Justice Joffe's finding. The judges upheld the appeal, finding that Seifsa did have a legal interest in the strike. - Sapa


## Numsa, Seifsa continue talks Own Correspondent

 JOHANNESBURG Selfsa and Numsa and two other metal unions will meet this morning to continue their informal talks centring on issues such as job security, wages And Markrights ir9 (rasin have The tams, which as exploratory, began on Saturday CT24(8192

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## Court action over strike

JOHANNESBURG - A court application to have the biggest industrial strike since the 1987 mineworkers' dispute declared unlawful will be heard in Pretoria today CT 2518192 If successful, strike-hit companies affiliated to the Steel and Engineerang Industries Federation of SA may opt for mass dismissals against thousands of workers on strike since August 3, Dr Bernie Fanaroff, head of the National Union of Metalworkers of SA's collective bargaining department, sal yester-
day - Sapa (189) 5
Thưrsday August 271992 SOWETAN ?

## LABOUR FEATURE Numsa members lose their legal battle for refusing voluntary work



- FINAL RULING Appellate Division rules employees' action as pressurising employers:
 that the refusal by the employees to work overtime constituted a "labour practuce' for the purpose of the definition on unfair labour practice in Section 1 of the Labour Relations Act as
amended by the Act of 1988
The union, however, submitted that it could never be unfarr for workers to refuse to do overtime, regardless of the motive, because employees were under no contractual obligation to work overtime Grealy and Gon sard the Appellate Division's judgment should be welcomed as it emphasised the primary importance of collective bargaming and also recognised that partes should only
enter into "power play" as a last resort (an


# No summary firing for metal strikers <br> JOHANNESBURG. - Striking metai $27 / 8 / 92$ 

not be summarily dismissed as a rai workers would
dict outlawing the biggsed as a result of an inter1987, Steel and Ene biggest industrial strike since man Mr Hendrik van der Heever ries of SA spokesThe court's had to be advertised and handed down on Tuesday, members who, in turm and communicated to Seifsa ers of the order.

The National Union of Metalworkers of SA laimed that a judgment ruling the strike illegal would precipitate mass dismissal

## Numsa calls off national strike <br> mendation was made because <br> were dismissed, many by

The biggest strike in the country's engineermg industry was called off yesterday after 24 days, National Union of Metalworkers of SA official Dr Berne Fanaroff sald
Up to 100000 workers on strike at more than 700 plants were advised to report for work on Monday. STAR $28 / 8 / 92$

The decision was taken at a Numsa national strike commit tee meeting in Johannesburg and followed Tuesday's Supreme Court interdict ordering a return-to-work "The recom-
of the threat of mass als." Dr Fanaroff sald

Numsa has reported widespread rank-and-file resistance to calling off the strike over. pay and job security

The Steel and Engmeering Industries Federation of SA (Selfsa), representing employers was asked to ensure that there would be no more dismissals and that all dismissed workers would be reinstated
According to Numsa estrmates, about 1500 members

Anglo-American subsidıaries More than 200 companies had sent Numsa ultmatums yesterday, threatening workers with dismissal unless they returned The return to work did not mean workers had accepted Serfsa's final offer of an 8,6 percent increase against revised union demands for a 16 percent pay rise
Many of the ultımatums on dismissals were set for 7 am yesterday, though many com panies gave ultımatums for Wednesday - Sapa


The Steel and Engineering Industries Federation (Serfsa) on Tuesday succeeded in its application for an urgent interim interdict against the striking National Union of Metalworkers of SA (Numsa) Seifsa sought the interdict because of what it claims are gross irregularities in the union's strike balloting procedure early last month If true, this would render the strike illegal
The big questions now are whether Numsa will call off its four-week-old action, which the Transvaal Supreme Court ruing has sand is illegal, if not, what approach Serfsa will advise its members to take regarding dismıssals, and whether Cosatu will join the fray
A full hearing has yet to be held
Numsa decided to go on strike after deadlock was reached in the annual metal industry wage negotiations last month when the industry's 12 unions had declared a dispute with all the Seifsa associations
Employers voted in favour of a lockout on July 15, though none had exercised this option to induce employee acceptance of the final wage offer This stands at $8,6 \%$ aganst Numsa's original demand for $20 \%$

At an informal meeting between Numsa (the only Seifsa union that conducted a strike bailot) and Serfsa on August 11, the union dropped its demand to $16 \%$ Employers rejected it Numsa's demands include a moratorium on retrenchments
Selfsa's first application for an urgent interdict against Numsa failed on a technical1ty, when the Supreme Court, on August 7, determined that neither Seifsa nor member associations had the locus standi to obtan one Such rehef could only be sought by individual employers, the court sard The merits of the strike were not discussed
Seifsa appealed and the Judge President of the Supreme Court, Justice Eloff, directed that it be urgently heard by a full bench of the Transvaal Division on August 21 The appeal was upheld last Frnday and on Tuesday Seifsa won its interdict aganst Numsa's conduct of its strike ballot.

Among the balloting irregularities alleged by Seifsa were. Numsa's refusal to release detalls of the result; allowing non-Numsa members to take part; that it did not allow Continue -D continued on page 50 FNMACCLL MALL AUGUSTT 28 - 1992 - 45
 privacy or ensure that ballot boxes were sealed
Serfsa further charged that Cosatu's biggest affiliated union had suddenly reduced its official membership figures from 170000 to 113000 in order to achieve a majority ballot result
According to the employer body, production losses as a result of the strike by 60000 union members ( 100000 , says Numsa) is conservatively estimated to exceed R700m This is based on a $20 \%$ loss of production

Another question that arises in the wake of the court interdict is whether employers will consider suing the umion for damages caused by the illegal strike
Workers are estımated to have lost around R90m in wages, excluding forfertures in leave and bonus pay

## Sowetan besieged

by Numa striker 5 Ind JOHANNESBURG. - An estimated 300 striking members of the National Union of Metalworkers of South Africa demonstrated outside the Sowetan newspaper offices in Industria.

The chanting crowd arrived yesterday to complain about "one-sided and incorrect reporting".
They also bemoaned "insufficient coverage" of the 24-day-old Numsa strike.
"We find it strange for a newspaper which is supposedly black to give Seifsa (the Steel and Engineering Industries Federation of South Africa, an employer body) more space than us," they said in a statement.
it After meeting senior staff at the newspaper, Mr Joe Tlholoe and Mr Thami Mazwai, union spokesman Mr Justice Khumalo told the crowd the newspaper would reply to the complaints by next week.
, Mr Mazwai said later the newspaper had met community organisations in the past and yesterday's meeting was no different.
He pledged the newspaper would not brush off the complaints and said the "perceptions which were expressed by Numsa regarding our reporting" would be discussed at an editors' meeting on Monday.

The Numsa s̈trike, the biggest in the country's engineering industry, was called off on Thursday.

