

RECOMMENDATIONS OF PMC COMMISSION ON FA RESTRUCTURING:

(8th November, 1988)

1. Structure and Tasks of the Service Units:

1.1. The Service Units(SU's) shall be composed of 3/4 cadres: Co-ordinator, Secretary and 1/2 additional members. It shall supervise and co-ordinate the work of operatives under it.

1.2. While the tasks of the SU's could differ from area to area depending on concrete situation, the general tasks <sup>should</sup> would consist in:

1.2.1. Transportation of <sup>personnel</sup> men and material(arms, propaganda, etc)

1.2.2. As <sup>communication</sup> conduits for reports, directives, etc to and from HQ

1.2.3. As <sup>the channel</sup> conduits for funds to units inside the country

1.2.4. To conduct training courses where necessary.

*The transitional tasks*

NR: Additional NAT operatives not falling directly under the Service Unit shall account to NAT HQ. The scale of such operations will be determined by NAT in consultation with the PMC.- taking into account the NEC decision to reduce the number of cadres in the FA's.

2. Personnel for P:

Service Unit.....	3
Transportation of personnel, training and other services.....	7
Pick-up(North).....	2
Communication.....	1
Special Ops.....	3
Ordinance.....	3:
TOTAL.....	19

Personnel: Co-ordinator: Che  
Secretary(also to deal with communication): Allan  
Additional member of SU: Luvuyo

Other:-Communication: Dodos  
Pick-up: Linda, Monwabisi  
Ordinance: F Allan, Brian, Winston  
Special Ops: T-man, Tefo(?),.....  
Personnel and other services: Drift, Siphon, Richard Sello,  
Ephraim, China, James "Mapule"  
Rona

NB:- \* Auxillaries for SU: Rona, Brutus, Refiloe II, Richard, Rafael,  
Jackson, George, Mapule, Refiloe I, Stoffel, Abednigo.

### 3. Personnel for Bay:

Service Unit.....	4
Personnel and other services.....	7
Pick-up.....	2
Ordinance.....	2
Communication.....	2
Cetshwayo.....	2
TOTAL.....	19

Personnel: Co-ordinator: Nhlanhla  
Secretary(also to deal with communication): Diliza  
Additional members of SU: Itumeleng(Tvl), Charles(Ntl)

Other:-Ordinance: .....  
Communication: Constance, Tim  
Personnel and other services: Medumo - Ntsimbi Nhlabathi, Ann  
Jerry.  
ISANDL - Stan,.....  
Pick-up: Feziwe, Joe Jele

Cetshwayo(?): Julius, Winston

NB:- Auxillaries.....

**4. Personnel for Vz:**

Service Unit.....	3
Ferrying of personnel to/from P.....	3
Ordinance.....	8
Communication(B&H).....	2
Personnel(Recce,crossing, etc - Ocean: East and West)..	6
TOTAL.....	22

Personnel: Co-ordinator: Bruce

Secretary(also to deal with communication): Raphael

Additional member of SU: Bongani(Oliver)

Other:-Ferrying(P): Ntshebe, Mboni,.....

Ordinance: ref MHQ

Personnel(R&C -Ocean): West: Talks, Siphos,....

East: Victor, Leonard,....

NB:- \* Auxillaries: Ouma, Geraldine, Mapoto, Jaya, Dennis, Wellman, Kenny.

**5. Personnel for Harbour:**

Service Unit.....	
Operatives.....	(as the structure stands)

Personnel: Co-ordinator: Freddie

Secretary(also to deal with communication): Iscor

Additional members of SU: Edwin, Ntokozo

Other:.....

NB:- \*Auxillaries:.....

6. Personnel for the ISLAND:

Two separate structures for Cape and OFS:

Cape: Johnson and one operative

OFS: McGulity and one operative

NB:- Auxillaries:.....

7. From the list of personnel available the following recommended  
(regarding personnel not in the Service Units):

7.1. Personnel in P:

\* Deployment into Ocean: Thabang

James Makhaya

Tsidi

Bla

Vusi

Sony

Dick

Dipuo

Victor

Sankomothe

\* Withdrawal for deployment elsewhere: Nomalizo

Dan

Satch

Oupa

7.2. Personnel in Bay:

\* Deployment in Ocean: Mthunzi  
Petunia  
Isaac  
Johnson  
Sibusiso  
Prince B  
Ralph  
Claire

\* Withdrawal: Bheki Jacobs  
Bulelani  
Lillies(2)  
Mbali  
Mabel

7.3. Personnel in Vz:

\* Deployment in Ocean: Ngoako  
Richman  
Sipho  
Rider

\* Withdrawal: Jackie  
Afrika  
Foxy

4. Personnel on the ISLAND:

\* Deployment in Ocean: Hilton  
Trevor

(?)Patricia(?)

8. The following to be attended to:

8.1. Reports on organisational strength inside the country to be submitted to PWC Secretariat by all relevant structures by the 22nd of November. These reports will serve as the basis for final decisions on deployment of each cadre inside the country.

8.2. On the basis of the reports on organisational strength, the PWC and its relevant substructures to hold extensive discussions with Umbrella members and any other crucial functionaries from each FA, to finalise plans and set the process - irrigation, withdrawal and the setting up of Service Units - into motion. The PWC Secretariat will work out the programme for such consultations.

8.3. By the time of the said consultations, the PWC (IPC in particular) shall have worked out the zoning of the country to assist in the planning process.

8.4. IPC, RHQ and NAT to avail any further names and recommendations to PWC.

8.5. Need to streamline allocation of funds from donor(s):

\* find ways through which the donor(s) can avail these funds to u/g operatives on the basis of an established standard - to obviate submission of receipts and related security problems. HQ would thus supply operational funds only.

\* should examine criteria for legibility of receipts of donors' allocations and eradicate any irregularities and inconsistencies.

Namibia