Up to 100000 workers at more than 700 plants were advised to return to work on Monday. - Sapa.
August 29 to September 21992


## Numsa strikers return to work 184 <br> souenan 1992 <br> Court judgment influences decision:

## By Ike Motsapi

THE month-old strike by National Union of the Metalworkers of SA (Numsa) members is off and workers were expected to report for duty yesterday

And the Steel and Engineenng Industries Federation of SA (Seifsa) yesterday urged strikers to return to work Mr Moses Mayekiso, Numsa general secretary, told Sowetan that the strike was called off at the weekend by the union.
"We recommended to our structures to end the strike after assessing our action in view of the Supreme Court judgment last week and they agrecd," Mayekiso said. He added: "The fight for better living wages is continuing."
Mayekiso said reports reaching the union's head office in Johannesburg indicated that most workers who have been on strike heeded the call to return to work.

## Warning as metal



By Thabo Leshile and Sapa

Metalworkers returned to work yesterday after a threeweek strike costing the industry an estimated R880 million in lost production and workers R110 million in wages.
However, the National Union of Metalworkers (Numsa) warned that the dispute was far from over

By returning to work, workers did not mply that they now accepted the employers' 8,6 percent final wage increase offer, satd Numsa spokesman Dr Berme Fanaroff

The union called off the strike on Thursday after the Pretoria Supreme Court found prima facie evidence of urregularities in the Numsa strike ballot
The Steel and Engineering Industries Federation of SA (Seifsa) yesterday sand most of the

60000 strikers returned to work yesterday, although some employers had postponed the return to allow them to give notice to temporary workers
Numsa clamed that 100000 workers supported the strike.
Seifsa executive director Brian Angus sald many affiliated compames had reported satisfactory attendance yesterday He said Serfsa could not prescribe to th members on reinstatement of workers.
"Where dismissals occurred these had been undertaken by companies as a last resort to protect their business operations"
Dr Fanaroff alleged that many employers had taken a "hardline" position with workers and some had already been dismissed In some instances, employers were compelling workers to sign new conditions of employment

He appealed to Serfsa to re-
open negotations over the union's revised 16 pecent wage demand and conditions of employment. He expected the parthes to meet today

About 4500 members of the Metal and Electrical Workers' Union of South Africa (Mewusa) contmued with a $21 / 2$-week pay strike yesterday, general-secretary Zithulele Cindı sad

The union would also meet Seifsa today to discuss a revised 12 percent wage demand, he sald
Mr Cindı said the Mewusa strike was legal, makung it difficult for employers to thwart the action over wages, shortened overtıme and job grading
Mr Cindi sald his union had modified its wage demands to be consistent with agreements in other industries w,
"It's pointless trying to bang our heads at 20 percent, given the state of the economy"

Bid to settle metcictal dispute

By Thabo Leshllo Labour Reporter

The Steel and Engineering Industries Federation of SA (Selfsa) yesterday invited unions in the metal industry to meet under the auspices of the industrial counch in a bid to settle the dispute over pay and conditions of employment

The move comes after Seifsa called off further negotiations during the four-week-old strike which cost employers R880 million in lost production and workers R110 million in wages

Most of the strikers returned to work on Monday after the strike by National Unton of Metalworkers of SA (Numsa) members was found to be unlawful by the Pretoria Supreme Court.

Numsa natıonal secre-
the union would consider the invitation, and that the Metal and Electrical Workers' Union of SA (Mewusa) had agreed to attend

About 4500 Mewusa workers are still out on a legal strıke over pay, shortened overtıme and job grading! The strike is now $21 / 2$ weeks old

Numsa and Mewusa have dropped their wage increase demands of 20 and 25 percent respectively, to 12 and 16 percent (189)
Seifsa's final wage offer was 8,6 percent Annual wage negotiations between the parties began in March under the auspices of the Natıonal Industrial Council for the iron, steel, englneering and metallurgical industries

The unions deciared a Numsa members started striking on July 1 at cer tain companies while the rest - estimated by Selfsa at between 60000 and 80000 - yoned the action on August 3 to comcide with the ANC alliance's two-day strike

- About 200 memuers of the Cosatu-affiliated Construction and Allied Workers' Union in Vereeniging have been on strike for two weeks demanding a R1,20-anhour merease.
- The Congress of SA Trade Unions has welcomed the decision by the Department of Education and Training to recognise the SA Democratic Teachers' Union, saying the DET had accepted that teachers also had raghts as workers.

MOTSAPI: What is Numsa's programme of action now that the strike has been declared illegal?
Mayekso: The posituon now is that we have instructed our members to return to work. Sofar we have not heard of those who have not returned to work except the 1500 workers who have been dismissed
It may happen that there are still others who are not yet back but are in the process of going back. It may happen that thereare those whofeel we should contunue with the fight and the leadership of the union is prepaning itself for problems if the need arises
Some people feel we should contunue pressurising our employers.
Numsa is getting up-to-date reports from our regions about what is happening
Motsapi: What did Numsa do regarding the retum to work? Did it order workers to summarily return to work on Monday? Mayekiso What we sard was that we are recommending to our regions that the strike be called off and workers should return to work by Monday That recommendation was supposed to have been ratufied by the structures on the ground and therefore later we made a direct call to the workers after we had consulted with the regions

The strike committee met and explored the strke as a whole and the Supreme Court judgment.

## Motsapi: In other words Numsa did get a mandate to order the striking workers to retum to work?

Mayekiso: Yes. In many regions our members responded quickly to our recommendations, while other areas are stll discussing the issue Motsapl: How many people have been dismissed during the strike?
Mayekso: The last record Numsa had was that the figure stoodat 1500 This was countrywide Id o not have the latest figures with mebut I will be able to get them

4
Motsapl: Numsa held talks with Selfsa last week when its members occupled their offlces in Anderson Street. It was sald that Numsa recommended that workers should retum to work In an orderly manner. Could you elaborate on thls?
Mayekiso. Well, I was not at the meetung and I would not want to comment on that. But yes, there were proposals that were made. One of those is that the dismissed workers should be reengaged.
They must be allowed back to work. Motsapi: What will happen if the dismissed workers are not re-instated. Mayekiso: That will cause Numsa to contunue with the fight. I also want to clanfy that recom-


Moses Mayeklso...Numsa's general secretary
mending that the dismssed workers should be reinstated is not an act of giving in to the eight percent offered by employers It is a tactical move because of the judgment.

We are still going tonegotate because we had proposed that the wage talks should be resumed.

The talks will lead to other battles because Numsa feels that Senfsa has declared war on the union and our members

We are not going to take that lying down. Motsapl: The strike was legal but why did the employers dismlss your 1500 members?
Mayekiso You see, in this country even if the strike is legal that does not mean that a lunatic cannot dismiss people. That will depend on you challenging the dismissals
That is the problem with the laws of thiscountry. Motsapl: Where is Numsa heading in the light of these recent developments?
Mayekiso We are reopening the wage negotatons. We however believe that Seifsa is insen-
situve They never considered the escalatung cost of living, the inflation rate and so on.
The inflation rate is at 17 percent and our 16 percent wage increase demand was even lower. We stlll believe that our approach was reasonable So, we have to contune fightung and even use other methods to try and persuade Selfsa to meet our demands
Motsapl: What are the Implications of last week's Supreme Court Judgment and what impact does it have on Numsa? Mayekiso. We were not surprised that the judgment was against us because we beheve that the laws of this country are not shaped for the layman on the ground.

They do not benefit the workers because they are prepared by the same people whom the workers are fighung. Our strength depends more on the mass action inside the factones

But it is interesting to note that the judge and the law was msensituve about the plight the workers are facing financially

## Seifsa invites 189 Numsato "talks'

TRADE unions in dispute over metal industry pay talks have been urged to attend a joint national industry council meeting, Selfsa executive drector Brian Angus sard yesterday. ( He was commenting on Selfsa'siesponse to attempts by the National Union of Metalworkers of SA (Numsa) to reopen deadlocked negothations which sparked a recentlyended four-week strike
Seifsa's proposal for a "meettirg discuss the current dispute" was communcated to Numsa and the Metal and Electrical Workers Union of SA (Mewusa) yesterday

Numsa national secretary for cot lective bargaining Les Kettledas said the union still had to study the Seifsa proposal The umion had indicated to Selfsa that dismissals resulting from the strike would have a serious im pact on the industry's stability
Angus said the latest proposal did not imply a resumption of negotiations with Numsa "It would involve all trade union parties meeting under the auspices of the industrial council, rather than separate meetings."
Numsa recommended a return-to work on Monday, wrthout acceding to Seifsa's $8,6 \%$ pay offer Numsa is de manding a $16 \%$ increase, a moratorium on retrenchments and moratoriworkers' rights - Sapa

## NEWS Union claims 50 companies locked out or dis



MORE than 3000 members of the $\mathrm{Na}-$ tonal Union of Metalworkers of Soul Afnca (Numsa) have been dismissed from their jobs in an apparent backlash to the monthlong strike called off a! the weekend
Hundreds of Numsa members were locked out of factories and other places of employment when they reported for work on Monday
Mr Hendrk van der Heever, media spokesman for the Steel and Engineenng Industries' Federation of South Africa (Serfsa), yesterday sard he had no knowedge of the dismissals
However, Mr Bran Angus, director of Seifsa said "Where there have been dismissals, these were undertaken by com-
panes as a last resort to protect their business operations "
The Metal and Electrical Workers Union of South Africa has decided to continue with its legal strike action pending the outcome of its meeting with Serfs today.

## Engineering sectors

Numsa national organiser Mr Vela Mako said the union received reports that 50 companies in the metal and engreenng sectors where involved in either dismissing or locking out their members from the workplace
He said "Our information is that 1 500 Numsa members were dismissed before the strike was called off at the
weekend "Of those about 600 were fired from Boart Hard Metals factory on the East Rand
"Another 1500 workers were dismissed when they reported for work on Monday "Other reports ind 1cate that several companies have locked our members out of their companties for indefinite periods," Mako sad
Numsa would release full details of the dismissals and the companies involved today
Mr Les Kettledas, national secretary for collective bargaining, said Numsa regions were fighting the dismissal of their members Mr Moses Mayekiso, general secretary of Numsa, on Monday warned of further confrontation with the employers if their dismissed members were not reinstated

## Quality remains the key to taking STime [aventor (4) (181)  <br> SEVERAL Western

 Cape companies have been strenuously adapting and improving their quality control systems so they can obtan the SABS/ISO 9002 listing to enable them to compete more effectively on local and international marketsOne of the latest is At-lantis-based Eversteel, the only company of its kind to secure the South African Bureau of Standards stamp of approval
The company repairs and tests liquid petroleum gas (LPG) and other gas cylinders
Its owner, Willy Everett, sard working towards the listing was a demanding exercise, requiring an ongoing effort from management and staff, but it was already paying dividends
"Turnover has doubled, as our production has become more efficient.
"The listing is also a valuable marketıng tool - obviously companies prefer supphers who guarantee them a commitment to quality management and excellent service "

Eversteel has been oper ating for 22 years, and all the major gas companies such as Engen, Easigas Trek, Afrox and BP are among its customers
It recently secured a big contract to repaint some 180000 Mobil LPG cylinders with the new Engen colours and logos

The first paint company in the Western Cape to qualify for the SABS/IS0 9002 histing is Plascon Paints
Paul Kretzel, managing dırector of Plascon (Cape), based in Epping, sald the Insting guaranteed quality management and control throughout the production and delivery processes Reassessment would be on going
"The award will make it possible for Plascon to compete internationally because it works off inter-


AWAKD . . at the presentation of the SABS/ISO 9002 certificate to Atlantis-based Eversteel are, from left, ELias Basson, Eversteel production manager, John Parmee, director of the mechanical engineering department of the South African Bureau of Standards; and Whlly Everett, Eversteel managing director
nationally recognised criteria," he said
Many of Plascon's clents were now trading in international markets and it had been from them as much as anyone that pressure to meet stringent worid stan dards had come
Mr Kretzel added this specially applied to avoiding the use of any materials or products which in Europe or the USA were now regarded as unacceptable
"Everyone has to under. stand they carry the responsiblities for their particular work - and they must report back at once if standards are not being met
"This improves their job satisfaction and status and glves them a clearer idea of the vital part they play in the production process," said Mr Kretzel
Nederburg of Paarl has
also feceived the listing for its quality assurance and management system

This involves a fully documented job description for every person and process which not only ensures that specified standards are adhered to but makes sure that excellent training manuals for every aspect of the operation are always avail. able
This thoroughness is maintained, as the SABS continues to monitor performance

The SABS grading has little influence on the wines produced at Nederburg as this remains in the hands of the winemaker
"However, all the backup systems enhance our productivity and in the end the product has benefitted," said managing director Ernst le Roux

## NEWS Union drôps wage demands to 12 percent $10 C$



This was sadd yesterday by Mr Tommy Oluphant, general-secretary of Mewusa, who added the union was "expecting to make substantial "expecting to make substantial today with the employers in the metal industry

Mewusa intially called for an urgent meetung between itself and the Steel Engineering Industries Federation of South Africa (Selfsa) to discuss the umpasse in the metal industry
he four-week-old strike by more than 15000 members of the Metal and Electrical Workers Union of South Africa (Mewusa) could be alled off todaỳ. :

Selfsa, however, invited all parties in the metal indusitry to the talks that are aimed at resolving the dispute
The National Union of Metalworkers of South Africa (Numsa) and the other unions in the metal industry will attend the meetung which starts at 1030 am at the Protea Gardens Hotel in Johannesburg

Mewusàmembers went on anunoffictal strke over wages on August 3 FThe strke became legal on August 24, according to Mr Zthulele Cind, education officer of Mewusa.
Mewusa demanded a 20 percent wage increase while Seffsa offered 8,06 percent The union has dropped its demand to 12 percent

## Metal industry meeting fails

SHARON SOROUR $(189)$
Labour Reporter AMT 10
9 92 A SPECIAL meeting of the National Industrial Council for the metal industry has failed to resolve the sector's three-month dispute.
According to the employer body Seifsa (Steel and Engineering Industries Federation of SA), the meeting was attended by all the negotiating parties.
The largest union present, the Na tional Union of Metalworkers of SA (Numsa) reduced its wage demand from 16 to 12 percent while the Mineworkers Union, Iron and Steel, and the Confederation of Metal and Building Union reiterated its previous demand for an increase of 8,6 percent on actual wages or a minimum of 10 percent on scheduled wages, whichever is the greater.
Seifsa sard employers put forward "certain tentative proposals" as a possible settlement package.
This included an undertaking to recommend Seifsa members to increase the final employer offer of 8,6 percent by 0,5 percent on condition all the unions undertook to recommend acceptance of the offer to their constituencies.
"But none of the trade unions was prepared to support the proposal and employers accordingly withdrew it," Seifsa said.

- The dispute led to a 24 -day strike by tens of thousands of metal industry workers.
domestic product (GDP) by about R20bn a year and could create up to 130000 new job opportunities, Gen$\min$ minerals economies manager Francois Prins said yesterday.
Speaking at a construction indus. try seminar at Blifse in Midrand yesterday, he sald major mineral projects under consideration requiring an investment of R9bn over the next five to seven years could generate R3bn revenue a year and create between 30000 and 50000 new job opportunities in the economy.
The projects included the R1,8bn Moab Vaal Reefs gold mine extension with planned production around 1997, the R2,5bn Sun Project gold mine -

189 EDWARD WEBT ( 10 KX the plans for which were recently shelved until the gold price and the political situation improved, the R 000 m Namaqua Sands heaved, minerals project and the Rs,9bn Phlogopite project at Phalaborwa which could come on stream in 1997.
Three major metal beneficiation projects, which would require a capital investment of R12bn over five to seven years, could earn around $\boldsymbol{s}$ R4,5bn a year in forelgn exchange and create between 30000 exd 80 ge new job opportunities, he said.
These projects were the R5,7bn Alusaf II aluminium smelter and the R3bn Columbus stainless steel project, expected to get the go-ahead this
year There was also the possibility of a R3bn development of a new export orientated steel mill using Iscor's Corex technology Bill Bing 7
If one considered projects associated with refinery expansions and developments for petrochemical production another R12bn in capital expenditure was involved with associated spin-offs for the economy
SA had to compete internationally by selectively developing its natural reources which had competitive advantages Prins pointed out that stmultaneous investment was needed to educate SA's workforce to achieve higher returns to reach a stage where SA could produce selected manufactured goods.

## Numsima no

to new offer DIRK HARTFORD
NUMSA has rejected a $9,1 \%$ wage offer linked to a proposed measure protecting employers from compulsory company-level bargainmg $\Rightarrow$ This is the latest impasse in reaching a settlement to the four-month dispute between Numsa and the mat-
al mavistry (184) (6P)
However, Sensa saram statement untons affilhated to the Confederation of Metal and Building Union, the Mineworkers' Union and the Yster, Staal en Verwante Nywerhede Unie had accepted the revised employer offer of $9,1,14$
The Metal and Electricat Workers Union of SA and the Steel, Engineering and Alled Workers Union of SA agreed to recommend acceptance of the offer to their members.

Numsa tabled a lowered demand of $9,5 \%$ or 60 c on scheduled rates, depending which was higher. - Sapa


## - Numsa's appeal to fight dismissals

##  <br> THE National Union of Metalworkers of

 South Afnca has appealed to workers employed by companes which have lanks with Cobra Watertech not to handle its products because it fired 800 employees last monthIn a statement to Sowetan Numsa

- clamed the affected workers were unfarly
dismissed while negotiatung for better
wages with the company on August 21
"We appeal to workers . not to handle
Cobra Watertech products or to deliver raw material to Cobra. By refusing they can put pressure on their management not to place orders with that company," the statement sald

The managing director of Cobra Watertech, Mr Tobbie Boynton-Lee, confirmed the dismussals He satd this was as a result of Numsa's intention not to settle durng July when wage negotations were in process

Boynton-Lee sadd"We still belheve that
ur offer was far better than the one given by Serfsa However, there was a second agenda from the unuon's side
"They wanted to declare a dispute with my company so they could take us to the Industrial Court. The reason for this was that they wanted to link the strike to the national strike planned for August 3 and 4 by Cosatu
"We took them to court for unfar bargating and this entitled us to a lock-out
"When they balloted for the strike action we used our nghts to lock them out
"My company went to great lengths to make the union aware that it was playing with people's jobs by trying to hink the strike with the national general strike
"However, it was a case of individuals who played a poltical game for therr own needs I must say that we stull want our workers back,"Boynton-Lee sald
Management told the union it was prepared to re-employ some workers on "a selectuve basis" but insisted they should reapply for new posts within the company

## Unresolved

issues (189)
A METAL industry wage settlement hinged on the Natal employers' request for lower increases and unon demands that dismissed strikers be remstated, Steel and Engineenng Industries Federation of South Africa executuve director, Mr Brian Angus, sad on Fnday
A. committee met Friday to finalise tems which are preventing national negotations, started in March
Two issues are unfe solved The Natal assoclation wants a lower (7,3 percent) increase on actual wages-Serfsa offered 9,1 percent, and new entrants to the industry be employable at 20 percent lower than scheduled rates -Sapa

## Increase in strikes despite recession <br> 

sTRIKE activity in South Africa is escalating - in the teeth of the worst economic slump in four decades
Figures released by the Department of Manpower and Andrew Levy and Associates show worker multancy has not been dampened by the downturn. According to the Levy statistics, more than three million man-days were lost in the first nine months of the year, compared with two million for the same penod last year
Significantly, wages were still the man strike trigger, causing 76 percent of strikes, as against 62,7 percent over the equivalent period last year Levels of pay settlements this year have been among the lowest in recent years, averaging 12 percent.
According to the consultancy, the dramatic increase was mainly due to turbulence in the metal industries, hit by the biggest strike in five years. The dispute between the National Union of Metalworkers (Nunfa) and the Steel and Engmeering Federation of South Africa accounted for 43 percent of strike action.
Second in line was another Numsa sector, auto assembly, which accounted for 21 percent of all strikes Action included a one-week industry-wide strike and the monthlong stoppage at Toyota's Durban plant.
-This year also saw the most protracted strike ever in the public service, with the hospital strike keeping 7000 workers out of their jobs for four months and costing 247000 man-days.
The Manpower Department's figures also showed that workers lost a

total of R18,5-milhon in wages during the first five months of this year This figure would probably be higher if the public sector were included
The department's strike statistics exclude sectors not covered by the Labour Relations Act Public service strikes such as disputes in the hospitals and the South African Broadcasting Corporation are not taken into account.
Poltical stayaways, which have cost the economy milions of mandays this year, are also not included in these figures.
Numsa also features prominently in the department's strike figures, having been responsible for 61 percent of man-days lost and about 11 percent of the strikes Leading the pack in the strike tally is the South African Commercial, Catering and Allied Workers' Union.
Grievances and discıplinary ${ }^{25}$ issues also feature prominently, accounting for some 20 percent of strikes Demands relating to union recognition and bargaining levels were responsible for some 2,5 percent of strikes. Surpnsingly, only 0,3 percent of strikes related to retrenchment, at a time when job cutbacks are costing many jobs and unions are pushing for a retrenchments moratoring in the different sectors.


Nursing blues ... The hospital strike accounted for a large part of the man-days lost

Photo: KEVIN CARTER

## Numsa strike lost nearly R1bn <br> PRODUCTION losses during the four-

 week strike action in August by nearly 80000 members of the National Union of Metalworkers of SA (Numsa) amounted to nearly R1bn, the Steel Industries Federation of SA (Seifsa) sald 8110192Its latest Seifsa News publication said although no complete shutdowns had been reported, it was estimated the industry had lost one fifth of its production capacity over the four weeks This amounted to production losses of R 880 m
Seifsa clamed Numsa's orchestratton of the strike action had been unwise considering the industry was in a recession
The industry was sheddung between 2500 and 3000 jobs a month, business closures were on the increase and investor confidence was at its lowest. Union members lost R110m in wages during the strike At least 1500 workers had been dismissed during the strike and it was expected many more would be laid off as a result
$(189)$ EDWARD WEST (
of lost business caused by the strike Some companies had managed to mantain and even improve production during the strike, with fewer workers Indications were that management would review productivity standards with the possibility that manning levels would change
The successful court interdict aganst the Numsa strike had established some important collective barganning princlples, Serfsa sard 10 AN 8110122
Selfsa and its employer organisations were able to institute legal proceedings and seek court interdicts aganst trade unions on behalf of therr members.
Employer organisations also had the right to know the outcome of the unnon strike ballot Serfsa said this meant the "principles of endustrial democracy" had been entrenched by the court

Anglo angst 189

- MEMBERS of the National Unimrof Metalworker
of South Attu (Numsa) marched on the headquarters of Anglo American and the Steel and Engineering Industries Federation of South Africa on Thursday to protest against the dismissal of striking workers at Boart International, an Anglo subsidiary.

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## Cosatu and Angio talk

 DJRK HARTHORD HIGH-POWERED Anglo American and Cosatu delegations met on Monday to discuss Cosatu's September decision to target Anglo for worker action as a "unionbashing" company. 21/10/42Cosatu's decision arose from mass dismissals during the August general strike and Numsa's monthlong strike in the metal industry.'

The meeting addressed wide-ranging issues, includung the political situation, the economic effects of mass action and strikes, the need to curb violence, the ILO recommendations for SA labour legislation and latest inifiatives around the national economic forum.

Cosatu concern at unilateral economic restructuring and retrenchments was also addressed 189
Cosatu beheves the dismissals need to the addressed as a "prerequisite forprogress on the broader socio-economic and political fronts
in But Anglo would like dismissals in the metal and mining industry to be dealt with separately by the parties concerned.

## Thousands lajd off in metal, motor industries <br> THOUSANDS of workers have been retrenched in the metal and motor <br> DIRK HARTFORD <br> Accordilig to-fumsa's Benon

assembly sectors since the national strike in August.
Sameor, which was working shorttime almost continuously before the strike, has retrenched at least 650 workers sunce the moratorium on retrenchments ended with last year's agreement
Samcor spokesman Ruben Els said the 4500 remaining wage and salaried employees were now working fulltime.
Other motor assembly employers

- including Nissan and MercedesBenz - are understood to be considering retrenchments. They would not comment yesterday

In the metal industry, Seifsa sand its members retrenched 3367 workers in September - the first month after the strike. During the strike 2417 workers were land off 'A mini-survey of Numsa local offices showed that while many com-- panres had retrenched workers, the numbers had been small.
branch, 10 companies in the area had retrenched a- few more than 100 workers (1G2) (\&on)
In Numsa's central Witwatersrand region, three out of Sux branches reported about 450 workers retrenched sunce the strike.
Numsa organusers say the main reasons given for the retrenchments were lost market share as a result of the strike, order books drooping due to the economic downturn, worker action harming business and positions generally becoming redundant.

## ＇Break up the（⿶凵⿻丷木大亍） <br> Angloempire wlimaipdil－1211192

THE Anglo－Ámerican Corporation is too strong and needs to be split up，says Berme Fanaroff，the national organising secretary of the National Union of Metal Workers of South Africa（Numsa）
＂There is no particular benefit in having large conglomerates in industry，＂Fanaroff says in a frank intervew given to the South African Labour Bulletm．

The Congress of South African Trade Unıons has already adopted the unbundlung of Anglo as a national campatgn and Numsa will work to have it adopted as alliance policy
＂We hope Cosatu will motivate to the African National Congress that it is an absolute prionty to take Anglo apart，＂adds the unionist

Numsa is taking a hard line because the union accuses Angio－American of leading the Steel and Engineering Industries Federation of South Africa＇s fight aganst the recent strike in the metal industry
＂Anglo American mituated and drove the strate－ gy of crushing our strike by mass dismissals，＂says Fanaroff He ponts out that Anglo is also a leading member of negotiations in the National Economic Forum and Saccola and could block decisions it did not like because of its size
Anticipating the backlash，Fanaroff is careful to note that Numsa is not calling for nationalisation He also says that the campargn＂need not scare off investment＂
An Anglo representative this week sald＂Anglo American Corporation has had a number of con－ structive encounters with Cosatu in recent weeks and we don＇t believe that these remarks will preju－ dice our ongoing relations with Cosatu＂

## Assurance <br> on research <br> 189 jono waters GOVERNMENT <br> finance, on a collaboratwe basis, research projects that will make SA's mineral industry more competitive internationally, says Mineral and Energy Affars Mimster George Bartlett. B1 OAM <br> In the keynote address at the Survival Strategies for the Metallurgical Industry colloquium at Mintek yesterday, he sald the private sector should indentify new research projects, and the direction that technology development should follow, as itwas closer to the marketplace $13 \mid 11192$ <br> Bartlett said the spare capacity on Eskom's grd, in the transport network, and in SA's metallurgical industries meant the country was "on the threshold of a new era of industralisation"

## Employers get ultimatum

## By Alinah Dube

Factories in Rosslyn have until Friday to meet the demands:
THE ROSSLYN Industralists Association hads $180(1)$ So wetar $24 / 11192$
until Friday to meet the demands of workers employed at local factortes north of Pretoria or face intensified action, workers warned yesterday
Several workers marched on three local com panes where employees were allegedly dismissed for taking part in strikes and mass action programmes
The march was montored by a Unted Na toons delegation

The workers, all members the National Union of Metalworkers of South Afnca, other unions affiliated to the Congress of South Afncan Trade Unions and the African National Congress tropartite allance, marched from factory to factory to present memoranda
Yesterday's protest was amed at the August Laepple car parts manufacturng company, the mdusirial assoctation and Wubbling-Apache Engineering

Metal industry union
rethink over agreement
signed the agreement without a been established that the namandate from its regions, he
sadd deal," the source said Mr Khoza said members
would now be evaluating the Would now be evaluating the
implications of the agreement
on the "fundamental rights of workers".


 al of the union in the main agreement," Mr Khoza sald. According to an informed of the agreement. reforta to members to decide whether the union will withdraw from the
agreement or not This is a poagreement or not This is a po-
litical victory for workers as the signing took away rights "There are major problems
with the agreement and it has




Italy and the US picked up as did-Gontract
work work

Sales were $12 \%$ better at £51,8m but the surplus was only $1,5 \%$ up to $£ 6,7 \mathrm{~m}$

Pandrol is expanding in France - acquiring two companies with combined revenues of $£ 4,2 \mathrm{~m}$ - and the UK in a joint venture with another French group

Coal mining equipment saw a $61 \% \mathrm{~mm}$ provement at the UK arm, Anderson, previously blighted by the run down of British Coal, offset at National Mine Service in


North America Overall turnover was fractionally down and earnings flat

Quarryıng suffered a slight downturn because of aggressive competitive prices but by cutting costs Hargreaves managed to raise profits by $12,5 \%$ at $£ 1,8 \mathrm{~m}$

Creditable as all this is, Charter's investment standing continues to shadow Johnson Matthey With the holding valued at more than $57 \%$ of Charter's market capitalisation, the shares moved up to therr 12 -month high of 555 p in London - echoing a JM advance

A historic yield of $5,2 \%$ and $p e$ of 13 compares with $2,7 \%$ and 20 for JM Stripped of JM, at current prices and on a maintained dividend which could be 1,5 times covered, Charter would yield $9 \%$ and stand on a multiple of 7,5 - before any assumptions about what the liberated cash would earn

## Workers stage march

By Alinain bube
Demo by Numsa members monitored by EC observers:
spoort The plants involved in the stoppage are in Uitenhage, Pretoria, Maritzburg, Cape Town and Krugersdorp Workers are demanding an increase of R2 an hour, the election of full-tume shop stewards and a moratorum on retrenchment or severance pay of one month forevery year of service The company's offer stands at 70 cents In a memorandum presented to management yesterday, Numsa demanded the immedrate reopening of meaningful negotations, failing which a campaign would be launched for the boycott of the prod-
ucts manufactured by Bosal
After accepting the memorandum plant drector Mr FJ Lubbe sadd although they were not agreeing to worker demands, he noted the fact that "meaningful negotations will have to be entered into" Lubbe said the increase being offered by his company remaned higher than those agreed to by the union and other competitors
Mr Albert Wocke, Numsa's organiser in Brits, appealed to management to resolve the dispute He sard it was insensitive to underpay people and suggest retrenchments

 steel and metallurgical industry-affectung some 800 major companies - is illegal, the Pretona Supreme Court has
ruled .
"satisfied Justice Myburgh said on Tuesday that he was ureguld it had been proved that a number of material the Nationies occurred during the strike ballot'" called by

He alsofoundcertain Metalworkers of South Afnca.
Act were contraventain provisions of the Labour Relations
The judgment followed the ballot held in May
Engineening Industries Fed an application by the Steel and affiliated employer organisation of South Africa and 16 interdict aganst Numsa to prevent obtain an interim continung the strike.
The strike, considered the biggest industral action since the 1987 mineworkers' dispute, began on August 3 after a strike ballot was called when negotiations on wages, working conditions and a moratonum on retrenchments
reached deadlock
The employers had subsequently considered the union's revised demand for a 16 percent wage increase, found it unacceptable and urged Numsa to accept therr final offer of 8,6 percent
The judge granted a temporary interdict prohibitung Numsa and members to contunue with the strake, pending the finalisation of the application.
Argument by Mr JJ Gauntlett, SC, actung for Seifsa, that a final order be granted by the court was opposed by Mr M Wallis, SC, for Numsa.
The judge found that as Serfsa initrally launched the application asking for interim relief, and in view of the fact that Numsa compiled its court papers to contend with such an order, he could not grant a final interdct.
Numsa was ordered to file further papers on October 6 and Seifsa to reply by October 27
The judge accepted argument by Gauntlett that partucipation in the ballot by non-Numsa members had caused more votes to be passed than the number of members
entuled to vote vote
He also sard "unfortunately Numsa is unable to give an law for a union to members' although it was required by He found proma keep a register of such members had alsooccurred - there wasne that furtherimregulanties ballots, in a number of cases ballots were noverunused ballot boxes were not properly sealed were not secret and The union puts
about 100000 while Serfsa estum workers out on strike at involved.
Numsa
union would report back to members and evaluate the strike at a meetung to be held today

## Numsa fears widespread sacking

By Thabo Leshil Labour Reporte

The National Union of Metal－ workers of SA（Numsa）has ex－ pressed fears of widespread dis－ missals after Tuesday＇s interim ruling by the Pretoria Supreme Court declaring the strike in the iron，steel and metallurigical industries llegal

The apphcation was brought by the Steel and Engineering Inudstries Federation of SA （Seifsa）Mr Justice Myburgh sard he was＂satisfied it had been proved that a number of material irregularities occurred during the strike ballot＂．偘：

Numsa spokesman Dr Bernie Fanaroff yesterday said man－ agement would＂use the ruling as an excuse to dismiss workers at will＂．According to Numsa，
up to 1500 members have al 2 ready been dismissed since the strike began on August 3
$\therefore$ However，Selisa spokesman －Hendrik van der Heever sard ＂employers couid not summarily fire workers The court decision －still had to be communicated to －Seifsa members to inform the strikers of the order．Selfsa，he said ${ }_{2}$ had been inundated with calls from companies seeking guidelines on what options they cocould take in view of the ruling基教 Dr Fanaroff clamed that the ruling had tipped the scales of collective parganing in favour of employers，thereby endan－ gering the process Numsa，he said，would meet today to eval－ ＂uate the strike and report back to the strikers．Selfsa has al－ ready informed the union that
further negotiations would serve no good
Dr Fanaroff sald Numsa would ask the Congress of SA Trade Unions，of which it is an affilate，to embark on a cam－ paign to have the Labour Rela－ thons Act changed because it af－ forded workers no protection ＂The court ruling effectively means that workers cannot even go out on a legal strike，＂ he sald
Seifsa executive director Brian Angus charged that Numsa had falled its members by misleading them into an＂un－ democratic and illegal strike＂
He estımated that workers had already lost R90 million in wages for the duration of the strike，which has caused more than R600 million in lost pro－ duction

## Austrian tipped to head UN observers＂

## Star Bureau

NEW YORK－A senior Aus－ trian official in the United Na － tions bureaucracy is expected to be named to head the observ－ er operation in South Africa

Diplomatic sources sard that Ferdinand Mayrhofer－Grunbu－ hel had been recommended for the post as special representa－

Boutros Boutros－Ghali．

A former director of the of－ fice of Security Councl affars in New York，he was transfer－ red to Geneva as deputy head of the office of disaster relief co－ ordinator M＇hamed Essaafı．

Under pressure from African and other UN members， Mr Boutros－Ghali is satd to be will－
officers in the Secretariat than he had planned He is sald to have been influenced also by the intention of the EC，the OAU and the Commonwealth to name senior representatives．

The 50 UN observers will serve in 11 districts to help en－ sure implementation of the Na － tional Peace Accord

## Numsa strike called off

JOHANNESBURG - The biggest strike in the country's engineering industry was called off yesterday after 24 days, National Union of Metalworkers of South Africa official Dr Berne Fanaroff said.
Up to 100000 workers on strike at more than 700 plants were advised to report for work on Monday
The decision was taken at a Numsa national strike committee meeting here and followed a Supreme Court interdict ordering a return to work
The committee said the decision, which had been taken because of the threat of mass dismissals, would be discussed by members in meetings tomorrow and over the weekend
The union has confirmed widespread rank-andfile ressistance to calling off the strike
The Steel and Engineering Industries Federation of South Africa, representing employers, has been told of the recommendation to return to work.
Selfsa was asked to ensure that there would be no more dismissals and that all dismissed workers would be remstated
According to Numsa estımates, about 1500 members were fired and about 200 companies had sent Numsa ultımatums threatening dismissal yesterday

However the return to work did not mean that workers had accepted Selfsa's final offer of an $8,6 \%$ increase A union spokesman sard Numsa had suggested pay talks be reopened
The strike cost the industry R44 million danly, at a final loss of at least R836m, according to Seifsa estımates Strikers forferted at least R90m in earnings
The strike committee said it believed the order of the Supreme Court was legally and politically incorrect, setting labour relations in South Africa back many years
The strike, which followed about five months of national industrial negotiations, has been judged as the largest in the country's manufacturing industry - Sapa



ORe than 100000 workers in the industry were on strike over the past four weeks
Over 40000 were on the streets of Johannesburg last week.
There were dally marches in Cape Town, Brts, Benoni and Wadeville, yet therc was hardly a word in the Press
Today we set the record straght and give a detaled review of the strike, its issues, struggles and stones
Numsa went on strike on August 3 after five months of negotiations with the employers through their organsation, Serfsa Numsa demanded a "living wage" increase of R2 per hour, protection aganst retrenchment (through a moratorium) and protection of worker's nghts (especially the nght to strike without feanng dismissal)

## Strike without dismissal

How nght were workers in the last demand the right to strike without dismissal Since their stnke began thousands of workers have been dismissed Enemy number one for Numsamembers is Anglo Amencan The company, which clams to lead the way when it comes to democracy, in fact attacks one of society's basic democratic nghts - the nght of workers to withdraw their labour
Already, Boart Hardmetals (an Anglo company in Springs) has dismissed 600 workers Anglo is now threatening other dismissals, including the thousands of workers at Scaw Metals in Wadeville

As this trend $1 s$ being followed by hundreds of Selfsa companies, Anglo American seems to have persuaded the employer organisation to smash the strike through dismissals

## Peaceful picketers

But dismussing workers is not the employer's only tactuc When they fani by themselves, they just call in the police. On the thrd day of the strike the police fired teargas at workers in Germiston who were marching peacefully When the police were challenged by unton officials, they jumped intheir cars and ran away They have arrested peaceful picketers in Nigel, Springs and Benont

And then there are the courts Ever since the strike began the employers have been trying by one means or the other to find technical reasons why the strike should not be declared legal Now they have succeeded, not in declaring the strike illegal, butiminterdicting Numsa from calling or partucipating in the strike.
Employers say Numsa must prove that more than half of its members voted to go on strike These are the very same people who were happy to put Labour Party members into Parlament, when it only had a 20 percent vote Meanwhite,

More than 100000 workers in the metal industry have been on strike throughout the country. Numsa, the biggest trade union in the metal industry and perhaps, in the country, in this article gives us an insight into the strike:


Workers on the march.
many employers refuse to allow voting on the company premises In some companies, umon officials were thrown out when they tred take ballot papers to therr members
Workers from different political organisatuons are on strike together United by their common need for decent wages and secure working conditions, workers who belong to organsations which have often been seen as enemues, are striking and marching side by side At the huge Numsa march in Johannesburg last week, Numsa general secretary Moses Mayekiso saluted this display of unty and confirmed that "workers must leave therr ideologies at home"
And what about the employers? In every part of the Transvaal and Natai you hear the same story - the employers go strarght to Inkatha to supply strike breaking workers These are the very same employers who jump in front of the TV cameras to sign the National

Peace Accord The next moment they are dong therr very best to divide workers and to buld hatred between organisations
Who is really bulding peace and unty The employers or the workers?
So, where does the strike go now Numsa has tred all means to negotate senously It has reduced its onginal demand first to R 1 , and then to 16 percent ( 76 cents for the lowest pard)
The response of the employers? No change from their offer of 8,6 percent ( 38 cents for the lowest pad)
This offer comes at a time when the cost of living is going up by nearly 16 percent a year, and food prices are going up by a record 29 percent So their wage offer is in practice a wage cut.
Now Seifsa has sard they are not even prepared to negotate any longer Instead, they are relying on the courts and therr dismissals to starve Numsa strikers into submission.

## Judge declares engineering strike unlawful <br> A three-week strike in granted by Mr Justice

the engineering industry was yesterday deciared unlawful by a Pretoria Supreme Court Judge, Steel and Engineering Industries Federation of SA (Serfsa) executive director Brian Angus confirmed
The interım interdict against the National Union of Metalworkers of SA (Numsa) was

Myburgh
"The strike has been declared unlawful for the moment A date will be set for a full hearing "

Yesterday's application by Selfsa was the second attempt to stop Numsa from continuing its countrywide strike, which began on August 3

The employer federa-
tion sought to have the strike ballot declared invalid and the strike ille-
gal (S2) 189
Its first application, on August 7, was thwarted by a judgment which ruled Seifsa did not have the locus standi to represent its affiliated assoclations

This was overturned after an appeal to the

Transvaal Division of the Supreme Court last Friday
Seifsa has not indicated whether a favourable ruling would be followed by mass dismissals of striking Numsa members in the metal and engineering mdustries
The union, which opposed the application, could not be reached for comment. - Sapa.

## Engineering strike ${ }^{c \operatorname{cran}}$ illegal, court rules

JOHANNESBURG - A three-week strike in the engineering industry was declared illegal yesterday, setting the stage for strike-breaking mass dismissals, National Union of Metalworkers of South Africa (Numsa) spokesman Dr Bernie Fanaroff said An interım order interdicting the biggest industrial strike in recent years was granted by a Pretoria Supreme Court judge
The Steel and Engineering Industries Federation of South Africa (Seifsa), which brought the application, had also ruled out any further negotiations, said Dr Fanaroff
"Seifsa said it had requested companies to end the strike as they saw fit, in effect, meaning mass dismissals," he said
Seifsa earlier confirmed the ruling in its favour
The union estımates that as many as 100000 members had joined the strike since it began on August 3 , affecting over 700 companies and costing the metal and engineering industries R44 million in lost production every day - Sapa

Acourt application to have the biggest industrial strike since the 1987 mineworkers' dsspute declared unlawful will be heard in Pretoria today
If successful, strike-hit companies affinated to the Steel and Engineering Industries Federation of South Africa (Seıfsa) may opt for mass dismissals agannst thousands of workers on strake since August 3, according to a senior trade unionist
"Quite constructive attempts to negot1ate the restructuring of the industry will be virtually impossible if Seifsa tries to break the strike with mass dismissals,' DrBernie Fanaroff, head of the National Union of Metalworkers of SA (Numsa) collective barganning department, sald yesterday
Accusing Selfsa of adopting "an Arma-
geddon-type strategy' against Numsa, he sard the bitterness caused by mass dismissals was bound to prejudice the atmosphere in which the newly-established national economic negotating forum would operate

Selfsa, while not immediately avalable forcomment, has dented union charges that it had advised affilated employers to dismiss striking Numsa members, saying this decision lay with individual companies

Today's court action comes as a sequel to Seifsa's August 7 bid to have the Numsa strike ballot declared unlawful and the strke illegal

Serfsa on Friday won its appeal againsta ruling that it did not have the legal standing to represent its member associations

## Numsa strike declared unlawfu( <br> 14 <br> THE second biggest strike in SA history

was declared unlawful yesterday in the Pretoria Supreme Couft, with Selfsa being granted an interım interdict aganst Numsa on the grounds of baliot irregularities $B$ IDAY $2618 / 92$
The strike at 790 workplaces in the metal and engineering industry is in its fourth week- and has already cost the industry about 7750 m in lost production
Yesterday's application by Serfsa was the second attempt to stop Numsa from continuing its countrywide strike
(189) DIRK HARTFORD (1)

Its first application, on August 7, was thwarted by a judgment which ruled Selfsa did not have the locus standi to represent its affiliated associations This was overturned after an appeal to the Transvaal Duviswitiof the Supreme Court last Friday, Sapa reports

Seifsa could not be reached for comment last night, but Numsa's Bernie Fanaroff sald the judgment effectively meant no $\square$ то Page 2

Numsa $\operatorname{BIDA4} \overline{2061692}$
Cosatu union could hold a legal strike in terms of the Labour Relations Act, as the impications of the judgment were that every union should have an up-to-date list of its members with ther ID numbers

Numsa would ask Cosatu for a campangn to have the law changed ths year, he sald
Fanaroff accused Seafsa of relying on technicalities for breaking a democratic decision by Numsa members
Numsa had already written to Selfsa saying that if the strike was broken by mass dismissals because of the judgment, there would be no room left to buld on the
"frutful" discussions that had already taken place about the future of the industry Numsa would urge Cosatu to reconsider its participation in discussions with Saccola on a joint charter and in the national economic forum
$\square$ Yesterday Numsa members occupred a floor of Seifsa's Johannesburg offices and demonstrated outside Dorbyl in Bedfordview in support of the union's demands

Numsa wants a $16 \%$ across-the-board increase, a moratorium on retrenchments and a code to end discrimination Seifsa has offered an $8 \%$ increase










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to work unless they returned day, threatening workers with
dismissal unless they returned sent Numsa ultimatums yester-
 vised unnon demands for a 16
percent pay rise ed Selfsa's final offer of an 8,6
percent increase against re-
 "Numsa has proposed to
Seifa that negotiations to-
wards an agreement now be
yennes, including Dorbyl, gave
ultımatums for Wednesday.
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according to Seifsa estmmates


Ssodd aqt piof sey esfias," matums will clearly constitute missals taking place, in terms . The union belneyed any difs,
missals taking place "in terms ( paumpar Кәчł ssəjun jessiuis


[^0]:    $80 \cdot$ FINANCIAL MAIL • MARCH $\cdot 20 \cdot 1992$

[^1]:    No substance to rumours of Buffcer takeover, says GM

    ## ENGINEERING group

    Buffalo Corporation (Buffcor), the shares of which have attracted strong demand on the JSE recently, is expected to make an an nouncement soon (189)
    Demand for Buffcor shares follows speculation that control of the group is about to change
    However, Buffcor GM Sydney Derman yesterday denied that a takeover was imminent Blocu $\left.9 / 1 / G^{\prime}\right)$

    Dermán said the $7 /{ }^{n}$ nouncement, 'expected within the next two weeks, related to Buffcor's cautionary notice published in October. .
    The takeover rumour could have been sparked by the recent death of Woolf Heller, a Buffcor founding

    JABULANI SIKHAKHANE
    shareholder, he sand Heller's shareholding in Buffcor was significant, but not enough to effect a change of control, he said According to McGregor's Quick Reference to the JSE, Heller owned $13,8 \%$ of the company
    Buffcor's largest shareholders are BPSE Investments with a $34,8 \%$ stake and Lowenco Nominees which owns $18 \%$ of Buffcor's equity
    Buffcor is an investment management company with activities in the manufacturing and distribution of number plate blanks, safety signs and accessories, franchising and leasing of machinery, property ownership and letting

[^2]:    Numsa negotiations end week-long tyre strike

    Labour Reporter
    NEGOTIATIONS between the National Union of Metalworkers (Numsa) and tyre manufacturers have brought an end to a week-long strike at Firestone, Gentyre and Tycon
    According to Mr Les Kettle-
    das, union national secretary of collective barganing, the parties committed themselves to a programme to improve productivity, future growth and job security within the industry

    All employees, except skilled workers, would get an increase of R1,13 an hour on actual
    wages with effect from July 6
    This was an increase of 20,5 percent on the minimum rate of R5,50 for an unskilled worker or 16,4 percent on an average rate of R7 an hour

    Skilled workers would get an increase of 12 percent on actual earnings, Mr Kettledas sand

    Tough negotiations ensured that a moratorium on retrenchments be secured, Mr Kettledas sald

    Employers also agreed to facllitate the traning of an employee representative at every plant as a qualified industrial engineer

